

STATE OF MICHIGAN
DEPARTMENT OF TECHNOLOGY, MANAGEMENT AND BUDGET December 9, 2010
PROCUREMENT & REAL ESTATE SERVICES ADMINISTRATION
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933

CHANGE NOTICE NO. 2
TO
CONTRACT NO. 071B7200103
between
THE STATE OF MICHIGAN
and

NAME & ADDRESS OF VENDOR A.J. Boggs & Company Attn: J. Clarke Anderson 4265 Okemos Road, Suite D Okemos, MI 48864 Email: jca@ajboggs.com	TELEPHONE J. Clarke Anderson (517) 347-1000 ext 21
	VENDOR NUMBER/MAIL CODE
	BUYER/CA (517) 241-3215 Steve Motz
Contract Compliance Inspector: (313) 456-3218 Project Manager, MEGS/CNAP, CMS – Michigan Department of Education	
CONTRACT PERIOD: From: January 1, 2007 To: December 31, 2011	
TERMS <p style="text-align: center;">N/A</p>	SHIPMENT <p style="text-align: center;">N/A</p>
F.O.B. <p style="text-align: center;">N/A</p>	SHIPPED FROM <p style="text-align: center;">N/A</p>
MINIMUM DELIVERY REQUIREMENTS <p style="text-align: center;">N/A</p>	
MISCELLANEOUS INFORMATION:	

NATURE OF CHANGE(S):

Effective immediately, this contract is hereby INCREASED by \$490,355.00 to continue Project Management Services for MDE's – MEGS system and EXTENDED for one year. The new contract end date is 12/31/2011.

All other terms, conditions, specifications and pricing remain unchanged.

AUTHORITY/REASON(S):

Per agency request (PRF dated 10/29/2010), Ad Board approval on 12/7/2010, and DMTB/Procurement & Real Estate Services Administration approval.

INCREASE: \$490,355.00

TOTAL REVISED ESTIMATED CONTRACT VALUE: \$1,701,755.00

**STATE OF MICHIGAN
 DEPARTMENT OF MANAGEMENT AND BUDGET
 PURCHASING OPERATIONS
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933**

July 27, 2009

**CHANGE NOTICE NO. 1
 TO
 CONTRACT NO. 071B7200103
 between
 THE STATE OF MICHIGAN
 and**

NAME & ADDRESS OF VENDOR A.J. Boggs & Company Attn: J. Clarke Anderson 4265 Okemos Road, Suite D Okemos, MI 48864 Email: jca@ajboggs.com	TELEPHONE J. Clarke Anderson (517) 347-1000 ext 21 VENDOR NUMBER/MAIL CODE BUYER/CA (517) 241-3215 Steve Motz
Contract Compliance Inspector: (313) 456-3218 Project Manager, MEGS/CNAP, CMS – Michigan Department of Education	
CONTRACT PERIOD: From: January 1, 2007 To: December 31, 2010	
TERMS <p style="text-align: center;">N/A</p>	SHIPMENT <p style="text-align: center;">N/A</p>
F.O.B. <p style="text-align: center;">N/A</p>	SHIPPED FROM <p style="text-align: center;">N/A</p>
MINIMUM DELIVERY REQUIREMENTS <p style="text-align: center;">N/A</p>	
MISCELLANEOUS INFORMATION:	

NATURE OF CHANGE(S):

Effective immediately, this contract is INCREASED \$374,400.00. In addition, the contract end date is CHANGED to December 31, 2010.

AUTHORITY/REASON(S):

Per Ad Board approval dated July 21, 2009, agreement from DMB-Purchasing Operations and written agreement from the vendor.

INCREASE: \$374,400.00

TOTAL REVISED ESTIMATED CONTRACT VALUE: \$1,211,400.00

STATE OF MICHIGAN
DEPARTMENT OF MANAGEMENT AND BUDGET
PURCHASING OPERATIONS
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933

December 21, 2006

NOTICE
OF
CONTRACT NO. 071B7200103
between
THE STATE OF MICHIGAN
and

NAME & ADDRESS OF VENDOR A.J. Boggs & Company Attn: J. Clarke Anderson 4265 Okemos Road, Suite D Okemos, MI 48864 Email: jca@ajboggs.com	TELEPHONE J. Clarke Anderson (517) 347-1000 ext 21
	VENDOR NUMBER/MAIL CODE
	BUYER/CA (517) 241-3215 Steve Motz
Contract Compliance Inspector: (313) 456-3218 Project Manager, MEGS/CNAP, CMS – Michigan Department of Education	
CONTRACT PERIOD: From: January 1, 2007 To: December 31, 2009	
TERMS <p style="text-align: center;">N/A</p>	SHIPMENT <p style="text-align: center;">N/A</p>
F.O.B. <p style="text-align: center;">N/A</p>	SHIPPED FROM <p style="text-align: center;">N/A</p>
MINIMUM DELIVERY REQUIREMENTS <p style="text-align: center;">N/A</p>	
MISCELLANEOUS INFORMATION:	

Estimated Contract Value: \$837,000.00

**STATE OF MICHIGAN
 DEPARTMENT OF MANAGEMENT AND BUDGET
 PURCHASING OPERATIONS
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933**

CONTRACT NO. 071B7200103
between
THE STATE OF MICHIGAN
and

NAME & ADDRESS OF VENDOR A.J. Boggs & Company Attn: J. Clarke Anderson 4265 Okemos Road, Suite D Okemos, MI 48864 Email: jca@ajboggs.com	TELEPHONE J. Clarke Anderson (517) 347-1000 ext 21 VENDOR NUMBER/MAIL CODE BUYER/CA (517) 241-3215 Steve Motz
Contract Compliance Inspector: (313) 456-3218 Project Manager, MEGS/CNAP, CMS – Michigan Department of Education	
CONTRACT PERIOD: From: January 1, 2007 To: December 31, 2009	
TERMS <p style="text-align: center;">N/A</p>	SHIPMENT <p style="text-align: center;">N/A</p>
F.O.B. <p style="text-align: center;">N/A</p>	SHIPPED FROM <p style="text-align: center;">N/A</p>
MINIMUM DELIVERY REQUIREMENTS <p style="text-align: center;">N/A</p>	
MISCELLANEOUS INFORMATION: The terms and conditions of this Contract are attached. Estimated Contract Value: \$837,000.00	

THIS IS NOT AN ORDER: This Contract Agreement is awarded on the basis of our inquiry and your proposal dated 7/18/2006. A Purchase Order Form will be issued only as the requirements of the State Departments are submitted to Purchasing Operations. Orders for delivery may be issued directly by the State Departments through the issuance of the Purchase Order Form.

FOR THE VENDOR: <div style="text-align: center; border-bottom: 1px solid black; margin-bottom: 5px;"> A.J. Boggs & Company Firm Name </div> <div style="text-align: center; border-bottom: 1px solid black; margin-bottom: 5px;"> Authorized Agent Signature </div> <div style="text-align: center; border-bottom: 1px solid black; margin-bottom: 5px;"> Authorized Agent (Print or Type) </div> <div style="text-align: center; border-bottom: 1px solid black;"> Date </div>	FOR THE STATE: <div style="text-align: center; border-bottom: 1px solid black; margin-bottom: 5px;"> Signature Greg Faremouth, Acting Director </div> <div style="text-align: center; border-bottom: 1px solid black; margin-bottom: 5px;"> Name IT Division </div> <div style="text-align: center; border-bottom: 1px solid black; margin-bottom: 5px;"> Title </div> <div style="text-align: center; border-bottom: 1px solid black;"> Date </div>
---	--



**STATE OF MICHIGAN
Department of Management and Budget
Purchasing Operations**

Contract No. 071B7200103

PROJECT MANAGEMENT SERVICES FOR MDE'S MEGS & GRANT SYSTEMS

Buyer Name: [Steve Motz](#)
Telephone Number: [517-241-3215](#)
E-Mail Address: motzs@michigan.gov



Table of Contents

- Table of Contents..... 2
- Article 1 – Statement of Work (SOW) 6
- 1.0 Project Identification..... 6
 - 1.001 PROJECT REQUEST 6
 - 1.002 BACKGROUND 6
- 1.1 Scope of Work and Deliverables..... 8
 - 1.101 IN SCOPE 8
 - 1.102 OUT OF SCOPE 8
 - 1.103 ENVIRONMENT..... 8
 - 1.104 WORK AND DELIVERABLE 9
- 1.2 Roles and Responsibilities..... 12
 - 1.201 CONTRACTOR STAFF, ROLES, AND RESPONSIBILITIES..... 12
 - 1.202 STATE STAFF, ROLES, AND RESPONSIBILITIES..... 15
 - 1.203 OTHER ROLES AND RESPONSIBILITIES - RESERVED 17
- 1.3 Project Plan..... 17
 - 1.301 PROJECT PLAN MANAGEMENT 17
 - 1.302 REPORTS..... 17
- 1.4 Project Management..... 17
 - 1.401 ISSUE MANAGEMENT..... 17
 - 1.402 RISK MANAGEMENT 18
 - 1.403 CHANGE MANAGEMENT 18
- 1.5 Acceptance 18
 - 1.501 CRITERIA 18
 - 1.502 FINAL ACCEPTANCE 19
- 1.6 Compensation and Payment..... 19
 - 1.601 Compensation and Payment..... 19
- 1.7 Additional Terms and Conditions Specific to this SOW 19
 - 1.701 Additional Terms and Conditions Specific to this SOW 19
 - Article 1, Attachment A 21
 - Article 1, Attachment B 22
 - Article 1, Attachment C 25
 - Article 1, Attachment D 26
 - Article 1, Attachment E 27
 - Article 1, Attachment F..... 28
- Article 2 – General Terms and Conditions 29
- 2.010 Contract Structure and Administration 29
 - 2.011 Definitions 29
 - 2.012 Attachments and Exhibits..... 30
 - 2.013 Statements of Work..... 30
 - 2.014 Issuing Office 30
 - 2.015 Contract Compliance Inspector 31
 - 2.016 Project Director 31
- 2.020 Contract Objectives/Scope/Background 31
 - 2.021 Background 31
 - 2.022 Purpose..... 31
 - 2.023 Objectives and Scope 31
 - 2.024 Interpretation 32
 - 2.025 Form, Function and Utility 32
- 2.030 Legal Effect and Term..... 32
 - 2.031 Legal Effect 32
 - 2.032 Contract Term 32
- 2.040 Contractor Personnel 32
 - 2.041 Contractor Personnel 32



- 2.042 Contractor Identification 34
- 2.043 Cooperation with Third Parties 34
- 2.044 Subcontracting by Contractor..... 35
- 2.045 Contractor Responsibility for Personnel 36
- 2.050 State Standards 36
 - 2.051 Existing Technology Standards..... 36
 - 2.052 PM Methodology Standards 36
 - 2.053 Adherence to Portal Technology Tools 36
 - 2.054 Acceptable Use Policy 36
- 2.060 Deliverables 36
 - 2.061 Ordering 36
 - 2.062 Software 37
 - 2.063 Hardware..... 37
 - 2.064 Equipment to be New and Prohibited Products..... 37
- 2.070 Performance..... 37
 - 2.071 Performance, In General..... 37
 - 2.072 Time of Performance..... 38
 - 2.073 Liquidated Damages - RESERVED 38
 - 2.074 Bankruptcy 38
 - 2.075 Time is of the Essence - RESERVED..... 38
- 2.080 Delivery and Acceptance of Deliverables..... 39
 - 2.081 Delivery Responsibilities 39
 - 2.082 Delivery of Deliverables 40
 - 2.083 Testing 40
 - 2.084 Approval of Deliverables, In General 40
 - 2.085 Process For Approval of Written Deliverables..... 41
 - 2.086 Process for Approval of Services 41
 - 2.087 Process for Approval of Physical Deliverables..... 42
 - 2.088 Final Acceptance..... 42
- 2.090 Financial..... 42
 - 2.091 Pricing 42
 - 2.092 Invoicing and Payment Procedures and Terms 43
 - 2.093 State Funding Obligation..... 44
 - 2.094 Holdback – RESERVED 44
 - 2.095 Electronic Payment Availability 44
- 2.100 Contract Management..... 44
 - 2.101 Contract Management Responsibility 44
 - 2.102 Problem and Contract Management Procedures..... 44
 - 2.104 System Changes..... 45
 - 2.105 - Reserved..... 45
 - 2.106 Change Requests 45
- 2.110 Records and Inspections..... 47
 - 2.111 Records and Inspections..... 47
 - 2.112 Errors 47
- 2.120 State Responsibilities..... 48
 - 2.121 State Performance Obligations 48
- 2.130 Security 48
 - 2.131 Background Checks 48
- 2.140 Reserved..... 49
- 2.150 Confidentiality..... 49
 - 2.151 Freedom of Information 49
 - 2.152 Confidentiality..... 49
 - 2.153 Protection of Confidential Information 49
 - 2.154 Exclusions 50
 - 2.155 No Implied Rights..... 50



- 2.156 Remedies 50
- 2.157 Security Breach Notification 50
- 2.158 Survival 50
- 2.159 Destruction of Confidential Information 50
- 2.160 Proprietary Rights 50
 - 2.163 Rights in Data..... 52
 - 2.164 Ownership of Materials 52
 - 2.165 Standard Software 52
 - 2.166 Pre-existing Materials for Custom Software Deliverables 53
 - 2.167 General Skills 53
- 2.170 Warranties And Representations 53
 - 2.171 Warranties and Representations..... 53
 - 2.175 Standard Warranties 54
 - 2.176 Consequences For Breach 55
- 2.180 Insurance 55
 - 2.181 Liability Insurance 55
- 2.190 Indemnification 58
 - 2.191 Indemnification 58
 - 2.192 Continuation of Indemnification Obligations..... 59
 - 2.193 Indemnification Procedures..... 59
- 2.200 Limits of Liability and Excusable Failure 60
 - 2.201 Limits of Liability..... 60
 - 2.202 Excusable Failure..... 60
 - 2.203 Disaster Recovery 61
- 2.210 Termination/Cancellation by the State 61
 - 2.211 Termination for Cause..... 62
 - 2.212 Termination for Convenience 62
 - 2.213 Non-Appropriation 62
 - 2.214 Criminal Conviction 63
 - 2.216 Rights and Obligations Upon Termination 63
 - 2.217 Reservation of Rights..... 64
 - 2.218 Contractor Transition Responsibilities..... 64
 - 2.219 State Transition Responsibilities 65
- 2.220 Termination by Contractor..... 65
 - 2.221 Termination by Contractor..... 65
- 2.230 Stop Work 65
 - 2.231 Stop Work Orders 65
 - 2.232 Cancellation or Expiration of Stop Work Order 65
 - 2.233 Allowance of Contractor Costs 66
- 2.240 Reserved..... 66
- 2.250 Dispute Resolution 66
 - 2.251 In General 66
 - 2.252 Informal Dispute Resolution 66
 - 2.253 Injunctive Relief..... 67
 - 2.254 Continued Performance 67
- 2.260 Federal and State Contract Requirements..... 67
 - 2.261 Nondiscrimination..... 67
 - 2.262 Unfair Labor Practices..... 67
 - 2.263 Workplace Safety and Discriminatory Harassment..... 67
- 2.270 Litigation..... 68
 - 2.271 Disclosure of Litigation 68
 - 2.272 Governing Law 69
 - 2.273 Compliance with Laws 69
 - 2.274 Jurisdiction 69
- 2.280 Environmental Provision 69



- 2.281 Environmental Provision 69
- 2.290 General 70
 - 2.291 Amendments 70
 - 2.292 Assignment 70
 - 2.293 Entire Contract; Order of Precedence 70
 - 2.294 Headings 70
 - 2.295 Relationship of the Parties (Independent Contractor Relationship) 71
 - 2.296 Notices 71
 - 2.297 Media Releases and Contract Distribution 72
 - 2.298 Reformation and Severability 72
 - 2.299 Consents and Approvals 72
- 2.300 No Waiver of Default 73
- 2.301 Survival 73
- 2.302 Covenant of Good Faith 73
- 2.303 Permits 73
- 2.304 Website Incorporation 73
- 2.305 Taxes 73
- 2.306 Prevailing Wage 73
- 2.307 Call Center Disclosure 74
- 2.308 Future Bidding Preclusion 74
- 2.310 Reserved 74
- 2.320 Extended Purchasing 74
 - 2.321 MiDEAL - RESERVED 74
- 2.330 Federal Grant Requirements 74
 - 2.331 Federal Grant Requirements 74
 - Exhibit A 75
 - Exhibit B 75
 - Exhibit C 75
 - Exhibit D 75



Article 1 – Statement of Work (SOW)

1.0 PROJECT IDENTIFICATION

1.001 PROJECT REQUEST

The purpose of this contract is to provide project management services to assist the Michigan Department of Education (MDE) and the Michigan Department of Information Technology (MDIT) in managing multiple IT projects related to education grants.

The contract term is **three (3)** years with **two (2) one-year** extensions possible.

1.002 BACKGROUND

In 2001, MDE developed MEGS, a statewide, Internet-based system that supports every school district and public school academy in Michigan, as well as many day care providers, community colleges and universities. MEGS serves about 1000 public and private organizational entities that employ about 5000 individual MEGS' users. Grants from the Michigan Department of Community Health (DCH) and the Michigan Department of Labor & Economic Growth (DLEG) are part of the MEGS system, as well as MDE grants. MEGS handles over 90% of the grant approvals, (over \$1 billion) for education-related grants in the State. All Intermediate School Districts, Local Education Agencies, Public School Academies, and other education-related agencies use MEGS to apply for their Federal Formula Grants and the majority for the MDE-sponsored competitive grants.

They also use the Grants Cash Management System (GCMRS) system to request funds and submit expenditure reports. MEGS is also integral to the grant reporting process for all education-related grants. With few exceptions, MEGS now supports all grants administered by the State that are funded by the United States Department of Education.

In addition, the MEGS program supports other programs funded by the United States Department of Agriculture, including School, Child Care Center and Family Day Care Home nutrition reimbursement program. These programs were developed in a MEGS sub-system called the Child Nutrition Application Program (CNAP).

All MEGS program management activities are located in Lansing, Michigan. In 2005, MEGS supported the following programs:

21st Century Community Learning Centers

Capacity Building

Charter Schools

Child Nutrition Application Programs (CNAP), including:

- Child and Adult Day Care Program (CACFP) Child Care Centers
- Family Day Care Homes (FDCH)
- October Free Eligible Counts
- School Meals
- Summer Camps
- Summer Food Service

Comprehensive Community Needs and Resources Assessment (CNRA)

Consolidated Application, including:

- Title I, Part A, Improving Basic Programs Operated by LEAs
- Title I, Part C, Education of Migratory Children
- Title I, Part C, Migrant, Summer School
- Title I, Part D, Prevention and Intervention Programs for Children and Youth who are Neglected, Delinquent, or At Risk
- Title II, Part A, Teacher and Principal Training and Recruiting
- Title II, Part D, Enhancing Education through Technology



- Title III, Part A, English Language Acquisition and Immigrant Education
- Title V, Part A, Innovative Programs
- Title VI, Part B, Sub Part 2, Rural and Low Income
- Section 41, Bilingual Education

Comprehensive School Reform (CSR)
 Career Technical Education and Technology Preparation
 Early On Michigan
 Education Technology Competitive
 Education Technology Plan
 Even Start
 Free and Reduced Lunch
 Freedom to Learn
 Headstart
 Homeless Students
 ITQ
 Math & Science
 Michigan State Reading Program
 Reading First
 Safe & Drug-Free Schools
 Sec. 31a Program Report
 Sec. 31a/32e Flexibility
 Sec. 57.1/57.3 Advanced/Accelerated
 Special Education
 Summer Migrant
 Title I School Improvement
 Transition Services

The MEG System was developed to address a series of problems that existed in grant application, grant approval, and grant management processes formerly used by the Michigan Department of Education and other departments of the State. The traditional process of local units applying for federal and state formula and competitive grants and the subsequent review and approval within MDE was not efficient in terms of time and material. This directly affected the numerous applicants that were required to prepare detailed paperwork year after year, as well as having to provide the same information to different offices within MDE. The old process also required significant government staff resources to process grant applications and ensure that all applications were properly completed. The old processes were manual and more labor intensive.

MEGS is the result of a business process re-engineering effort that streamlined application and approval processes for many government programs and ensures that designated funds reach their target, thereby improving the effectiveness of the programs.

The State is currently developing an enterprise grant portal to which MEGS will migrate. MDIT is coordinating the efforts of the E-Grants Contractor, HTC Global Services. The migration effort must be assisted to ensure MDE requirements are met. It is essential that maintenance and enhancements to meet federal regulatory requirements continue in the MEGS, Grants Cash Management System (GCMRS), and Child Nutrition Application Program (CNAP) systems until the statewide system is ready for that migration. Continued support of the MEGS, GCMRS, and CNAP systems are required.
 Separate

Goals and Business Objectives:

The goals and business objectives of this contract are to obtain project management services to monitor and manage the activities of the contractors providing for the projects identified in this contract, and any other MDE education grant projects, PM services are needed to ensure that MDE’s business needs are met and that the projects are completed on time and on budget.



Contractors are expected to follow the standards and guidelines. Specifically, for any services provided, the State's Project Management Methodology (PMM) must be followed. The PMM may be reviewed at www.michigan.gov/projectmanagement.

1.1 SCOPE OF WORK AND DELIVERABLES

1.101 IN SCOPE

The Contractor will provide the following project management services for the Michigan Department of Education (MDE). Project management services include:

1. Development of project plans and schedules.
2. Gathering and management of business requirements
 - a. Gather and document requirements
 - b. Verification and validation of business requirements
 - c. Establishing and communicating priorities of the requirements
 - d. Tracking and addressing the impact of changes in requirements
3. Business Re-engineering
4. Software Development Process Review
5. Contract management
 - a. Statement of Work (SOW) development
 - b. Contractor invoice review
 - c. Procurement support
 - d. Work cooperatively with grant project contractors to meet MDE business needs
6. Quality assurance
 - a. Verify and validate technical specifications for the equipment and business requirements
 - b. Perform system and acceptance testing
 - i. Bug tracking, verification, and acceptance tracking
 - c. Process monitoring and identifying and proposing corrective actions
7. Training
8. Risk management
9. Communication management
10. Change management
11. Issue Management
12. Project control and monitoring
 - a. Project tracking and reporting
 - b. Meeting management
 - c. Assessment of project progress and schedules
 - d. Informing Stakeholders at MDIT and MDIT of project status

1.102 OUT OF SCOPE

Database design, application design, programming, unit testing, Internet application hosting, stress testing, training facilities/equipment, first level help desk, hardware or network services support.

