

STATE OF MICHIGAN
 DEPARTMENT OF TECHNOLOGY MANAGEMENT AND BUDGET October 19, 2010
 PURCHASING OPERATIONS
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933

CHANGE NOTICE NO. 4
TO
CONTRACT NO. 071B8200243
between
THE STATE OF MICHIGAN
and

NAME & ADDRESS OF CONTRACTOR Lazer Technologies 18877 W. 10 Mile Road, Suite 108 Southfield, MI 48075 Email: rachel@lazer-technologies.com	TELEPHONE Rachel Thelen (248) 395-2200
	CONTRACTOR NUMBER/MAIL CODE
	BUYER/CA (517) 241-0239 Jacque Kuch
CONTRACT COMPLIANCE INSPECTOR: Pete Devlin RESTART MDOS/DIT BAM PHASE III PROJECT MANAGER	
CONTRACT PERIOD: From: August 19, 2008 To: September 30, 2011	
TERMS N/A	SHIPMENT N/A
F.O.B. N/A	SHIPPED FROM N/A
MINIMUM DELIVERY REQUIREMENTS N/A	

NATURE OF CHANGE(S):

This is a time and materials contract.

Classification/Skill Set:

SR Project Manager:

Joe Eckert

Hourly Rate:

\$105.00 per hour x 1,815 hours = \$190,575.00

A time sheet must be submitted with each invoice. No changes are made to the contract period or value.

AUTHORITY/REASON(S):

Per agreement between the Vendor and the State of Michigan.

TOTAL ESTIMATED CONTRACT VALUE REMAINS: \$644,000.00

STATE OF MICHIGAN
 DEPARTMENT OF MANAGEMENT AND BUDGET
 PURCHASING OPERATIONS
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933

June 3, 2010

CHANGE NOTICE NO. 3
TO
CONTRACT NO. 071B8200243
between
THE STATE OF MICHIGAN
and

NAME & ADDRESS OF CONTRACTOR Lazer Technologies 18877 W. 10 Mile Road, Suite 108 Southfield, MI 48075 Email: rachel@lazer-technologies.com	TELEPHONE Rachel Thelen (248) 395-2200
	CONTRACTOR NUMBER/MAIL CODE
	BUYER/CA (517) 241-0239 Jacque Kuch
CONTRACT COMPLIANCE INSPECTOR: Pete Devlin RESTART MDOS/DIT BAM PHASE III PROJECT MANAGER	
CONTRACT PERIOD: From: August 19, 2008 To: September 30, 2011	
TERMS <p style="text-align: center;">N/A</p>	SHIPMENT <p style="text-align: center;">N/A</p>
F.O.B. <p style="text-align: center;">N/A</p>	SHIPPED FROM <p style="text-align: center;">N/A</p>
MINIMUM DELIVERY REQUIREMENTS <p style="text-align: center;">N/A</p>	

NATURE OF CHANGE(S):

Effective immediately, this contract is hereby **EXTENDED** one year. New contract end date is **September 30, 2011**. In addition, this contract is **INCREASED \$202,400.00**. New contract value is **\$644,000.00**. All other terms, conditions and specifications remain the same.

AUTHORITY/REASON(S):

Per agreement between the Vendor and the State of Michigan and approval of the State Ad Board on 6/1/2010.

INCREASE: \$202,400.00

TOTAL REVISED ESTIMATED CONTRACT VALUE: \$644,000.00

STATE OF MICHIGAN
 DEPARTMENT OF MANAGEMENT AND BUDGET
 PURCHASING OPERATIONS
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933

March 3, 2010

CHANGE NOTICE NO. 2
TO
CONTRACT NO. 071B8200243
between
THE STATE OF MICHIGAN
and

NAME & ADDRESS OF CONTRACTOR Lazer Technologies 18877 W. 10 Mile Road, Suite 108 Southfield, MI 48075 Email: rachel@lazer-technologies.com	TELEPHONE Rachel Thelen (248) 395-2200
	CONTRACTOR NUMBER/MAIL CODE
	BUYER/CA (517) 241-0239 Jacque Kuch
CONTRACT COMPLIANCE INSPECTOR: Pete Devlin RESTART MDOS/DIT BAM PHASE III PROJECT MANAGER	
CONTRACT PERIOD: From: August 19, 2008 To: September 30, 2010	
TERMS <p style="text-align: center;">N/A</p>	SHIPMENT <p style="text-align: center;">N/A</p>
F.O.B. <p style="text-align: center;">N/A</p>	SHIPPED FROM <p style="text-align: center;">N/A</p>
MINIMUM DELIVERY REQUIREMENTS <p style="text-align: center;">N/A</p>	

NATURE OF CHANGE(S):

Per Executive Directive 2009-3, the Vendor has offered the following price concessions to the State of Michigan:

Vendor has agreed to work the month of September, 2010, at no charge to the State of Michigan. Total contract savings for fiscal year 2010 will be \$18,400.00 (vendor's current monthly rate).

In addition, this contract is EXTENDED one month. New contract end date is September 30, 2010.

All other terms, conditions, pricing, and specifications remain the same.

AUTHORITY/REASON(S):

Per agreement from DMB-Purchasing Operations and written agreement from the vendor.

TOTAL ESTIMATED CONTRACT VALUE REMAINS: \$441,600.00

STATE OF MICHIGAN
 DEPARTMENT OF MANAGEMENT AND BUDGET
 PURCHASING OPERATIONS
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933

July 27, 2009

CHANGE NOTICE NO. 1
 TO
 CONTRACT NO. 071B8200243
 between
 THE STATE OF MICHIGAN
 and

NAME & ADDRESS OF CONTRACTOR Lazer Technologies 18877 W. 10 Mile Road, Suite 108 Southfield, MI 48075 Email: rachel@lazer-technologies.com	TELEPHONE Rachel Thelen (248) 395-2200
	CONTRACTOR NUMBER/MAIL CODE
	BUYER/CA (517) 241-0239 Jacque Kuch
CONTRACT COMPLIANCE INSPECTOR: Pete Devlin RESTART MDOS/DIT BAM PHASE III PROJECT MANAGER	
CONTRACT PERIOD: From: August 19, 2008 To: August 31, 2010	
TERMS <p style="text-align: center;">N/A</p>	SHIPMENT <p style="text-align: center;">N/A</p>
F.O.B. <p style="text-align: center;">N/A</p>	SHIPPED FROM <p style="text-align: center;">N/A</p>
MINIMUM DELIVERY REQUIREMENTS <p style="text-align: center;">N/A</p>	

NATURE OF CHANGE(S):

Effective immediately, this contract is **INCREASED \$220,800.00**. In addition, the contract end date is **CHANGED** to August 31, 2010.

