

MICHIGAN COMMUNITY COLLEGES

ACTIVITIES CLASSIFICATION STRUCTURE (ACS) 2005-06 DATA BOOK & COMPANION



Michigan Department of Labor & Economic Growth

February 15, 2007

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Printed February 2007
Total copies: 300
Total cost: \$1,309.85
Unit cost: \$4.37

ACKNOWLEDGMENTS

This publication was made possible through the efforts of many individuals, including personnel from each of the twenty-eight public community colleges in Michigan, who completed the various Activities Classification Structure reports.

HOW TO OBTAIN ADDITIONAL INFORMATION

Requests for information about the Activities Classification Structure (ACS) should be directed to the Michigan Department of Labor & Economic Growth, Career Education Programs, Victor Center, 3rd Floor, 201 N. Washington Square, Lansing, MI 48913. This Data Book will be available on the Department's web site: <http://www.michigan.gov/mdcd>.

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HISTORY OF ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

A community college activities classification structure evolved in response to Section 8 of Public Act 419 of 1978, the community college appropriations act for fiscal year 1979. Section 8 reads as follows:

“The department of management and budget, in cooperation with the senate fiscal agency, the house fiscal agency, the department of education, and the community colleges shall begin development of a community college program classification structure for use in documenting financial needs of community colleges. Uniform application of accounting principles shall be employed in the collection of cost data.”

The need for a common and uniform financial reporting structure, as expressed in the above language, became apparent as alternative funding mechanisms for community colleges were being explored.

Unlike the K-12 system and baccalaureate institutions, the community college system has become a large and significant educational sector since the early 1960's and had rapid growth in the mid 1970's. It was during this period that state legislators and the Governor realized that available information was inadequate to accurately assess the financial needs of the community colleges. The need for a flexible funding framework based on actual costs and credit hour production was needed. An initial task force was established in 1976 to develop such a framework. The task force recommended a criterion model, which displayed costs within a program structure, but it also recognized the importance of accurate and uniform data in the evaluation of the model. This model was not adopted due to the lack of comparable cost data but was used as a prototype for the new funding model introduced in the 1978-79 appropriations act.

With passage of the new funding model the following legislative objectives were set forth:

1. To establish a funding formula which is “need based”, building upon criteria acceptable to the colleges and the state.
2. To recognize institutional uniqueness without creating a formula which encourages political manipulation.
3. To separately identify and fund fixed and variable costs to minimize the hazardous impact of rapid enrollment fluctuations.
4. To recognize output variables other than credit hours, which influence institutional costs (such as, headcount, use of learning labs, etc.)
5. To minimize the educational disparities caused by large variations in the property tax base of the college districts.
6. To provide state decision makers with a sound framework for prioritizing the funding of educational roles.
7. To take into consideration the costs associated with meeting the various objectives of an educational institution.
8. To provide a better long-range budgeting framework.
9. To permit the continuation of local board autonomy in educational decisions.

The model relied heavily on actual institutional expenditures and average cost data to define “need”. As the model was being developed, the need for improved financial reporting structure did not provide sufficient information to identify areas of institutional differences and similarities. It was recognized that it became necessary to define “what is” before “need” or “what should be” can be addressed. It has been widely accepted that the continued development and improvement of the new formula will require two broad steps: (1) define the current financial status of the institutions in the

system using a uniform reporting system (i.e., define “what is”); (2) define a “needs-based” model using output and financial parameters (i.e., define “what should be”). It was regarded as an unrealistic venture to create a needs-based funding model without having developed a financial database of sufficient quality to measure the validity of the criteria being incorporated into the model.

Objectives of the Activities Classification Structure

The objectives associated with the development of an activities classification structure (ACS) are as follows:

1. To assist in the collection of uniform and comparable financial data from the state-supported community colleges.
2. To provide an internal management tool to relate information about resources and activities to the achievement of institutional objectives.
3. To interface a state reporting structure with accounting practices and organizational structures common to the community college system.
4. To provide a framework for identifying areas of institutional similarities and differences.
5. To provide a logical basis for determining the gross need of individual colleges and of the total system, which then becomes translated into state appropriations.

Developing a Reporting System

In October 1978 a Task Force was established with membership, which consisted of representatives of the community college finance and instructional personnel, and representatives of the House and Senate fiscal agencies, the Department of Education, and the Department of Management and Budget. The Task Force agreed to pursue a reporting structure, which could link the activities of an institution with the organization’s objectives. It was felt that such a linkage between the expenditure of resources and institutional objectives would provide the best opportunities for objective-based planning and management at the state and local levels.

In March 1979, the First Report of the Activities Classification Structure Task Force was issued. The report proposed a new reporting structure that would link the activities of an institution with institutional objectives. The report was distributed to various personnel within the college community for review and comment.

In July 1979 the Second Report of the Activities Classification Structure Task Force was issued. This report was the result of Task Force consideration of the comments received on the First Report. The Second Report proposed a reporting structure that identified seven major activity classifications that described the activities carried out by the community colleges in pursuit of their objectives.

In November 1979 all colleges were requested to classify all instructional courses/activities into the classifications of the Instruction Activity. This was piloted first with 6 colleges and then each college participated in peer review workshops. This brought in representatives from the colleges that were not on the Task Force to assist in the development and awareness of the project. As a result of the peer review workshops it became apparent that the proposed structure did not fit the instructional programming at the colleges and a number of suggestions were made for revisions to the definitions based on actual practice at the colleges.

The President's Committee of the Michigan Community College Association met at Delta College on February 14-16, 1980 to continue discussion of an independent effort to respond to short and long-range state funding issues. The development of the Activities Classification Structure was an agenda item, and extensive discussion occurred on its implications for future funding models. As a result, the president's agreed to support the continued effort on the development of the Activities Classification Structure.

The Third Report of the Activities Classification Structure ("ACS") Task Force was issued July 1980. The report reflected the recommendation of the task force concerning definitional changes and other issues that surfaced as a result of the peer reviews. The report also identified and defined indicators that would measure programmatic activity for the various classifications within the structure and identified expense indicators to measure financial activity for the classifications.

In the fall of 1980, all colleges were asked to classify non-instructional activities into the ACS classifications. Another series of workshops were held; similar to the reviews used a year earlier to review the instructional classification definitions. As a result of these reviews, the task force adopted a number of definitional changes.

In conjunction with the ACS project and in order to provide a uniform financial base for reporting information in the ACS framework, it was determined that a comprehensive accounting manual to be used by all community colleges need to be developed. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, was completed in the spring of 1981 and was effective for years beginning July 1, 1981.

The final meeting of the ACS Task Force was held June 12, 1981. The Final Report was adopted, a document that set forth a framework for classifying and reporting on financial and programmatic activity at Michigan's community colleges.

During the next 20 years, the ACS Report and the MUFR were utilized by Michigan Community Colleges consistently and provided a database that was utilized by the colleges and the State of Michigan Departments. There were modifications to the ACS Report during this time as instruction and programs at the community college's evolved. However, the need to update the 1981 MUFR became apparent with the issue of GASB Statement No.'s 34 (issued June 1999) and 35 (issued in November 1999). These pronouncements, which are effective for Michigan community colleges for fiscal years ending June 30, 2002 through June 30, 2004, significantly change the way in which financial information is presented.

As a result, Plante & Moran, LLP, a regional accounting and management-consulting firm, was engaged by the Michigan Department of Career Development to revise the 1981 manual. The primary focus of this revision was to provide guidance to the colleges on the reporting requirements for all-applicable governmental reporting up to and through GASB Statement No.'s 34 and 35. Plante & Moran, LLP, along with representatives from the Michigan Community College Business Officer's Association and the Michigan Department of Career Development, rewrote the financial reporting manual. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, 2001 was completed in June 2001 and was effective over the years ending June 30, 2002 through June 30, 2004 as the colleges implemented the provisions of GASB Statement No.'s 34 and 35. Through this process the steering group that developed the MUFR changes recommended that the ACS Report as be revised due to potential conflicts with the new MUFR.

The first meeting of the new ACS Task Force took place in September 2002. The new ACS Task Force was moderated and coordinated by Plante & Moran, PLLC, a regional accounting and management consulting firm. The ACS Task Force was again made up of members throughout the community colleges, Office of Postsecondary Services - Michigan Department of Career Development, Office of the Budget – Michigan Department of Management and Budget, Senate Fiscal Agency and House Fiscal Agency. The objectives and items to be addressed by the ACS Task Force were as follows:

- Incorporating all activity of the community colleges into ACS reporting. Currently, ACS reporting is focused on General, Auxiliary, Designated and Restricted Funds. The MUFRR revision removed fund reporting to focus on the entity as a whole. ACS should mirror that reporting.
- Determine if related entities of the community colleges will be incorporated into ACS reporting or not.
- Pulling into ACS 1.0 – Instruction Activity those programs that are new since the ACS Manual was implemented such as Open Entry, Open Exit, Internet/Distance Learning, MTEC's, Customized Training, and Job Training.
- Determine if non-core programs should be based on Contact Hours versus Credit/Non-credit.
- Consider conversion of semester hours to contact hours based on core tuition programs.
- Overall impact on comparative data that is currently compiled using Audited Financial Statements and ACS Reports

The ACS Task Force met in September 2002, November 2002, January 2003 and February 2003 to discuss and suggest changes to the ACS Manual and Reporting. The revised ACS draft manual was issued in March 2003 and three colleges also tested the reporting. The ACS Task Force met again in May 2003 to discuss and resolve comments received on the draft manual.