1.103 ENVIRONMENT

Information regarding the State's information technology architecture and standards may be found at: <http://www.michigan.gov/dit/0,1607,7-139-34305---,00.html>.

The State's technical support is provided by MDIT.

The current workplace technology for MDE and CEPI environment includes:

- Windows 2000 Server SP4
- Internet information services 5.0
- SQL Server 2000 Standard Edition SP3



- SAN technology for data storage

The following software tools are used:

- Microsoft Office Suite
- VB.Net
- VB
- ASP.Net
- HTML
- JavaScript
- FoxPro
- MS SQL
- Biz Talk
- SQL Reporting Services
- Microsoft Project (V 2000 or higher)

1.104 WORK AND DELIVERABLE

The Contractor shall provide Deliverables/Services and staff, and otherwise do all things necessary for or incidental to the performance of work, as set forth in this document.

1. **Project Kick-off meeting** – Within (10) days of execution of the contract and issuance of the Purchase Order, the State and the Contractor will hold a **Project Kickoff Meeting** to:
 - a. Establish the working relationship between the Contractor and the State to initiate project management.
 - b. Provide the Contractor with all the information and materials relevant to the projects assigned.
 - c. Update the Contractor with the current status of the projects.
 - d. Provide direction for the Contractor to begin its review tasks, including any additional detail for the tasks and the timetable for the completion of those tasks.
2. **Project Management Plan** – Contractor will develop and maintain the project plan for all projects within the scope of this contract. Within this plan contractor will:
 - a. Explain its methodology for planning, execution and control of multiple projects.
 - b. Document planning assumptions and decisions.
 - c. Explain how deliverable, artifact and process quality will be assured.
 - d. The plan will also include:
 - i. Scope of work that includes the Contractor's understanding of the:
 1. Project Objectives,
 2. Project assumptions and constraints,
 3. Project deliverables,
 4. Expected project duration,
 5. Resource requirements, and
 6. Project roles and responsibilities.
 - ii. Communications plan for MDIT and MDE management.
 - iii. Issues management
 - iv. Risk management plan
 - v. Quality management plan
 - vi. Change management plan
 - vii. Resource management plan
 - viii. A description of the Project Management Methodology
 - ix. A description of the methodology used to conduct Code Walkthroughs and Inspections



- e. Within three (3) weeks of the Project Kickoff Meeting, the Contractor will provide the State with a Detailed Project Plan developed in Microsoft Project that will be updated quarterly and include:
 - i. A schedule and Gantt chart (for all project tasks, subtasks, and activities), milestones, and deliverables.
 - ii. Contractor and State resources for all tasks, subtasks, and activities that exist as line items within the Project Plan.
3. **Quality Assurance** – Contractor shall:
- a. Provide Quality Assurance for the identified projects.
 - b. Review of all deliverables for full and proper completion in accordance with the requirements and standards of the projects.
 - c. Verify and validate technical specifications for equipment
 - d. Monitor system and acceptance testing, to include:
 - iii. Bug tracking
 - iv. Verification
 - v. Acceptance tracking
 - e. Include the following in the **Quality Management Plan**, Contractor's:
 - vi. Quality management approach,
 - vii. Quality assurance activities,
 - viii. Quality control activities,
 - ix. Quality assurance process and procedures,
 - x. Problem reporting and resolution, and
 - xi. Problem escalation.
4. **Risk Management Plan** – It is responsibility of the Contractor to proactively recognize and track risks to projects in a manner that best allows the project teams to avoid or mitigate the risks so that the risks do not affect the goals of the project. Contractor's **Risk Management Plan** will provide at a minimum:
- a. How the risk identification, risk analysis, response planning, monitoring, and control will be structured and performed during projects.
5. **Communications Management** – Contractor shall:
- a. Provide a clear and effective communication channel between state staff who administer grant programs, MDIT, and Contractor staff on the identified projects.
 - b. Arrange, coordinate, and report on meetings between the staff of the Contractors, MDE, and MDIT, for the following specific purposes:
 - i. Accurately and efficiently transmit the requirements of State staff into a language that developers can understand.
 - ii. Ensure other Contractors' project managers receive accurate information; translating requirements for the developers and explaining programming constraints to the state staff.
 - iii. Assist the project teams in finding the most efficient method of accomplishing project tasks,
 - iv. Make sure that the best interests of the State are furthered in every aspect of the project activities and act as advocate for MDIT and MDE in dealings with the Contractors.
 - c. Manage project communication, monitoring, and control processes, including:
 - i. Issues tracking
 - ii. Reporting
 - iii. Bi-weekly projects status meetings. Track all agenda items progress, and ensure proper follow-up.
 - iv. Bi-annual written update on projects.
 - d. Process and status monitoring and identifying and proposing corrective action.
 - e. Assist the MDE on national issues concerning grant programs and procedures.
 - f. Respond to U.S. Department of Education queries as directed by MDE or MDIT.



6. **Requirements Gathering** – Contractor shall:
 - a. Gather and manage business requirements, as directed by MDE and MDIT. Requirements gathering shall include, but not be limited to:
 - i. Use cases
 - ii. Feature lists
 - iii. Supplemental requirements
 - iv. Business case analysis/vision
 - v. Business rules
 - vi. Performance requirements
 - vii. Security requirements
 - viii. Data analysis / objects
 - b. Verify and validate the requirements gathered
 - c. Establish and communicate the priority of identified requirements
 - d. Track and address the impact of changes to the identified requirements.

7. **Business Re-Engineering** – Contractor shall:
 - a. Continue the ongoing business reengineering process for existing education grants in an efficient, effective way from Office to Office.
 - b. Coordinate the reengineering of the grants process with the State Supervisor, Grants Administration and Coordination and the program offices.

8. **Development Process** – Contractor shall:
 - a. Determine the most efficient way to develop new enhancement within the MEGS system and the GCMRS application and other grants systems while assuring consistency with the design features and processes of the established systems and application.
 - b. Analyze the requirements of new grants and changes to existing grants, relating them to system and application functionality and guide the State's selected vendor/software developer in their implementation.
 - c. Assist MDE in standardization of the application process, terminology, and budget process as much as possible across grant programs.
 - d. Coordinate the transition of business operations for new or enhanced applications, including data migration.

9. **Vendor Contract Management** – Contractor shall provide the following services to assist the State in contract management:
 - a. Development of draft statements of work.
 - b. Review of vendor invoices.
 - c. Development of draft evaluation criteria for RFPs.

10. **Project Management services** – Contractor shall:
 - a. Apply knowledge, skills, tools and techniques to project activities to meet project requirements in terms of time, cost, and scope and at an acceptable level of quality.
 - b. Provide all Project Management services in alignment with the State's Project Management Methodology (PMM).
 - c. Within the state's PMM standard, approve and direct the establishment and implementation of project management and technical processes, methodologies, and tools to minimize the risk and contain costs of the projects.
 - d. Support the State and provide direction to the State's contractors in meeting the timely delivery of quality information technology services for all stakeholders of the projects.
 - e. Provide constant, intensive monitoring of processes to identify problem areas, as well as areas where functionality is adequate, but where efficiency could be improved.
 - f. Continuously monitor the system availability and troubleshoot any reported problems.
 - g. Obtain feedback from local users throughout the state.



- h. Assist in the process of continuous improvement for the system and application.
- i. Handle urgent calls from users in the field.
- j. Proactively anticipate problems and take action to prevent them.
- k. Maintain continuous liaison with the MDIT Project Director, MDE key leadership team and MDIT Executives.
- l. Promptly inform the MDE project director of any concerns about the status of contract deadlines.
- m. Ensure change control processes are in place, and followed during all phases of development.
- n. Continuously address risk management issues.
- o. Work with MDIT infrastructure and technical services teams.

11. **Training** – Contractor shall:

- a. Transfer knowledge to State staff.
- b. Provide training (train-the-trainer, end user & technical) as needed.
- c. Develop **training materials** and **conduct training sessions** covering all grants in MEGS.
 - i. This includes all grants listed in Section 1.002, Background. Much MEGS training is generic in that certain principles and procedures apply to all grants in MEGS. However, in delivering training Contractor must be prepared and able to present material specific to the various grants. For example, if a training session is presented to an audience that works on the Consolidated Application, Contractor must present materials specific to the Consolidated Application.
 - ii. Materials must be done in MS PowerPoint.
 - iii. Materials must be entered on the MEGS Website.
- d. Provide field training at both statewide conferences and regional training sessions.
- e. Schedule and present training for new grants applications for MDE staff so that users have the training before the application goes live.
- f. Sequence training for users of existing applications with the application cycle for the individual grants.
 - i. The objective is that training be provided to newly assigned local MEGS users at the time they need it. For example, a grant application due in April would require that training be conducted in February and March.
- g. Conduct four, one-half day MEGS training sessions for State employees of the Department of Education, Career Development and the Office of Drug Control Policy within the Department of Community Health who administer the Safe and Drug Free Schools grant.
- h. Maintain a process of recording and documenting system concerns, and requests for further training assistance expressed at the training sessions.
 - i. Contractor will proactively follow up on such requests.
 - ii. A total of no more than two hundred (200) hours will be devoted to this follow-up training.
 - iii. Contractor must document his/her time spent on this activity and payment will be reimbursed based on time actually spent in this activity.
- i. Contractor will provide a **proposed training plan** which to include:
 - i. The number of hours to develop training materials and conduct training sessions.
 - ii. Training materials specific to the identified grants
 - iii. Where training will be provided
 - iv. A proposed syllabus
 - v. The number of training days, and the number of training hours in a day, in a session
 - vi. The number of sessions
 - vii. The number of people in each session.

1.2 ROLES AND RESPONSIBILITIES

1.201 CONTRACTOR STAFF, ROLES, AND RESPONSIBILITIES



The work is to be performed, completed, and managed at the following locations:

- At the Contractor's location, as well as State offices in Lansing, Michigan as needed.
- Onsite meetings are held multiple times per week and often on one day's notice.

Contractor shall provide sufficient, qualified staff to perform the work described in Sections 1.101 and 1.104 of this contract. All persons assigned to this contract shall be employees, or subcontractors, of the Contractor and, in the case of key personnel, meet the stated qualifications. The Contractor must include a similar provision in any contract with any subcontractor selected to perform work under this project.

All subcontracting must be acknowledged and conveyed to MDE and MDIT with documentation that states the subcontracted personnel are qualified, trained and experienced for all work that they will be doing in association with MDE. Contractor must conduct a background check at their expense of all proposed staff to meet MDIT requirements.

Contractor shall:

- A. Provide personnel with abilities to work with state and local agency personnel that have wide ranges of application and computer-related knowledge.
- B. Provide personnel with the ability to work with the other contractors.
- C. Provide personnel with the ability to train and/or educate while assisting MDE personnel.
- D. Provide personnel with the ability to document and act on customer suggestions and complaints.
- E. Provide personnel with technical and managerial capabilities that demonstrate understanding of technology and how to use technology to leverage program processes to gain operational efficiencies that will benefit the State.



Key Personnel

The contractor's Key Staff are identified in **Article 1, Attachment B**:

- The **Primary Contractor Project Manager** has the overall responsibility for the completion of the deliverables throughout the contract. **The Primary Project Manager must be dedicated 100%** to the managing this project.

The responsibilities of the Primary Contractor PM may include but are not limited to the following:

- Consult with MDE Leadership and provide direction for the alignment of business processes.
- Consult with MDIT technology executives/leadership for the alignment of technology solutions to enterprise architecture.
- Control changes following approval.
- Establish and direct a decision-making process and decision-making criteria by which stakeholders can be satisfied that their contributions were heard and given serious consideration.
- Coordinate and direct end user input.
- Coordinate and foster teamwork.
- Define criteria for control and management of the project.
- Determine and manage risks to the project.
- Develop and manage project schedules and plans that are logic and resource driven.
- Direct preparation of business cases.
- Facilitate timely dissemination of departmental decisions.
- Establish a mechanism to ensure regular dialogue with contractors to promote problem solving, team working and risk management.
- Establish formal reporting arrangements.
- Establish meeting schedules and agendas.
- Create and verify all documentation.
- Establish with the project team a common approach to major issues that arise.
- Direct the facilitation of communication across stakeholders, including vendors.
- Interface with other State agencies and Contractors as necessary.
- Identify and approve change control processes, including facilitation of Statement of Work development.
- Identify and approve issue tracking and resolution processes.
- Identify and approve project schedules to manage releases and scope.
- Direct resource pool.
- Manage the project budget, including risk allowance.
- Monitor performance through the use of project performance metrics.
- Propose a standard change management process.
- Propose a standard issue management process, which includes how issues will be captured, reported and escalated.
- Propose a standard risk management process.
- Coordinate resources and expertise from the MDE offices as required.
- Work with appropriate State procurement staff to develop the contracts necessary for implementation of the selected solutions.

The **State Project Director** shall have the absolute right to approve or disapprove the Contractor's and any subcontractor's key personnel assigned to this contract. The State Project Director may also approve or disapprove any proposed changes in key staff or require the removal or reassignment of any key Contractor employee or subcontractor personnel found unacceptable by the State.

The Contractor shall notify the State Project Director in writing of any changes in key personnel at least 30 days prior to the change, except in the case of immediate risk to the health and safety of project staff, or in the case of unlawful security breaches.



The State reserves the right to require the Contractor to replace Contractor employees who the State judges to be incompetent, careless, unsuitable or otherwise objectionable, or whose continued use is deemed contrary to the best interests of the State. Before a written request is issued it will be discussed by authorized representatives of the State and the Contractor. Upon receipt of a written request from an authorized representative of the State, the Contractor will be required to proceed with the replacement. The replacement request will include the desired replacement date and the reason for the request. The Contractor will use its best efforts to effect the replacement in a manner that does not degrade service quality. This provision will not be deemed to give the State the right to require the Contractor to terminate any Contractor employee; it is intended to give the State only the right to require that the Contractor discontinue using an employee in the performance of services for the State.

Any replacement personnel assigned by the Contractor to perform services under the Contract will have qualifications for the assigned position that equal or exceed those of the person being replaced.

1.202 STATE STAFF, ROLES, AND RESPONSIBILITIES

The State project team will consist of a **Sponsor**, **Project Director**, and a **Steering Committee**. Representatives from MDE, Community Health, MDIT, and DLEG are part of MEGS and serve on the Steering Committee. MDIT will be responsible for the State's infrastructure and works with the MEGS project team to manage the hosting system configuration. The State will provide **Subject Matter Experts** (SMEs) from each grant program to provide functional expertise needed to define requirements and provide approvals. A similar project team will be formed for the GCMRS project, but will not include representatives of DLEG and Community Health.

The project **Steering Committee** will provide the following services:

- Approve the project schedule
- Authorize modifications for scope, resources, and budget of the project
- Ensure senior management commitment to the project
- Act as a final arbiter on proposed changes that significantly affect the business interests of the State

The SMEs representing the business units involved will provide input into the vision for the business process redesigns. They shall be available on an as needed basis. The Executive SMEs will be empowered to:

- Resolve project issues in a timely manner
- Review project plan, status, and issues
- Resolve deviations from project plan
- Provide acceptance sign-off
- Utilize change control procedures
- Ensure timely availability of State resources
- Make key implementation decisions, as identified by the Contractor's Project Manager, within 48-hours of their expected decision date.

The State's **Project Director** will provide the following services:

- Provide State facilities, as needed
- Coordinate the State resources necessary for the project
- Facilitate coordination between various external contractors
- Facilitate communication between different State departments/divisions (IT-Networking, Integrated Services, Administration, Personnel Department, Accounting, Administration etc.)
- Milestone acceptance sign-off
- Resolution of project issues
- Escalation of outstanding/high priority issues
- Utilize change control procedures
- Conducting regular and ongoing review of the project to confirm that it meets original objectives and requirements



- Documentation and archiving of all important project decisions
- Arrange, schedule and facilitate State staff attendance at all project meetings

The State's Project Director must authorize all Contractor work on documents and services before work may begin. The Contractor should not begin work until authorized by the State to do so.

The **State of Michigan Project Director** shall be:

Louis Burgess, Supervisor
Grants Administration & Coordination
Michigan Department of Education
Hannah Building, 4th Floor
608 W. Allegan
Lansing, MI 48909
Phone: (517) 335-3672
E-mail: BurgessL@michigan.gov

MDIT is responsible for the administration of the services within the contract. MDIT shall provide a **Program Manager** as a contact for all issues pertaining to the execution of services under the contract. As of the effective date for contract commencement the

The **MDIT Program Manager** shall be:

Linda Pung
Client Service Director
Michigan Department of Information Technology
Hannah Building, 2nd Floor
608 W. Allegan
Lansing, MI 48909
Phone: (517)241-2368
E-mail: pungle@michigan.gov

MDIT shall provide a Contract Administrator whose duties shall include but not be limited to supporting the management of the Contract.

The **Contract Administrator** shall be:

Ann Lindberg
Michigan Department of Information Technology
Cadillac Place, Suite #9-350
3032 W. Grand Boulevard
Detroit, MI 48202
Phone: (313)456-3218
E-mail: lindberga@michigan.gov



1.203 OTHER ROLES AND RESPONSIBILITIES - RESERVED

1.3 PROJECT PLAN

1.301 PROJECT PLAN MANAGEMENT

A **Project Management Plan** shall be submitted by the Contractor for approval by the State's Project Director within 20 business days after the effective date of this executed contract. Once updated and approved by the State, the Final Project Plan will be turned over to the Contractor who must maintain it throughout the remainder of the project; updating it no less than quarterly. The **Final Project Plan** needs to contain the following items, or reasonable substitutions:

1. Any assumptions or constraints identified by the Contractor.

An explanation of how the schedule provides for the handling of potential and actual problems. This must also include general plans for dealing with the slippage of critical dates.

1.302 REPORTS

Status reporting formats must be submitted to the **State's Project Director** for approval within 30 business days after the effective date of this executed contract. Once both parties have agreed to the format of the report, it shall become the standard to follow for the duration of the contract.

Contractor shall submit monthly progress reports. Each monthly progress report will contain, at a minimum, the following:

1. Project schedule status. Identify if the project is on schedule or if there is any deviation from the previously agreed upon schedule. If the project has deviated from the previously agreed upon schedule, identify the reason for the deviation and the affected areas. Identify in detail the steps that will be taken to resolve the deviation. Also, specify any schedule adjustments that have resulted from the deviation.
2. Activities of the past month - Summarize the actions taken and progress made on the project during the past month.
3. Activities of the following month - Summarize the actions planned for the following month in order to meet the project delivery and performance schedule requirements.
4. Work products - Identify work products delivered to MDE in the past month and work products scheduled for delivery in the following month.
5. Issues - Identify problems, difficulties, either anticipated or encountered, and suggested solutions.
6. Resolution of prior issues - Identify resolutions to issues identified in previous progress reports.
7. Percentage completed. Indicate the percentage completed for each task defined in the work plan during the past month, the total percentage completed for each task, total percentage completed for the development phase, and the total percentage completed for the project phase.

The Contractor will maintain progress and resource schedules for all tasks under this contract. This documentation will include, as appropriate, progress Gantt charts, resource schedule reports, and progress reports. The Contractor is responsible for tracking hours expended on each task.

1.4 PROJECT MANAGEMENT

1.401 ISSUE MANAGEMENT

An issue is an identified event that if not addressed may affect schedule, scope, quality, or budget.

The Contractor shall **maintain an issue log** for issues relating to the provision of services under this Contract. Contractor will utilize a Request Tracking System (RTS) (<http://bugzilla.ajboggs.com>) to track



requests, investigations, problems, and other issues. The issue management log must be communicated to the State's Program Manager on an agreed upon schedule, with email notifications and updates. The issue log must be updated and must contain the following minimum elements:

- Description of issue
- Issue identification date
- Responsibility for resolving issue.
- Priority for issue resolution (to be mutually agreed upon by the State and the Vendor)
- Resources assigned responsibility for resolution
- Resolution date
- Resolution description

1.402 RISK MANAGEMENT

A risk is an unknown circumstance or event that, if it occurs, may have a positive or negative impact on the Contract. Risk management generally involves (1) identification of the risk, (2) assigning a level of priority based on the probability of occurrence and impact to the project, (3) definition of mitigation strategies, and (4) monitoring of risk and mitigation strategy.

Contractor will monitor projects and their environs to identify significant risks. Once the risks are identified, the impacts should be assessed (e.g., quantitative analysis), and then appropriate risk response plans developed. Based upon the response, the risks need to be monitored and the appropriate processes controlled to mitigate the risks.

1.403 CHANGE MANAGEMENT

Controlling scope and providing for system changes that result from legislative mandates, agency request, or Contractor suggestion is extremely important to the State in maintaining project accountability.

Requests for modification of this Contract, whether in scope, pricing, time frames, or a combination thereof, must be submitted by the State's Project Director and MDIT Contract Administrator to the assigned Buyer, Purchasing Operations, Department of Management and Budget, for processing. The Buyer will make recommendations to the Director of Purchasing Operations regarding ultimate approval/disapproval of any change request. If the Purchasing Operations Director agrees with the proposed modification, and all required approvals are obtained (including State Administrative Board), the Purchasing Operations Buyer will issue an addendum to the Contract, via a Contract Change Notice.

Vendors who provide products or services prior to the issuance of a Contract Change Notice by the DMB Purchasing Operations, risk non-payment for the out-of-scope/pricing products and/or services.

1.5 ACCEPTANCE

1.501 CRITERIA

The following criteria will be used by the State to determine Acceptance of the Services provided under this contract.

Work Products

1. Documents include, but are not limited to, plans, review documents, project schedules, and status reports.
2. Draft documents are not accepted as final deliverables.
3. Each deliverable will be complete within itself and will be consistent with previously produced deliverables.
4. The State will have ten (10) business days to review each Contractor deliverable.



- a. The receipt date is not included in the review period.
- b. The State will provide the Contractor with a signed acceptance letter for accepted deliverables.
- c. If a deliverable is determined to be unacceptable, the State will identify the deficiencies in writing to the Contractor.
- d. The Contractor will have five (5) business days to correct identified deficiencies.
- e. This cycle will repeat until the deliverable is accepted by the State.