AUTHORITY/REASON(S):

Per Ad Board approval dated July 21, 2009, agreement from DMB-Purchasing Operations and written agreement from the vendor.

INCREASE: \$220,800.00

TOTAL REVISED ESTIMATED CONTRACT VALUE: \$441,600.00

STATE OF MICHIGAN
 DEPARTMENT OF MANAGEMENT AND BUDGET
 PURCHASING OPERATIONS
 P.O. BOX 30026, LANSING, MI 48909
 OR
 530 W. ALLEGAN, LANSING, MI 48933

July 22, 2008

NOTICE
 OF
 CONTRACT NO. 071B8200243
 between
 THE STATE OF MICHIGAN
 and

NAME & ADDRESS OF CONTRACTOR Lazer Technologies 18877 W. 10 Mile Road, Suite 108 Southfield, MI 48075 Email: rachel@lazer-technologies.com	TELEPHONE Rachel Thelen (248) 395-2200
	CONTRACTOR NUMBER/MAIL CODE
	BUYER/CA (517) 241-0239 Jacque Kuch
CONTRACT COMPLIANCE INSPECTOR: Pete Devlin RESTART MDOS/DIT BAM PHASE III PROJECT MANAGER	
CONTRACT PERIOD: From: August 19, 2008 To: August 31, 2009	
TERMS <p style="text-align: center;">N/A</p>	SHIPMENT <p style="text-align: center;">N/A</p>
F.O.B. <p style="text-align: center;">N/A</p>	SHIPPED FROM <p style="text-align: center;">N/A</p>
MINIMUM DELIVERY REQUIREMENTS <p style="text-align: center;">N/A</p>	

The terms and conditions of this Contract are those of ITB #07118200253, this Contract Agreement, and the vendor's quote. In the event of any conflicts between the specifications and terms and conditions indicated by the State and those indicated by the vendor, those of the State take precedence.

TOTAL ESTIMATED CONTRACT VALUE: \$220,800.00



SECTION I GENERAL INFORMATION

I-A PURPOSE

This contract is for temporary professional services to assist the Department of Information Technology (DIT), and the Department of State (DOS) with the management of a technology centric project to modernize DOS business applications. The employee will serve as a Senior Project Manager for DIT and DOS working on several technical projects. The initial project to be worked on by this employee will be the Michigan Department of State Business Application Modernization (BAM) Project. . Information gathered from the analysis of existing processes will be used to drive the business and technical plans that will support the modernization of DOS business applications.

The services must begin on August 19, 2008. The contract awarded from this solicitation will be a fixed monthly rate contract, with a not to exceed contract price.

The contract period will be from approximately **August 19, 2008 to August 31, 2009 with two additional option years**. The State does not commit to procuring services in the quantities estimated or in any other amounts.

I-B ISSUING OFFICE

This contract is issued by Purchasing Operations, State of Michigan, Department of Management and Budget (DMB), hereafter known as Purchasing Operations, for the Department of Information Technology (DIT) and Department of State (DOS). Where actions are a combination of those of Purchasing Operations, DIT, and DOS, the authority will be known as the State.

Purchasing Operations is the sole point of contact in the State with regard to all procurement and contractual matters relating to the services described herein. Purchasing Operations is the only office authorized to change, modify, amend, alter, clarify, or otherwise alter the specifications, terms, and conditions of this contract. All communications concerning this procurement must be addressed to:

Jacque Kuch, Buyer
DMB, Purchasing Operations
2nd Floor, Mason Building
P.O. Box 30026
Lansing, Michigan 48909
kuchj@michigan.gov

I-C AGENCY PROGRAM MANAGER and CONTRACT ADMINISTRATOR

DIT and DOS have assigned a Program Manager and a Contract Administrator who have been authorized by Purchasing Operations to administer the resulting Contract(s) on a day-to-day basis during the term of the Contract. However, administration of any Contract implies no authority to change, modify, clarify, amend, or otherwise alter the terms, conditions, and specifications of such contract. That authority is retained by Purchasing Operations.

The Agency Program Manager for this contract is:

Rose Jarois
Bureau of Business Integration
Department of State
Richard H. Austin Bldg. 4th Floor
430 W. Allegan
Lansing, Michigan 48918
Email: jaroisr@michigan.gov

The Contract Administrator for this contract is:

Peter F. Devlin
DIT, Bureau of Strategic Policy, Office of Contracts
Constitution Hall, 1st Floor North Tower
525 West Allegan Street
Lansing, MI 48913
[email: devlinp@michigan.gov](mailto:devlinp@michigan.gov)

I-D INCURRING COSTS AND LEGISLATIVE APPROPRIATIONS

The State of Michigan is not liable for any costs incurred by any bidder prior to signing of a contract by all parties and delivery of services under the contract. Any costs to be paid by the State are limited to those authorized by the terms and conditions of any resulting Contract.

The State fiscal year is October 1st through September 30th. The prospective contractor is advised that payments in any given fiscal year are contingent upon enactment of legislative appropriations.

I-E PROPOSALS

RESERVED

I-F ACCEPTANCE OF ITB and PROPOSAL CONTENT

RESERVED

I-G CONTRACTOR RESPONSIBILITIES

The Contractor will be required to assume responsibility for all contractual activities offered in this contract, whether or not the Contractor performs them. Further, the State will consider the Contractor to be the sole point of contact with regard to contractual matters, including payment of any and all charges resulting from the anticipated contract. Contractor must make timely payment to staff performing services for the State.

Note: If any personnel contracted through this RFP are not your employees, but that of another company, you must include a list of those companies (subcontractors), including firm name and address, contact person, complete description of skill sets to be subcontracted, and descriptive information concerning subcontractor's organizational abilities in your response. The State reserves the right to approve subcontractors for this work and to require the Contractor to replace subcontractors found to be unacceptable. The Contractor is totally responsible for adherence by the subcontractor to all provisions of the Contract. Failure to identify companies providing personnel for your use in Contracts will be cause for cancellation of your Contract and possible removal from the RE:START program.

I-H NEWS RELEASES

News releases pertaining to this contract or the services, study, data, or project to which it relates will not be made without prior written State approval, and then only in accordance with explicit written instructions from the State. No results of the project are to be released without prior approval of the State and then only to persons designated.