The end result of the ACS Task Force is this ACS Manual revised June 2003. The overall result of the ACS Task Force was to streamline the instruction reporting, add a new category for Technology, incorporate the General and Designated Funds into the ACS Report as an "Operating Fund", and also allowed flexibility by the colleges in reporting and allocating costs on a consistent basis. The ACS Task Force did not recommend bringing in the institution as a whole into ACS reporting due to the fact that outside of the General and Designated Funds the day to day activities of each college are significantly different and comparability of each college would no longer be as valid as in the past. In addition, data from ACS reporting does roll into the ACS funding formula and the Task Force is not suggesting any changes to the funding formula at this time.

The community colleges' fiscal year 2003-04 signaled the implementation year of reporting under the new Activities Classification Structure. Readers should note that the data contained in this data book reflects activities of the "Operating Fund," defined as the General and Designated Funds. In past years, ACS reported only the General Fund information.

The information in this data book is also utilized to derive comparisons among colleges on a number of significant issues that relate to institutional policies. *For comparison purposes, readers should consider the size of the colleges compared. Table 17 on page 18 illustrates groupings of like community colleges.* Questions regarding size of physical plant, revenue sources, expenditure levels, staffing patterns, etc. may be answered by inspecting the tables and charts within this document. Users of this data book should also be aware that many of the numbers in these tables contain fractions that are not printed; thus, the rounded totals may not appear to add up correctly.

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SECTION I

HISTORICAL INFORMATION

**TABLE 1
STATE APPROPRIATIONS**

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$4,560,624	\$4,683,467	\$5,011,623	\$5,353,111	\$5,415,977	\$5,226,563	\$4,931,300	\$4,931,200	\$4,853,400	\$4,983,400	2.7%
BAY DE NOC	\$4,196,994	\$4,342,929	\$4,746,962	\$5,139,436	\$5,228,594	\$5,057,658	\$4,783,600	\$4,783,500	\$4,709,800	\$5,050,700	7.2%
DELTA	\$12,983,989	\$13,303,850	\$13,938,153	\$14,718,761	\$14,924,104	\$14,450,752	\$13,247,600	\$13,247,500	\$13,014,200	\$13,407,100	3.0%
GLEN OAKS	\$2,065,769	\$2,137,862	\$2,330,752	\$2,565,360	\$2,621,344	\$2,540,572	\$2,333,500	\$2,333,400	\$2,290,700	\$2,353,000	2.7%
GOGEBIC	\$3,983,015	\$4,065,398	\$4,208,467	\$4,394,477	\$4,444,025	\$4,302,469	\$4,093,800	\$4,093,700	\$4,017,700	\$4,106,800	2.2%
GRAND RAPIDS	\$17,235,537	\$17,454,947	\$17,901,264	\$18,525,605	\$18,707,559	\$18,129,871	\$16,636,100	\$16,636,000	\$16,364,700	\$16,829,400	2.8%
HENRY FORD	\$19,348,529	\$19,807,763	\$21,006,095	\$22,464,393	\$22,873,301	\$22,148,444	\$20,301,400	\$20,301,300	\$19,947,000	\$20,481,900	2.7%
JACKSON	\$11,497,077	\$11,673,472	\$12,088,186	\$12,549,680	\$12,684,209	\$12,281,961	\$11,258,700	\$11,258,600	\$11,062,800	\$11,340,100	2.5%
KALAMAZOO VALLEY	\$9,782,196	\$10,225,912	\$11,493,600	\$12,673,174	\$12,939,470	\$12,532,330	\$11,483,900	\$11,483,800	\$11,273,300	\$11,608,000	3.0%
KELLOGG	\$8,199,773	\$8,531,380	\$9,254,731	\$10,040,373	\$10,235,318	\$9,909,540	\$9,086,900	\$9,086,800	\$8,941,800	\$9,197,000	2.9%
KIRTLAND	\$2,956,096	\$2,986,542	\$3,057,446	\$3,169,675	\$3,217,147	\$3,125,026	\$2,861,200	\$2,861,100	\$2,792,600	\$2,873,400	2.9%
LAKE MICHIGAN	\$4,641,469	\$4,763,547	\$5,070,841	\$5,516,976	\$5,616,015	\$5,432,078	\$4,975,700	\$4,975,600	\$4,883,800	\$5,028,400	3.0%
LANSING	\$28,059,843	\$28,624,562	\$29,950,749	\$31,821,408	\$32,380,906	\$31,361,118	\$28,747,200	\$28,747,100	\$28,236,900	\$29,025,300	2.8%
MACOMB	\$30,504,066	\$31,194,437	\$32,610,199	\$34,076,836	\$34,472,041	\$33,382,797	\$30,599,200	\$30,599,100	\$30,062,200	\$30,930,600	2.9%
MID MICHIGAN	\$3,733,006	\$3,860,187	\$4,236,632	\$4,625,292	\$4,715,839	\$4,575,479	\$4,194,700	\$4,194,600	\$4,133,500	\$4,252,600	2.9%
MONROE	\$3,634,259	\$3,765,878	\$4,108,264	\$4,481,313	\$4,561,498	\$4,417,152	\$4,051,200	\$4,051,100	\$3,984,800	\$4,107,300	3.1%
MONTCALM	\$2,984,294	\$3,026,696	\$3,107,820	\$3,259,210	\$3,299,224	\$3,192,474	\$2,932,500	\$2,932,400	\$2,881,000	\$2,956,700	2.6%
MOTT	\$14,247,419	\$14,712,952	\$15,344,107	\$16,158,882	\$16,400,616	\$15,883,355	\$14,561,400	\$14,561,300	\$14,308,000	\$14,691,300	2.7%
MUSKEGON	\$8,220,503	\$8,411,168	\$8,876,628	\$9,355,773	\$9,484,150	\$9,180,484	\$8,413,900	\$8,413,800	\$8,233,600	\$8,410,900	2.2%
NORTH CENTRAL	\$2,796,717	\$2,857,427	\$3,072,523	\$3,278,567	\$3,318,548	\$3,192,087	\$2,908,500	\$2,908,400	\$2,854,000	\$2,927,600	2.6%
NORTHWESTERN	\$7,945,324	\$8,185,479	\$8,767,583	\$9,428,609	\$9,580,843	\$9,285,469	\$8,526,200	\$8,526,100	\$8,372,000	\$8,573,900	2.4%
OAKLAND	\$20,009,241	\$20,392,954	\$20,907,926	\$21,637,367	\$21,847,342	\$21,153,961	\$19,390,900	\$19,390,800	\$19,055,500	\$19,632,300	3.0%
ST. CLAIR	\$6,404,791	\$6,541,241	\$6,879,165	\$7,253,703	\$7,345,023	\$7,120,212	\$6,536,200	\$6,536,100	\$6,427,700	\$6,626,700	3.1%
SCHOOLCRAFT	\$10,809,969	\$11,140,012	\$11,934,759	\$12,702,569	\$12,878,904	\$12,473,201	\$11,432,300	\$11,432,200	\$11,227,900	\$11,523,400	2.6%
SOUTHWESTERN	\$5,315,607	\$5,543,178	\$6,213,472	\$6,891,349	\$7,013,475	\$6,791,248	\$6,217,000	\$6,216,900	\$6,092,800	\$6,259,700	2.7%
WASHTENAW	\$10,312,806	\$10,689,483	\$11,700,910	\$12,791,838	\$13,098,937	\$12,692,456	\$11,639,600	\$11,639,500	\$11,442,300	\$11,849,200	3.6%
WAYNE COUNTY	\$16,080,693	\$16,274,124	\$16,666,321	\$17,211,518	\$17,373,105	\$16,816,331	\$14,972,600	\$14,972,500	\$14,982,100	\$15,381,500	2.7%
WEST SHORE	\$2,179,494	\$2,250,153	\$2,374,384	\$2,493,333	\$2,518,804	\$2,433,506	\$2,232,700	\$2,232,600	\$2,206,300	\$2,271,200	2.9%
STATE TOTAL	\$274,689,100	\$281,447,000	\$296,859,562	\$314,578,588	\$319,196,318	\$309,088,594	\$283,349,800	\$283,347,000	\$278,652,400	\$286,679,400	2.9%