Service Deliverables

1. For services. Contractor will submit a monthly report, with the billing invoice, to the State for review and approval that identifies work performed by each Contractor resource.

1.502 FINAL ACCEPTANCE

The following criteria will be used by the State to determine Final Acceptance under this contract.

1. All documents, software and services are delivered and accepted by MDE and MDIT in accordance with the requirements of this.
2. All bills related to this contract have been submitted and approved for payment.

1.6 COMPENSATION AND PAYMENT

1.601 Compensation and Payment

This contract is on an **hourly rate basis** with an **estimated duration of 9,000 hours**. The pricing for the hourly rates is all-inclusive. **Any expenses (including travel) the Contractor expects to incur is built into the hourly rate.** All prices/rates quoted in **Article 1, Attachment A** will be firm for the duration of the Contract. No price changes will be permitted.

1.7 ADDITIONAL TERMS AND CONDITIONS SPECIFIC TO THIS SOW

1.701 Additional Terms and Conditions Specific to this SOW

1. Normal work hours will be 8:00 a.m. to 5:00 p.m. Monday through Friday.
2. The Contractor must permit representatives of MDIT, MDE, and other authorized public agencies interested in the services to be performed in this contract, to have full access to the services requested showing the Contractor's performance, during normal business hours.
3. The Contractor, during the performance of services detailed in this contract, will be responsible for any loss or damage to original documents, belonging to MDE when they are in the Contractor's possession. Restoration of lost or damaged original documents shall be at the Contractor's expense.
4. All questions that may arise as to the quality and acceptability of work, the manner of performance and rate of progress of the work, the interpretation of designs and specifications, and as to the satisfactory and acceptable fulfillment of the terms of this agreement shall be decided by the State.
5. The Contractor shall agree that it will not volunteer, offer, or sell its services to any litigant against the State with respect to any services that it has agreed to perform for the State, provided that this provision shall not apply either when the Contractor is issued a valid subpoena to testify in a judicial or administrative proceeding or when the enforcement of this provision would cause the Contractor to be in violation of any Michigan or Federal law.
6. The Contractor shall agree that they will not furnish or disclose any items owned by the State to a third party without the written permission of the State. This includes both items created as part of this contract and items owned by the State that are incidental to the contract. The Contractor shall also agree not to use items owned by the State for other purposes without the prior written permission of the State.
7. Individuals assigned by the Contractor are employees of the Contractor, and are not, under any circumstances or conditions, employees of the State.
8. The State will retain the right to release outright or request the replacement of any person who is working at an inferior level of performance. The Contractor will be given 24 hours advance notice of this action.



9. The Contractor's name, logo, or other company identifier may not appear on documentation delivered to the State without written authorization from the Contract Administrator. An exception to this will be transmittal of cover letters showing delivery of said documents.
10. The Contractor shall use all software in accordance with the State's license agreements and any further restrictions imposed by the State. The Contractor shall not make any unauthorized copies of any software under any circumstances. Contractors found copying or knowingly using copyrighted software other than for backup purposes are subject to progressive disciplinary action. Contractors shall not provide software to any outsiders including consultants, local governmental units, and others when this would be a violation of law or copyright agreements.
11. Contractors are responsible for maintaining the confidentiality of their passwords and are liable for any harm resulting from disclosing or allowing disclosure of any password. Any conduct that restricts or inhibits the legitimate business use of State systems or network is prohibited. Each person must use State systems and networks only for lawful purposes. Specifically prohibited is any use of State systems or disclosure of any data which would constitute a criminal offense, give rise to civil liability, violate any State of Michigan policy, or otherwise violate any applicable local, state, or federal law. This also applies to any computer systems or networks that are accessed from State computer systems or networks.
12. The State has developed, and will continue to develop during the course of this effort, a growing number of information technology standards. The selected Contractor must follow any and all standards adopted by the State. Where standards do not exist, the final acceptance of a new technique, technology, or design will rest with the Contract Administrator.

Other Vendors

The State has and/or may contract with other entities to perform technical services or provide other equipment and software to work with the items provided under this contract. The Vendor agrees to work with these other entities and provide them necessary technical information and required support to accomplish the efforts required by the contract with the State.



Article 1, Attachment A
Pricing

FULLY LOADED HOURLY RATES FOR EACH STAFF TO BE USED AS FIXED RATES

HOURLY RATES ARE FIXED FOR DURATION OF 3-YEAR CONTRACT

Description	Total # of Resources	Total # of Hours	Hourly Rate	Total Cost (\$) (For 3 Years)
Project Manager (Bill Maas)	1	1800 hrs (Full Time) Per Year	\$105	\$567,000
Senior Consultant (Rollin Tolly)	1	1200 hrs Per Year	\$75	\$270,000
PM Quality Assurance Manager (Clarke Anderson)	1	If Needed to Supplement PM	\$105	Part of the PM Budget Above
TOTAL HOURS		9,000		\$837,000

The team presented here is based upon the assumption that MDIT and MDE would prefer a team that is comparable to the current team. A less experienced and less expensive person could be provided to provide testing and documentation assistance and Mr. Anderson's budget could be increased enough to provide a backup PM during times when Mr. Maas is on vacation, in training, or sick.



Article 1, Attachment B
 Project Manager Resume Summary Form

KEY PERSONNEL TABLE		
Primary Project Manager	William A. Maas	Key Personnel

Non-KEY PERSONNEL TABLE		
Senior Consultant	Rollin Tolly	Non-Key Personnel
PM Quality Assurance	Clarke Anderson	Non-Key Personnel

PRIMARY PROJECT MANAGER

Proposed Resource Name:	William A. Maas	
Proposed Role:	<i>Primary Project Manager</i>	
Associated with: (check one):	Prime Bidder <input checked="" type="checkbox"/>	Subcontractor <input type="checkbox"/>
Percentage of Time to be allocated to Project	100%	

Requirement
Minimum five (5) years of information technology project management experience. PMP certification desirable.
Possession of a bachelor's degree and ten (10) years experience in software development and systems integration.
Minimum 3 years experience writing detailed business requirements.
Minimum 3 years experience developing and executing IT-related training.
Minimum 3 years experience developing and executing IT system test cases.
Experience managing projects driven by Federal legislative requirements such as the Federal No Child Left Behind Act of 2001, Individuals with Disabilities Education Improvement Act (IDEA) of 2004, and the School Food and Nutrition regulations under the Department of Agriculture.



PRIMARY SENIOR CONSULTANT

Proposed Resource Name:	Rollin Tolly	
Proposed Role:	<i>Senior Consultant</i>	
Associated with: (check one):	Prime Bidder X	Subcontractor
Percentage of Time to be allocated to Project	67% (1200 hrs/year)	

Requirement
Minimum five (5) years of information technology project experience.
Possession of a bachelor's degree and four (4) years experience in software development and systems integration.
Minimum 3 years experience writing detailed business requirements.
Minimum 3 years experience developing and executing IT system test cases.
Demonstrated superior knowledge, skills, and abilities.
Experience leading software integration or development projects. Experience with government systems driven by Federal legislative requirements preferred.



QUALITY ASSURANCE / BACKUP PROJECT MANAGER

Proposed Resource Name:	J. Clarke Anderson	
Proposed Role:	<i>Quality Assurance</i>	
Associated with: (check one):	Prime Bidder X	Subcontractor
Percentage of Time to be allocated to Project	2-3%	

Requirement
Minimum five (5) years of information technology project management experience. PMP certification desirable.
Possession of a bachelor's degree and ten (10) years experience in software development and systems integration.
Minimum 3 years experience writing detailed business requirements.
Minimum 3 years experience developing and executing IT-related training.
Minimum 3 years experience developing and executing IT system test cases.
Experience managing projects driven by Federal legislative requirements such as the Federal No Child Left Behind Act of 2001, Individuals with Disabilities Education Improvement Act (IDEA) of 2004, and the School Food and Nutrition regulations under the Department of Agriculture.



Article 1, Attachment C
Labor Rates

Provided in Article 1, Attachment A



Article 1, Attachment D
Deliverables

Electronic documentation shall be provided by the Contractor using the Microsoft Office Suite (XP version).

Project Tasks

- a. All tasks and required reports shall be performed and/or produced by the due dates presented in the Project Plan and Project Schedule.
- b. Contractor will produce the following written documents.
 - i. Planning Documents
 - ii. Requirements Documents
 - iii. Quality Management Plan
 - iv. Risk Management Plan
 - v. Communication Plan
 - vi. Change Management plan
 - vii. Integration plans
 - viii. Draft statements of work
 - ix. Draft RFP evaluation criteria
 - x. Training documents
 - xi. Testing documents
 1. Bug status reports
 2. Test plans
 3. Test reports/results
 - xii. Executive briefings
 - xiii. User/agency support follow up
 - xiiii. Contract management documents, such as Work Requests for other contractors performing application/system development or enhancement
 - xiv. Status Reports - Summarizing activities and accomplishments weekly, including activity detail as an attachment.
 - xv. Budget Projections
 - xvi. Risk Reports monthly in a format approved by the State. The reports will provide information on risks.
 - xvii. Issues Log - Identifies issues Bi-monthly.
 - xviii. Meeting agenda, notes, and follow up
- c. Contractor may define additional documents it deems necessary based on its proposed methodology. The State will determine to accept or reject the additional deliverables proposed.
- d. Additional documents proposed by the Contractor after the award of the contract will be subject to the state's change request process defined in the Contract.
- e. All documents produced must be updated throughout the duration of the contract to reflect any changes. These document updates will take the form of a new report issuance containing the appropriate version control numbers.



Article 1, Attachment E
Project Plan

Will be provided within three weeks of the kick-off meeting.

Article 1, Attachment F
Service Level Agreement

RESERVED



Article 2 – General Terms and Conditions

A.J. Boggs & Company unconditionally accepts the terms and conditions as contained in the ITB # 07116200296 for MEGS Project Management Services.

2.010 CONTRACT STRUCTURE AND ADMINISTRATION

2.011 DEFINITIONS

Capitalized terms used in this Contract (including its Exhibits) shall have the meanings given below, unless the context requires otherwise:

- a. “Days” means calendar days unless otherwise specified.
- b. “24x7x365” means 24 hours a day, seven days a week, and 365 days a year (including the 366th day in a leap year).
- c. “Additional Service” means any Services/Deliverables within the scope of the Contract, but not specifically provided under any Statement of Work, that once added will result in the need to provide the Contractor with additional consideration. “Additional Service” does not include New Work.
- d. “Amendment Labor Rates” means the schedule of fully-loaded hourly labor rates attached as **Article 1, Attachment A**.
- e. “Audit Period” has the meaning given in **Section 2.111**.
- f. “Business Day,” whether capitalized or not, shall mean any day other than a Saturday, Sunday or State-recognized legal holiday (as identified in the Collective Bargaining Agreement for State employees) from 8:00am EST through 5:00pm EST unless otherwise stated.
- g. “Incident” means any interruption in Services.
- h. “Business Critical” means any function identified in any Statement of Work as Business Critical.
- i. “Deliverable” means physical goods and/or commodities as required or identified by a Statement of Work
- j. “Key Personnel” means any Personnel designated in **Article 1, Section 1.201 and/or Attachment B**, as Key Personnel.
- k. “New Work” means any Services/Deliverables outside the scope of the Contract and not specifically provided under any Statement of Work, that once added will result in the need to provide the Contractor with additional consideration. “New Work” does not include Additional Service.
- l. “Services” means any function performed for the benefit of the State.
- m. “State Location” means any physical location where the State performs work. State Location may include state-owned, leased, or rented space.



- n. "Subcontractor" means a company Contractor delegates performance of a portion of the Services to, but does not include independent contractors engaged by Contractor solely in a staff augmentation role.
- o. "Work in Process" means a Deliverable that has been partially prepared, but has not been presented to the State for Approval.

2.012 Attachments and Exhibits

All Attachments and/or Exhibits attached to any, and all Statement(s) of Work, attached to, or referencing this Contract, are incorporated in their entirety into, and form part of, this Contract.

2.013 Statements of Work

- a. The parties agree that the Services/Deliverables to be rendered by Contractor pursuant to this Contract (and any future amendments of it) will be defined and described in detail in Statements of Work or Purchase Orders (PO) executed under this Contract. Contractor shall not be obliged or authorized to commence any work to implement a Statement of Work until authorized via a PO issued against this Contract, or an amendment to this Contract (see 2.106). Contractor shall perform in accordance with this Contract, including the Statements of Work/Purchase Orders executed under it.
- b. Unless otherwise agreed by the parties, each Statement of Work (as defined in Article 1) will include, or incorporate by reference to the appropriate Contract Article 1 Attachment containing, the following information:
 - a description of the Services to be performed by Contractor under the Statement of Work;
 - a project schedule (including the commencement and completion dates for all tasks, subtasks (for all projects of sufficient duration and complexity to warrant sub task breakdown), and Deliverables;
 - a list of the Deliverables to be provided, if any, including any particular specifications and acceptance criteria for such Deliverables, and the dates on which the Deliverables are scheduled to be completed and delivered to the State;
 - all Deliverable price schedules and other charges associated with the Statement of Work, the overall fixed price for such Statement of Work and any other appropriate pricing and payment terms;
 - a specification of Contractor's and the State's respective performance responsibilities with respect to the performance or completion of all tasks, subtasks and Deliverables;
 - a listing of any Key Personnel of Contractor and/or its Subcontractors for that Statement of Work and any future Statements of Work;
 - any other information or provisions the parties agree to include.
- c. Reserved.
- d. The initial Statements of Work, as of the Effective Date, are attached to this Contract.

2.014 Issuing Office

This Contract is issued by the Department of Management and Budget, Purchasing Operations and Department of Information Technology for the Department of Education (collectively, including all other relevant State of Michigan departments and agencies, the "State"). Purchasing Operations is the sole point of contact in the State with regard to all procurement and contractual matters relating to the Contract. **Purchasing Operations is the only State office authorized to change, modify, amend, alter or clarify the prices, specifications, terms and conditions of this Contract.** The Contractor Administrator within Purchasing Operations for this Contract is:

[Steve Motz](#)
Purchasing Operations
Department of Management and Budget
Mason Bldg, 2nd Floor
PO Box 30026
Lansing, MI 48909
motzs@michigan.gov
517-241-3215

2.015 CONTRACT COMPLIANCE INSPECTOR

Upon receipt at Purchasing Operations of the properly executed Contract, it is anticipated that the Director of DMB Purchasing Operations, in consultation with (insert the end using agency), will direct that the person named below, or any other person so designated, be authorized to monitor and coordinate the activities for the Contract on a day-to-day basis during its term. However, monitoring of this Contract implies **no authority to change, modify, clarify, amend, or otherwise alter the prices, terms, conditions and specifications of such Contract as that authority is retained by the Purchasing Operations.** The Contract Compliance Inspector for this Contract is:

[Ann Lindberg](#)
Michigan Department of Information Technology
Cadillac Place, Suite #9-350
3032 W. Grand Boulevard
Detroit, MI 48202
Phone: (313) 456-3218
E-mail: lindberga@michigan.gov

2.016 PROJECT DIRECTOR

The following individual will oversee the project:

[Louis Burgess](#)
Grants Administration & Coordination
Michigan Department of Education
Hannah Building, 4th Floor
608 W. Allegan
Lansing, MI 48909
Phone: (517) 335-3672
E-mail: BurgessL@michigan.gov

2.020 CONTRACT OBJECTIVES/SCOPE/BACKGROUND

2.021 BACKGROUND

See Section 1.002

2.022 PURPOSE

The purpose of this Contract is to obtain project management services to support the MDE Grant systems and the contractor will provide support to monitor and manage activities to ensure that MDE's business needs are met and that projects are completed on time and within budget.

2.023 OBJECTIVES AND SCOPE

See Article 1



2.024 INTERPRETATION

Sections 2.021 through 2.023 are intended to provide background and context for this Contract and are not intended to expand the scope of the obligations under this Contract or to alter the plain meaning of the terms and conditions of this Contract. However, to the extent the terms and conditions of this Contract are unclear or otherwise ambiguous, such terms and conditions are to be interpreted and construed in light of the provisions of this Section.

2.025 FORM, FUNCTION AND UTILITY

If the Contract is for use of more than one State agency and if the Deliverable/Service does not meet the form, function, and utility required by that State agency, that agency may, subject to State purchasing policies, procure the Deliverable/Service from another source.

2.030 LEGAL EFFECT AND TERM

2.031 LEGAL EFFECT

Except as otherwise agreed in writing by the parties, the State assumes no liability for costs incurred by Contractor or payment under this Contract, until Contractor is notified in writing that this Contract (or Change Order) has been approved by the State Administrative Board (if required), approved and signed by all the parties, and a Purchase Order against the Contract has been issued.

2.032 CONTRACT TERM

This Contract is for a period of three (3) years commencing on the date that the last signature required to make the Contract enforceable is obtained. All outstanding Purchase Orders shall also expire upon the termination (cancellation for any of the reasons listed in 2.210) of the Contract, unless otherwise extended pursuant to the Contract. Absent an early termination for any reason, Purchase Orders issued but not expired, by the end of the Contract's stated term, will remain in effect for the balance of the fiscal year for which they were issued.

2.033 RENEWAL(S)

This Contract may be renewed in writing by mutual agreement of the parties not less than thirty (30) days before its expiration. The Contract may be renewed for up to two (2) additional one (1) year periods. Successful completion of negotiations surrounding the terms of the extension, will be a prerequisite for the exercise of any option year.

2.040 CONTRACTOR PERSONNEL

2.041 CONTRACTOR PERSONNEL

a. Personnel Qualifications. All persons assigned by Contractor to the performance of Services under this Contract shall be employees of Contractor or its majority-owned (directly or indirectly, at any tier) subsidiaries (or a State-approved Subcontractor) and shall be fully qualified to perform the work assigned to them. Contractor shall include a similar provision in any subcontract entered into with a Subcontractor. For the purposes of this Contract, independent contractors engaged by Contractor solely in a staff augmentation role shall be treated by the State as if they were employees of Contractor for this Contract only; however, the State understands that the relationship between Contractor and Subcontractor is an independent contractor relationship.

b. Key Personnel

- i. In discharging its obligations under this Contract, Contractor shall provide the named Key Personnel on the terms indicated in **Article 1, Attachment B**.



- ii. Key Personnel shall be dedicated as defined in **Article 1, Attachment B** to the Project for its duration in the applicable Statement of Work with respect to other individuals designated as Key Personnel for that Statement of Work.
- iii. The State will have the right to recommend and approve in writing the initial assignment, as well as any proposed reassignment or replacement, of any Key Personnel. Before assigning an individual to any Key Personnel position, Contractor will notify the State of the proposed assignment, will introduce the individual to the appropriate State representatives, and will provide the State with a resume and any other information about the individual reasonably requested by the State. The State reserves the right to interview the individual before granting written approval. In the event the State finds a proposed individual unacceptable, the State will provide a written explanation including reasonable detail outlining the reasons for the rejection. Additionally, the State's request shall be based on legitimate, good-faith reasons. Proposed alternative for the individual denied, shall be fully qualified for the position.
- iv. Contractor shall not remove any Key Personnel from their assigned roles or the Contract without the prior written consent of the State. If the Contractor does remove Key Personnel without the prior written consent of the State, it shall be considered an unauthorized removal ("Unauthorized Removal"). It shall not be considered an Unauthorized Removal if Key Personnel must be replaced for reasons beyond the reasonable control of Contractor, including illness, disability, leave of absence, personal emergency circumstances, resignation or for cause termination of the Key Personnel's employment. It shall not be considered an Unauthorized Removal if Key Personnel must be replaced because of promotions or other job movements allowed by Contractor personnel policies or Collective Bargaining Agreement(s) as long as the State receives prior written notice before shadowing occurs and Contractor provides thirty (30) days of shadowing unless parties agree to a different time period. The Contractor with the State shall review any Key Personnel replacements, and appropriate transition planning will be established. Any Unauthorized Removal may be considered by the State to be a material breach of the Contract, in respect of which the State may elect to exercise its rights under **Section 2.210**.
- v. It is acknowledged that an Unauthorized Removal will interfere with the timely and proper completion of the Contract, to the loss and damage of the State, and that it would be impracticable and extremely difficult to fix the actual damage sustained by the State as a result of any Unauthorized Removal. Therefore, Contractor and the State agree that in the case of any Unauthorized Removal in respect of which the State does not elect to exercise its rights under **Section 2.210**, the State may assess liquidated damages against Contractor as specified below.

For the Unauthorized Removal of any Key Personnel designated in the applicable Statement of Work, the liquidated damages amount shall be \$25,000.00 per individual provided Contractor identifies a replacement approved by the State pursuant to **Section 2.041** and assigns the replacement to the Project to shadow the Key Personnel s/he is replacing for a period of at least thirty (30) days prior to such Key Personnel's removal.

If Contractor fails to assign a replacement to shadow the removed Key Personnel for at least thirty (30) days, in addition to the \$25,000.00 liquidated damages for an Unauthorized Removal, Contractor shall pay the amount of \$833.33 per day for each day of the thirty (30) day shadow period that the replacement Key Personnel does not shadow the removed Key Personnel, up to \$25,000.00 maximum per individual. The total liquidated damages that may be assessed per Unauthorized Removal and failure to provide thirty (30) days of shadowing shall not exceed \$50,000.00 per individual.

- c. Re-assignment of non-Key Personnel. Prior to re-deploying to other projects, at the completion of their assigned tasks on the Project, teams of its non-Key Personnel who are performing Services on-site at State facilities or who are otherwise dedicated primarily to the Project, Contractor will give the State at least ten (10) Business Days notice of the proposed re-deployment to give the State an opportunity to object to the re-deployment if the State reasonably believes such team's Contract



responsibilities are not likely to be completed and approved by the State prior to the proposed date of re-deployment.