I-I SELECTION CRITERIA

RESERVED

I-J INDEPENDENT PRICE DETERMINATION

RESERVED

I-K SEALED BID RECEIPT (SEE ALSO PARAGRAPH IV-G)

PROPOSALS MUST BE RECEIVED AND TIME-STAMPED IN PURCHASING OPERATIONS ON OR BEFORE THE DUE DATE AND TIME SPECIFIED ON THE COVER PAGE OF THE ITB. Bidders are responsible for timely receipt in Purchasing Operations of their proposal. PROPOSALS WHICH ARE RECEIVED AFTER THE SPECIFIED DUE DATE AND TIME CANNOT BE CONSIDERED.

**I-L DISCLOSURE**

All information in a contractor's proposal and any Contract resulting from this ITB is subject to disclosure under the provisions of the "Freedom of Information Act.", 1976 Public Act No. 442, as amended, MCL 15.231, et seq.

**I-M AWARD
RESERVED****I-N MODIFICATIONS, REVISIONS, CONSENTS AND APPROVALS**

This contract may not be modified, amended, extended, or augmented, except by a writing executed by the parties hereto, and any breach or default by a party shall not be waived or released other than in writing signed by the other party.

Additional services which are outside the Scope of Services of this Contract shall not be performed by the Contractor without the prior, written approval of the State. Additional services, when authorized by an executed contract, change order, or an amendment to this Contract, shall be compensated by a fee mutually agreed upon between the State and the Contractor.

I-O CONTRACT DOCUMENTS

The following constitute the complete and exclusive statement of the agreement between the parties as it relates to this transaction:

1. State's ITB and any Addenda thereto;
2. Contractor's response to the State's ITB and Addenda; and
3. All amendments and change orders as written and properly approved.

And by reference:

4. State's Pre-qualification RFI and any Addenda thereto;
5. Contractor's response to the State's Pre-qualification RFI and Addenda

All responses, representations, and assurances contained in the Proposal are incorporated into and are enforceable provisions of this Contract. In the event of any conflict between the provisions of the ITB, and the Contractor's response to the ITB, the terms of the ITB and any Contract amendments shall prevail.

I-P SPECIAL TERMS AND CONDITIONS

1. Normal State work hours are 8:00 a.m. to 5:00 p.m. Monday through Friday.
2. All work will be performed at the site identified in Section III of this contract, unless otherwise agreed to by both parties.
3. The Contractor must permit representatives of the Michigan Department of Information Technology (DIT), and the Michigan Department of State (DOS), and other authorized public agencies interested in the services requested in this contract to have full access to the services requested showing the Contractor's performance, during normal business hours.
4. The Contractor, during the performance of services detailed in this contract, will be responsible for any loss or damage to original documents, belonging to the State when they are in the Contractor's possession. Restoration of lost or damaged original documents shall be at the Contractor's expense.
5. All questions, which may arise as to the quality and acceptability of work, the manner of performance and rate of progress of the work, the interpretation of designs and specifications, and as to the satisfactory and acceptable fulfillment of the terms of this agreement shall be decided by DIT and the State agencies involved.



6. The Contractor shall agree that it will not volunteer, offer, or sell its services to any litigant against the State its agencies, employees and officials, with respect to any services that it has agreed to perform for the State, provided that this provision shall not apply either when the Contractor is issued a valid subpoena to testify in a judicial or administrative proceeding or when the enforcement of this provision would cause the Contractor to be in violation of any Michigan or Federal law.
7. All work prepared by the Contractor during the execution of this contract shall be considered works made by hire and shall belong exclusively to the State and its designees, unless specifically provided otherwise by mutual agreement of the authorized representatives of the Contractor and the State. This includes, but is not limited to, all new business processes created, all planning and design work performed, all technology developed, the source and object code of all software programs and systems, any business objects or databases created, all related documentation (written or automated), and all documents and reports.

If by operation of law any of the work, including all related intellectual property rights is not owned in its entirety by the State automatically upon creation thereof, the Contractor agrees to assign, and hereby assigns to the State and its designees the ownership of such work, including all related intellectual property rights. The Contractor agrees to provide, at no additional charge, any assistance and to execute any action reasonably required for the State to perfect its intellectual property rights with respect to the aforementioned work. If the Contractor uses any subcontractors to perform and prepare any of the work, the Contractor shall insure through agreement with the subcontractors that all intellectual property rights in any of the work shall belong exclusively to the State. Failure of the Contractor to insure such rights may be considered by the State to be a material breach of this contract.

8. The Contractor shall agree that they will not furnish or disclose any items owned by the State to a third party without the written permission of the State. This includes both items created as part of this contract and items owned by the State that are incidental to the contract. The Contractor shall also agree not to use items owned by the State for other purposes without the prior written permission of the State.
9. Individuals assigned by the Contractor are employees of the Contractor, and are not, under any circumstances or conditions, employees of the State.

The State will retain the right to release outright or request the replacement of any person who is working at an inferior level of performance. The Contractor will be given 24 hours advance notice of this action.

12. The Contractor's name, logo, or other company identifier may not appear on documentation delivered to the State without written authorization from the Contract Administrator. An exception to this will be transmittal of cover letters showing delivery of said documents.
13. The Contractor will certify in writing that it is in conformance with all applicable federal and state civil rights and practices equal employment opportunity for all persons regardless of race, creed, color, religion, national origin, gender or handicap; it is also in conformance with the requirements of the Americans with Disabilities Act. Failure to comply with the aforementioned laws may result in termination of the contract.
14. The Contractor shall use all software in accordance with the State's license agreements and any further restrictions imposed by the State. The Contractor shall not make any unauthorized copies of any software under any circumstances. Contractors found copying or knowingly using copyrighted software other than for backup purposes are subject to progressive disciplinary action. Contractors shall not provide software to any outsiders including consultants, local governmental units, and others when this would be a violation of law or copyright agreements.



15. Contractors are responsible for maintaining the confidentiality of their passwords and are liable for any harm resulting from disclosing or allowing disclosure of any password. Any conduct that restricts or inhibits the legitimate business use of State systems or network is prohibited. Each person must use State systems and networks only for lawful purposes. Specifically prohibited is any use of State systems or disclosure of any data which would constitute a criminal offense, give rise to civil liability, violate any State of Michigan policy, or otherwise violate any applicable local, state, or federal law. This also applies to any computer systems or networks that are accessed from State computer systems or networks.
16. The DIT and the DOS have developed, and will continue to develop during the course of this effort, a growing number of information technology standards. The selected Contractor must follow any and all standards adopted by DIT and the DOS. Where standards do not exist, the final acceptance of a new technique, technology, or design will rest with the Project Manager, following consultation and review with DIT.