TABLE 1 (continued)
STATE APPROPRIATIONS FOOTNOTES

FY	AUTHORITY	AMOUNT	REASON
1997-98	Public Act 85 of 1997	\$288,500	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 273 of 1998	\$5,955,000	Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
1998-99	Public Act 295 of 1998	\$553,000	Reimbursement to community colleges for revenue lost due renaissance zones.
	Public Act 69 of 1999	\$5,600,000	Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
1999-2000	Public Act 109 of 1990	\$368,458	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 291 of 2000	\$8,798,800	Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
2000-01	Public Act 272 of 2000	\$483,131	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 272 of 2000	\$10,000,000	Postsecondary access student scholarship program.
2001-02	Public Act 52 of 2001	\$400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 52 of 2001	\$5,000,000	Postsecondary access student scholarship program. These amounts are not included in Table 1.
	Public Act 530 of 2001	\$66,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 560 of 2001	\$205,100	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 746 of 2001	(\$1,655,200)	Postsecondary access student scholarship program.
	Executive Order 2001-9	(\$3,000,000)	Postsecondary access student scholarship program.
2002-03	Public Act 161 of 2002	\$536,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 161 of 2002	\$2,000,000	Postsecondary access student scholarship program.
	Executive Order 2002-22	(\$7,993,308)	Reductions of \$7,900,850 in Operations and \$92,458 in At Risk.
	Public Act 746 of 2002	\$1,595,983	Supplemental appropriations of \$1,577,522 in Operations and \$18,461 in At Risk.
	Executive Order 2003-3	(\$4,788,100)	Reductions of \$4,732,700 in Operations and \$55,400 in At Risk.
	Public Act 146 of 2003	\$1,077,700	Tuition Restraint Incentive payments made in FY 2004 but considered a supplemental for 2002-03.
2003-04	Public Act 146 of 2003	\$1,750,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Executive Order 2003-23	(\$12,434,500)	Reduction in FY 04 operations.
	Public Act 358 of 2004	\$8,521,200	Tuition Restraint Incentive payments made in FY 2005 but considered a supplemental for 2003-04.
2004-05	Public Act 358 of 2004	\$2,400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 358 of 2004	\$17,036,800	Tuition Restraint Incentive payments to be made in FY 2005.
	Executive Order 2005-7	(\$4,919,600)	Executive order reduction.
	Public Act 11 of 2005	\$4,919,600	Supplemental appropriations.
2005-06	Public Act 154 of 2005	\$2,900,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2006-07	Public Act 341 of 2006	\$3,200,000	Reimbursement to community colleges for revenue lost due to renaissance zones.

**TABLE 2
STATE AID REVENUE PER FYES**

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	\$3,761	\$3,912	\$4,326	\$4,663	\$4,189	\$3,820	\$3,721	\$4,115	\$3,949	-4.0%
BAY DE NOC	\$2,642	\$2,779	\$3,290	\$3,575	\$3,274	\$2,875	\$2,532	\$2,829	\$2,968	4.9%
DELTA	\$2,331	\$2,352	\$2,523	\$2,689	\$2,427	\$2,263	\$2,014	\$1,992	\$1,961	-1.6%
GLEN OAKS	\$2,489	\$2,440	\$2,790	\$2,759	\$2,319	\$2,568	\$2,226	\$2,563	\$2,668	4.1%
GOGEBIC	\$5,201	\$5,198	\$5,639	\$6,619	\$6,789	\$5,858	\$5,752	\$6,267	\$6,258	-0.1%
GRAND RAPIDS	\$2,479	\$2,481	\$2,598	\$2,509	\$2,379	\$2,108	\$1,826	\$1,833	\$1,717	-6.3%
HENRY FORD	\$2,731	\$2,820	\$3,033	\$3,229	\$3,111	\$2,820	\$2,488	\$2,464	\$2,410	-2.2%
JACKSON	\$3,873	\$4,019	\$4,397	\$4,499	\$4,298	\$3,841	\$3,244	\$3,134	\$3,122	-0.4%
KALAMAZOO VALLEY	\$2,047	\$2,120	\$2,353	\$2,611	\$2,406	\$2,105	\$1,829	\$1,848	\$1,774	-4.0%
KELLOGG	\$3,076	\$3,291	\$3,258	\$3,442	\$3,291	\$2,818	\$2,474	\$2,663	\$2,637	-1.0%
KIRTLAND	\$3,433	\$3,694	\$4,058	\$4,131	\$3,598	\$2,935	\$2,386	\$2,524	\$2,612	3.5%
LAKE MICHIGAN	\$2,634	\$2,642	\$2,603	\$2,942	\$2,732	\$2,452	\$1,735	\$2,087	\$2,211	5.9%
LANSING	\$3,177	\$3,105	\$3,215	\$3,445	\$3,147	\$2,791	\$2,644	\$2,692	\$2,504	-7.0%
MACOMB	\$2,507	\$2,594	\$2,742	\$2,868	\$2,783	\$2,581	\$2,350	\$2,401	\$2,261	-5.8%
MID MICHIGAN	\$2,676	\$2,798	\$2,982	\$3,373	\$3,021	\$2,569	\$2,108	\$2,000	\$1,870	-6.5%
MONROE	\$1,942	\$1,984	\$2,195	\$2,378	\$2,193	\$1,982	\$1,661	\$1,642	\$1,540	-6.2%
MONTCALM	\$2,767	\$3,346	\$3,455	\$4,515	\$3,985	\$3,515	\$2,797	\$2,491	\$2,170	-12.9%
MOTT	\$2,933	\$2,452	\$3,002	\$3,159	\$2,840	\$2,463	\$2,331	\$2,389	\$2,281	-4.5%
MUSKEGON	\$3,241	\$3,393	\$3,541	\$3,754	\$3,430	\$2,905	\$2,521	\$2,710	\$2,741	1.1%
NORTH CENTRAL	\$2,613	\$2,633	\$2,818	\$2,911	\$2,661	\$2,543	\$2,259	\$2,311	\$2,150	-7.0%
NORTHWESTERN	\$2,878	\$2,812	\$3,437	\$3,691	\$3,583	\$3,268	\$2,862	\$2,621	\$2,524	-3.7%
OAKLAND	\$1,425	\$1,424	\$1,465	\$1,469	\$1,537	\$1,457	\$1,272	\$1,299	\$1,248	-3.9%
ST. CLAIR	\$2,639	\$2,742	\$2,957	\$2,887	\$2,742	\$2,440	\$2,104	\$2,273	\$2,221	-2.3%
SCHOOLCRAFT	\$2,065	\$2,104	\$2,271	\$2,339	\$2,148	\$1,965	\$1,662	\$1,695	\$1,549	-8.6%
SOUTHWESTERN	\$2,840	\$3,158	\$3,786	\$4,240	\$3,997	\$3,738	\$3,572	\$3,939	\$3,783	-4.0%
WASHTENAW	\$2,029	\$2,137	\$2,067	\$2,088	\$1,920	\$1,696	\$1,511	\$1,579	\$1,467	-7.1%
WAYNE COUNTY	\$2,985	\$3,150	\$3,474	\$3,924	\$3,117	\$2,400	\$2,020	\$2,061	\$1,969	-4.5%
WEST SHORE	\$2,955	\$3,077	\$3,242	\$3,105	\$3,046	\$2,790	\$2,385	\$2,489	\$2,436	-2.1%
STATE AGGREGATE	\$2,534	\$2,568	\$2,746	\$2,883	\$2,708	\$2,425	\$2,137	\$2,183	\$2,089	-4.3%
STATE AVERAGE	\$2,799	\$2,881	\$3,126	\$3,350	\$3,106	\$2,770	\$2,439	\$2,533	\$2,464	-2.7%