- d. Re-assignment of Personnel at the State’s Request. The State reserves the right to require the removal from the Project of Contractor personnel found, in the judgment of the State, to be unacceptable. The State’s request shall be written with reasonable detail outlining the reasons for the removal request. Additionally, the State’s request shall be based on legitimate, good-faith reasons. Replacement personnel for the removed person shall be fully qualified for the position. If the State exercises this right, and the Contractor cannot immediately replace the removed personnel, the State agrees to an equitable adjustment in schedule or other terms that may be affected by the State’s required removal. If any such incident with removed personnel results in delay not reasonable anticipatable under the circumstances and which is attributable to the State, the applicable SLAs for the affected Service will not be counted in **Section 2.076** for a time as agreed to by the parties.
- e. Staffing Levels.
 - i. All staff requirements not specified in the applicable Statement of Work or State-approved project plan as State personnel will be supplied by Contractor. This includes secretarial, clerical and Contract administration support staff necessary for Contractor to perform its obligations hereunder.
 - ii. Contractor shall provide sufficient personnel resources for the completion of Contract tasks indicated in Contractor’s project plan approved by the State. If the level of personnel resources is insufficient to complete any Contractor Contract tasks in accordance with the Contract time schedule as demonstrated by Contractor’s failure to meet mutually agreed to time schedules, Contractor shall promptly add additional qualified personnel resources to the performance of the affected tasks, at no additional charge to the State, in an amount sufficient to complete performance of Contractor’s tasks in accordance with the Contract time schedule.
- f. Personnel Turnover. The Parties agree that it is in their best interests to keep the turnover rate of employees of Contractor and its Subcontractors who are performing the Services to a reasonable minimum. Accordingly, if the State determines that the turnover rate of such employees is excessive and so notifies Contractor, Contractor will meet with the State to discuss the reasons for the turnover rate and otherwise use commercially reasonable efforts to minimize such turnover rate. If requested to do so by the State, Contractor will submit to the State its proposals for reducing the turnover rate to an acceptable level. In any event, notwithstanding the turnover of personnel, Contractor remains obligated to perform the Services without degradation and in accordance with the State-approved Contract schedule.
- g. Location. All staff assigned by Contractor to work on the Contract will perform their duties either primarily at Contractor’s offices and facilities or at State facilities. Without limiting the generality of the foregoing, Key Personnel will, at a minimum, spend at least the amount of time on-site at State facilities as indicated in the applicable Statement of Work. Subject to availability, selected Contractor personnel may be assigned office space to be shared with State personnel.

2.042 CONTRACTOR IDENTIFICATION

Contractor employees shall be clearly identifiable while on State property by wearing a State-issued badge, as required. Contractor employees are required to clearly identify themselves and the company they work for whenever making contact with State personnel by telephone or other means.

2.043 COOPERATION WITH THIRD PARTIES



Contractor agrees to cause its personnel and the personnel of any Subcontractors to cooperate with the State and its agents and other contractors including the State's Quality Assurance personnel, and, as reasonably requested by the State, to provide to the State's agents and other contractors with reasonable access to Contractor's Project personnel, systems and facilities to the extent they relate to activities specifically associated with this Contract and will not interfere or jeopardize the safety or operation of the systems or facilities and provided Contractor receives reasonable prior written notice of such request. The State acknowledges that Contractor's time schedule for the Contract is very specific and agrees not to unnecessarily or unreasonably interfere with, delay or otherwise impeded Contractor's performance under this Contract with such requests for access.

2.044 SUBCONTRACTING BY CONTRACTOR

- a. Contractor shall have full responsibility for the successful performance and completion of all of the Services and Deliverables. The State will consider Contractor to be the sole point of contact with regard to all contractual matters under this Contract, including payment of any and all charges for Services and Deliverables.
- b. Contractor shall not delegate any duties under this Contract to a Subcontractor unless the Department of Management and Budget, Purchasing Operations has given written consent to such delegation. The State shall have the right of prior written approval of all Subcontractors and to require Contractor to replace any Subcontractors found, in the reasonable judgment of the State, to be unacceptable. The State's request shall be written with reasonable detail outlining the reasons for the removal request. Additionally, the State's request shall be based on legitimate, good-faith reasons. Replacement Subcontractor(s) for the removed Subcontractor shall be fully qualified for the position. If the State exercises this right, and the Contractor cannot immediately replace the removed Subcontractor, the State will agree to an equitable adjustment in schedule or other terms that may be affected by the State's required removal. If any such incident with a removed Subcontractor results in delay not reasonable anticipatable under the circumstances and which is attributable to the State, the applicable SLAs for the affected Work will not be counted in **Section 2.076** for a time agreed upon by the parties.
- c. In any subcontracts entered into by Contractor for the performance of the Services, Contractor shall require the Subcontractor, to the extent of the Services to be performed by the Subcontractor, to be bound to Contractor by the terms of this Contract and to assume toward Contractor all of the obligations and responsibilities that Contractor, by this Contract, assumes toward the State. The State reserves the right to receive copies of and review all subcontracts, although Contractor may delete or mask any proprietary information, including pricing, contained in such contracts before providing them to the State. The management of any Subcontractor will be the responsibility of Contractor, and Contractor shall remain responsible for the performance of its Subcontractors to the same extent as if Contractor had not subcontracted such performance. Contractor shall make all payments to Subcontractors or suppliers of Contractor. Except as otherwise agreed in writing by the State and Contractor, the State will not be obligated to direct payments for the Services other than to Contractor. The State's written approval of any Subcontractor engaged by Contractor to perform any obligation under this Contract shall not relieve Contractor of any obligations or performance required under this Contract. Attached as **Exhibit A** is a list of the Subcontractors, if any, approved by the State as of the execution of this Contract, together with a copy of the applicable subcontract.
- d. Except where specifically approved in writing by the State on a case-by-case basis, Contractor shall flow down the obligations in **Sections 2.040, 2.110, 2.150, 2.160, 2.171(c), 2.172(b), 2.180, 2.260, 2.276, 2.297** in all of its agreements with any Subcontractors.



- e. The Contractor shall select subcontractors (including suppliers) on a competitive basis to the maximum practical extent consistent with the objectives and requirements of the Contract.

2.045 CONTRACTOR RESPONSIBILITY FOR PERSONNEL

Contractor shall be responsible for all acts and omissions of its employees, as well as the acts and omissions of any other personnel furnished by Contractor to perform the Services.

2.050 STATE STANDARDS

2.051 EXISTING TECHNOLOGY STANDARDS

The Contractor will adhere to all existing standards as described within the comprehensive listing of the State's existing technology standards at http://www.michigan.gov/dit/0,1607,7-139-30639_30655---.00.html.

2.052 PM METHODOLOGY STANDARDS

The State has adopted a standard documented Project Management Methodology (PMM) for use on all Information Technology (IT) based projects. See the State's PMM website at <http://www.michigan.gov/projectmanagement>.

The Contractor shall use the State's PPM to manage this Contract. If the Contractor requires training on the PMM, those costs shall be the responsibility of the Contractor, unless otherwise stated.

2.053 ADHERENCE TO PORTAL TECHNOLOGY TOOLS

The State has adopted the following tools for its Portal Technology development efforts:

- Vignette Content Management and personalization Tool
- Inktomi Search Engine
- E-Pay Payment Processing Module
- Websphere Commerce Suite for e-Store applications

Unless otherwise stated, Contractor must use the Portal Technology Tools to implement web content management and deployment efforts. Tools used for web-based application development must work in conjunction with Vignette and Inktomi. The interaction with Vignette and Inktomi must be coordinated with DIT, Enterprise Application Services Office, e-Michigan Web Development team.

Contractors that are compelled to use alternate tools must have received an exception from DIT, Enterprise Application Services Office, e-Michigan Web Development team, before this Contract is effective.

2.054 ACCEPTABLE USE POLICY

To the extent that Contractor has access to the State computer system, Contractor must comply with the State's Acceptable Use Policy, see <http://www.michigan.gov/ditservice/0,1607,7-179-25781-73760---.00.html>. All Contractor employees must be required, in writing, to agree to the State's Acceptable Use Policy before accessing the State system. The State reserves the right to terminate Contractor's access to the State system if a violation occurs.

2.060 DELIVERABLES

2.061 ORDERING



- a. Any Services/Deliverables to be furnished under this Contract shall be ordered by issuance of written Purchase Orders/Blanket Purchase Order by the State after approval by the Contract Administrator or his/her designee. All orders are subject to the terms and conditions of this Contract. In the event of conflict between an order and this Contract, the Contract shall take precedence as stated in **Section 2.293**. In no event shall any additional terms and conditions contained on a Purchase Order/Blanket Purchase Order be applicable, unless specifically contained in that Purchase Order/Blanket Purchase Order's accompanying Statement of Work.
- b. DIT will continue to oversee the use of this Contract by End Users. DIT may, in writing, delegate to agencies the authority to submit requests for certain services directly to the Contractor. DIT may also designate, in writing, some services as non-delegated and require DIT review and approval before agency acquisition. DIT will use Contractor provided management reports and periodic random agency audits to monitor and administer contract usage for delegated services.

2.062 SOFTWARE

Exhibit C lists the items of software the State is required to purchase for execution the Contract. The list in **Exhibit C** includes all software required to complete the Contract and make the Deliverables operable; if any additional software is required in order for the Deliverables to meet the requirements of this Contract, such software shall be provided to the State by Contractor at no additional charge (except where agreed upon and specified in a Statement of Work or Contract Change Notice). **Exhibit C** also identifies certain items of software to be provided by the State.

2.063 HARDWARE

Exhibit B lists the items of hardware the State is required to purchase for execution the Contract. The list in **Exhibit B** includes all hardware required to complete the Contract and make the Deliverables operable; if any additional hardware is required in order for the Deliverables to meet the requirements of this Contract, such hardware shall be provided to the State by Contractor at no additional charge (except where agreed upon and specified in a Contract Change Notice). **Exhibit B** also identifies certain items of hardware to be provided by the State.

2.064 EQUIPMENT TO BE NEW AND PROHIBITED PRODUCTS

- a. Equipment to be New
If applicable, all equipment provided under this Contract by Contractor shall be new where Contractor has knowledge regarding whether the equipment is new or assembled from new or serviceable used parts that are like new in performance or has the option of selecting one or the other. Equipment that is assembled from new or serviceable used parts that are like new in performance is acceptable where Contractor does not have knowledge or the ability to select one or other, unless specifically agreed otherwise in writing by the State.
- b. Prohibited Products
The State will not accept salvage, distressed, outdated or discontinued merchandise. Shipping of such merchandise to any State agency, as a result of an order placed against the Contract, shall be considered default by the Contractor of the terms and conditions of the Contract and may result in cancellation of the Contract by the State. The brand and product number offered for all items shall remain consistent for the term of the Contract, unless Purchasing Operations has approved a change order pursuant to **Section 2.106**.

2.070 PERFORMANCE

2.071 PERFORMANCE, IN GENERAL



The State engages Contractor to execute the Contract and perform the Services/provide the Deliverables, and Contractor undertakes to execute and complete the Contract in its entirety in accordance with the terms and conditions of this Contract and with the participation of State representatives as specified in this Contract.

2.072 TIME OF PERFORMANCE

- a. Contractor shall use commercially reasonable efforts to provide the resources necessary to complete all Services and Deliverables in accordance with the time schedules contained in the Statements of Work and other Exhibits governing the work, and with professional quality.
- b. Without limiting the generality of **Section 2.072(a)**, Contractor shall notify the State in a timely manner upon becoming aware of any circumstances that may reasonably be expected to jeopardize the timely and successful completion of any Deliverables/Services on the scheduled due dates in the latest State-approved delivery schedule and, in such event, shall inform the State of the projected actual delivery date.
- c. If Contractor believes that a delay in performance by the State has caused or will cause Contractor to be unable to perform its obligations in accordance with specified Contract time periods, Contractor shall notify the State in a timely manner and shall use commercially reasonable efforts to perform its obligations in accordance with such Contract time periods notwithstanding the State's failure. Contractor will not be in default for a delay in performance to the extent such delay is caused by the State.

2.073 LIQUIDATED DAMAGES - RESERVED

2.074 BANKRUPTCY

If Contractor shall file for protection under the bankruptcy laws, or if an involuntary petition shall be filed against Contractor and not removed within thirty (30) days, or if the Contractor becomes insolvent, be adjudicated bankrupt, or if it should make a general assignment for the benefit of creditors, or if a receiver shall be appointed due to its insolvency, and Contractor and/or its affiliates are unable to provide reasonable assurances that Contractor and/or its affiliates can deliver the services provided herein, the State may, without prejudice to any other right or remedy, terminate this Contract, in whole or in part, and, at its option, may take possession of the "Work in Process" and finish such Works in Process by whatever appropriate method the State may deem expedient. Contractor will fix appropriate notices or labels on the Work in Process to indicate ownership by the State. To the extent reasonably possible, materials and Work in Process shall be stored separately from other stock and marked conspicuously with labels indicating ownership by the State.

To secure the State's progress payments before the delivery of any services or materials required for the execution of Contractor's obligations hereunder, and any work which Contractor may subcontract in the support of the performance of its obligations hereunder, title shall vest in the State to the extent the State has made progress payments hereunder.

2.075 TIME IS OF THE ESSENCE - RESERVED

2.076 Service Level Agreements (SLAs)

- a. SLAs will be completed with the following operational considerations:
 - i. SLAs will not be calculated for individual Incidents where any event of Excusable Failure has occurred as defined in **Section 2.202**,



- ii. SLAs will not be calculated for individual Incidents where loss of service is planned and where the State has received prior notification and/or coordination.
- iii. SLAs will not apply if the applicable Incident could have been prevented through planning proposed by Contractor and not implemented at the request of the State. In order to invoke this consideration, complete documentation relevant to the denied planning proposal must be presented to substantiate the proposal.
- iv. Time period measurements will be based on the time Incidents are received by the Contractor and the time that the State receives notification of resolution based on 24x7x365 time period, except that the time period measurement will be suspended based on the following (“Stop-Clock Conditions”):
 - 1. Time period(s) will not apply where Contractor does not have access to a physical State Location and where access to the State Location is necessary for problem identification and resolution.
 - 2. Time period(s) will not apply where Contractor needs to obtain timely and accurate information or appropriate feedback and is unable to obtain timely and accurate information or appropriate feedback from the State.
- b. Chronic Failure for any Service(s) will be defined as three (3) unscheduled outage(s) or interruption(s) on any individual Service for the same reason or cause or if the same reason or cause was reasonably discoverable in the first instance over a rolling thirty (30) day period. Chronic Failure will result in the State’s option to terminate the effected individual Service(s) and procure them from a different vendor for the chronic location(s) with Contractor to pay the difference in charges for up to three (3) additional months. The termination of the Service will not affect any tiered pricing levels.
- c. Root Cause Analysis will be performed on any Business Critical outage(s) or outage(s) on Services when requested by the Contract Administrator. Contractor will provide its analysis within two (2) weeks of outage(s) and provide a recommendation for resolution.
- d. All decimals shall be rounded to two decimal places with 5 and greater rounding up and 4 and less rounding down unless otherwise specified.

2.080 DELIVERY AND ACCEPTANCE OF DELIVERABLES

2.081 DELIVERY RESPONSIBILITIES

Unless otherwise specified by the State within an individual order, the following shall be applicable to all orders issued under this Contract.

- a. Shipment responsibilities - Services performed/Deliverables provided under this Contract shall be delivered “F.O.B. Destination, within Government Premises.” The Contractor shall have complete responsibility for providing all Services/Deliverables to all site(s) unless otherwise stated. Actual delivery dates will be specified on the individual purchase order.
- b. Delivery locations - Services will be performed/Deliverables will be provided at every State of Michigan location within Michigan unless otherwise stated in the SOW. Specific locations will be provided by the State or upon issuance of individual purchase orders.
- c. Damage Disputes - At the time of delivery to State Locations, the State shall examine all packages. The quantity of packages delivered shall be recorded and any obvious visible or suspected damage shall be noted at time of delivery using the shipper’s delivery document(s) and appropriate procedures to record such.

Where there is no obvious or suspected damage, all deliveries to a State Location must be opened by the State and the contents inspected for possible internal damage not visible externally within fourteen (14) days of receipt. Any damage must be reported to the Contractor within five (5) days of inspection.



If this inspection does not occur and damages not reported within thirty (30) days of receipt, the cure for such damaged deliveries shall transfer to the delivery signing party.

2.082 DELIVERY OF DELIVERABLES

Where applicable, the Statements of Work/POs contain lists of the Deliverables to be prepared and delivered by Contractor including, for each Deliverable, the scheduled delivery date and a designation of whether the Deliverable is a document (“Written Deliverable”), a good (“Physical Deliverable”) or a Service. All Deliverables shall be completed and delivered for State review and written approval and, where applicable, installed in accordance with the State-approved delivery schedule and any other applicable terms and conditions of the Contract.

2.083 TESTING

- a. Prior to delivering any of the above-mentioned Statement of Work Physical Deliverables or Services to the State, Contractor will first perform all required quality assurance activities to verify that the Physical Deliverable or Service is complete and in conformance with its specifications listed in the applicable Statement of Work or Purchase Order. Before delivering a Physical Deliverable or Service to the State, Contractor shall certify to the State that (1) it has performed such quality assurance activities, (2) it has performed any applicable testing, (3) it has corrected all material deficiencies discovered during such quality assurance activities and testing, (4) the Deliverable or Service is in a suitable state of readiness for the State’s review and approval, and (5) the Deliverable/Service has all Critical Security patches/updates applied.
- b. If a Deliverable includes installation at a State Location, then Contractor shall (1) perform any applicable testing, (2) correct all material deficiencies discovered during such quality assurance activities and testing, and (3) inform the State that the Deliverable is in a suitable state of readiness for the State’s review and approval. To the extent that testing occurs at State Locations, the State shall be entitled to observe or otherwise participate in testing.

2.084 APPROVAL OF DELIVERABLES, IN GENERAL

- a. All Deliverables (Physical Deliverables and Written Deliverables) and Services require formal written approval by the State, in accordance with the following procedures. Formal approval by the State requires that the Deliverable be confirmed in writing by the State to meet its specifications, which will include the successful completion of Testing as applicable in **Section 2.083**, to be led by the State with the support and assistance of Contractor. The parties acknowledge that the approval process set forth herein will be facilitated by ongoing consultation between the parties, visibility of interim and intermediate Deliverables and collaboration on key decisions.
- b. The State’s obligation to comply with any State Review Period is conditioned on the timely delivery of Deliverables/Services being reviewed.
- c. Prior to commencement of its review or testing of a Deliverable/Service, the State may inspect the Deliverable/Service to confirm that all components of the Deliverable/Service have been delivered without material deficiencies. If the State determines that the Deliverable/Service has material deficiencies, the State may refuse delivery of the Deliverable/Service without performing any further inspection or testing of the Deliverable/Service. Otherwise, the review period will be deemed to have started on the day the State receives the Deliverable or the Service begins, and the State and Contractor agree that the Deliverable/Service is ready for use and, where applicable, certification by Contractor in accordance with **Section 2.083(a)**.
- d. The State will approve in writing a Deliverable/Service upon confirming that it conforms to and, performs in accordance with, its specifications without material deficiency. The State may, but



shall not be required to, conditionally approve in writing a Deliverable/Service that contains material deficiencies if the State elects to permit Contractor to rectify them post-approval. In any case, Contractor will be responsible for working diligently to correct within a reasonable time at Contractor's expense all deficiencies in the Deliverable/Service that remain outstanding at the time of State approval.

- e. If, after three (3) opportunities (the original and two repeat efforts), Contractor is unable to correct all deficiencies preventing Final Acceptance of a Deliverable/Service, the State may: (i) demand that Contractor cure the failure and give Contractor additional time to cure the failure at the sole expense of Contractor; or (ii) keep the Contract in force and do, either itself or through other parties, whatever Contractor has failed to do, in which event Contractor shall bear any excess expenditure incurred by the State in so doing beyond the Contract price for such Deliverable/Service and will pay the State an additional sum equal to ten percent (10%) of such excess expenditure to cover the State's general expenses provided the State can furnish proof of such general expenses; or (iii) terminate the particular Statement of Work for default, either in whole or in part by notice to Contractor provided Contractor is unable to cure such breach. Notwithstanding the foregoing, the State shall not use, as a basis for exercising its termination rights under this Section, deficiencies discovered in a repeat State Review Period that could reasonably have been discovered during a prior State Review Period.
- f. The State, at any time and in its reasonable discretion, may halt the testing or approval process if such process reveals deficiencies in or problems with a Deliverable/Service in a sufficient quantity or of a sufficient severity as to make the continuation of such process unproductive or unworkable. In such case, the State may stop using the Service or return the applicable Deliverable to Contractor for correction and re-delivery prior to resuming the testing or approval process.

2.085 PROCESS FOR APPROVAL OF WRITTEN DELIVERABLES

The State Review Period for Written Deliverables will be the number of days set forth in the applicable Statement of Work following delivery of the final version of the Deliverable (failing which the State Review Period, by default, shall be five (5) Business Days for Written Deliverables of one hundred (100) pages or less and ten (10) Business Days for Written Deliverables of more than one hundred (100) pages). The duration of the State Review Periods will be doubled if the State has not had an opportunity to review an interim draft of the Written Deliverable prior to its submission to the State. The State agrees to notify Contractor in writing by the end of the State Review Period either stating that the Deliverable is approved in the form delivered by Contractor or describing any deficiencies that must be corrected prior to approval of the Deliverable (or at the State's election, subsequent to approval of the Deliverable). If the State delivers to Contractor a notice of deficiencies, Contractor will correct the described deficiencies and within thirty (30) Business Days resubmit the Deliverable in a form that shows all revisions made to the original version delivered to the State. Contractor's correction efforts will be made at no additional charge. Upon receipt of a corrected Deliverable from Contractor, the State will have a reasonable additional period of time, not to exceed the length of the original State Review Period, to review the corrected Deliverable to confirm that the identified deficiencies have been corrected.

2.086 PROCESS FOR APPROVAL OF SERVICES

The State Review Period for approval of Services is governed by the applicable Statement of Work (failing which the State Review Period, by default, shall be thirty (30) Business Days for Services). The State agrees to notify Contractor in writing by the end of the State Review Period either stating that the Service is approved in the form delivered by Contractor or describing any deficiencies that must be corrected prior to approval of the Services (or at the State's election, subsequent to approval of the Service). If the State delivers to Contractor a notice of deficiencies, Contractor will correct the



described deficiencies and within thirty (30) Business Days resubmit the Service in a form that shows all revisions made to the original version delivered to the State. Contractor's correction efforts will be made at no additional charge. Upon implementation of a corrected Service from Contractor, the State will have a reasonable additional period of time, not to exceed the length of the original State Review Period, to review the corrected Service for conformity and that the identified deficiencies have been corrected.