I-Q DEPARTMENT AND CONTRACTOR RESPONSIBILITIES

Department Responsibilities:

1. Provide office space within the Departments for temporary employees selected to work on these projects. NOTE: Access to office space during non-working hours must be approved.
2. Provide conference room space when sufficient notice is given and space is available.
3. Provide telephones for calls originating from within the Department of Information Technology, Agency Services, Departments of State and Treasury, Department of State Division that are project-related.
4. Provide copying services that are project-related.
5. Provide access to Facsimile equipment for items that are project-related.
6. Provide computer hardware and software, as deemed necessary, for all temporary staff/personnel working within the Department.

Contractor Responsibilities:

1. Provide temporary professional services Monday through Friday, during the same work hours as those worked by State employees working at the identified facility.
2. Provide those services requested based on staff having the qualifications identified in this contract.
3. Provide services on an as needed, if needed, basis. The exact timing and scheduling of the services shall be between the State and the contractor at the time of need.
4. All personnel provided by the Contractor shall be subject to the rules, regulations, and policies of the DIT, DOS, and the State.
5. The Contractor shall replace all personnel whose work was found to be unsatisfactory within 24 hours of notification. Replacement of discontinued staff will be at the State's sole discretion; the State is not obligated to replace terminated or withdrawn individuals.

In the event an individual has been terminated or has voluntarily withdrawn from an assignment, the State will advise the Contractor which of the following three options will be employed:

- The State can request the same Contractor replace the individual with an individual of equal or greater qualifications.



- The State can choose from the other candidates submitted in response to the ITB, if they are still available and the proposed rates are still valid.
 - The State can re-issue the ITB and obtain a new list of candidates and rates from eligible Contractors.
6. Contractor shall ensure that staff proposed for assignment are fully trained and meet the skill set requirements of the job position being filled.
 7. The State and/or its agencies make changes to their technical architectures from time to time. If a contract individual is assigned to a State project or support area and the technology associated with their assignment changes, the Contractor is responsible for training in the new or changed technology (e.g., Contractor personnel needs training in a particular CASE tool in order to perform their State assignment).

The cost of the course, including any travel expenses, will be the responsibility of the Contractor and the training hours will not be billable to the State). This responsibility includes all fees associated with the actual training course, travel expenses, and also the hours the individual spends in training. The maximum liability to the Contractor firm for training hours for any individual will be two weeks per year.

8. Provide parking when working on-site.
9. Phone calls not related to the project are not to be charged to the State.
10. The Contractor recognizes its responsibility for all tasks and deliverables contained therein, warrants that it has fully informed itself of all relevant factors affecting accomplishment of the tasks and deliverables and agrees to be fully accountable for the performance thereof. In addition, the Contractor assumes full responsibility for the acts of all subcontractors. Contractor shall have sole responsibility for the supervision, daily direction and control, payment of salary (including withholding of income taxes and social security), worker's compensation, disability benefits and the like for its personnel.

Contractor's management responsibilities include, but are not limited to, the following:

- Ensure personnel understand the work to be performed to which they are assigned.
- Ensure personnel know their management chain and adhere to Contractor policies and exhibit professional conduct to perform in the best interest of the State.
- Ensure personnel adhere to applicable laws, regulations, and Contract conditions governing Contractor performance and relationships with the State.
- Regularly assess personnel performance and provide feedback to improve overall task performance.
- Ensure high quality results are achieved through task performance.
- Provide training.

I-R USE OF AGENCY STANDARD INFORMATION TECHNOLOGY ENVIRONMENT

Unless otherwise stated in this contract, all items produced by the Contractor must run on and be compatible with the information technology environment described in Section III.B. of this contract.

It is recognized that technology changes rapidly. The staff may request a change in the standard environment using the process identified by DIT. Any changes must be approved, in writing by DIT, before work may proceed based on the changed environment.

Additionally, the State needs to be able to maintain software and other items produced as the result of the contract. Therefore, software development tools may not be used unless request is made, in writing, and approved by DIT, in writing.

**SECTION II
CONTRACTUAL SERVICES TERMS AND CONDITIONS**

II-A CONTRACT PAYMENT

The State shall not be liable to pay the Contractor for any work performed prior to the Contractor's receipt of a fully executed Blanket Purchase Order (BPO).

The services shall be provided and invoiced on a monthly basis, as used. After the services have been rendered, the Contractor shall invoice the State in accordance with the payment provisions of the Contract. Invoices must list the project, agency, contract number and monthly rate. All invoices MUST include copies of timesheets signed by the project manager verifying hours were worked and that services were acceptably performed.

The State shall not be liable to pay the Contractor for any hours worked in excess of the rate stated in the BPO. The State will not pay the Contractor for overtime, holiday or other premium charges or other benefits.

The Contractor shall not receive payment for Services the State finds unsatisfactory or which were performed in violation of federal, state or local law, ordinance, rule or regulation.

II-B ACCOUNTING RECORDS

The Contractor agrees that the State may, upon 24-hour notice, perform an audit at Contractor's location(s) to determine if the Contractor is complying with the requirements of the Contract. The Contractor agrees to cooperate with the State during the audit and produce all records and documentation that verifies compliance with the Contract requirements.

II-C INDEMNIFICATION

1. For Purposes of Indemnification as set forth in this section, State means the State of Michigan, its departments, divisions, agencies, offices, commissions, officers, employees and agents.
2. General Indemnification
The Contractor shall indemnify, defend and hold harmless the State from and against all losses, liabilities, penalties, fines, damages, and claims (including taxes), and all related costs, and all related costs and expenses (including reasonable attorneys; and costs of investigation, litigation, settlement, judgments, interest and penalties), arising from or in connection with any claim, demand, action, citation or legal proceeding against the State arising out of or resulting from the death or bodily injury of any person, or the damage, loss or destruction of any real or tangible personal property, in connection with the performance of services by Contractor, by any of its subcontractors, by anyone directly or indirectly employed by any of them, or by anyone for whose acts any of them may be liable provided that the Contractor is notified within 30 days from the time that the State has knowledge of such claims. This indemnification obligation shall not apply to the extent, if any, that such death, bodily injury or property damage is caused by the conduct of the State.
3. Patent/Copyright Infringement Indemnification
The Contractor shall indemnify, defend and hold harmless the State from and against all losses, liabilities, damages (including taxes), and all related costs and expenses (including reasonable attorneys' fees and costs of investigation, litigation, settlement, judgments, interest and penalties) incurred in connection with any action or proceeding threatened or brought against the State to the extent that such action or proceeding is based on a claim that any piece of equipment, software, commodity or service supplied by the Contractor or its subcontractors, or the operation of such equipment, software, commodity or service, or the use or reproduction of any documentation provided with such equipment, software, commodity or service infringes any United States patent, copyright or trade secret of any person or entity, which is enforceable under the laws of the United States.