TABLE 3
PROPERTY TAX REVENUE

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	\$1,526,749	\$1,603,220	\$1,838,574	\$1,844,596	\$1,951,123	\$2,032,327	\$2,074,653	\$2,208,896	\$2,296,268	4.0%
BAY DE NOC	\$1,319,071	\$1,450,656	\$1,530,731	\$1,532,358	\$1,641,276	\$1,738,292	\$1,777,709	\$1,810,096	\$1,953,470	7.9%
DELTA	\$16,734,473	\$17,504,924	\$18,252,382	\$18,742,584	\$19,566,391	\$20,544,549	\$21,077,374	\$21,777,189	\$22,414,367	2.9%
GLEN OAKS	\$2,985,618	\$3,291,548	\$3,366,604	\$3,484,407	\$3,798,131	\$3,864,608	\$4,046,034	\$3,998,308	\$4,576,940	14.5%
GOGEBIC	\$805,402	\$851,087	\$867,190	\$895,805	\$930,401	\$976,987	\$1,020,509	\$1,055,695	\$1,096,818	3.9%
GRAND RAPIDS	\$17,892,594	\$19,053,852	\$20,213,065	\$21,153,803	\$22,265,612	\$23,779,040	\$24,554,446	\$25,867,759	\$27,386,893	5.9%
HENRY FORD	\$9,534,361	\$9,617,297	\$10,098,719	\$10,174,660	\$10,768,816	\$10,893,431	\$11,144,200	\$11,619,289	\$14,290,409	23.0%
JACKSON	\$2,945,285	\$3,165,821	\$3,296,233	\$3,396,469	\$3,577,971	\$3,810,979	\$4,017,328	\$4,428,375	\$4,603,595	4.0%
KALAMAZOO VALLEY	\$9,552,599	\$9,900,844	\$10,396,055	\$10,918,722	\$12,441,455	\$13,961,330	\$15,114,838	\$16,174,396	\$17,041,556	5.4%
KELLOGG	\$6,636,863	\$7,083,124	\$7,356,952	\$7,537,491	\$7,974,785	\$8,582,199	\$8,900,235	\$9,114,148	\$9,418,372	3.3%
KIRTLAND	\$3,896,295	\$4,100,014	\$4,226,122	\$4,387,970	\$4,639,489	\$4,897,980	\$5,063,226	\$5,344,818	\$5,620,109	5.2%
LAKE MICHIGAN	\$7,525,238	\$7,861,989	\$8,125,368	\$8,214,757	\$8,599,589	\$9,735,277	\$10,219,154	\$10,973,049	\$11,735,503	6.9%
LANSING	\$18,543,240	\$19,640,141	\$20,597,546	\$21,093,460	\$30,484,020	\$32,590,694	\$34,460,949	\$36,106,835	\$38,133,388	5.6%
MACOMB	\$21,653,967	\$23,017,748	\$24,463,939	\$26,040,684	\$33,613,182	\$35,741,579	\$37,183,032	\$39,033,176	\$41,050,394	5.2%
MID MICHIGAN	\$1,338,016	\$1,411,001	\$1,479,757	\$1,551,332	\$1,640,123	\$1,744,176	\$1,794,848	\$1,885,260	\$2,003,811	6.3%
MONROE	\$8,970,521	\$9,390,077	\$9,838,512	\$10,037,409	\$10,518,389	\$10,939,320	\$11,244,481	\$11,684,119	\$12,259,020	4.9%
MONTCALM	\$3,301,620	\$3,415,730	\$3,621,514	\$3,666,115	\$3,838,652	\$4,542,282	\$4,558,711	\$4,612,646	\$4,871,794	5.6%
MOTT	\$10,171,504	\$10,138,496	\$10,908,622	\$11,443,343	\$18,082,110	\$19,225,971	\$19,942,024	\$20,989,013	\$22,023,933	4.9%
MUSKEGON	\$5,712,694	\$6,005,715	\$6,261,866	\$6,776,183	\$7,178,154	\$7,567,685	\$8,134,964	\$8,373,975	\$8,749,398	4.5%
NORTH CENTRAL	\$2,818,809	\$3,052,576	\$3,298,717	\$3,578,000	\$3,894,000	\$4,163,371	\$4,352,531	\$4,587,411	\$4,856,249	5.9%
NORTHWESTERN	\$4,894,972	\$5,223,633	\$5,538,969	\$5,823,265	\$6,233,800	\$6,617,368	\$6,888,471	\$7,335,917	\$7,745,330	5.6%
OAKLAND	\$59,128,669	\$62,806,728	\$66,339,792	\$69,288,038	\$73,882,524	\$79,213,789	\$81,064,779	\$85,557,465	\$89,673,237	4.8%
ST. CLAIR	\$4,941,299	\$5,208,098	\$7,315,886	\$7,876,909	\$8,347,968	\$8,271,894	\$8,602,611	\$8,945,783	\$9,492,715	6.1%
SCHOOLCRAFT	\$16,021,926	\$16,893,318	\$18,202,120	\$18,918,382	\$20,396,516	\$21,724,264	\$22,575,897	\$24,022,492	\$25,342,050	5.5%
SOUTHWESTERN	\$2,764,196	\$2,919,855	\$3,006,304	\$3,143,788	\$3,370,830	\$3,533,824	\$3,662,084	\$3,834,808	\$3,972,225	3.6%
WASHTENAW	\$27,040,317	\$28,743,434	\$30,742,047	\$32,734,279	\$35,407,097	\$38,033,617	\$39,964,037	\$42,335,874	\$45,093,110	6.5%
WAYNE COUNTY	\$19,810,841	\$20,497,027	\$20,992,038	\$21,787,471	\$58,011,039	\$60,738,639	\$62,540,354	\$65,617,962	\$67,135,607	2.3%
WEST SHORE	\$3,195,372	\$3,354,307	\$3,478,590	\$3,625,858	\$3,813,795	\$4,070,094	\$4,246,902	\$4,552,593	\$4,859,854	6.7%
STATE TOTAL	\$291,662,511	\$307,202,260	\$325,654,214	\$339,668,138	\$416,867,238	\$443,535,566	\$460,226,381	\$483,847,347	\$509,696,415	5.3%

**TABLE 4
PROPERTY TAX REVENUE PER FYES**

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	\$1,332	\$1,376	\$1,627	\$1,644	\$1,539	\$1,516	\$1,631	\$1,828	\$1,883	3.0%
BAY DE NOC	\$855	\$955	\$1,087	\$1,088	\$1,047	\$1,009	\$957	\$1,094	\$1,245	13.8%
DELTA	\$3,008	\$3,048	\$3,269	\$3,354	\$3,206	\$3,253	\$3,317	\$3,326	\$3,375	1.5%
GLEN OAKS	\$3,597	\$3,757	\$3,852	\$3,556	\$3,543	\$3,919	\$3,959	\$4,303	\$5,289	22.9%
GOGEBIC	\$1,071	\$1,108	\$1,183	\$1,374	\$1,447	\$1,359	\$1,505	\$1,658	\$1,723	3.9%
GRAND RAPIDS	\$2,567	\$2,697	\$2,932	\$2,791	\$2,829	\$2,765	\$2,765	\$2,763	\$2,821	2.1%
HENRY FORD	\$1,357	\$1,380	\$1,470	\$1,474	\$1,475	\$1,401	\$1,419	\$1,389	\$1,726	24.3%
JACKSON	\$1,002	\$1,100	\$1,210	\$1,229	\$1,223	\$1,207	\$1,200	\$1,254	\$1,301	3.7%
KALAMAZOO VALLEY	\$2,023	\$2,076	\$2,149	\$2,271	\$2,334	\$2,374	\$2,505	\$2,568	\$2,682	4.4%
KELLOGG	\$2,513	\$2,666	\$2,632	\$2,551	\$2,604	\$2,487	\$2,539	\$2,654	\$2,804	5.7%
KIRTLAND	\$4,757	\$5,318	\$5,870	\$5,994	\$5,458	\$4,854	\$4,590	\$4,859	\$5,460	12.4%
LAKE MICHIGAN	\$4,373	\$4,380	\$4,175	\$4,321	\$4,332	\$4,562	\$3,783	\$4,697	\$5,391	14.8%
LANSING	\$2,108	\$2,116	\$2,199	\$2,256	\$2,978	\$2,926	\$3,286	\$3,324	\$3,372	1.4%
MACOMB	\$1,785	\$1,919	\$2,062	\$2,197	\$2,721	\$2,780	\$2,942	\$3,004	\$3,071	2.2%
MID MICHIGAN	\$993	\$1,057	\$1,071	\$1,121	\$1,080	\$1,008	\$932	\$934	\$930	-0.4%
MONROE	\$4,929	\$5,084	\$5,388	\$5,452	\$5,169	\$5,037	\$4,845	\$4,738	\$4,812	1.6%
MONTCALM	\$3,135	\$3,741	\$3,949	\$4,954	\$4,739	\$5,127	\$4,572	\$3,859	\$3,790	-1.8%
MOTT	\$2,069	\$1,668	\$2,084	\$2,241	\$3,137	\$2,987	\$3,277	\$3,367	\$3,482	3.4%
MUSKEGON	\$2,307	\$2,482	\$2,557	\$2,782	\$2,656	\$2,457	\$2,561	\$2,698	\$2,943	9.1%
NORTH CENTRAL	\$2,742	\$2,935	\$3,178	\$3,360	\$3,300	\$3,481	\$3,639	\$3,720	\$3,783	1.7%
NORTHWESTERN	\$1,804	\$1,825	\$2,203	\$2,309	\$2,361	\$2,369	\$2,412	\$2,240	\$2,351	5.0%
OAKLAND	\$4,247	\$4,420	\$4,684	\$4,742	\$5,235	\$5,521	\$5,524	\$5,648	\$5,868	3.9%
ST. CLAIR	\$2,061	\$2,209	\$3,179	\$3,169	\$3,151	\$2,879	\$2,896	\$3,072	\$3,302	7.5%
SCHOOLCRAFT	\$3,109	\$3,236	\$3,506	\$3,524	\$3,442	\$3,476	\$3,412	\$3,525	\$3,509	-0.5%
SOUTHWESTERN	\$1,528	\$1,632	\$1,803	\$1,836	\$1,785	\$2,003	\$2,219	\$2,436	\$2,502	2.7%
WASHTENAW	\$5,391	\$5,509	\$5,324	\$5,405	\$5,255	\$5,168	\$5,403	\$5,698	\$5,813	2.0%
WAYNE COUNTY	\$3,604	\$3,770	\$4,447	\$4,897	\$10,486	\$8,770	\$8,627	\$8,618	\$8,545	-0.8%
WEST SHORE	\$4,289	\$4,614	\$4,707	\$4,796	\$4,877	\$4,939	\$4,921	\$5,241	\$5,654	7.9%
STATE AGGREGATE	\$2,713	\$2,800	\$3,025	\$3,112	\$3,568	\$3,528	\$3,603	\$3,689	\$3,822	3.6%
STATE AVERAGE	\$2,663	\$2,789	\$2,993	\$3,096	\$3,336	\$3,273	\$3,273	\$3,376	\$3,551	5.2%