2.087 PROCESS FOR APPROVAL OF PHYSICAL DELIVERABLES

The State Review Period for approval of Physical Deliverables is governed by the applicable Statement of Work (failing which the State Review Period, by default, shall be thirty (30) continuous Business Days for a Physical Deliverable). The State agrees to notify Contractor in writing by the end of the State Review Period either stating that the Deliverable is approved in the form delivered by Contractor or describing any deficiencies that must be corrected prior to approval of the Deliverable (or at the State's election, subsequent to approval of the Deliverable). If the State delivers to Contractor a notice of deficiencies, Contractor will correct the described deficiencies and within thirty (30) Business Days resubmit the Deliverable in a form that shows all revisions made to the original version delivered to the State. Contractor's correction efforts will be made at no additional charge. Upon receipt of a corrected Deliverable from Contractor, the State will have a reasonable additional period of time, not to exceed the length of the original State Review Period, to review the corrected Deliverable to confirm that the identified deficiencies have been corrected.

2.088 FINAL ACCEPTANCE

Unless otherwise stated in the Statement of Work or Purchase Order, "Final Acceptance" of each Deliverable shall occur when each Deliverable/Service has been approved by the State following the State Review Periods identified in **Sections 2.080-2.087**. Payment will be made for Deliverables installed and accepted. Upon acceptance of a Service, the State will pay for all Services provided during the State Review Period that conformed to the acceptance criteria.

2.090 FINANCIAL

2.091 PRICING

a. Fixed Prices for Services/Deliverables

Each Statement of Work/PO issued under this Contract shall specify (or indicate by reference to the appropriate Contract Exhibit) the firm, fixed prices for all Services/Deliverables, and the associated payment milestones and payment amounts. To the extent the parties agree that certain specific Services will be provided on a time and materials basis, such Services shall be provided at the Amendment Labor Rates (**Article 1, Attachment A**). The State may make progress payments to the Contractor when requested as work progresses, but not more frequently than monthly, in amounts approved by the Contract Administrator, after negotiation. Contractor must show verification of measurable progress at the time of requesting progress payments.

b. Adjustments for Reductions in Scope of Services/Deliverables

If the scope of the Services/Deliverables under any Statement of Work issued under this Contract is subsequently reduced by the State, the parties shall negotiate an equitable reduction in Contractor's charges under such Statement of Work commensurate with the reduction in scope, using the rates in **Article 1, Attachment A** unless specifically identified in an applicable Statement of Work.

c. Services/Deliverables Covered

For all Services/Deliverables to be provided by Contractor (and its Subcontractors, if any) under this Contract, the State shall not be obligated to pay any amounts in addition to the charges specified in this Contract.



d. Labor Rates

All time and material charges will be at the rates specified in **Article 1, Attachment A**.

2.092 INVOICING AND PAYMENT PROCEDURES AND TERMS

a. Invoicing and Payment – In General

- i. Each Statement of Work issued under this Contract shall list (or indicate by reference to the appropriate Contract Exhibit) the prices for all Services/Deliverables, equipment and commodities to be provided, and the associated payment milestones and payment amounts.
- ii. Each Contractor invoice will show details as to charges by Service/Deliverable component and location at a level of detail reasonably necessary to satisfy the State's accounting and charge-back requirements. The charges for Services billed on a time and materials basis shall be determined based on the actual number of hours of Services performed, at the applicable Labor Rates specified in **Article 1, Attachment A**. Invoices for Services performed on a time and materials basis will show, for each individual, the number of hours of Services performed during the billing period, the billable skill/labor category for such person and the applicable hourly billing rate. Prompt payment by the State is contingent on the Contractor's invoices showing the amount owed by the State minus any holdback amount to be retained by the State in accordance with **Section 2.094**.
- iii. Correct invoices will be due and payable by the State, in accordance with the State's standard payment procedure as specified in 1984 Public Act No. 279, MCL 17.51 et seq., within forty-five (45) days after receipt, provided the State determines that the invoice was properly rendered.

b. Taxes (See Section 2.305 and Article 3, Section 3.022-3.024 for additional)

The State is exempt from Federal Excise Tax, State and Local Sales Taxes, and Use Tax with respect to the sale to and use by it of tangible personal property. Such taxes shall not be included in Contract prices as long as the State maintains such exemptions. Copies of all tax exemption certificates shall be supplied to Contractor, if requested.

c. Out-of-Pocket Expenses

Contractor acknowledges that the out-of-pocket expenses that Contractor expects to incur in performing the Services/ providing the Deliverables (such as, but not limited to, travel and lodging, document reproduction and shipping, and long distance telephone) are included in Contractor's fixed price for each Statement of Work. Accordingly, Contractor's out-of-pocket expenses are not separately reimbursable by the State unless, on a case-by-case basis for unusual expenses, the State has agreed in advance and in writing to reimburse Contractor for such an expense at the State's current travel reimbursement rates. See http://www.mi.gov/dmb/0,1607,7-150-9141_13132--00.html for current rates.

d. Pro-ration

To the extent there are any Services that are to be paid for on a monthly basis, the cost of such Services shall be pro-rated for any partial month.

e. Antitrust Assignment

The Contractor assigns to the State any claim for overcharges resulting from antitrust violations to the extent that those violations concern materials or services supplied by third parties to the Contractor, toward fulfillment of this Contract.

f. Final Payment

The making of final payment by the State to Contractor does not constitute a waiver by either party of any rights or other claims as to the other party's continuing obligations under the Contract, nor will it constitute a waiver of any claims by one party against the other arising from unsettled claims



or failure by a party to comply with this Contract, including claims for Services and Deliverables not reasonably known until after acceptance to be defective or substandard. Contractor's acceptance of final payment by the State under this Contract shall constitute a waiver of all claims by Contractor against the State for payment under this Contract, other than those claims previously filed in writing on a timely basis and still unsettled.

2.093 STATE FUNDING OBLIGATION

The State's obligation under this Contract is payable only and solely from funds appropriated for the purpose of this Contract. Contractor acknowledges and agrees that all funds for payments after the end of the current fiscal year are subject to the availability of a legislative appropriation for the purpose of this Contract. Events of non-appropriation are addressed further in **Section 2.210** of this Contract.

2.094 HOLDBACK – RESERVED

2.095 ELECTRONIC PAYMENT AVAILABILITY

Electronic transfer of funds is available to State contractors. Contractor is required to register with the State electronically at <http://www.cpexpress.state.mi.us>. Public Act 533 of 2004, requires all payments be transitioned over to EFT by October, 2005.

2.100 CONTRACT MANAGEMENT

2.101 CONTRACT MANAGEMENT RESPONSIBILITY

- a. Contractor shall have overall responsibility for managing and successfully performing and completing the Services/Deliverables, subject to the overall direction and supervision of the State and with the participation and support of the State as specified in this Contract. Contractor's duties will include monitoring and reporting the State's performance of its participation and support responsibilities (as well as Contractor's own responsibilities) and providing timely notice to the State in Contractor's reasonable opinion if the State's failure to perform its responsibilities in accordance with Project Plans (accepted by the State) is likely to delay the timely achievement of any Contract tasks.
- b. The Services/Deliverables will be provided by the Contractor either directly or through its affiliates, subsidiaries, subcontractors or resellers. Regardless of the entity providing the Service/Deliverable, the Contractor will act as a single point of contact coordinating these entities to meet the State's need for Services/Deliverables. Nothing in this Contract, however, shall be construed to authorize or require any party to violate any applicable law or regulation in its performance of this Contract.

2.102 PROBLEM AND CONTRACT MANAGEMENT PROCEDURES

Problem Management and Contract Management procedures will be governed by the Contract and the applicable Statements of Work.

2.103 Reports and Meetings

- a. Reports.
 - Within thirty (30) days after the Effective Date, the parties shall determine an appropriate set of periodic reports to be issued by Contractor to the State. Such reports may include:
 - i. separately address Contractor's performance in each area of the Services;
 - ii. for each area of the Services, assess the degree to which Contractor has attained or failed to attain the pertinent objectives in that area, including on-time completion and delivery of Deliverables;
 - iii. explain the reasons for any failure to achieve on-time completion and delivery of Deliverables and include a plan for corrective action where appropriate;



- iv. describe any circumstances that Contractor anticipates will impair or prevent on-time completion and delivery of Deliverables in upcoming reporting periods;
- v. include plans for corrective action or risk mitigation where appropriate and describe the status of ongoing problem resolution efforts;
- vi. provide reports setting forth a comparison of actual hours spent by Contractor (including its augmented personnel and Subcontractors) in performing the Project versus hours budgeted by Contractor.
- vii. set forth a record of the material personnel changes that pertain to the Services and describe planned changes during the upcoming month that may affect the Services.
- viii. include such documentation and other information may be mutually agreed to verify compliance with, and meeting the objectives of, this Contract.
- ix. set forth an updated schedule that provides information on the status of upcoming Deliverables, expected dates of delivery (or redelivery) of such Deliverables and estimates on timing for completion of the Project.

b. Meetings.

Within thirty (30) days after the Effective Date, the parties shall determine an appropriate set of meetings to be held between representatives of the State and Contractor. Contractor shall prepare and circulate an agenda sufficiently in advance of each such meeting to give participants an opportunity to prepare for the meeting. Contractor shall incorporate into such agenda items that the State desires to discuss. At the State’s request, Contractor shall prepare and circulate minutes promptly after a meeting.

2.104 SYSTEM CHANGES

Contractor is not responsible for and not authorized to make changes to any State systems without written authorization from the State. Any changes Contractor makes to State systems with the State’s approval shall be done in accordance with applicable State procedures, including security, access and configuration management procedures.

2.105 RESERVED

2.106 CHANGE REQUESTS

The State reserves the right to request from time to time, any changes to the requirements and specifications of the Contract and the work to be performed by the Contractor under the Contract. During the course of ordinary business, it may become necessary for the State to discontinue certain business practices or create Additional Services/Deliverables. At a minimum, to the extent applicable, the State would like the Contractor to provide a detailed outline of all work to be done, including tasks necessary to accomplish the services/deliverables, timeframes, listing of key personnel assigned, estimated hours for each individual per task, and a complete and detailed cost justification.

If the State requests or directs the Contractor to perform any Services/Deliverables that are outside the scope of the Contractor’s responsibilities under the Contract (“New Work”), the Contractor must notify the State promptly, and before commencing performance of the requested activities, that it believes the requested activities are New Work. If the Contractor fails to notify the State before commencing performance of the requested activities, any such activities performed before notice is given by the Contractor shall be conclusively considered to be in-scope Services/Deliverables, not New Work.

If the State requests or directs the Contractor to perform any services or provide deliverables that are consistent with and similar to the Services/Deliverables being provided by the Contractor under the Contract, but which the Contractor reasonably and in good faith believes are not included within the Statements of Work, then before performing such services or providing such deliverables, the



Contractor shall notify the State in writing that it considers the services or deliverables to be an Additional Service/Deliverable for which the Contractor should receive additional compensation. If the Contractor does not so notify the State, the Contractor shall have no right to claim thereafter that it is entitled to additional compensation for performing that service or providing that deliverable. If the Contractor does so notify the State, then such a service or deliverable shall be governed by the Change Request procedure in this Section.

In the event prices or service levels are not acceptable to the State, the Additional Services or New Work shall be subject to competitive bidding based upon the specifications.

a. Change Requests

- i. State Requests
- ii. If the State should require Contractor to perform New Work, Additional Services or make changes to the Services that would affect the Contract completion schedule or the amount of compensation due Contractor (a "Change"), the State shall submit a written request for Contractor to furnish a proposal for carrying out the requested Change (a "Change Request").
- iii. Contractor Recommendations
- iv. Contractor shall be entitled to propose a Change to the State, on its own initiative, should it be of the opinion that this would benefit the Contract.
- v. Upon receipt of a Change Request or on its own initiative, Contractor shall examine the implications of the requested Change on the technical specifications, Contract schedule and price of the Deliverables and Services and shall submit to the State without undue delay a written proposal for carrying out the Change. Contractor's proposal will include any associated changes in the technical specifications, Contract schedule and price and method of pricing of the Services. If the Change is to be performed on a time and materials basis, the Amendment Labor Rates shall apply to the provision of such Services. If Contractor provides a written proposal and should Contractor be of the opinion that a requested Change is not to be recommended, it shall communicate its opinion to the State but shall nevertheless carry out the Change as specified in the written proposal if the State directs it to do so.
- vi. By giving Contractor written notice within a reasonable time, the State shall be entitled to accept a Contractor proposal for Change, to reject it or to reach another agreement with Contractor. Should the parties agree on carrying out a Change, a written Contract Change Notice shall be prepared and issued under this Contract, describing the Change and its effects on the Services and any affected components of this Contract (a "Contract Change Notice").
- vii. No proposed Change shall be performed until the proposed Change has been specified in a duly executed Contract Change Notice issued by the Department of Management and Budget, Purchasing Operations.
- viii. If the State requests or directs Contractor to perform any activities that Contractor believes constitute a Change, Contractor must notify the State that it believes the requested activities are a Change prior to commencing the performance of the requested activities. If Contractor fails to so notify the State prior to commencing performance of the requested activities, such activities shall be considered to be performed gratuitously by Contractor, and Contractor shall not have any right thereafter to assert any claim for additional compensation or time for the performance of such activities. If Contractor commences performance of gratuitous services outside the scope of this Contract and subsequently elects to stop performing such out-of-scope services, Contractor must, at the request of the State, back out or reverse any changes resulting from such performance that would adversely affect the Contract.

2.107 Management Tools

Contractor will use an automated tool for planning, monitoring and tracking the Contract's progress. In addition, Contractor shall use automated project management tools as reasonably necessary to perform the Services, which tools shall include the capability to produce through the end of the Contract: (i) staffing tables with names of personnel assigned to Contract tasks, (ii) project plans



showing tasks, subtasks, Deliverables and the resources required and allocated to each (including detailed plans for all Services to be performed within the next sixty (60) days, updated semi-monthly) and (iii) graphs showing critical events, dependencies and decision points during the course of the Contract. Any tool(s) used by Contractor for such purposes must produce information of a type and in a manner and format that will support reporting in compliance with the State's standard to the extent such information is described with reasonable detail in the Statements of Work and to the extent the related work is of sufficient project complexity and duration to warrant such reporting.

2.110 RECORDS AND INSPECTIONS

2.111 RECORDS AND INSPECTIONS

- a. Inspection of Work Performed. The State's authorized representatives shall at all reasonable times and with ten (10) days prior written request, have the right to enter Contractor's premises, or any other places, where the Services are being performed, and shall have access, upon reasonable request, to interim drafts of Deliverables or work-in-progress. Upon ten (10) Days prior written notice and at all reasonable times, the State's representatives shall be allowed to inspect, monitor, or otherwise evaluate the work being performed and to the extent that such access will not reasonably interfere or jeopardize the safety or operation of the systems or facilities. Contractor must provide all reasonable facilities and assistance for the State's representatives.
- b. Examination of Records. Contractor agrees that the State, including its duly authorized representatives, until the expiration of seven (7) years following the creation of the material (collectively, the "Audit Period"), shall, upon twenty (20) days prior written notice, have access to and the right to examine and copy any of Contractor's books, records, documents and papers pertinent to establishing Contractor's compliance with the Contract and with applicable laws and rules, including the State's procurement rules, regulations and procedures, and actual performance of the Contract for the purpose of conducting an audit, examination, excerpt and/or transcription but the State shall not have access to any information deemed confidential to Contractor to the extent such access would require such confidential information to become publicly available. This provision also applies to the books, records, accounts, documents and papers, in print or electronic form, of any parent, affiliated or subsidiary organization of Contractor, or any Subcontractor of Contractor performing services in connection with the Contract.
- c. Retention of Records. Contractor shall maintain at least until the end of the Audit Period all pertinent financial and accounting records (including time sheets and payroll records, and information pertaining to the Contract and to the Services, equipment, and commodities provided under the Contract) pertaining to the Contract in accordance with generally accepted accounting principles and other procedures specified in this Section. Financial and accounting records shall be made available, upon request, to the State at any time during the Audit Period. If an audit, litigation, or other action involving Contractor's records is initiated before the end of the Audit Period, the records must be retained until all issues arising out of the audit, litigation, or other action are resolved or until the end of the Audit Period, whichever is later.
- d. Audit Resolution. If necessary, the Contractor and the State shall meet to review each audit report promptly after issuance. The Contractor will respond to each audit report in writing within thirty (30) days from receipt of such report, unless a shorter response time is specified in such report. The Contractor and the State shall develop, agree upon and monitor an action plan to promptly address and resolve any deficiencies, concerns, and/or recommendations in such audit report.

2.112 ERRORS

- a. If the audit demonstrates any errors in the statements provided to the State, then the amount in error shall be reflected as a credit or debit on the next invoice and in subsequent invoices until the



amount is paid or refunded in full. However, a credit or debit may not be carried for more than four (4) quarterly statements. If a balance remains after four (4) quarterly statements, then the remaining amount will be due as a payment or refund within forty-five (45) days of the last quarterly statement that the balance appeared on or termination of the contract, whichever is earlier.

- b. In addition to other available remedies, the difference between the payment received and the correct payment amount is greater than ten percent (10%), then the Contractor shall pay all of the reasonable costs of the audit.

2.120 STATE RESPONSIBILITIES

2.121 STATE PERFORMANCE OBLIGATIONS

- a. Equipment and Other Resources. To facilitate Contractor's performance of the Services/Deliverables, the State shall provide to Contractor such equipment and resources as identified in the Statements of Work or other Contract Exhibits as items to be provided by the State.
- b. Facilities. The State shall designate space as long as it is available and as provided in the Statement of Work, to house Contractor's personnel whom the parties agree will perform the Services/Deliverables at State facilities (collectively, the "State Facilities"). Contractor shall have reasonable access to, and unless agreed otherwise by the parties in writing shall observe and comply with all rules and regulations relating to, each of the State Facilities (including hours of operation) used by Contractor in the course of providing the Services. Contractor agrees that it will not, without the prior written consent of the State, use any State Facilities or access any State information systems provided for Contractor's use, or to which Contractor otherwise gains access in the course of performing the Services, for any purpose other than providing the Services to the State.
- c. Return. Contractor shall be responsible for returning to the State any State-furnished equipment, facilities and other resources when no longer required for the Contract in the same condition as when provided by the State, reasonable wear and tear excepted.
- d. Except as otherwise provided in **Section 2.220**, the State's failure to perform its responsibilities as set forth in this Contract shall not be deemed to be grounds for termination by Contractor. However, Contractor will not be liable for any default or delay in the performance of its obligations under this Contract to the extent such default or delay is caused by nonperformance of the State's obligations under this Contract, provided Contractor provides the State with reasonable written notice of such nonperformance and Contractor uses commercially reasonable efforts to perform notwithstanding the State's failure to perform. In addition, if the State's nonperformance of its responsibilities under this Contract materially increases the time required for Contractor's performance or Contractor's cost of performance, Contractor shall be entitled to seek an equitable extension via the Change Request process described in **Section 2.106**.

2.130 SECURITY

2.131 BACKGROUND CHECKS

The Contractor shall authorize the investigation of its personnel proposed to have access to State facilities and systems on a case by case basis. The scope of the background check is at the discretion of the State and the results will be used to determine Contractor personnel eligibility for working within State facilities and systems. Such investigations will include Michigan State Police Background checks (ICHAT) and may include the National Crime Information Center (NCIC) Finger Prints. Proposed Contractor personnel may be required to complete and submit an RI-8 Fingerprint Card for the NCIC Finger Print Check. Any request for background checks will be initiated by the State and will be reasonably related to the type of work requested.



All Contractor personnel will also be expected to comply with the State's security and acceptable use policies for State IT equipment and resources. See <http://www.michigan.gov/ditservice/0,1607,7-179-25781-73760--,00.html>. Furthermore, Contractor personnel will be expected to agree to the State's security and acceptable use policies before the Contractor personnel will be accepted as a resource to perform work for the State. It is expected the Contractor will present these documents to the prospective employee before the Contractor presents the individual to the State as a proposed resource. Contractor staff will be expected to comply with all Physical Security procedures in place within the facilities where they are working.

2.140 RESERVED

2.150 CONFIDENTIALITY

2.151 FREEDOM OF INFORMATION

All information in any proposal submitted to the State by Contractor and this Contract is subject to the provisions of the Michigan Freedom of Information Act, 1976 Public Act No. 442, as amended, MCL 15.231, et seq (the "FOIA").

2.152 CONFIDENTIALITY

Contractor and the State each acknowledge that the other possesses and will continue to possess confidential information that has been developed or received by it. As used in this Section, "Confidential Information" of Contractor shall mean all non-public proprietary information of Contractor (other than Confidential Information of the State as defined below) which is marked confidential, restricted, proprietary or with a similar designation. "Confidential Information" of the State shall mean any information which is retained in confidence by the State (or otherwise required to be held in confidence by the State pursuant to applicable federal, state and local laws and regulations) or which, in the case of tangible materials provided to Contractor by the State pursuant to its performance under this Contract, is marked as confidential, proprietary or with a similar designation by the State. In the case of information of either Contractor or the State "Confidential Information" shall exclude any information (including this Contract) that is publicly available pursuant to the Michigan FOIA.

2.153 PROTECTION OF CONFIDENTIAL INFORMATION

The State and Contractor will each use at least the same degree of care to prevent disclosing to third parties the Confidential Information of the other as it employs to avoid unauthorized disclosure, publication or dissemination of its own confidential information of like character, but in no event less than reasonable care. Neither Contractor nor the State will (i) make any use of the Confidential Information of the other except as contemplated by this Contract, (ii) acquire any right in or assert any lien against the Confidential Information of the other, or (iii) if requested to do so, refuse for any reason to promptly return the other party's Confidential Information to the other party. Each party will limit disclosure of the other party's Confidential Information to employees and Subcontractors who must have access in order to fulfill the purposes of this Contract. Disclosure to, and use by, a Subcontractor is permissible where (A) use of a Subcontractor is authorized under this Contract, (B) such disclosure is necessary or otherwise naturally occurs in connection with work that is within such Subcontractor's scope of responsibility, and (C) Contractor obligates the Subcontractor in a written Contract to maintain the State's Confidential Information in confidence. At the State's request, any employee of Contractor and of any Subcontractor having access or continued access to the State's Confidential Information may be required to execute an acknowledgment that the employee has been advised of Contractor's and the Subcontractor's obligations under this Section and of the employee's obligation to Contractor or Subcontractor, as the case may be, to protect such Confidential Information from unauthorized use or disclosure.