In addition, should the equipment, software, commodity, or service, or its operation, become or in the State's or Contractor's opinion be likely to become the subject of a claim of infringement, the Contractor shall at the Contractor's sole expense (i) procure for the State the right to continue using the equipment, software, commodity or service or, if such option is not reasonably available to the Contractor, (ii) replace or modify to the State's satisfaction the same with equipment, software, commodity or service of equivalent function and performance so that it becomes non-infringing, or, if such option is not reasonably available to Contractor, (iii) accept its return by the State with appropriate credits to the State against the Contractor's charges and reimburse the State for any losses or costs incurred as a consequence of the State ceasing its use and returning it.

4. Continuation of Indemnification Obligation

The duty to indemnify will continue in full force and effect, notwithstanding the expiration or early cancellation of the Contract, with respect to any claims based on facts or conditions that occurred prior to expiration or cancellation.

II-D LIMITATION OF LIABILITY

The Contractor's liability for damages to the State for any cause whatsoever, and regardless of the form of action, whether in contract or tort, shall be limited the value of the Contract or \$200,000 which ever is higher. The foregoing limitation of liability shall not apply to claims for infringement of United States patent, copyright or trade secrets; to claims for death or bodily injury or damage to any real or tangible personal property caused by the negligence or fault of the Contractor; to claims related to the Contractor's unauthorized release of confidential information; to claims covered by other specific provisions of this Contract, if any, calling for liquidated damages; to the Contractor's indemnification obligations under Section II-C; and to the receipt of court costs or attorney's fees that might be awarded by a court in addition to damages after litigation based on this Contract.

Neither the Contractor nor the State shall be liable to the other for indirect or consequential damages even, if such party has been advised of the possibility of such damages. This limitation as to indirect or consequential damages does not apply to claims for infringement of United States patent, copyright or trade secrets; to claims related to the Contractor's unauthorized release of confidential information; to other specific provisions of this Contract, if any, calling for liquidated damages; or to the receipt of court costs or attorney's fees that might be awarded by a court in addition to damages after litigation based on this Contract.

II-E CONTRACTOR'S LIABILITY INSURANCE

BEFORE STARTING WORK THE CONTRACTOR MUST FURNISH TO THE DIRECTOR OF PURCHASING OPERATIONS, CERTIFICATE(S) OF INSURANCE VERIFYING LIABILITY COVERAGE. THE CONTRACT OR PURCHASE ORDER NO. MUST BE SHOWN ON THE CERTIFICATE OF INSURANCE TO ASSURE CORRECT FILING. These Certificates shall contain a provision that coverage's afforded under the policies will not be canceled until at least fifteen days prior written notice bearing the Contract Number or Purchase Order Number has been given to the Director of Purchasing Operations.

The Contractor shall purchase and maintain such insurance as will protect him from claims set forth below which may arise out of or result from the Contractor's operations under the Contract (Purchase Order), whether such operations be by himself or by any Subcontractor or by anyone directly or indirectly employed by any of them, or by anyone for whose acts any of them may be liable:

1. Claims under workers' disability compensation, disability benefit and other similar employee benefit act. A non-resident Contractor shall have insurance for benefits payable under Michigan's Workers' Disability Compensation Law for any employee resident of and hired in Michigan; and as respects any other employee protected by workers' disability compensation laws of any other state the Contractor shall have insurance or participate in a mandatory state fund to cover the benefits payable to any such employee.
2. Claims for damages because of bodily injury, occupational sickness or disease, or death of his employees.



3. Claims for damages because of bodily injury, sickness or disease, or death of any person other than his employees, subject to limits of liability of not less than \$100,000 each occurrence and, when applicable \$300,000 annual aggregate, for non-automobile hazards and as required by law for automobile hazards.
4. Claims for damages because of injury to or destruction of tangible property, including loss of use resulting, subject to a limit of liability of not less than \$50,000 each occurrence for non-automobile hazards and as required by law for automobile hazards.
5. Insurance for Subparagraphs (3) and (4) non-automobile hazards on a combined single limit of liability basis shall not be less than \$100,000 each occurrence and when applicable, \$300,000 annual aggregate.

The insurance shall be written for not less than any limits of liability herein specified or required by law, whichever is greater, and shall include contractual liability insurance as applicable to the Contractor's obligations under the Indemnification clause of the BPO.

II-F CANCELLATION

The State may cancel this Contract without further liability or penalty to the State, its departments, divisions, agencies, offices, commissions, officers, agents and employees for any of the following reasons:

1. **Material Breach by the Contractor.** In the event that the Contractor breaches any of its material duties or obligations under the Contract the State may, having provided written notice of cancellation to the Contractor, cancel this Contract in whole or in part, for cause, as of the date specified in the notice of cancellation.

In the event that this Contract is cancelled for cause, in addition to any legal remedies otherwise available to the State by law or equity, the Contractor shall be responsible for all costs incurred by the State in canceling the Contract, including but not limited to, State administrative costs, attorneys fees and court costs, and any additional costs the State may incur to procure the services required by this Contract from other sources. All excess re-procurement costs and damages shall not be considered by the parties to be consequential, indirect or incidental, and shall be subject to the dollar limitation of liability as provided in Section II-D.

In the event the State chooses to partially cancel this Contract for cause charges payable under this Contract will be equitably adjusted to reflect those services that are cancelled.

In the event this Contract is cancelled for cause pursuant to this section, and it is therefore determined, for any reason, that the Contractor was not in breach of contract pursuant to the provisions of this section, that cancellation for cause shall be deemed to have been a cancellation for convenience, effective as of the same date, and the rights and obligations of the parties shall be limited to that otherwise provided in the Contract for a cancellation for convenience.