**TABLE 5
TUITION AND FEE REVENUE**

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	\$2,563,647	\$2,682,395	\$2,629,279	\$2,674,351	\$3,194,041	\$3,620,793	\$4,420,412	\$4,611,601	\$4,631,006	0.4%
BAY DE NOC	\$3,364,806	\$3,251,136	\$3,085,192	\$3,158,638	\$3,650,325	\$4,263,929	\$4,839,255	\$4,607,637	\$4,784,563	3.8%
DELTA	\$12,416,403	\$12,613,963	\$12,560,734	\$12,903,929	\$14,406,709	\$15,761,449	\$23,261,484	\$23,522,396	\$23,807,295	1.2%
GLEN OAKS	\$1,507,148	\$1,695,238	\$1,669,272	\$1,967,679	\$2,401,499	\$2,397,188	\$2,541,432	\$2,370,345	\$2,441,989	3.0%
GOGEBIC	\$1,323,855	\$1,433,097	\$1,538,124	\$1,433,961	\$1,520,362	\$1,780,861	\$1,954,085	\$1,909,479	\$2,103,354	10.2%
GRAND RAPIDS	\$14,676,266	\$15,086,142	\$15,991,818	\$17,785,390	\$19,584,528	\$23,237,077	\$26,668,826	\$29,751,698	\$33,350,809	12.1%
HENRY FORD	\$20,039,290	\$20,704,422	\$21,529,510	\$22,032,003	\$23,834,366	\$24,875,821	\$27,922,981	\$32,019,783	\$31,494,322	-1.6%
JACKSON	\$6,303,229	\$6,476,062	\$6,741,475	\$7,385,596	\$8,014,551	\$9,907,070	\$11,732,001	\$12,945,477	\$14,204,249	9.7%
KALAMAZOO VALLEY	\$7,115,425	\$7,216,657	\$8,106,772	\$8,332,143	\$9,558,907	\$10,400,655	\$11,601,339	\$12,454,809	\$13,172,315	5.8%
KELLOGG	\$5,519,114	\$5,789,898	\$6,324,230	\$6,896,186	\$7,485,913	\$8,616,486	\$9,589,081	\$9,953,640	\$9,906,516	-0.5%
KIRTLAND	\$1,766,458	\$1,878,034	\$1,763,369	\$1,940,372	\$2,434,027	\$3,088,887	\$3,891,825	\$4,322,460	\$4,429,296	2.5%
LAKE MICHIGAN	\$3,306,582	\$3,627,494	\$3,779,715	\$3,875,335	\$4,475,959	\$4,974,196	\$6,165,601	\$6,630,085	\$7,186,213	8.4%
LANSING	\$17,580,846	\$18,858,899	\$19,819,707	\$20,472,371	\$22,830,601	\$26,095,448	\$27,103,801	\$31,134,402	\$37,223,761	19.6%
MACOMB	\$25,255,681	\$25,455,867	\$25,850,617	\$25,931,159	\$26,981,548	\$29,125,588	\$29,382,578	\$31,400,661	\$34,733,266	10.6%
MID MICHIGAN	\$3,262,644	\$3,214,833	\$3,589,753	\$3,590,604	\$4,516,003	\$5,450,221	\$6,453,064	\$7,652,024	\$8,280,568	8.2%
MONROE	\$3,166,654	\$3,330,164	\$3,482,756	\$3,537,634	\$3,959,052	\$4,113,045	\$4,869,449	\$5,365,456	\$5,725,284	6.7%
MONTCALM	\$1,602,139	\$1,630,771	\$1,576,733	\$1,713,734	\$2,113,267	\$2,367,632	\$3,051,329	\$3,605,339	\$4,225,980	17.2%
MOTT	\$13,310,112	\$12,934,850	\$13,347,664	\$15,669,579	\$19,128,524	\$21,301,026	\$22,486,000	\$22,809,215	\$24,444,941	7.2%
MUSKEGON	\$4,492,515	\$4,467,956	\$4,600,347	\$4,726,420	\$5,473,025	\$6,669,985	\$7,811,436	\$8,008,637	\$8,733,794	9.1%
NORTH CENTRAL	\$1,912,850	\$1,991,285	\$2,060,663	\$2,181,206	\$2,521,948	\$2,720,059	\$3,244,789	\$3,383,880	\$3,985,363	17.8%
NORTHWESTERN	\$6,973,372	\$7,452,366	\$8,093,557	\$8,138,469	\$9,025,766	\$10,478,158	\$12,614,198	\$13,340,839	\$13,938,531	4.5%
OAKLAND	\$24,818,975	\$25,434,011	\$25,711,786	\$26,842,728	\$27,265,957	\$30,695,200	\$33,712,810	\$35,656,095	\$36,406,323	2.1%
ST. CLAIR	\$6,057,238	\$6,132,163	\$6,004,718	\$6,714,095	\$6,912,982	\$7,683,703	\$8,216,355	\$8,041,119	\$8,484,530	5.5%
SCHOOLCRAFT	\$12,963,553	\$13,468,846	\$13,652,219	\$14,514,308	\$16,249,506	\$17,160,531	\$20,037,844	\$20,923,643	\$23,228,613	11.0%
SOUTHWESTERN	\$3,755,138	\$3,692,367	\$3,449,786	\$3,582,115	\$4,188,897	\$4,327,404	\$4,574,531	\$4,740,594	\$5,176,248	9.2%
WASHTENAW	\$11,917,556	\$12,523,031	\$13,505,540	\$13,806,771	\$15,455,722	\$16,978,733	\$19,545,541	\$20,000,125	\$21,395,863	7.0%
WAYNE COUNTY	\$11,069,121	\$10,985,694	\$10,145,600	\$10,267,181	\$11,283,906	\$15,418,252	\$15,323,057	\$17,053,830	\$19,567,155	14.7%
WEST SHORE	\$1,278,553	\$1,279,179	\$1,372,116	\$1,452,552	\$1,575,246	\$1,865,981	\$2,079,372	\$2,210,093	\$2,375,289	7.5%
STATE TOTAL	\$229,319,170	\$235,306,820	\$241,983,052	\$253,526,509	\$280,043,137	\$315,375,378	\$355,094,476	\$380,425,362	\$409,437,436	7.6%