2.154 EXCLUSIONS

Notwithstanding the foregoing, the provisions of this Section will not apply to any particular information which the State or Contractor can demonstrate (i) was, at the time of disclosure to it, in the public domain; (ii) after disclosure to it, is published or otherwise becomes part of the public domain through no fault of the receiving party; (iii) was in the possession of the receiving party at the time of disclosure to it without an obligation of confidentiality; (iv) was received after disclosure to it from a third party who had a lawful right to disclose such information to it without any obligation to restrict its further disclosure; or (v) was independently developed by the receiving party without reference to Confidential Information of the furnishing party. Further, the provisions of this Section will not apply to any particular Confidential Information to the extent the receiving party is required by law to disclose such Confidential Information, provided that the receiving party (i) promptly provides the furnishing party with notice of the legal request, and (ii) assists the furnishing party in resisting or limiting the scope of such disclosure as reasonably requested by the furnishing party.

2.155 NO IMPLIED RIGHTS

Nothing contained in this Section shall be construed as obligating a party to disclose any particular Confidential Information to the other party, or as granting to or conferring on a party, expressly or impliedly, any right or license to the Confidential Information of the other party.

2.156 REMEDIES

Each party acknowledges that, if it breaches (or attempts or threatens to breach) its obligations under this Section, the other party may be irreparably harmed. Accordingly, if a court of competent jurisdiction should find that a party has breached (or attempted or threatened to breach) any such obligations, the non-breaching party shall be entitled to seek an injunction preventing such breach (or attempted or threatened breach).

2.157 SECURITY BREACH NOTIFICATION

In the event of a breach of this Section, Contractor shall take (i) prompt corrective action to cure any such deficiencies and (ii) any action pertaining to such unauthorized disclosure required by applicable federal and state laws and regulations. Contractor and the State will cooperate to mitigate, to the extent practicable, the effects of any breach, intrusion, or unauthorized use or disclosure. Contractor shall report to the State in writing any use or disclosure of Confidential Information, whether suspected or actual, other than as provided for by the Contract within ten (10) days of becoming aware of such use or disclosure or such shorter time period as is reasonable under the circumstances.

2.158 SURVIVAL

The parties' respective obligations under this Section shall survive the termination or expiration of this Contract for any reason.

2.159 DESTRUCTION OF CONFIDENTIAL INFORMATION

Promptly upon termination or cancellation of the Contract for any reason, Contractor shall certify to the State that Contractor has destroyed all State Confidential Information.

2.160 PROPRIETARY RIGHTS

2.161 Ownership

Ownership of Work Product by State. All Deliverables shall be owned by the State and shall be considered works made for hire by the Contractor for the State. The State shall own all United States and international copyrights, trademarks, patents or other proprietary rights in the Deliverables.



Vesting of Rights. With the sole exception of any preexisting licensed works identified in this contract, the Contractor shall assign, and upon creation of each Deliverable automatically assigns, to the State, ownership of all United States and international copyrights, trademarks, patents, or other proprietary rights in each and every Deliverable, whether or not registered by the Contractor, insofar as any such Deliverable, by operation of law, may not be considered work made for hire by the Contractor for the State. From time to time upon State's request, the Contractor and/or its personnel shall confirm such assignment by execution and delivery of the assignments, confirmations of assignment, or other written instruments as the State may request. The State shall have the right to obtain and hold in its own name all copyright, trademark, and patent registrations and other evidence of rights that may be available for Deliverables.

2.162 Source Code Escrow

- a. Definition. "Source Code Escrow Package" shall mean:
 - i. A complete copy in machine-readable form of the source code and executable code of the Licensed Software, including any updates or new releases of the product;
 - ii. A complete copy of any existing design documentation and user documentation, including any updates or revisions; and/or
 - iii. Complete instructions for compiling and linking every part of the source code into executable code for purposes of enabling verification of the completeness of the source code as provided below. Such instructions shall include precise identification of all compilers, library packages, and linkers used to generate executable code.
- b. Delivery of Source Code into Escrow. Contractor shall deliver a Source Code Escrow Package to the Escrow Agent, pursuant to the Escrow Contract, which shall be entered into on commercially reasonable terms subject to the provisions of this Contract within thirty (30) days of the execution of this Contract.
- c. Delivery of New Source Code into Escrow. If at anytime during the term of this Contract, the Contractor provides a maintenance release or upgrade version of the Licensed Software, Contractor shall within ten (10) days deposit with the Escrow Agent, in accordance with the Escrow Contract, a Source Code Escrow Package for the maintenance release or upgrade version, and provide the State with notice of the delivery.
- d. Verification. The State reserves the right at any time, but not more than once a year, either itself or through a third party contractor, upon thirty (30) days written notice, to seek verification of the Source Code Escrow Package.
- e. Escrow Fees. All fees and expenses charged by the Escrow Agent will be paid by the Contractor.
- f. Release Events. The Source Code Escrow Package may be released from escrow to the State, temporarily or permanently, upon the occurrence of one or more of the following:
 - i. The Contractor becomes insolvent, makes a general assignment for the benefit of creditors, files a voluntary petition of bankruptcy, suffers or permits the appointment of a receiver for its business or assets, becomes subject to any proceeding under bankruptcy or insolvency law, whether domestic or foreign;
 - ii. The Contractor has wound up or liquidated its business voluntarily or otherwise and the State has reason to believe that such events will cause the Contractor to fail to meet its warranties and maintenance obligations in the foreseeable future;
 - iii. The Contractor voluntarily or otherwise discontinues support of the provided products or fails to support the products in accordance with its maintenance obligations and warranties.



- g. Release Event Procedures. If the State desires to obtain the Source Code Escrow Package from the Escrow Agent upon the occurrence of an Event in **Section 2.162(f)**, then:
- i. The State shall comply with all procedures in the Escrow Contract;
 - ii. The State shall maintain all materials and information comprising the Source Code Escrow Package in confidence in accordance with this Contract;
 - iii. If the release is a temporary one, then the State shall promptly return all released materials to Contractor when the circumstances leading to the release are no longer in effect.
- h. License. Upon release from the Escrow Agent pursuant to an event described in **Section 2.162(f)**, the Contractor automatically grants the State a non-exclusive, irrevocable license to use, reproduce, modify, maintain, support, update, have made, and create Derivative Works. Further, the State shall have the right to use the Source Code Escrow Package in order to maintain and support the Licensed Software so that it can be used by the State as set forth in this Contract.
- i. Derivative Works. Any Derivative Works to the source code released from escrow which are made by or on behalf of the State shall be the sole property of the State. The State acknowledges that its ownership rights are limited solely to the Derivative Works and do not include any ownership rights in the underlying source code.

2.163 RIGHTS IN DATA

- a. The State will be and remain the owner of all data made available by the State to Contractor or its agents, Subcontractors or representatives pursuant to the Contract. Contractor will not use the State's data for any purpose other than providing the Services, nor will any part of the State's data be disclosed, sold, assigned, leased or otherwise disposed of to the general public or to specific third parties or commercially exploited by or on behalf of Contractor, nor will any employee of Contractor other than those on a strictly need to know basis have access to the State's data. Contractor will not possess or assert any lien or other right against the State's data. Without limiting the generality of this Section, Contractor shall only use personally identifiable information as strictly necessary to provide the Services and shall disclose such information only to its employees who have a strict need to know such information. Contractor shall comply at all times with all laws and regulations applicable to such personally identifiable information.
- b. The State is and shall remain the owner of all State-specific data pursuant to the Contract. The State may use the data provided by the Contractor for any purpose. The State will not possess or assert any lien or other right against the Contractor's data. Without limiting the generality of this Section, the State shall only use personally identifiable information as strictly necessary to utilize the Services and shall disclose such information only to its employees who have a strict need to know such information, except as provided by law. The State shall comply at all times with all laws and regulations applicable to such personally identifiable information. Other material developed and provided to the State shall remain the State's sole and exclusive property.

2.164 OWNERSHIP OF MATERIALS

State and Contractor will continue to own their respective proprietary technologies developed before entering into the Contract. Any hardware bought through the Contractor by the State, and paid for by the State, will be owned by the State. Any software licensed through the Contractor and sold to the State, will be licensed directly to the State.

2.165 STANDARD SOFTWARE

If applicable and necessary, all Standard Software used in performing the Services shall be provided to the State under a separate license agreement between the State and the owner (or authorized licensor) of such software. Standard Software to be licensed to the State is listed in **Exhibit C**.

**2.166 PRE-EXISTING MATERIALS FOR CUSTOM SOFTWARE DELIVERABLES**

Neither Contractor nor any of its Subcontractors shall incorporate any preexisting materials (including Standard Software) into Custom Software Deliverables or use any pre-existing materials to produce Custom Software Deliverables if such pre-existing materials will be needed by the State in order to use the Custom Software Deliverables unless (i) such pre-existing materials and their owners are identified to the State in writing and (ii) such pre-existing materials are either readily commercially available products for which Contractor or its Subcontractor, as the case may be, has obtained a license (in form and substance approved by the State) in the name of the State, or are materials that Contractor or its Subcontractor, as the case may be, has the right to license to the State and has licensed to the State on terms and conditions approved by the State prior to using such pre-existing materials to perform the Services.

2.167 GENERAL SKILLS

Notwithstanding anything to the contrary in this Section, each party, its Subcontractors and their personnel shall be free to use and employ its and their general skills, know-how and expertise, and to use, disclose and employ any generalized ideas, concepts, know-how, methods, techniques or skills gained or learned during the course of performing the Services, so long as it or they acquire and apply the foregoing without disclosure of any confidential or proprietary information of the other party

2.170 WARRANTIES AND REPRESENTATIONS**2.171 WARRANTIES AND REPRESENTATIONS**

The Contractor represents and warrants:

- a. It is capable in all respects of fulfilling and shall fulfill all of its obligations under this Contract. The performance of all obligations under this Contract shall be provided in a timely, professional, and workman-like manner and shall meet the performance and operational standards required under this Contract.
- b. The Contract Appendices, Attachments and Exhibits identify the equipment and software and services necessary for the Deliverable(s) to perform and Services to operate in compliance with the Contract's requirements and other standards of performance.
- c. It is the lawful owner or licensee of any Deliverable licensed or sold to the State by Contractor or developed by Contractor under this Contract, and Contractor has all of the rights necessary to convey to the State the ownership rights or licensed use, as applicable, of any and all Deliverables. None of the Deliverables provided by Contractor to the State under this Contract, nor their use by the State, will infringe the patent, copyright, trade secret, or other proprietary rights of any third party.
- d. If, under this Contract, Contractor procures any equipment, software or other Deliverable for the State (including equipment, software and other Deliverables manufactured, re-marketed or otherwise sold by Contractor under Contractor's name), then in addition to Contractor's other responsibilities with respect to such items in this Contract, Contractor shall assign or otherwise transfer to the State or its designees, or afford the State the benefits of, any manufacturer's warranty for the Deliverable.
- e. The contract signatory has the power and authority, including any necessary corporate authorizations, necessary to enter into this Contract, on behalf of Contractor.



- f. It is qualified and registered to transact business in all locations where required.
- g. Neither the Contractor nor any Affiliates, nor any employee of either, has, shall have, or shall acquire, any contractual, financial, business, or other interest, direct or indirect, that would conflict in any manner or degree with Contractor's performance of its duties and responsibilities to the State under this Contract or otherwise create an appearance of impropriety with respect to the award or performance of this Agreement. Contractor shall notify the State within two (2) days of any such interest that may be incompatible with the interests of the State.
- h. Neither Contractor nor any Affiliates, nor any employee of either has accepted or shall accept anything of value based on an understanding that the actions of the Contractor or Affiliates or employee on behalf of the State would be influenced. Contractor shall not attempt to influence any State employee by the direct or indirect offer of anything of value.
- i. Neither Contractor nor any Affiliates, nor any employee of either has paid or agreed to pay any person, other than bona fide employees and consultants working solely for Contractor or such Affiliate, any fee, commission, percentage, brokerage fee, gift, or any other consideration, contingent upon or resulting from the award or making of this Contract.
- j. The prices proposed by Contractor were arrived at independently, without consultation, communication, or agreement with any other bidder for the purpose of restricting competition; the prices quoted were not knowingly disclosed by Contractor to any other bidder; and no attempt was made by Contractor to induce any other person to submit or not submit a proposal for the purpose of restricting competition.
- k. All financial statements, reports, and other information furnished by Contractor to the State as part of its response to the RFP or otherwise in connection with the award of this Contract fairly and accurately represent the business, properties, financial condition, and results of operations of Contractor as of the respective dates, or for the respective periods, covered by such financial statements, reports, other information. Since the respective dates or periods covered by such financial statements, reports, or other information, there have been no material adverse change in the business, properties, financial condition, or results of operations of Contractor.
- l. All written information furnished to the State by or behalf of Contractor in connection with this Contract, including its bid, is true, accurate, and complete, and contains no untrue statement of material fact or omits any material fact necessary to make such information not misleading.
- m. It is not in material default or breach of any other contract or agreement that it may have with the State or any of its departments, commissions, boards, or agencies. Contractor further represents and warrants that it has not been a party to any contract with the State or any of its departments that was terminated by the State or such department within the previous five (5) years for the reason that Contractor failed to perform or otherwise breached an obligation of such contract.

2.172 Software Warranties - RESERVED

2.173 Equipment Warranty - RESERVED

2.174 Physical Media Warranty - RESERVED

2.175 STANDARD WARRANTIES



- a. Warranty of Merchantability
Deliverables shall be merchantable. All Deliverables shall be of good quality within the description given by the State, shall be fit for their ordinary purpose, shall be adequately contained and packaged within the description given by the State, shall conform to the agreed upon specifications, and shall conform to the affirmations of fact made by the Contractor on the container or label.
- b. Warranty of fitness for a particular purpose
When Contractor has reason to know or knows any particular purpose for which the Deliverables are required, and when the State is relying on the Contractor's skill or judgment to select or furnish suitable Deliverables, the Contractor warrants that the Deliverables are fit for such purpose.
- c. Warranty of title
Contractor shall convey good title in those Deliverables, whose transfer is right and lawful. All Deliverables provided by Contractor shall be delivered free from any security interest, lien, or encumbrance. Deliverables shall be delivered free of any rightful claim of any third person of ownership, interest, lien or encumbrance.

2.176 CONSEQUENCES FOR BREACH

In addition to any remedies available in law, if the Contractor breaches any of the warranties contained in this section, such breach may be considered as a default in the performance of a material obligation of this Contract.

2.180 INSURANCE

2.181 LIABILITY INSURANCE

- a. Liability Insurance
The Contractor is required to provide proof of the minimum levels of insurance coverage as indicated below. The purpose of this coverage shall be to protect the State from claims which may arise out of or result from the Contractor's performance of services under the terms of this Contract, whether such services are performed by the Contractor, or by any subcontractor, or by anyone directly or indirectly employed by any of them, or by anyone for whose acts they may be liable.

The Contractor waives all rights against the State of Michigan, its departments, divisions, agencies, offices, commissions, officers, employees and agents for recovery of damages to the extent these damages are covered by the insurance policies the Contractor is required to maintain pursuant to this Contract.

All insurance coverages provided relative to this Contract/Purchase Order are PRIMARY and NON-CONTRIBUTING to any comparable liability insurance (including self-insurances) carried by the State.

The insurance shall be written for not less than any minimum coverage specified in this Contract or required by law, whichever is greater.

The insurers selected by Contractor shall have an A.M. Best rating of A or better, or as otherwise approved in writing by the State, or if such ratings are no longer available, with a comparable rating from a recognized insurance rating agency. All policies of insurance required in this Contract shall be issued by companies that have been approved to do business in the State.

See http://www.mi.gov/cis/0.1607,7-154-10555_22535---.00.html.

Where specific limits are shown, they are the minimum acceptable limits. If Contractor's policy contains higher limits, the State shall be entitled to coverage to the extent of such higher limits.



Before the Contract is signed by both parties or before the purchase order is issued by the State, the Contractor must furnish to the Director of Purchasing Operations, certificate(s) of insurance verifying insurance coverage (“Certificates”). The Certificate must be on the standard “accord” form or equivalent. **THE CONTRACT OR PURCHASE ORDER NO. MUST BE SHOWN ON THE CERTIFICATE OF INSURANCE TO ASSURE CORRECT FILING.** All Certificate(s) are to be prepared and submitted by the Insurance Provider. All Certificate(s) shall contain a provision indicating that coverages afforded under the policies WILL NOT BE CANCELLED, MATERIALLY CHANGED, OR NOT RENEWED without THIRTY (30) days prior written notice, except for ten (10) days for non-payment of premium, having been given to the Director of Purchasing Operations, Department of Management and Budget. The notice must include the Contract or Purchase Order number affected and be mailed to: Director, Purchasing Operations, Department of Management and Budget, P.O. Box 30026, Lansing, Michigan 48909. Failure to provide evidence of coverage, may, at the State’s sole option, result in this Contract’s termination.

The Contractor is required to pay for and provide the type and amount of insurance checked below:

1. Commercial General Liability with the following minimum coverage:

- \$2,000,000 General Aggregate Limit other than Products/Completed Operations
- \$2,000,000 Products/Completed Operations Aggregate Limit
- \$1,000,000 Personal & Advertising Injury Limit
- \$1,000,000 Each Occurrence Limit
- \$500,000 Fire Damage Limit (any one fire)

The Contractor must list the State of Michigan, its departments, divisions, agencies, offices, commissions, officers, employees and agents as ADDITIONAL INSUREDS on the Commercial General Liability certificate. The Contractor also agrees to provide evidence that insurance policies contain a waiver of subrogation by the insurance company.

2. If a motor vehicle is used to provide services or products under this Contract, the Contractor must have vehicle liability insurance on any auto including owned, hired and non-owned vehicles used in Contractor’s business for bodily injury and property damage as required by law.

The Contractor must list the State of Michigan, its departments, divisions, agencies, offices, commissions, officers, employees and agents as ADDITIONAL INSUREDS on the vehicle liability certificate. The Contractor also agrees to provide evidence that insurance policies contain a waiver of subrogation by the insurance company.

3. Workers’ compensation coverage must be provided in accordance with applicable laws governing the employees and employers work activities in the state of the Contractor’s domicile. If the applicable coverage is provided by a self-insurer, proof must be provided of approved self-insured authority by the jurisdiction of domicile. For employees working outside of the state of qualification, Contractor must provide appropriate certificates of insurance proving mandated coverage levels for the jurisdictions where the employees’ activities occur.

Any certificates of insurance received must also provide a list of states where the coverage is applicable.

The Contractor also agrees to provide evidence that insurance policies contain a waiver of subrogation by the insurance company. This provision shall not be applicable where prohibited or limited by the laws of the jurisdiction in which the work is to be performed.

4. Employers liability insurance with the following minimum limits:



\$100,000 each accident
 \$100,000 each employee by disease
 \$500,000 aggregate disease

- 5. Employee Fidelity, including Computer Crimes, insurance naming the State as a loss payee, providing coverage for direct loss to the State and any legal liability of the State arising out of or related to fraudulent or dishonest acts committed by the employees of Contractor or its Subcontractors, acting alone or in collusion with others, in a minimum amount of one million dollars (\$1,000,000.00) with a maximum deductible of fifty thousand dollars (\$50,000.00).
- 6. Umbrella or Excess Liability Insurance in a minimum amount of ten million dollars (\$10,000,000.00), which shall apply, at a minimum, to the insurance required in Subsection 1 (Commercial General Liability) above.
- 7. Professional Liability (Errors and Omissions) Insurance with the following minimum coverage: three million dollars (\$3,000,000.00) each occurrence and three million dollars (\$3,000,000.00) annual aggregate.
- 8. Fire and Personal Property Insurance covering against any loss or damage to the office space used by Contractor for any reason under this Contract, and the equipment, software and other contents of such office space, including without limitation, those contents used by Contractor to provide the Services to the State, up to the replacement value thereof, where such office space and its contents are under the care, custody and control of Contractor. Such policy shall cover all risks of direct physical loss or damage, including without limitation, flood and earthquake coverage and coverage for computer hardware and software. The State shall be endorsed on the policy as a loss payee as its interests appear.

b. Subcontractors

Except where the State has approved in writing a Contractor subcontract with other insurance provisions, Contractor shall require all of its Subcontractors under this Contract to purchase and maintain the insurance coverage as described in this Section for the Contractor in connection with the performance of work by those Subcontractors. Alternatively, Contractor may include any Subcontractors under Contractor's insurance on the coverage required in this Section. Subcontractor(s) shall fully comply with the insurance coverage required in this Section. Failure of Subcontractor(s) to comply with insurance requirements does not limit Contractor's liability or responsibility.

c. Certificates of Insurance and Other Requirements

Contractor shall furnish to Purchasing Operations certificate(s) of insurance verifying insurance coverage or providing satisfactory evidence of self-insurance as required in this Section (the "Certificates"). Before the Contract is signed, and not less than 20 days before the insurance expiration date every year thereafter, the Contractor shall provide evidence that the State and its agents, officers and employees are listed as additional insureds under each commercial general liability and commercial automobile liability policy. In the event the State approves the representation of the State by the insurer's attorney, the attorney may be required to be designated as a Special Assistant Attorney General by the Attorney General of the State of Michigan.

Contractor shall maintain all required insurance coverage throughout the term of the Contract and any extensions thereto and, in the case of claims-made Commercial General Liability policies, shall secure tail coverage for at least three (3) years following the expiration or termination for any reason of this Contract. The minimum limits of coverage specified above are not intended, and shall not be construed, to limit any liability or indemnity of Contractor under this Contract to any indemnified party or other persons. Contractor shall be responsible for all deductibles with regard to such insurance. If Contractor fails to pay any premium for required insurance as specified in this



Contract, or if any insurer cancels or significantly reduces any required insurance as specified in this Contract without the State's written consent, at the State's election (but without any obligation to do so) after the State has given Contractor at least thirty (30) days written notice, the State may pay such premium or procure similar insurance coverage from another company or companies; and at the State's election, the State may deduct the entire cost (or part thereof) from any payment due Contractor, or Contractor shall pay the entire cost (or any part thereof) upon demand by the State.