2. **Cancellation For Convenience By the State.** The State may cancel this Contract for its convenience, in whole or part, if the State determines that such a cancellation is in the State's best interest. Reasons for such cancellation shall be left to the sole discretion of the State and may include, but not necessarily be limited to (a) the State no longer needs the services or products specified in the Contract, (b) relocation of office, program changes, changes in laws, rules, or regulations make implementation of the Contract services no longer practical or feasible, and (c) unacceptable prices for additional services requested by the State. The State may cancel the Contract for its convenience, in whole or in part, by giving the Contractor written notice 30 days prior to the date of cancellation. If the State chooses to cancel this Contract in part, the charges payable under this Contract shall be equitably adjusted to reflect those services that are cancelled.



3. In the event that funds to enable the State to effect continued payment under this Contract are not appropriated or otherwise made available. The Contractor acknowledges that, if this Contract extends for several fiscal years, continuation of this Contract is subject to appropriation or availability of funds for this project. If funds are not appropriated or otherwise made available, the State shall have the right to cancel this Contract at the end of the last period for which funds have been appropriated or otherwise made available by giving written notice of cancellation to the Contractor. The State shall give the Contractor written notice of such non-appropriation or unavailability within 30 days after it receives notice of such non-appropriation or unavailability.
4. In the event the Contractor, an officer of the Contractor, or an owner of a 25% or greater share of the Contractor, is convicted of a criminal offense incident to the application for or performance of a State, public or private Contract or subcontract; or convicted of a criminal offense including but not limited to any of the following: embezzlement, theft, forgery, bribery, falsification or destruction of records, receiving stolen property, attempting to influence a public employee to breach the ethical conduct standards for State of Michigan employees; convicted under State or federal antitrust statutes; or convicted of any other criminal offense which in the sole discretion of the State, reflects upon the Contractor's business integrity.
5. In the event any final administrative or judicial decision or adjudication disapproves a previously approved request for purchase of personal services pursuant to Constitution 1963, Article 11, section 5, and Civil Service Rule 4-6. Cancellation may be in whole or in part and may be immediate as of the date of the written notice to the Contractor or may be effective as of the date stated in such written notice.

II-G ASSIGNMENT

The Contractor shall not have the right to assign this Contract or to assign or delegate any of its duties or obligations under this Contract to any other party (whether by operation of law or otherwise), without the prior written consent of the State. Any purported assignment in violation of this section shall be null and void. Further, the Contractor may not assign the right to receive money due under the Contract without the prior written consent of the State Purchasing Operations Director.

II-H DELEGATION

The Contractor shall not delegate any duties or obligations under this Contract to a subcontractor other than a subcontractor named in the bid unless the State Purchasing Operations Director has given written consent to the delegation.

II-I NON-DISCRIMINATION CLAUSE

In the performance of any Contract or purchase order resulting herefrom, the bidder agrees not to discriminate against any employee or applicant for employment, with respect to their hire, tenure, terms, conditions or privileges of employment, or any matter directly or indirectly related to employment, because of race, color, religion, national origin, ancestry, age, sex, height, weight, marital status, physical or mental disability unrelated to the individual's ability to perform the duties of the particular job or position. The bidder further agrees that every subcontract entered into for the performance of any Contract or purchase order resulting herefrom will contain a provision requiring non-discrimination in employment, as herein specified, binding upon each subcontractor. This covenant is required pursuant to the Elliot Larsen Civil Rights Act, 1976 Public Act 453, as amended, MCL 37.2101, et seq, and the Persons with Disabilities Civil Rights Act, 1976 Public Act 220, as amended, MCL 37.1101, et seq, and any breach thereof may be regarded as a material breach of the Contract or purchase order.

II-J UNFAIR LABOR PRACTICES

Pursuant to 1980 Public Act 278, as amended, MCL 423.231, et seq, the State shall not award a Contract or subcontract to an employer whose name appears in the current register of employers failing to correct an unfair labor practice compiled pursuant to section 2 of the Act. This information is compiled by the United States National Labor Relations Board.



A Contractor of the State, in relation to the Contract, shall not enter into a Contract with a subcontractor, manufacturer, or supplier whose name appears in this register. Pursuant to section 4 of 1980 Public Act 278, MCL 423.324, the State may void any Contract if, subsequent to award of the Contract, the name of the Contractor as an employer, or the name of the subcontractor, manufacturer or supplier of the Contractor appears in the register.

II-K SURVIVOR

Any provisions of the Contract that impose continuing obligations on the parties including, but not limited to the Contractor's indemnity and other obligations shall survive the expiration or cancellation of this Contract for any reason.

II-L GOVERNING LAW

This Contract shall in all respects be governed by, and construed in accordance with, the laws of the State of Michigan. Any dispute arising herein shall be resolved in the State of Michigan.

II-M NO WAIVER OF DEFAULT

The failure of a party to insist upon strict adherence to any term of a Contract resulting from this ITB shall not be considered a waiver or deprive the party of the right thereafter to insist upon strict adherence to that term, or any other term, of the Contract.

II-N SEVERABILITY

Each provision of the Contract shall be deemed to be severable from all other provisions of the Contract and, if one or more of the provisions of the Contract shall be declared invalid, the remaining provisions of the Contract shall remain in full force and effect.

II-O HEADINGS

Captions and headings used in the Contract are for information and organization purposes. Captions and headings, including inaccurate references, do not, in any way, define or limit the requirements or terms and conditions of this Contract.

II-P RELATIONSHIP OF THE PARTIES

The relationship between the State and the Contractor is that of client and independent Contractor. No agent, employee, or servant of the Contractor or any of its subcontractors shall be or shall be deemed to be an employee, agent, or servant of the State for any reason. The Contractor will be solely and entirely responsible for its acts and the acts of its agents, employees, servants and subcontractors during the performance of this Contract.

II-Q MISCELLANEOUS

1. The Contractor covenants that it is not, and will not become, in arrears to the State upon any contract, debt, or any other obligation to the State, including real property and personal property taxes.
2. **DAMAGES FOR UNAUTHORIZED PERSONNEL CHANGES**
 - a. The Contractor shall not replace the personnel designated in this Contract without the prior, written approval of the State.
 - b. If the Contractor violates this requirement, it shall pay the State, as liquidated damages and not as a penalty, a sum equal to the amount payable under this Contract.
 - c. The State may recover the amount due from the Contractor under this section by setting off against any amount due under this Contract or other contracts it may have with the Contractor.
3. **AUTHORIZATION & CAPABILITY**
 - a. The Contractor warrants that it has taken all corporate actions necessary for the authorization, execution, delivery and performance of this Contract. It is ready to perform its obligations.
 - b. The Contractor further warrants that the person signing this Contract is authorized to do so on behalf of the Contractor and is empowered to bind the Contractor to this Contract.