**TABLE 6
TUITION AND FEE REVENUE PER FYES**

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	\$2,237	\$2,302	\$2,327	\$2,384	\$2,519	\$2,700	\$3,475	\$3,817	\$3,797	-0.5%
BAY DE NOC	\$2,182	\$2,140	\$2,191	\$2,243	\$2,329	\$2,476	\$2,606	\$2,784	\$3,050	9.6%
DELTA	\$2,232	\$2,196	\$2,249	\$2,309	\$2,360	\$2,495	\$3,661	\$3,593	\$3,585	-0.2%
GLEN OAKS	\$1,816	\$1,935	\$1,910	\$2,008	\$2,240	\$2,431	\$2,487	\$2,551	\$2,822	10.6%
GOGEBIC	\$1,760	\$1,866	\$2,098	\$2,199	\$2,364	\$2,477	\$2,882	\$2,999	\$3,305	10.2%
GRAND RAPIDS	\$2,106	\$2,135	\$2,319	\$2,347	\$2,489	\$2,702	\$3,003	\$3,178	\$3,435	8.1%
HENRY FORD	\$2,851	\$2,972	\$3,133	\$3,191	\$3,265	\$3,200	\$3,555	\$3,829	\$3,803	-0.7%
JACKSON	\$2,144	\$2,251	\$2,475	\$2,672	\$2,740	\$3,137	\$3,504	\$3,665	\$4,014	9.5%
KALAMAZOO VALLEY	\$1,507	\$1,513	\$1,676	\$1,733	\$1,793	\$1,769	\$1,922	\$1,977	\$2,073	4.9%
KELLOGG	\$2,090	\$2,179	\$2,263	\$2,334	\$2,445	\$2,497	\$2,736	\$2,898	\$2,949	1.8%
KIRTLAND	\$2,157	\$2,436	\$2,449	\$2,651	\$2,864	\$3,061	\$3,528	\$3,930	\$4,303	9.5%
LAKE MICHIGAN	\$1,921	\$2,021	\$1,942	\$2,039	\$2,255	\$2,331	\$2,283	\$2,838	\$3,301	16.3%
LANSING	\$1,999	\$2,032	\$2,116	\$2,189	\$2,230	\$2,343	\$2,584	\$2,866	\$3,291	14.8%
MACOMB	\$2,081	\$2,122	\$2,179	\$2,188	\$2,184	\$2,266	\$2,325	\$2,417	\$2,598	7.5%
MID MICHIGAN	\$2,420	\$2,408	\$2,598	\$2,594	\$2,975	\$3,149	\$3,351	\$3,789	\$3,842	1.4%
MONROE	\$1,740	\$1,803	\$1,907	\$1,922	\$1,945	\$1,894	\$2,098	\$2,176	\$2,248	3.3%
MONTCALM	\$1,521	\$1,786	\$1,719	\$2,316	\$2,609	\$2,672	\$3,061	\$3,017	\$3,287	8.9%
MOTT	\$2,707	\$2,128	\$2,550	\$3,068	\$3,319	\$3,310	\$3,695	\$3,659	\$3,865	5.6%
MUSKEGON	\$1,814	\$1,846	\$1,878	\$1,940	\$2,025	\$2,166	\$2,459	\$2,580	\$2,938	13.9%
NORTH CENTRAL	\$1,861	\$1,915	\$1,985	\$2,048	\$2,137	\$2,274	\$2,713	\$2,744	\$3,104	13.1%
NORTHWESTERN	\$2,569	\$2,603	\$3,219	\$3,227	\$3,419	\$3,752	\$4,417	\$4,073	\$4,231	3.9%
OAKLAND	\$1,783	\$1,790	\$1,816	\$1,837	\$1,932	\$2,139	\$2,297	\$2,354	\$2,383	1.2%
ST. CLAIR	\$2,526	\$2,601	\$2,610	\$2,701	\$2,610	\$2,674	\$2,766	\$2,762	\$2,951	6.8%
SCHOOLCRAFT	\$2,515	\$2,580	\$2,630	\$2,704	\$2,743	\$2,746	\$3,029	\$3,070	\$3,216	4.8%
SOUTHWESTERN	\$2,076	\$2,064	\$2,069	\$2,092	\$2,219	\$2,453	\$2,772	\$3,011	\$3,260	8.3%
WASHTENAW	\$2,376	\$2,400	\$2,339	\$2,280	\$2,294	\$2,307	\$2,642	\$2,692	\$2,758	2.5%
WAYNE COUNTY	\$2,014	\$2,021	\$2,149	\$2,308	\$2,040	\$2,226	\$2,114	\$2,240	\$2,490	11.2%
WEST SHORE	\$1,716	\$1,760	\$1,857	\$1,921	\$2,014	\$2,265	\$2,409	\$2,544	\$2,764	8.6%
STATE AGGREGATE	\$2,133	\$2,145	\$2,248	\$2,323	\$2,397	\$2,509	\$2,780	\$2,901	\$3,070	5.8%
STATE AVERAGE	\$2,097	\$2,136	\$2,238	\$2,337	\$2,441	\$2,568	\$2,871	\$3,002	\$3,202	6.7%

TABLE 7
TOTAL REVENUE PER FYES

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	\$7,535	\$7,812	\$8,511	\$8,975	\$8,424	\$8,228	\$9,170	\$10,118	\$10,054	-0.6%
BAY DE NOC	\$5,784	\$6,003	\$6,734	\$7,200	\$6,749	\$6,557	\$6,335	\$7,074	\$7,717	9.1%
DELTA	\$7,738	\$7,768	\$8,194	\$8,487	\$8,090	\$8,097	\$9,506	\$9,420	\$9,511	1.0%
GLEN OAKS	\$8,020	\$8,319	\$8,663	\$8,393	\$8,139	\$8,962	\$8,713	\$9,510	\$10,931	14.9%
GOGEBIC	\$8,281	\$8,387	\$9,178	\$10,483	\$10,884	\$9,965	\$10,562	\$11,687	\$11,814	1.1%
GRAND RAPIDS	\$7,505	\$7,666	\$8,230	\$8,002	\$7,926	\$7,812	\$8,042	\$8,231	\$8,500	3.3%
HENRY FORD	\$7,053	\$7,269	\$7,832	\$8,097	\$8,000	\$7,629	\$7,764	\$7,900	\$8,214	4.0%
JACKSON	\$7,450	\$7,849	\$8,655	\$8,968	\$8,799	\$8,720	\$8,605	\$8,712	\$8,979	3.1%
KALAMAZOO VALLEY	\$5,826	\$5,962	\$6,389	\$6,887	\$6,818	\$6,439	\$6,373	\$6,570	\$6,776	3.1%
KELLOGG	\$9,011	\$8,940	\$8,705	\$8,740	\$8,644	\$8,041	\$7,950	\$8,522	\$8,767	2.9%
KIRTLAND	\$10,702	\$11,838	\$12,751	\$13,607	\$13,251	\$11,884	\$11,412	\$12,241	\$13,379	9.3%
LAKE MICHIGAN	\$9,231	\$9,355	\$9,079	\$9,929	\$9,716	\$9,749	\$8,077	\$10,822	\$11,343	4.8%
LANSING	\$7,702	\$7,658	\$7,893	\$8,355	\$8,772	\$8,399	\$8,854	\$9,263	\$9,532	2.9%
MACOMB	\$6,651	\$6,925	\$7,288	\$7,603	\$7,999	\$7,851	\$7,827	\$8,083	\$8,284	2.5%
MID MICHIGAN	\$6,261	\$6,454	\$6,919	\$7,263	\$7,230	\$6,878	\$6,496	\$6,873	\$6,804	-1.0%
MONROE	\$8,901	\$9,149	\$9,869	\$10,037	\$9,487	\$9,060	\$8,708	\$8,715	\$8,831	1.3%
MONTCALM	\$8,226	\$9,645	\$9,846	\$12,146	\$11,529	\$11,581	\$10,716	\$9,815	\$9,634	-1.8%
MOTT	\$8,180	\$6,626	\$8,083	\$8,960	\$9,650	\$9,022	\$9,621	\$9,815	\$10,095	2.9%
MUSKEGON	\$7,571	\$7,863	\$8,139	\$8,749	\$8,268	\$7,627	\$7,598	\$8,149	\$8,841	8.5%
NORTH CENTRAL	\$7,546	\$7,834	\$8,129	\$8,476	\$8,326	\$8,417	\$8,714	\$9,144	\$9,234	1.0%
NORTHWESTERN	\$7,846	\$7,869	\$9,420	\$9,994	\$9,934	\$10,019	\$10,086	\$9,434	\$9,479	0.5%
OAKLAND	\$7,677	\$7,825	\$8,216	\$8,328	\$8,872	\$9,255	\$9,197	\$9,528	\$9,774	2.6%
ST. CLAIR	\$7,367	\$7,709	\$8,949	\$8,988	\$8,775	\$8,238	\$7,958	\$8,394	\$8,917	6.2%
SCHOOLCRAFT	\$7,891	\$8,078	\$8,629	\$8,865	\$8,434	\$8,259	\$8,452	\$8,756	\$8,900	1.6%
SOUTHWESTERN	\$6,953	\$7,245	\$8,083	\$8,489	\$8,199	\$8,858	\$9,023	\$9,956	\$9,931	-0.3%
WASHTENAW	\$10,293	\$10,531	\$10,246	\$10,326	\$9,879	\$9,647	\$10,087	\$10,564	\$10,773	2.0%
WAYNE COUNTY	\$8,759	\$9,063	\$10,246	\$11,353	\$15,941	\$13,655	\$12,951	\$13,103	\$13,259	1.2%
WEST SHORE	\$9,412	\$9,915	\$10,295	\$10,276	\$10,322	\$10,305	\$9,959	\$10,623	\$11,527	8.5%
STATE AGGREGATE	\$7,698	\$7,807	\$8,332	\$8,667	\$8,945	\$8,714	\$8,812	\$9,136	\$9,386	2.7%
STATE AVERAGE	\$7,906	\$8,127	\$8,685	\$9,142	\$9,181	\$8,898	\$8,884	\$9,322	\$9,636	3.4%