2.190 INDEMNIFICATION

2.191 INDEMNIFICATION

a. General Indemnification

To the extent permitted by law, the Contractor shall indemnify, defend and hold harmless the State from liability, including all claims and losses, and all related costs and expenses (including reasonable attorneys' fees and costs of investigation, litigation, settlement, judgments, interest and penalties), accruing or resulting to any person, firm or corporation that may be injured or damaged by the Contractor in the performance of this Contract and that are attributable to the negligence or tortious acts of the Contractor or any of its subcontractors, or by anyone else for whose acts any of them may be liable.

b. Code Indemnification

To the extent permitted by law, the Contractor shall indemnify, defend and hold harmless the State from any claim, loss, or expense arising from Contractor's breach of the No Surreptitious Code Warranty.

c. Employee Indemnification

In any and all claims against the State of Michigan, its departments, divisions, agencies, sections, commissions, officers, employees and agents, by any employee of the Contractor or any of its subcontractors, the indemnification obligation under the Contract shall not be limited in any way by the amount or type of damages, compensation or benefits payable by or for the Contractor or any of its subcontractors under worker's disability compensation acts, disability benefit acts or other employee benefit acts. This indemnification clause is intended to be comprehensive. Any overlap in provisions, or the fact that greater specificity is provided as to some categories of risk, is not intended to limit the scope of indemnification under any other provisions.

d. Patent/Copyright Infringement Indemnification

To the extent permitted by law, the Contractor shall indemnify, defend and hold harmless the State from and against all losses, liabilities, damages (including taxes), and all related costs and expenses (including reasonable attorneys' fees and costs of investigation, litigation, settlement, judgments, interest and penalties) incurred in connection with any action or proceeding threatened or brought against the State to the extent that such action or proceeding is based on a claim that any piece of equipment, software, commodity or service supplied by the Contractor or its subcontractors, or the operation of such equipment, software, commodity or service, or the use or reproduction of any documentation provided with such equipment, software, commodity or service infringes any United States patent, copyright, trademark or trade secret of any person or entity, which is enforceable under the laws of the United States.

In addition, should the equipment, software, commodity, or service, or its operation, become or in the State's or Contractor's opinion be likely to become the subject of a claim of infringement, the Contractor shall at the Contractor's sole expense (i) procure for the State the right to continue using the equipment, software, commodity or service or, if such option is not reasonably available to the Contractor, (ii) replace or modify to the State's satisfaction the same with equipment, software, commodity or service of equivalent function and performance so that it becomes non-infringing, or,



if such option is not reasonably available to Contractor, (iii) accept its return by the State with appropriate credits to the State against the Contractor's charges and reimburse the State for any losses or costs incurred as a consequence of the State ceasing its use and returning it.

Notwithstanding the foregoing, the Contractor shall have no obligation to indemnify or defend the State for, or to pay any costs, damages or attorneys' fees related to, any claim based upon (i) equipment developed based on written specifications of the State; or (ii) use of the equipment in a configuration other than implemented or approved in writing by the Contractor, including, but not limited to, any modification of the equipment by the State; or (iii) the combination, operation, or use of the equipment with equipment or software not supplied by the Contractor under this Contract.

2.192 CONTINUATION OF INDEMNIFICATION OBLIGATIONS

The Contractor's duty to indemnify pursuant to this Section continues in full force and effect, notwithstanding the expiration or early cancellation of the Contract, with respect to any claims based on facts or conditions that occurred prior to expiration or cancellation.

2.193 INDEMNIFICATION PROCEDURES

The procedures set forth below shall apply to all indemnity obligations under this Contract.

- a. After receipt by the State of notice of the action or proceeding involving a claim in respect of which it will seek indemnification, the State shall promptly notify Contractor of such claim in writing and take or assist Contractor in taking, as the case may be, any reasonable action to avoid the imposition of a default judgment against Contractor. No failure to notify Contractor shall relieve Contractor of its indemnification obligations except to the extent that Contractor can demonstrate damages attributable to such failure. Within ten (10) days following receipt of written notice from the State relating to any claim, Contractor shall notify the State in writing whether Contractor agrees to assume control of the defense and settlement of that claim (a "Notice of Election"). After notifying Contractor of a claim and prior to the State receiving Contractor's Notice of Election, the State shall be entitled to defend against the claim, at Contractor's expense, and Contractor will be responsible for any reasonable costs incurred by the State in defending against the claim during such period.

- b. If Contractor delivers a Notice of Election relating to any claim: (i) the State shall be entitled to participate in the defense of such claim and to employ counsel at its own expense to assist in the handling of such claim and to monitor and advise the State about the status and progress of the defense; (ii) Contractor shall, at the request of the State, demonstrate to the reasonable satisfaction of the State, Contractor's financial ability to carry out its defense and indemnity obligations under this Contract; (iii) Contractor shall periodically advise the State about the status and progress of the defense and shall obtain the prior written approval of the State before entering into any settlement of such claim or ceasing to defend against such claim and (iv) to the extent that any principles of Michigan governmental or public law may be involved or challenged, the State shall have the right, at its own expense, to control the defense of that portion of such claim involving the principles of Michigan governmental or public law. Notwithstanding the foregoing, the State may retain control of the defense and settlement of a claim by written notice to Contractor given within ten (10) days after the State's receipt of Contractor's information requested by the State pursuant to clause (ii) of this paragraph if the State determines that Contractor has failed to demonstrate to the reasonable satisfaction of the State Contractor's financial ability to carry out its defense and indemnity obligations under this Section. Any litigation activity on behalf of the State of Michigan, or any of its subdivisions pursuant to this Section, must be coordinated with the Department of Attorney General. In the event the insurer's attorney represents the State pursuant to this Section, the insurer's attorney may be required to be designated as a Special Assistant Attorney General by the Attorney General of the State of Michigan.



- c. If Contractor does not deliver a Notice of Election relating to any claim of which it is notified by the State as provided above, the State shall have the right to defend the claim in such manner as it may deem appropriate, at the cost and expense of Contractor. If it is determined that the claim was one against which Contractor was required to indemnify the State, upon request of the State, Contractor shall promptly reimburse the State for all such reasonable costs and expenses.

2.200 LIMITS OF LIABILITY AND EXCUSABLE FAILURE

2.201 LIMITS OF LIABILITY

The Contractor’s liability for damages to the State shall be limited to two times the value of the Contract or \$200,000 (for low risk contracts – Select a higher amount for moderate to high risk contracts) which ever is higher. The foregoing limitation of liability shall not apply to claims for infringement of United States patent, copyright, trademarks or trade secrets; to claims for personal injury or damage to property caused by the gross negligence or willful misconduct of the Contractor; to claims covered by other specific provisions of this Contract calling for liquidated damages; or to court costs or attorney’s fees awarded by a court in addition to damages after litigation based on this Contract.

The State’s liability for damages to the Contractor shall be limited to the value of the Contract.

Neither the Contractor nor the State shall be liable to each other, regardless of the form of action, for consequential, incidental, indirect, or special damages. This limitation of liability shall not apply to claims for infringement of United States patent, copyright, trademark or trade secrets; to claims for personal injury or damage to property caused by the gross negligence or willful misconduct of the Contractor; to claims covered by other specific provisions of this Contract calling for liquidated damages; or to court costs or attorney’s fees awarded by a court in addition to damages after litigation based on this Contract.

2.202 EXCUSABLE FAILURE

Neither party will be liable for any default, damage or delay in the performance of its obligations under the Contract to the extent such default, damage or delay is caused by government regulations or requirements (executive, legislative, judicial, military or otherwise), power failure, electrical surges or current fluctuations, lightning, earthquake, war, water or other forces of nature or acts of God, delays or failures of transportation, equipment shortages, suppliers’ failures, or acts or omissions of common carriers, fire; riots, civil disorders; strikes or other labor disputes, embargoes; injunctions (provided the injunction was not issued as a result of any fault or negligence of the party seeking to have its default or delay excused); or any other cause beyond the reasonable control of such party; provided the non-performing party and its Subcontractors are without fault in causing such default or delay, and such default or delay could not have been prevented by reasonable precautions and cannot reasonably be circumvented by the non-performing party through the use of alternate sources, workaround plans or other means, including disaster recovery plans.

In such event, the non-performing party will be excused from any further performance or observance of the obligation(s) so affected for as long as such circumstances prevail and such party continues to use its commercially reasonable efforts to recommence performance or observance whenever and to whatever extent possible without delay and provided further that such party promptly notifies the other party in writing of the inception of the excusable failure occurrence, and also of its abatement or cessation.

If any of the above-enumerated circumstances substantially prevent, hinder, or delay Contractor’s performance of the Services/provision of Deliverables for more than ten (10) Business Days, and the State determines that performance is not likely to be resumed within a period of time that is satisfactory to the State in its reasonable discretion, then at the State’s option: (a) the State may procure the



affected Services/Deliverables from an alternate source, and the State shall not be liable for payment for the unperformed Services/ Deliverables not provided under the Contract for so long as the delay in performance shall continue; (b) the State may terminate any portion of the Contract so affected and the charges payable there under shall be equitably adjusted to reflect those Services/Deliverables terminated; or (c) the State may terminate the affected Statement of Work without liability to Contractor as of a date specified by the State in a written notice of termination to Contractor, except to the extent that the State shall pay for Services/Deliverables provided through the date of termination.

Contractor will not have the right to any additional payments from the State as a result of any Excusable Failure occurrence or to payments for Services not rendered/Deliverables not provided as a result of the Excusable Failure condition. Defaults or delays in performance by Contractor which are caused by acts or omissions of its Subcontractors will not relieve Contractor of its obligations under the Contract except to the extent that a Subcontractor is itself subject to an Excusable Failure condition described above and Contractor cannot reasonably circumvent the effect of the Subcontractor's default or delay in performance through the use of alternate sources, workaround plans or other means.

2.203 DISASTER RECOVERY

Contractor and the State recognize that the State provides essential services in times of natural or man-made disasters. Therefore, except as so mandated by Federal disaster response requirements, Contractor personnel dedicated to providing Services/Deliverables under this Contract will provide the State with priority service for repair and work around in the event of a natural or manmade disaster.

2.210 TERMINATION/CANCELLATION BY THE STATE

The State may terminate this Contract without further liability or penalty to the State, its departments, divisions, agencies, offices, commissions, officers, agents and employees for any of the following reasons:



2.211 TERMINATION FOR CAUSE

- a. In the event that Contractor breaches any of its material duties or obligations under this Contract (including a Chronic Failure to meet any particular SLA as defined in **Section 2.076**), which are either not capable of or subject to being cured, or are not cured within the time period specified in the written notice of breach provided by the State (such time period not to be less than thirty (30) days), or pose a serious and imminent threat to the health and safety of any person, or the imminent loss, damage or destruction of any real or tangible personal property, the State may, having provided written notice of termination to Contractor, terminate this Contract in whole or in part, for cause, as of the date specified in the notice of termination.
- b. In the event that this Contract is terminated for cause, in addition to any legal remedies otherwise available to the State by law or equity, Contractor shall be responsible for all costs incurred by the State in terminating this Contract, including but not limited to, State administrative costs, reasonable attorneys' fees and court costs, and any reasonable additional costs the State may incur to procure the Services/Deliverables required by this Contract from other sources. Re-procurement costs shall not be considered by the parties to be consequential, indirect or incidental damages, and shall not be excluded by any other terms otherwise included in this Contract, provided such costs are not in excess of fifty percent (50%) more than the prices for such Service/Deliverables provided under this Contract.
- c. In the event the State chooses to partially terminate this Contract for cause, charges payable under this Contract will be equitably adjusted to reflect those Services/Deliverables that are terminated and the State shall pay for all Services/Deliverables for which Final Acceptance has been granted provided up to the termination date. Services and related provisions of this Contract that are terminated for cause shall cease on the effective date of the termination.
- d. In the event this Contract is terminated for cause pursuant to this Section, and it is determined, for any reason, that Contractor was not in breach of contract pursuant to the provisions of this section, that termination for cause shall be deemed to have been a termination for convenience, effective as of the same date, and the rights and obligations of the parties shall be limited to that otherwise provided in this Contract for a termination for convenience.

2.212 TERMINATION FOR CONVENIENCE

The State may terminate this Contract for its convenience, in whole or part, if the State determines that such a termination is in the State's best interest. Reasons for such termination shall be left to the sole discretion of the State and may include, but not necessarily be limited to (a) the State no longer needs the Services or products specified in the Contract, (b) relocation of office, program changes, changes in laws, rules, or regulations make implementation of the Services no longer practical or feasible, (c) unacceptable prices for Additional Services or New Work requested by the State, or (d) falsification or misrepresentation, by inclusion or non-inclusion, of information material to a response to any RFP issued by the State. The State may terminate this Contract for its convenience, in whole or in part, by giving Contractor written notice at least thirty (30) days prior to the date of termination. If the State chooses to terminate this Contract in part, the charges payable under this Contract shall be equitably adjusted to reflect those Services/Deliverables that are terminated. Services and related provisions of this Contract that are terminated for cause shall cease on the effective date of the termination.

2.213 NON-APPROPRIATION

- a. Contractor acknowledges that, if this Contract extends for several fiscal years, continuation of this Contract is subject to appropriation or availability of funds for this Contract. If funds to enable the



State to effect continued payment under this Contract are not appropriated or otherwise made available, the State shall have the right to terminate this Contract and all affected Statements of Work, in whole or in part, at the end of the last period for which funds have been appropriated or otherwise made available by giving written notice of termination to Contractor. The State shall give Contractor at least thirty (30) days advance written notice of termination for non-appropriation or unavailability (or such time as is available if the State receives notice of the final decision less than thirty (30) days before the funding cutoff).

- b. If funding for the Contract is reduced by law, or funds to pay Contractor for the agreed-to level of the Services or production of Deliverables to be provided by Contractor are not appropriated or otherwise made available, the State may, upon thirty (30) days written notice to Contractor, reduce the level of the Services or the change the production of Deliverables in such manner and for such periods of time as the State may elect. The charges payable under this Contract will be equitably adjusted to reflect any equipment, services or commodities not provided by reason of such reduction.
- c. In the event the State terminates this Contract, eliminates certain Deliverables, or reduces the level of Services to be provided by Contractor pursuant to this Section, the State shall pay Contractor for all Work-in-Process performed through the effective date of the termination or reduction in level, as the case may be and as determined by the State, to the extent funds are available. For the avoidance of doubt, this Section will not preclude Contractor from reducing or stopping Services/Deliverables and/or raising against the State in a court of competent jurisdiction, any claim for a shortfall in payment for Services performed or Deliverables finally accepted before the effective date of termination.

2.214 CRIMINAL CONVICTION

The State may terminate this Contract immediately and without further liability or penalty in the event Contractor, an officer of Contractor, or an owner of a 25% or greater share of Contractor is convicted of a criminal offense incident to the application for, or performance of, a State, public or private Contract or subcontract; convicted of a criminal offense, including any of the following: embezzlement, theft, forgery, bribery, falsification or destruction of records, receiving stolen property, attempting to influence a public employee to breach the ethical conduct standards for State of Michigan employees; convicted under State or federal antitrust statutes; or convicted of any other criminal offense which in the sole discretion of the State reflects upon Contractor's business integrity.

2.215 Approvals Rescinded

The State may terminate this Contract without further liability or penalty in the event any final administrative or judicial decision or adjudication disapproves a previously approved request for purchase of personal services pursuant to Constitution 1963, Article 11, § 5, and Civil Service Rule 7-1. Termination may be in whole or in part and may be immediate as of the date of the written notice to Contractor or may be effective as of the date stated in such written notice.

2.216 RIGHTS AND OBLIGATIONS UPON TERMINATION

- a. If this Contract is terminated by the State for any reason, Contractor shall (a) stop all work as specified in the notice of termination, (b) take any action that may be necessary, or that the State may direct, for preservation and protection of Deliverables or other property derived or resulting from this Contract that may be in Contractor's possession, (c) return all materials and property provided directly or indirectly to Contractor by any entity, agent or employee of the State, (d) in the event that the Contractor maintains title in Deliverables that is intended to be transferred to the State at the termination of the Contract, Contractor will transfer title in, and deliver to, the State, unless otherwise directed, all Deliverables intended to be transferred to the State at the termination of the Contract and which are resulting from the Contract (which shall be provided to the State on



an “As-Is” basis except to the extent the amounts paid by the State in respect of such items included compensation to Contractor for the provision of warranty services in respect of such materials), and (e) take any action to mitigate and limit any potential damages, or requests for Contractor adjustment or termination settlement costs, to the maximum practical extent, including terminating or limiting as otherwise applicable those subcontracts and outstanding orders for material and supplies resulting from the terminated Contract.

- b. In the event the State terminates this Contract prior to its expiration for its own convenience, the State shall pay Contractor for all charges due for Services provided prior to the date of termination and, if applicable, as a separate item of payment pursuant to this Contract, for Work In Process, on a percentage of completion basis at the level of completion determined by the State. All completed or partially completed Deliverables prepared by Contractor pursuant to this Contract shall, at the option of the State, become the State’s property, and Contractor shall be entitled to receive equitable fair compensation for such Deliverables. Regardless of the basis for the termination, the State shall not be obligated to pay, or otherwise compensate, Contractor for any lost expected future profits, costs or expenses incurred with respect to Services not actually performed for the State.
- c. Upon a good faith termination, the State shall have the right to assume, at its option, any and all subcontracts and agreements for services and deliverables provided under this Contract, and may further pursue completion of the Services/Deliverables under this Contract by replacement contract or otherwise as the State may in its sole judgment deem expedient.

2.217 RESERVATION OF RIGHTS

Any termination of this Contract or any Statement of Work issued under it by a party shall be with full reservation of, and without prejudice to, any rights or remedies otherwise available to such party with respect to any claims arising prior to or as a result of such termination.

2.218 CONTRACTOR TRANSITION RESPONSIBILITIES

In the event this contract is terminated, for convenience or cause, dissolved, voided, rescinded, nullified, expires or is otherwise rendered unenforceable, the Contractor agrees to comply with direction provided by the State to assist in the orderly transition of equipment, services, software, leases, etc. to the State or a third party designated by the State. In the event of termination or the expiration of this Contract, the Contractor agrees to make all reasonable efforts to effect an orderly transition of services within a reasonable period of time that in no event will exceed ninety (90) days. These efforts shall include, but are not limited to, the following:

- a. Personnel - The Contractor shall work with the State, or a specified third party, to develop a transition plan setting forth the specific tasks and schedule to be accomplished by the parties, to effect an orderly transition. The Contractor shall allow as many personnel as practicable to remain on the job to help the State, or a specified third party, maintain the continuity and consistency of the services required by this Contract. In addition, during or following the transition period, in the event the State requires the Services of the Contractor’s subcontractors or vendors, as necessary to meet its needs, Contractor agrees to reasonably, and with good-faith, work with the State to use the Services of Contractor’s subcontractors or vendors. Contractor will notify all of Contractor’s subcontractors of procedures to be followed during transition.
- b. Information - The Contractor agrees to provide reasonable detailed specifications for all Services/Deliverables needed by the State, or specified third party, to properly provide the Services/Deliverables required under this Contract. The Contractor will provide the State with asset management data generated from the inception of this Contract through the date on which this Contractor is terminated in a comma-delineated format unless otherwise requested by the State.



The Contractor will deliver to the State any remaining owed reports and documentation still in Contractor's possession subject to appropriate payment by the State.

- c. Software. - The Contractor shall reasonably assist the State in the acquisition of any Contractor software required to perform the Services/use the Deliverables under this Contract. This shall include any documentation being used by the Contractor to perform the Services under this Contract. If the State transfers any software licenses to the Contractor, those licenses shall, upon expiration of the Contract, transfer back to the State at their current revision level. Upon notification by the State, Contractor may be required to freeze all non-critical changes to Deliverables/Services.
- d. Payment - If the transition results from a termination for any reason, reimbursement shall be governed by the termination provisions of this Contract. If the transition results from expiration, the Contractor will be reimbursed for all reasonable transition costs (i.e. costs incurred within the agreed period after contract expiration that result from transition operations). The Contractor will prepare an accurate accounting from which the State and Contractor may reconcile all outstanding accounts.

2.219 STATE TRANSITION RESPONSIBILITIES

In the event that this Contract is terminated, dissolved, voided, rescinded, nullified, or otherwise rendered unenforceable, the State agrees to perform the following obligations, and any others upon which the State and the Contractor agree:

- a. Reconciling all accounts between the State and the Contractor;
- b. Completing any pending post-project reviews.

2.220 TERMINATION BY CONTRACTOR

2.221 TERMINATION BY CONTRACTOR

If the State materially breaches its obligation to pay Contractor undisputed amounts due and owing under this Contract in accordance with **Section 2.090**, or if the State breaches its other obligations under this Contract to an extent that makes it impossible or commercially impractical for Contractor to perform the Services, and if the State does not cure the breach within the time period specified in a written notice of breach provided to the State by Contractor (such time period not to be less than thirty (30) days), then Contractor may terminate this Contract, in whole or in part based on Statement of Work for cause, as of the date specified in the notice of termination; provided, however, that Contractor must discharge its obligations under **Section 2.250** before any such termination.

2.230 STOP WORK

2.231 STOP WORK ORDERS

The State may, at any time, by written stop work order to Contractor, require that Contractor stop all, or any part, of the work called for by the Contract for a period of up to ninety (90) calendar days after the stop work order is delivered to Contractor, and for any further period to which the parties may agree. The stop work order shall be specifically identified as such and shall indicate that it is issued under this **Section 2.230**. Upon receipt of the stop work order, Contractor shall immediately comply with its terms and take all reasonable steps to minimize the incurrence of costs allocable to the work covered by the stop work order during the period of work stoppage. Within the period of the stop work order, the State shall either: (a) cancel the stop work order; or (b) terminate the work covered by the stop work order as provided in **Section 2.210**.

2.232 CANCELLATION OR EXPIRATION OF STOP WORK ORDER

If a stop work order issued under this **Section 2.230** is canceled or the period of the stop work order or any extension thereof expires, Contractor shall resume work. The parties shall agree upon an



equitable adjustment in the delivery schedule, the Contract price, or both, and the Contract shall be modified, in writing, accordingly, if: (a) the stop work order results in an increase in the time required for, or in Contractor's costs properly allocable to, the performance of any part of the Contract; and (b) Contractor asserts its right to an equitable adjustment within thirty (30) calendar days after the end of the period of work stoppage; provided that, if the State decides the facts justify the action, the State may receive and act upon a Contractor proposal submitted at any time before final payment under the Contract. Any adjustment will conform to the requirements of **Section 2.106**.