**SECTION III
WORK STATEMENT**

A. Brief Description of Work

Serve as a senior level project manager, providing project management and business analysis services for several applications. These responsibilities include the management of scope, time, cost, communication, quality, and risk.

Provide guidance and support to DIT, DOS, and partners in their understanding of project management best practices and discipline.

Understand agency vision and program needs, define project concept and formulate system automation recommendations to parallel overall business strategies. Models As-Is and To-Be business processes.

Facilitate and assist in expediting State of Michigan related issues requiring executive sponsor direction and decision.

Facilitate and assist in expediting State of Michigan related issues related to system technical and infrastructure issues, including security, network and hardware/system software issues.

Be the Project Manager and provide technical support to project team members. This will include planning and coordinating environmental program area and information technology (IT) staff comprising project teams for specific complex application development projects. The IT staff will include applications system analysts, web hosting, security and infrastructure (network) specialists. The work will include the design and implementation of project plans, technical documents, oversight of schedules and review/approval of status reports, deliverables and invoices. The project manager will rely on experience, training and judgment to plan and accomplish goals.

B. Background on the work requested

Although this person will assist the SOM on several projects, the first project that has been identified is the Business Application Modernization (BAM) for the Michigan Department of State (DOS).

BAM is a multi-phase project that re-engineers and re-designs the business processes from DOS and the technical infrastructure supported by DIT. Phase 1 was the creation of the vision and mandatory objectives. Phase 2 was the “blueprint” phase, where business processes were re-designed, high level requirements obtained, technology was assessed and a new framework developed, and organizational change management plan developed. Phase 3 is the development of the new technical infrastructure and applications to support the re-engineered business processes.

As the development effort moves forward in Phase 3, there is an increased need for integration across DOS, DIT, and Saber/EDS. This position will serve as the technical consultant between all three agencies and primarily focused on obtaining business needs in alignment to the technical direction of the project. The position will review and analyze decisions by Saber/EDS and recommend alternatives for DIT and DOS. The Senior Project Manager will be the lead interface for DIT in transitioning full project management oversight to the DIT Program Manager and the DIT- DOS Project Management Office.

C. Objectives – there are Nine mandatory objectives for the BAM project

Work with the project team (contractor, DIT information technology staff and DOS program staff) and provide project management of the above projects. Please note that these projects may not start at the same time. Due to differences in requirements and the project life cycles, peak work periods for each of these projects may not occur simultaneously. The Senior Project manager hired as a result of this ITB will report in to the appropriate DIT Project or Program Manager

The objective for phase III of the BAM project are:

1. Single Customer Focus
2. Real-time Data
3. Access and Data Sharing
4. Rapid Response



5. Electronic Records
6. Expanded Self-Service
7. User Interface
8. Call Center Coordination
9. Reliable Computers

This position will be heavily involved in ensuring the objectives are met by the Saber/EDS team and to align both business and IT to the original goals outlined above. Primary responsibility for this position will be focused on objectives 3, 4, and 9, and secondary responsibility on all other objectives.

D. Agency technical environment for the work

The current DOS technology and applications architecture consists of disparate, incompatible technologies. Processes built around this infrastructure conform to the limitations of the technology, rather than to business needs. Integration of these applications, data and technology increases the time and effort required to implement business changes.

Initially the master files for Driver and Vehicle were maintained on magnetic tape with weekly updates. In 1992 DOS started to utilize the UNISYS proprietary hierarchical database engine called DMSII and converted the Driver master file.

In 1995, DOS migrated from their Unisys A-17 mainframe to the Unisys A-18 at the Michigan Information Processing Center (MIPC) a Consolidated Data Center for the State of Michigan. At this time the mainframe printing was consolidated to the Consolidated Print Center (CPC) under the direction of the Department of Management and Budget (DMB). The WAN infrastructure is provided/supported by DIT Infrastructure Services. Telecom and Network management Division and the LAN infrastructure is provided/supported by DIT Infrastructure Services, Technical Services Division.

The mainframe applications consist of 1200 programs or libraries written in COBOL74, XGEN or ALGOL and 1566 batch jobs written in WFL. The Branch Office System (BOS) is written in Visual Basic 6.0

The Renewal by Mail and Touch-tone systems were developed as stand alone systems. These self service channels have little integration or consistent service among them. Each produces a file of transactions for batch processing. The Electronic Insurance Verification (EIV) has made it possible for the Touch-tone and Web renewal systems to be integrated with the legacy system.

Data layers are not independent of application layers making component-based architecture difficult to achieve. Since data resides inside applications it is nearly impossible to migrate data and business rules to new platforms.

In addition bureaus within DOS have developed/procured applications to support their business. These were most often selected without "an enterprise view" being a consideration. Siebel, Filenet, Synergy, Oracle Manufacturing, and many MS Access database applications are some of the chosen solutions.

The current data that DOS obtains, stores, maintains, and retrieves is operational and transactional. DOS and DIT do not have an operational data model that is enterprise and strategic. Data is stored in multiple platforms with varying definitions and business rules. There is no validity across or within platforms, i.e., driver and vehicle databases. Business rules and logic are dependent on the application rather than the enterprise.

The existing data structure has evolved from iterative changes in business practices. The current technology and applications architecture provides limited flexibility and is unable to quickly respond to increasing demands of changing technology and other environmental and legislative pressures. Longstanding business requirements go unmet until major application upgrades are completed.

The new technical environment is a .Net and J2EE based framework.



E. Description of the requested work, including deliverables and knowledge transfer

The Senior Project Manager will provide for the management and direction for the in-house project team and technical contractor in the complete and successful new development, conversion, modifications and enhancements of existing applications, providing the continued and new functionality required for the State's business operations for each of the DOS agencies currently hosting these applications.

The projects to be managed consist of the following high-level components:

1. Project Management
2. Business requirements validation and verification
3. Technical requirements validation and verification
4. Design of the replacement system
5. Development of the replacement system, including test plan and test scripts
6. Testing of replacement system in test environment
7. Production, load system to production environment, conversion of data
8. Training / Documentation
 - o User training and documentation
 - o System Administration training and documentation
9. Maintenance and Support
10. Additional enhancements identified through the business requirement process or legislatively mandated

Provide direction to DOS and DIT senior-level resources, during project initiation and planning. This includes recommendations on scope, resources and cost, as well as the best course of action/approach to attain the project objectives.