**TABLE 8
TAXABLE VALUE**

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR
	(000's)	CHANGE									
ALPENA	\$627,115	\$668,210	\$699,884	\$721,423	\$765,562	\$826,075	\$853,226	\$897,284	\$944,399	\$998,154	5.7%
BAY DE NOC	\$647,085	\$699,901	\$753,164	\$762,299	\$813,878	\$854,350	\$883,567	\$914,332	\$955,206	\$1,001,979	4.9%
DELTA	\$8,110,085	\$8,473,788	\$8,791,898	\$9,162,552	\$9,617,314	\$10,089,180	\$10,329,266	\$10,665,874	\$10,987,873	\$11,458,254	4.3%
GLEN OAKS	\$987,852	\$1,107,078	\$1,165,584	\$1,213,874	\$1,315,721	\$1,369,808	\$1,430,005	\$1,460,667	\$1,569,589	\$1,651,488	5.2%
GOGEBIC	\$272,539	\$280,105	\$290,626	\$300,206	\$314,836	\$330,258	\$347,477	\$366,069	\$388,294	\$407,216	4.9%
GRAND RAPIDS	\$12,191,917	\$13,108,433	\$13,955,305	\$14,777,127	\$15,803,673	\$16,849,660	\$17,648,394	\$18,364,399	\$19,544,727	\$20,793,745	6.4%
HENRY FORD	\$3,690,190	\$3,792,555	\$3,792,555	\$3,792,555	\$3,792,555	\$4,111,627	\$4,313,878	\$4,386,238	\$4,386,238	\$4,523,966	3.1%
JACKSON	\$2,336,192	\$2,477,153	\$2,646,113	\$2,777,596	\$3,022,214	\$3,267,303	\$3,595,871	\$3,790,536	\$3,988,242	\$4,220,571	5.8%
KALAMAZOO VALLEY	\$4,752,144	\$5,002,805	\$5,268,027	\$5,420,790	\$5,784,356	\$6,175,841	\$6,435,309	\$6,801,268	\$7,173,745	\$7,602,833	6.0%
KELLOGG	\$2,108,863	\$2,292,695	\$2,432,660	\$2,530,827	\$2,740,973	\$2,908,003	\$3,032,750	\$3,143,362	\$3,226,908	\$3,383,902	4.9%
KIRTLAND	\$1,697,915	\$1,787,846	\$1,872,987	\$1,950,603	\$2,081,566	\$2,229,688	\$2,355,688	\$2,510,432	\$2,664,316	\$2,811,595	5.5%
LAKE MICHIGAN	\$3,971,262	\$4,158,217	\$4,300,548	\$4,381,453	\$4,632,906	\$5,311,352	\$5,671,414	\$6,167,243	\$6,519,420	\$6,649,453	2.0%
LANSING	\$6,427,353	\$6,811,589	\$7,154,466	\$7,451,367	\$8,028,497	\$8,577,609	\$9,026,707	\$9,562,201	\$10,100,025	\$10,637,548	5.3%
MACOMB	\$17,252,926	\$18,574,537	\$19,844,723	\$21,099,256	\$22,702,422	\$24,205,983	\$25,573,225	\$26,980,530	\$28,602,727	\$30,373,918	6.2%
MID MICHIGAN	\$982,042	\$1,036,650	\$1,099,864	\$1,168,197	\$1,250,830	\$1,341,544	\$1,420,265	\$1,511,705	\$1,610,049	\$1,770,677	10.0%
MONROE	\$4,006,948	\$4,161,615	\$4,364,331	\$4,516,473	\$4,709,442	\$4,926,511	\$5,100,912	\$5,334,377	\$5,586,498	\$5,887,176	5.4%
MONTCALM	\$1,113,451	\$1,174,551	\$1,256,812	\$1,326,423	\$1,430,916	\$1,625,032	\$1,706,373	\$1,810,674	\$1,906,025	\$1,999,775	4.9%
MOTT	\$7,312,661	\$7,748,745	\$8,169,344	\$8,532,219	\$9,000,826	\$9,608,377	\$10,079,184	\$10,612,707	\$11,255,994	\$11,882,681	5.6%
MUSKEGON	\$2,523,467	\$2,639,408	\$2,808,287	\$2,969,387	\$3,244,251	\$3,453,068	\$3,613,149	\$3,795,562	\$3,995,551	\$4,237,701	6.1%
NORTH CENTRAL	\$1,268,384	\$1,371,665	\$1,500,646	\$1,665,096	\$1,847,701	\$2,002,453	\$2,117,533	\$2,259,870	\$2,399,926	\$2,559,443	6.6%
NORTHWESTERN	\$1,968,129	\$2,117,448	\$2,274,876	\$2,444,762	\$2,660,298	\$2,876,573	\$3,071,914	\$3,322,297	\$3,563,214	\$3,881,076	8.9%
OAKLAND	\$36,846,791	\$38,771,308	\$41,460,785	\$44,062,984	\$47,314,390	\$50,332,419	\$52,814,126	\$55,604,203	\$58,462,967	\$61,706,284	5.5%
ST. CLAIR	\$3,616,539	\$3,825,960	\$4,016,343	\$4,264,890	\$4,525,137	\$4,858,654	\$4,976,878	\$5,224,301	\$5,498,699	\$5,782,079	5.2%
SCHOOLCRAFT	\$8,520,270	\$9,159,735	\$9,729,141	\$10,339,674	\$11,169,194	\$11,933,156	\$12,578,893	\$13,332,206	\$14,087,472	\$14,964,557	6.2%
SOUTHWESTERN	\$994,164	\$1,053,040	\$1,105,258	\$1,164,443	\$1,268,555	\$1,348,856	\$1,414,389	\$1,496,815	\$1,581,257	\$1,693,519	7.1%
WASHTENAW	\$7,703,684	\$8,266,981	\$8,870,139	\$9,584,208	\$10,222,954	\$11,097,394	\$11,734,874	\$12,539,706	\$13,396,298	\$14,315,853	6.9%
WAYNE COUNTY	\$20,526,568	\$21,304,081	\$22,263,058	\$23,541,977	\$25,035,894	\$26,415,430	\$27,171,210	\$28,966,809	\$30,535,891	\$31,927,579	4.6%
WEST SHORE	\$1,434,385	\$1,508,273	\$1,581,307	\$1,630,049	\$1,732,417	\$1,857,433	\$1,958,531	\$2,068,946	\$2,194,408	\$2,332,686	6.3%
STATE TOTAL	\$163,890,921	\$173,374,372	\$183,468,732	\$193,552,712	\$206,829,278	\$220,783,637	\$231,255,008	\$243,890,613	\$257,125,958	\$271,455,708	5.6%

TABLE 9
REVENUE SOURCES BY PERCENTAGE

REVENUE SOURCE	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04 ¹	2004-05	2005-06
STATE AID	32.9%	32.9%	33.0%	33.3%	30.3%	27.8%	24.3%	23.9%	22.3%
PROPERTY TAX	35.2%	35.9%	36.3%	35.9%	39.9%	40.5%	40.9%	40.4%	40.7%
TUITION & FEES	27.7%	27.5%	27.0%	26.8%	26.8%	28.8%	31.6%	31.7%	32.7%
ALL OTHER	4.1%	3.8%	3.8%	4.0%	3.1%	2.9%	3.3%	4.0%	4.3%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%

¹ Beginning in 2003-04 revenue includes General and Designated Funds due to reporting changes.