2.233 ALLOWANCE OF CONTRACTOR COSTS

If the stop work order is not canceled and the work covered by the stop work order is terminated for reasons other than material breach, such termination shall be deemed to be a termination for convenience under **Section 2.212**, and the State shall allow reasonable costs resulting from the stop work order in arriving at the termination settlement. For the avoidance of doubt, the State shall not be liable to Contractor for loss of profits because of a stop work order issued under this **Section 2.230**.

2.240 RESERVED

2.250 DISPUTE RESOLUTION

2.251 IN GENERAL

Any claim, counterclaim, or dispute between the State and Contractor arising out of or relating to the Contract or any Statement of Work shall be resolved as follows. For all Contractor claims seeking an increase in the amounts payable to Contractor under the Contract, or the time for Contractor's performance, Contractor shall submit a letter executed by Contractor's Contract Administrator or his designee certifying that (a) the claim is made in good faith, (b) the amount claimed accurately reflects the adjustments in the amounts payable to Contractor or the time for Contractor's performance for which Contractor believes the State is liable and covers all costs of every type to which Contractor is entitled from the occurrence of the claimed event, and (c) the supporting data provided with such an affidavit are current and complete to Contractor's best knowledge and belief.

2.252 INFORMAL DISPUTE RESOLUTION

- a. All operational disputes between the parties shall be resolved under the Contract Management procedures developed pursuant to **Section 2.100**. If the parties are unable to resolve any disputes after compliance with such processes, the parties shall meet with the Director of Purchasing Operations, DMB, or designee, for the purpose of attempting to resolve such dispute without the need for formal legal proceedings, as follows:
 - i. The representatives of Contractor and the State shall meet as often as the parties reasonably deem necessary in order to gather and furnish to each other all information with respect to the matter in issue which the parties believe to be appropriate and germane in connection with its resolution. The representatives shall discuss the problem and negotiate in good faith in an effort to resolve the dispute without the necessity of any formal proceeding.
 - ii. During the course of negotiations, all reasonable requests made by one party to another for non-privileged information reasonably related to the Contract will be honored in order that each of the parties may be fully advised of the other's position.
 - iii. The specific format for the discussions will be left to the discretion of the designated State and Contractor representatives, but may include the preparation of agreed upon statements of fact or written statements of position.
 - iv. Following the completion of this process within sixty (60) calendar days, the Director of Purchasing Operations, DMB, or designee, shall issue a written opinion regarding the issue(s) in dispute within thirty (30) calendar days. The opinion regarding the dispute shall be considered the State's final action and the exhaustion of administrative remedies.



- b. This **Section 2.250** will not be construed to prevent either party from instituting, and a party is authorized to institute, formal proceedings earlier to avoid the expiration of any applicable limitations period, to preserve a superior position with respect to other creditors, or pursuant to **Section 2.253**.
- c. The State will not mediate disputes between the Contractor and any other entity, except state agencies, concerning responsibility for performance of work pursuant to the Contract.

2.253 INJUNCTIVE RELIEF

The only circumstance in which disputes between the State and Contractor will not be subject to the provisions of **Section 2.252** is where a party makes a good faith determination that a breach of the terms of the Contract by the other party is such that the damages to such party resulting from the breach will be so immediate, so large or severe and so incapable of adequate redress after the fact that a temporary restraining order or other immediate injunctive relief is the only adequate remedy.

2.254 CONTINUED PERFORMANCE

Each party agrees to continue performing its obligations under the Contract while a dispute is being resolved except to the extent the issue in dispute precludes performance (dispute over payment shall not be deemed to preclude performance) and without limiting either party's right to terminate the Contract as provided in **Section 2.210** and **2.220**, as the case may be.

2.260 FEDERAL AND STATE CONTRACT REQUIREMENTS

2.261 NONDISCRIMINATION

In the performance of the Contract, Contractor agrees not to discriminate against any employee or applicant for employment, with respect to his or her hire, tenure, terms, conditions or privileges of employment, or any matter directly or indirectly related to employment, because of race, color, religion, national origin, ancestry, age, sex, height, weight, marital status, physical or mental disability. Contractor further agrees that every subcontract entered into for the performance of this Contract or any purchase order resulting from this Contract will contain a provision requiring non-discrimination in employment, as specified here, binding upon each Subcontractor. This covenant is required pursuant to the Elliot Larsen Civil Rights Act, 1976 PA 453, MCL 37.2101, *et seq.*, and the Persons with Disabilities Civil Rights Act, 1976 PA 220, MCL 37.1101, *et seq.*, and any breach of this provision may be regarded as a material breach of the Contract.

2.262 UNFAIR LABOR PRACTICES

Pursuant to 1980 PA 278, MCL 423.231, *et seq.*, the State shall not award a Contract or subcontract to an employer whose name appears in the current register of employers failing to correct an unfair labor practice compiled pursuant to section 2 of the Act. This information is compiled by the United States National Labor Relations Board. A Contractor of the State, in relation to the Contract, shall not enter into a contract with a Subcontractor, manufacturer, or supplier whose name appears in this register. Pursuant to section 4 of 1980 PA 278, MCL 423.324, the State may void any Contract if, subsequent to award of the Contract, the name of Contractor as an employer or the name of the Subcontractor, manufacturer or supplier of Contractor appears in the register.

2.263 WORKPLACE SAFETY AND DISCRIMINATORY HARASSMENT



In performing Services for the State, the Contractor shall comply with the Department of Civil Services Rule 2-20 regarding Workplace Safety and Rule 1-8.3 regarding Discriminatory Harassment. In addition, the Contractor shall comply with Civil Service regulations and any applicable agency rules provided to the Contractor. For Civil Service Rules, see <http://www.mi.gov/mdcs/0,1607,7-147-6877---.00.html>.

2.270 LITIGATION

2.271 DISCLOSURE OF LITIGATION

- a. Disclosure. Contractor must disclose any material criminal litigation, investigations or proceedings involving the Contractor (and each Subcontractor) or any of its officers or directors or any litigation, investigations or proceedings under the Sarbanes-Oxley Act. In addition, each Contractor (and each Subcontractor) must notify the State of any material civil litigation, arbitration or proceeding which arises during the term of the Contract and extensions thereto, to which Contractor (or, to the extent Contractor is aware, any Subcontractor hereunder) is a party, and which involves: (i) disputes that might reasonably be expected to adversely affect the viability or financial stability of Contractor or any Subcontractor hereunder; or (ii) a claim or written allegation of fraud against Contractor or, to the extent Contractor is aware, any Subcontractor hereunder by a governmental or public entity arising out of their business dealings with governmental or public entities. Any such litigation, investigation, arbitration or other proceeding (collectively, "Proceeding") must be disclosed in a written statement to the Contract Administrator within thirty (30) days of its occurrence. Details of settlements which are prevented from disclosure by the terms of the settlement may be annotated as such. Information provided to the State from Contractor's publicly filed documents referencing its material litigation will be deemed to satisfy the requirements of this Section.
- b. Assurances. In the event that any such Proceeding disclosed to the State pursuant to this Section, or of which the State otherwise becomes aware, during the term of this Contract would cause a reasonable party to be concerned about:
 - i. the ability of Contractor (or a Subcontractor hereunder) to continue to perform this Contract in accordance with its terms and conditions, or
 - ii. whether Contractor (or a Subcontractor hereunder) in performing Services for the State is engaged in conduct which is similar in nature to conduct alleged in such Proceeding, which conduct would constitute a breach of this Contract or a violation of Michigan law, regulations or public policy, then Contractor shall be required to provide the State all reasonable assurances requested by the State to demonstrate that:
 - A. Contractor and/or its Subcontractors hereunder will be able to continue to perform this Contract and any Statements of Work in accordance with its terms and conditions, and
 - B. Contractor and/or its Subcontractors hereunder have not and will not engage in conduct in performing the Services which is similar in nature to the conduct alleged in such Proceeding.
- c. Contractor shall make the following notifications in writing:
 - i. Within thirty (30) days of Contractor becoming aware that a change in its ownership or officers has occurred, or is certain to occur, or a change that could result in changes in the valuation of its capitalized assets in the accounting records, Contractor shall notify Purchasing Operations.
 - ii. Contractor shall also notify Purchasing Operations within thirty (30) days whenever changes to asset valuations or any other cost changes have occurred or are certain to occur as a result of a change in ownership or officers.
 - iii. Contractor shall also notify Purchasing Operations within thirty (30) days whenever changes to company affiliations occur.



2.272 GOVERNING LAW

The Contract shall in all respects be governed by, and construed in accordance with, the substantive laws of the State of Michigan without regard to any Michigan choice of law rules that would apply the substantive law of any other jurisdiction to the extent not inconsistent with, or pre-empted by federal law.

2.273 COMPLIANCE WITH LAWS

Contractor shall comply with all applicable state, federal, and local laws and ordinances (“Applicable Laws”) in providing the Services/Deliverables.

2.274 JURISDICTION

Any dispute arising from the Contract shall be resolved in the State of Michigan. With respect to any claim between the parties, Contractor consents to venue in Ingham County, Michigan, and irrevocably waives any objections it may have to such jurisdiction on the grounds of lack of personal jurisdiction of such court or the laying of venue of such court or on the basis of forum non conveniens or otherwise. Contractor agrees to appoint agents in the State of Michigan to receive service of process.

2.280 ENVIRONMENTAL PROVISION

2.281 ENVIRONMENTAL PROVISION

For the purposes of this Section, “Hazardous Materials” is a generic term used to describe asbestos, ACBMs, PCBs, petroleum products, such construction materials as paint thinners, solvents, gasoline, oil, etc., and any other material the manufacture, use, treatment, storage, transportation or disposal of which is regulated by the federal, state or local laws governing the protection of the public health, natural resources or the environment. This includes, but is not limited to, materials such as batteries and circuit packs, and other materials that are regulated as (1) “Hazardous Materials” under the Hazardous Materials Transportation Act, (2) “chemical hazards” under the Occupational Safety and Health Administration standards, (3) “chemical substances or mixtures” under the Toxic Substances Control Act, (4) “pesticides” under the Federal Insecticide Fungicide and Rodenticide Act, and (5) “hazardous wastes” as defined or listed under the Resource Conservation and Recovery Act. This Contract does not cover the handling, removal, or disposal of all Hazardous Materials.

- a. The Contractor shall use, handle, store, dispose of, process, transport and transfer any material considered a Hazardous Material in accordance with all federal, State and local laws. The State shall provide a safe and suitable environment for performance of Contractor’s Work. Prior to the commencement of Work, the State shall advise Contractor of the presence at the work site of any Hazardous Material to the extent that the State is aware of such Hazardous Material. If the Contractor encounters material reasonably believed to be a Hazardous Material and which may present a substantial danger, the Contractor shall immediately stop all affected Work, give written notice to the State of the conditions encountered, and take appropriate health and safety precautions.
- b. Upon receipt of a written notice, the State will investigate the conditions. If (a) the material is a Hazardous Material that may present a substantial danger, and (b) the Hazardous Material was not brought to the site by the Contractor, or does not result in whole or in part from any violation by the Contractor of any laws covering the use, handling, storage, disposal of, processing, transport and transfer of Hazardous Materials, the State shall order a suspension of Work in writing. The State shall proceed to have the Hazardous Material removed or rendered harmless. In the alternative, the State shall terminate the affected Work for the State’s convenience.
- c. Once the Hazardous Material has been removed or rendered harmless by the State, the affected Work shall be resumed as directed in writing by the State. Any determination by the Michigan



Department of Community Health and/or the Michigan Department of Environmental Quality (whichever is applicable) that the Hazardous Material has either been removed or rendered harmless shall be binding upon the State and Contractor for the purposes of resuming the Work. If any such incident with Hazardous Material results in delay not reasonable anticipatable under the circumstances and which is attributable to the State, the applicable SLAs for the affected Work will not be counted in **Section 2.076** for a time as mutually agreed by the parties.

- d. If the Hazardous Material was brought to the site by the Contractor, or results in whole or in part from any violation by the Contractor of any laws covering the use, handling, storage, disposal of, processing, transport and transfer of Hazardous Material, or from any other act or omission within the control of the Contractor, the Contractor shall bear its proportionate share of the delay and costs involved in cleaning up the site and removing and rendering harmless the Hazardous Material in accordance with Applicable Laws to the condition approved by applicable regulatory agency(ies). If the Contractor fails to take appropriate action pursuant to Applicable Laws and consistent with the State requirements, then the State may take appropriate action.

2.290 GENERAL

2.291 AMENDMENTS

The Contract may not be modified, amended, extended, or augmented, except by a writing executed by the parties.

2.292 ASSIGNMENT

- a. Neither party shall have the right to assign the Contract, or to assign or delegate any of its duties or obligations under the Contract, to any other party (whether by operation of law or otherwise), without the prior written consent of the other party; provided, however, that the State may assign the Contract to any other State agency, department, division or department without the prior consent of Contractor and Contractor may assign the Contract to an affiliate so long as such affiliate is adequately capitalized and can provide adequate assurances that such affiliate can perform the Contract. Any purported assignment in violation of this Section shall be null and void. It is the policy of the State of Michigan to withhold consent from proposed assignments, subcontracts, or novations when such transfer of responsibility would operate to decrease the State's likelihood of receiving performance on the Contract or the State's ability to recover damages.
- b. Contractor may not, without the prior written approval of the State, assign its right to receive payments due under the Contract. In the event of any such permitted assignment, Contractor shall not be relieved of its responsibility to perform any duty imposed upon it herein, and the requirement under the Contract that all payments shall be made to one entity shall continue.

2.293 ENTIRE CONTRACT; ORDER OF PRECEDENCE

- a. The Contract, including any Statements of Work and Exhibits, to the extent not contrary to the Contract, each of which is incorporated for all purposes, constitutes the entire agreement between the parties with respect to the subject matter and supersedes all prior agreements, whether written or oral, with respect to such subject matter and as additional terms and conditions on the purchase order shall apply as limited by **Section 2.061**.
- b. In the event of any inconsistency between the terms of the Contract and a Statement of Work, the terms of the Statement of Work will take precedence (as to that Statement of Work only); provided, however, that a Statement of Work may not modify or amend the terms of **Sections 2.110 through 2.220** of the Contract, which may be modified or amended only by a formal Contract amendment.

2.294 HEADINGS



Captions and headings used in the Contract are for information and organization purposes. Captions and headings, including inaccurate references, do not, in any way, define or limit the requirements or terms and conditions of the Contract.

2.295 RELATIONSHIP OF THE PARTIES (INDEPENDENT CONTRACTOR RELATIONSHIP)

The relationship between the State and Contractor is that of client and independent Contractor. No agent, employee, or servant of Contractor or any of its Subcontractors shall be or shall be deemed to be an employee, agent or servant of the State for any reason. Contractor will be solely and entirely responsible for its acts and the acts of its agents, employees, servants and Subcontractors during the performance of the Contract.

2.296 NOTICES

- a. Any notice given to a party under the Contract shall be deemed effective, if addressed to such party as addressed below, upon: (i) delivery, if hand delivered; (ii) receipt of a confirmed transmission by facsimile if a copy of the notice is sent by another means specified in this Section; (iii) the third (3rd) Business Day after being sent by U.S. mail, postage pre-paid, return receipt requested; or (iv) the next Business Day after being sent by a nationally recognized overnight express courier with a reliable tracking system.

Steve Motz

DMB, Purchasing Operations

P O Box 30026

Lansing, MI 48909

Email: motzs@michigan.gov



with a copy to:

Ann Lindberg

Michigan Department of Information Technology
Cadillac Place, Suite #9-350
3032 W. Grand Boulevard
Detroit, MI 48202
Phone: (313) 456-3218
E-mail: lindberga@michigan.gov

Contractor(s):

A.J.Boggs & Company
4265 Okemos Rd. Suite D
Okemos, MI 48864

Either party may change its address where notices are to be sent by giving notice in accordance with this Section.

b. Binding Commitments

Representatives of Contractor identified in **Exhibit I** shall have the authority to make binding commitments on Contractor's behalf within the bounds set forth in such table. Contractor may change such representatives from time to time upon written notice.

2.297 MEDIA RELEASES AND CONTRACT DISTRIBUTION

a. Media Releases

Neither Contractor nor the State will make any news releases, public announcements or public disclosures, nor will they have any conversations with representatives of the news media, pertaining to the Contract, the Services or the Contract without the prior written approval of the other party, and then only in accordance with explicit written instructions provided by that party. In addition, neither Contractor nor the State will use the name, trademarks or other proprietary identifying symbol of the other party or its affiliates without such party's prior written consent. Prior written consent of the Contractor must be obtained from authorized representatives.

b. Contract Distribution

Purchasing Operations shall retain the sole right of Contract distribution to all State agencies and local units of government unless other arrangements are authorized by Purchasing Operations.

2.298 REFORMATION AND SEVERABILITY

Each provision of the Contract shall be deemed to be severable from all other provisions of the Contract and, if one or more of the provisions of the Contract shall be declared invalid, the remaining provisions of the Contract shall remain in full force and effect.

2.299 CONSENTS AND APPROVALS

Except as expressly provided otherwise in the Contract, if either party requires the consent or approval of the other party for the taking of any action under the Contract, such consent or approval shall be in writing and shall not be unreasonably withheld or delayed.

**2.300 NO WAIVER OF DEFAULT**

The failure of a party to insist upon strict adherence to any term of the Contract shall not be considered a waiver or deprive the party of the right thereafter to insist upon strict adherence to that term, or any other term, of the Contract.

2.301 SURVIVAL

Any provisions of the Contract that impose continuing obligations on the parties including the parties' respective warranty, indemnity and confidentiality obligations, shall survive the expiration or termination of the Contract for any reason. Specific references to survival in the Contract are solely for identification purposes and not meant to limit or prevent the survival of any other section.

2.302 COVENANT OF GOOD FAITH

Each party agrees that, in its dealings with the other party or in connection with the Contract, it shall act reasonably and in good faith. Unless stated otherwise in the Contract, the parties will not unreasonably delay, condition or withhold the giving of any consent, decision or approval that is either requested or reasonably required of them in order for the other party to perform its responsibilities under the Contract.

2.303 PERMITS

Contractor shall obtain and pay any associated costs for all required governmental permits, licenses and approvals for the delivery, installation and performance of the Services. The State shall pay for all costs and expenses incurred in obtaining and maintaining any necessary easements or right of way.

2.304 WEBSITE INCORPORATION

State expressly states that it will not be bound by any content on the Contractor's website, even if the Contractor's documentation specifically referenced that content and attempts to incorporate it into any other communication, unless the State has actual knowledge of such content and has expressly agreed to be bound by it in a writing that has been manually signed by an authorized representation of the State.

2.305 TAXES

Vendors are expected to collect and pay all applicable federal, state, and local employment taxes, including the taxes defined in Section 3.022 for all persons involved in the resulting Contract.

The State may refuse to award a contract to any Vendor who has failed to pay any applicable State taxes. The State may refuse to accept Vendor's bid, if Vendor has any outstanding debt with the State. Prior to any award, the State will verify whether Vendor has any outstanding debt with the State.

2.306 PREVAILING WAGE

The rates of wages and fringe benefits to be paid each class of individuals employed by the Contractor, its subcontractors, their subcontractors, and all persons involved with the performance of this Contract in privity of contract with the Contractor shall not be less than the wage rates and fringe benefits established by the Michigan Department of Labor and Economic Development, Wage and Hour Bureau, schedule of occupational classification and wage rates and fringe benefits for the local where the work is to be performed. The term Contractor shall include all general contractors, prime contractors, project managers, trade contractors, and all of their contractors or subcontractors and persons in privity of contract with them.

The Contractor, its subcontractors, their subcontractors, and all persons involved with the performance of this contract in privity of contract with the Contractor shall keep posted on the work site, in a



conspicuous place, a copy of all wage rates and fringe benefits as prescribed in the contract. You must also post, in a conspicuous place, the address and telephone number of the Michigan Department of Labor and Economic Development, the office responsible for enforcement of the wage rates and fringe benefits. You shall keep an accurate record showing the name and occupation of the actual wage and benefits paid to each individual employed in connection with this contract. This record shall be available to the State upon request for reasonable inspection.

If any trade is omitted from the list of wage rates and fringe benefits to be paid to each class of individuals by the Contractor, it is understood that the trades omitted shall also be paid not less than the wage rate and fringe benefits prevailing in the local where the work is to be performed.

2.307 CALL CENTER DISCLOSURE

Contractor and/or all subcontractors involved in the performance of this Contract providing call or contact center services to the State must disclose the location of its call or contact center services to inbound callers. Failure to disclose this information shall be a material breach of this Contract.

2.308 FUTURE BIDDING PRECLUSION

Contractor acknowledges that, to the extent this Contract involves the creation, research, investigation or generation of a future RFP, it may be precluded from bidding on the subsequent RFP. The State reserves the right to disqualify any bidder if the State determines that the bidder has used its position (whether as an incumbent Contractor, or as a Contractor hired to assist with the RFP development, or as a Vendor offering free assistance) to gain a leading edge on the competitive RFP.

2.310 RESERVED

2.320 EXTENDED PURCHASING

2.321 MIDEAL - RESERVED

2.322 State Employee Purchases - RESERVED

2.330 FEDERAL GRANT REQUIREMENTS

2.331 FEDERAL GRANT REQUIREMENTS

The following links contain certifications and terms which may be required for some purchases paid via Federal funds. They are included here to be utilized as required.

Lobbying Certifications are usually for agreements over \$100,000. The debarment certification is required for all agreements. The last link is where you can go and search for debarred or suspended contractors.

http://straylight.law.cornell.edu/uscode/html/uscode31/usc_sec_31_00001352----000-.html

http://www.archives.gov/federal_register/codification/executive_order/12549.html

http://www.archives.gov/federal_register/executive_orders/pdf/12869.pdf

<http://www.epls.gov/epl/servlet/EPLSearchMain/1>

Exhibit A

RESERVED - Approved Subcontractors

Exhibit B

RESERVED - Approved Hardware

Exhibit C

RESERVED - Approved Software

Exhibit D

RESERVED - Binding Commitments