Provide project management for all project activities to ensure that project will be completed on time, within budget and within scope. This includes the development and execution of detailed project plans (and supporting documents) for all phases of the project including defining and analyzing client business requirements and developing statements of work for vendor services.

Develop, maintain and execute a comprehensive project plan and project artifacts for each phase of the project following the State's project management methodology.

Manage the business and system assessment documentation process working closely with the client stakeholders and subject matter experts. Review and analyze the results, alternative strategies, and recommend a plan to move forward to DIT/DOS.

Develop and execute a Communication Plan, detailing communications interactions with team, management, and stakeholders. Plan for and assist the Project Sponsor in sponsor-led communications and events.

Develop and implement change control system; produces change management plans related to risk, costs, scope and time as part of change control system. Practice and implement effective control processes to ensure each project is delivered within scope and on time and on budget.

Provide State of Michigan resource planning, forecasting and role and skill descriptions.

Maintain records of work completed and deliverables. Insure all program and system documentation is complete before approvals and payments are made.

Transition project knowledge to State staff over the project life cycle to ensure business continuity at the end of the contract.

In addition to general project management responsibilities, technical support is required to assist with the following tasks specific to the BAM project:

1. Provide leadership, direction, and mentoring to the project technical team so that tasks and activities are coordinated to integrate with each other, the business team members, and are in congruence with the project plan and schedule as assigned. Help ensure the project is designed and implemented according to approved scope and requirements. Provide daily direction and oversee work product progress, team interactions and overall project success. Specifically:
 - Interface with any contractor managers engaged for this project
 - Provide daily mentoring to assigned DIT technical project staff
 - Develop estimates prepare and manage the technical project budget, as well as transferring knowledge to DIT staff for future projects
 - Assist with managing scope (requirements, design, development, testing, implementation, and warranty)
 - Assist technical project leads in planning and maintaining resource plan for DIT technical resources and monitor the resource plan for contractor IT resources
 - Coordinate the development and management of technical project requirements and assist in the knowledge transfer to DIT staff
 - Help manage the project communications plan
 - Identify project risks and issues; manage, including an escalation process, these project risks and issues
 - Provide quality assurance on the technical aspects of the project
 - Coordinate the development of technical project deliverables and oversee their implementation and completion
 - Develop and implement a transition to technical maintenance plan

2. Provide technical knowledge required for this project such as imaging, enterprise architecture design, system integration, web interface, addressing standards, and vendor management experience.
 - Mentor DIT staff on industry practices in relation to imaging, hardware selection, software products and capabilities
 - Assist with business/technical decisions related to the use of hardware and software to align to business needs and budget constraints
 - Mentor and assist both DIT and DOS on managing contract for BAM development effort

3. Help develop reporting/communication mechanisms for the project
 - Develop project reports for management review of progress of the technical aspects of the project
 - Develop appropriate project communications for executives and staff on project status and issues
 - Help develop and maintain an effective, customer-focused and usable communications process
 - Assist in preparation of project status reporting mechanism that addresses, at a minimum, task status, deliverable completion, budget expenditure and completion estimate, risk analysis, resource assessments, schedule adjustments, and problem/issue/risk identification and corrective action
 - Ensure that the BAM project communication mechanisms are in synch with other IT project and production activities, specifically those under the management of the DIT/DOS Project Management Office.

Deliverables will not be considered complete until the Agency Program Manager and DIT Program Manager have formally accepted them. Deliverables for the project include:



- Project Plan and other project planning documents
- Weekly project status reports
- Weekly project schedule updates
- Change control documentation
- Lessons learned and other project closeout documents
- Any other deliverables defined over the course of the project required by the Agency Program Manager and DIT Program Manager.

F. Any specific regulations, requirements or expertise applicable, including specific background/security checks required.

The Senior Project Manager must have the following experience, skills and expertise:

- A minimum of 10 years experience managing the design and development of solutions based on technical specifications.
- A minimum of 10 years experience managing the delivery of IT solutions in the government and/or private industry.
- Five years experience in managing cross-functional projects, programs with tight deadlines.
- Three to five years experience in product or process definition and having taken the product or process design from concept to execution.
- Five years of experience in a cross-functional environment and demonstrated ability to influence other teams to meet goals.
- Experience managing multi-million dollar hardware/software development projects.
- A minimum 3 years experience working with motor vehicle registration systems.
- Experience with Election Management Systems.
- Experience with Geographical Information Systems (GIS).
- Use of System Development Life Cycle processes.
- A minimum of 3 years in legacy-migration project experience.
- Demonstrated excellent written and verbal communication skills and building relationships.
- Demonstrated technical aptitude and familiarity with design and utilization of complex systems.
- Demonstrated knowledge and experience in technical areas below:
 - Addressing software
 - Implementation of COTS packages
 - J2EE and .Net frameworks
 - Budget preparation
 - Hardware configuration
 - Wide range of software products utilized for project management, configuration management, testing, etc.

G. Reports required

A monthly progress report must be submitted to the Agency Program Manager and DIT Program Manager throughout the life of this contract. Each weekly Progress/Status Report must contain the following:

- Hours: Indicate the number of hours expended during the past month, and the cumulative total to date for the project.
- Accomplishments: Indicate what was worked on and what was completed during the current reporting period
- Upcoming Work: Indicate major upcoming work
- Issues Tracking: Report significant issues and concerns for the overall project; any other issues the Contractor Project Manager feels should be communicated (including Risks Updates)

H. Location where the work is to be performed



All work will be performed at the Operations Center Building, 7285 Parsons Drive, Dimondale, Michigan and/or in the same building as the Agency (DOS) Program Manager and DIT Program Manager, unless otherwise agreed to by all parties.

I. Hours

Normal work hours will be 8:00 a.m. to 5:00 p.m. Monday through Friday.

J. The Senior Project Manager will work under the direction and control of the Department of Information Technology and the Department of State.

PROJECT MANAGEMENT

Project Manager Senior –

Plans and coordinates work teams. Provides management and technical support to project team members. Handles complex projects. Designs and implements project plans. Generally manages a group of applications system analysts or infrastructure specialists. Relies on experience and judgment to plan and accomplish goals.

Project Manager capabilities with 7 or more years of experience

K. Start and End Dates for the work

August 19, 2008 to August 31, 2009 plus two additional option years

L. PRICE PROPOSAL

1. All rates quoted in this contract will be firm for the duration of the contract. No price changes will be permitted.
2. Pricing
Classification/skill set: Sr Project Manager – Larry Freimark
Hourly/Monthly Rate: \$18,400.00 per month x 12 = \$220,800.00