**TABLE 10
AT-RISK STUDENT SUCCESS GRANTS**

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2005-06	1 YEAR CHANGE
ALPENA	\$133,007	\$126,215	\$123,339	\$121,725	\$104,004	\$82,652	\$68,700	\$68,700	\$76,300	\$78,600	3.0%
BAY DE NOC	\$123,696	\$122,239	\$114,328	\$105,324	\$98,650	\$89,928	\$82,400	\$82,400	\$91,300	\$100,800	10.4%
DELTA	\$104,629	\$104,543	\$105,062	\$110,504	\$110,240	\$105,387	\$99,400	\$99,400	\$97,100	\$97,900	0.8%
GLEN OAKS	\$126,792	\$126,914	\$128,094	\$131,210	\$135,832	\$133,674	\$127,500	\$127,500	\$123,600	\$117,500	-4.9%
GOGEBIC	\$71,761	\$73,459	\$74,735	\$78,617	\$78,902	\$75,431	\$71,500	\$71,500	\$66,200	\$62,400	-5.7%
GRAND RAPIDS	\$67,730	\$73,167	\$76,248	\$76,714	\$74,179	\$85,841	\$98,000	\$98,000	\$117,200	\$122,100	4.2%
HENRY FORD	\$157,432	\$164,082	\$165,262	\$168,324	\$164,807	\$158,074	\$146,500	\$146,500	\$146,300	\$151,900	3.8%
JACKSON	\$109,187	\$109,669	\$111,433	\$114,933	\$113,768	\$109,157	\$101,800	\$101,800	\$102,000	\$105,000	2.9%
KALAMAZOO VALLEY	\$119,420	\$117,532	\$114,457	\$118,490	\$113,499	\$112,017	\$100,200	\$100,200	\$89,700	\$89,400	-0.3%
KELLOGG	\$139,045	\$143,437	\$147,324	\$157,285	\$158,343	\$151,327	\$143,000	\$143,000	\$155,100	\$159,500	2.8%
KIRTLAND	\$144,074	\$138,127	\$135,754	\$145,724	\$158,732	\$163,408	\$146,600	\$146,600	\$125,800	\$124,300	-1.2%
LAKE MICHIGAN	\$172,690	\$174,317	\$179,730	\$194,902	\$192,554	\$180,214	\$162,100	\$162,100	\$154,900	\$155,800	0.6%
LANSING	\$112,045	\$106,828	\$119,933	\$134,738	\$157,864	\$157,090	\$147,600	\$147,600	\$139,800	\$134,500	-3.8%
MACOMB	\$84,116	\$85,344	\$84,971	\$90,272	\$91,038	\$89,157	\$84,400	\$84,400	\$83,600	\$83,300	-0.4%
MID MICHIGAN	\$125,416	\$124,193	\$115,524	\$123,549	\$129,419	\$134,080	\$124,000	\$124,000	\$134,400	\$142,200	5.8%
MONROE	\$99,686	\$100,926	\$99,520	\$102,673	\$99,275	\$96,061	\$90,700	\$90,700	\$94,000	\$97,500	3.7%
MONTCALM	\$76,470	\$71,215	\$71,875	\$70,131	\$71,694	\$67,030	\$67,800	\$67,800	\$66,700	\$66,700	0.0%
MOTT	\$110,453	\$110,568	\$104,786	\$105,617	\$109,157	\$107,209	\$101,900	\$101,900	\$102,600	\$103,800	1.2%
MUSKEGON	\$194,613	\$199,964	\$204,401	\$212,002	\$213,016	\$202,562	\$185,300	\$185,300	\$149,700	\$118,500	-20.8%
NORTH CENTRAL	\$110,082	\$118,681	\$147,238	\$178,833	\$178,336	\$151,211	\$121,300	\$121,300	\$115,900	\$117,200	1.1%
NORTHWESTERN	\$135,720	\$134,817	\$126,094	\$120,835	\$120,677	\$124,503	\$129,700	\$129,700	\$123,100	\$118,200	-4.0%
OAKLAND	\$163,949	\$161,743	\$160,819	\$164,112	\$159,354	\$151,843	\$141,700	\$141,700	\$144,600	\$147,300	1.9%
ST. CLAIR	\$77,551	\$76,110	\$74,515	\$77,130	\$80,413	\$85,399	\$88,500	\$88,500	\$93,400	\$92,000	-1.5%
SCHOOLCRAFT	\$166,019	\$157,115	\$148,320	\$148,852	\$150,164	\$146,970	\$134,800	\$134,800	\$129,000	\$130,000	0.8%
SOUTHWESTERN	\$177,401	\$187,371	\$185,189	\$186,227	\$180,632	\$174,549	\$152,400	\$152,400	\$134,800	\$138,600	2.8%
WASHTENAW	\$136,655	\$135,213	\$137,820	\$148,858	\$161,709	\$164,416	\$157,200	\$157,200	\$161,700	\$159,800	-1.2%
WAYNE COUNTY	\$211,671	\$207,316	\$189,810	\$158,329	\$149,384	\$137,407	\$129,500	\$129,500	\$174,900	\$172,400	-1.4%
WEST SHORE	\$133,256	\$133,461	\$137,985	\$146,193	\$136,460	\$126,109	\$118,200	\$118,200	\$129,000	\$135,500	5.0%
STATE TOTAL	\$3,584,566	\$3,584,566	\$3,584,566	\$3,692,103	\$3,692,102	\$3,562,706	\$3,322,700	\$3,322,700	\$3,322,700	\$3,322,700	0.0%

TABLE 11
EXPENDITURES PER FYES

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	\$7,004	\$7,208	\$7,690	\$8,220	\$7,646	\$7,628	\$9,192	\$9,632	\$9,887	2.6%
BAY DE NOC	\$5,511	\$5,769	\$6,575	\$7,110	\$6,343	\$6,042	\$6,203	\$7,146	\$7,421	3.8%
DELTA	\$6,713	\$6,565	\$7,057	\$7,494	\$7,148	\$7,366	\$8,676	\$8,744	\$8,787	0.5%
GLEN OAKS	\$6,865	\$7,356	\$7,926	\$7,512	\$7,326	\$8,220	\$7,777	\$8,575	\$9,996	16.6%
GOGEBIC	\$7,259	\$7,254	\$8,082	\$9,344	\$9,798	\$8,814	\$9,726	\$10,597	\$10,747	1.4%
GRAND RAPIDS	\$6,712	\$6,916	\$7,628	\$7,586	\$7,359	\$7,111	\$7,730	\$7,952	\$8,268	4.0%
HENRY FORD	\$6,627	\$7,022	\$7,475	\$7,758	\$9,195	\$7,086	\$10,312	\$7,560	\$7,684	1.6%
JACKSON	\$6,762	\$7,146	\$7,858	\$8,288	\$8,147	\$7,746	\$7,876	\$7,669	\$8,063	5.1%
KALAMAZOO VALLEY	\$5,048	\$5,241	\$5,582	\$6,070	\$6,122	\$5,882	\$5,682	\$5,798	\$6,076	4.8%
KELLOGG	\$7,740	\$8,006	\$7,822	\$8,110	\$8,161	\$7,747	\$7,619	\$8,214	\$8,498	3.5%
KIRTLAND	\$9,775	\$10,684	\$12,818	\$12,916	\$12,486	\$11,487	\$11,336	\$11,797	\$12,843	8.9%
LAKE MICHIGAN	\$8,284	\$8,741	\$8,403	\$9,248	\$8,214	\$8,036	\$7,044	\$8,549	\$8,786	2.8%
LANSING	\$6,580	\$6,689	\$6,832	\$7,249	\$7,015	\$7,202	\$7,608	\$7,778	\$7,895	1.5%
MACOMB	\$5,494	\$5,602	\$5,861	\$6,174	\$6,334	\$6,512	\$6,714	\$6,785	\$6,923	2.0%
MID MICHIGAN	\$5,706	\$5,799	\$5,963	\$6,352	\$6,585	\$5,847	\$5,656	\$5,742	\$5,813	1.2%
MONROE	\$7,730	\$7,949	\$8,588	\$8,908	\$8,569	\$8,208	\$8,092	\$8,260	\$8,142	-1.4%
MONTCALM	\$6,531	\$8,020	\$8,237	\$10,646	\$10,341	\$10,144	\$9,101	\$8,512	\$8,869	4.2%
MOTT	\$8,088	\$6,858	\$7,869	\$8,601	\$8,776	\$8,323	\$9,046	\$9,131	\$9,377	2.7%
MUSKEGON	\$6,788	\$6,987	\$7,431	\$7,813	\$7,602	\$7,128	\$7,507	\$7,842	\$8,515	8.6%
NORTH CENTRAL	\$6,309	\$6,352	\$7,005	\$6,901	\$6,799	\$7,380	\$7,915	\$8,232	\$8,284	0.6%
NORTHWESTERN	\$7,409	\$7,259	\$8,689	\$9,240	\$9,768	\$9,084	\$9,542	\$8,901	\$8,948	0.5%
OAKLAND	\$5,410	\$5,463	\$5,782	\$6,049	\$6,485	\$6,979	\$7,472	\$7,582	\$7,857	3.6%
ST. CLAIR	\$6,734	\$7,183	\$7,795	\$7,811	\$7,639	\$7,107	\$7,041	\$7,353	\$7,850	6.8%
SCHOOLCRAFT	\$6,561	\$6,791	\$7,168	\$7,404	\$7,117	\$7,060	\$7,666	\$7,506	\$7,525	0.3%
SOUTHWESTERN	\$5,528	\$5,751	\$6,443	\$7,069	\$6,743	\$7,356	\$7,696	\$8,507	\$8,405	-1.2%
WASHTENAW	\$8,791	\$9,138	\$9,023	\$8,935	\$8,369	\$8,169	\$8,678	\$9,296	\$9,333	0.4%
WAYNE COUNTY	\$8,896	\$9,155	\$11,590	\$11,310	\$11,427	\$11,420	\$10,966	\$9,866	\$10,306	4.5%
WEST SHORE	\$8,551	\$8,904	\$9,316	\$9,566	\$9,850	\$10,302	\$9,427	\$10,130	\$11,230	10.9%
STATE AGGREGATE	\$6,658	\$6,788	\$7,291	\$7,584	\$7,665	\$7,542	\$8,035	\$7,983	\$8,204	2.8%

TABLE 12
FISCAL YEAR EQUATED STUDENTS (FYES)

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2004-05	1 YEAR CHANGE
ALPENA	1,146	1,165	1,130	1,122	1,268	1,341	1,272	1,208	1,220	0.9%
BAY DE NOC	1,542	1,519	1,408	1,408	1,567	1,722	1,857	1,655	1,569	-5.2%
DELTA	5,564	5,743	5,584	5,588	6,104	6,316	6,354	6,547	6,641	1.4%
GLEN OAKS	830	876	874	980	1,072	986	1,022	929	865	-6.9%
GOGEBIC	752	768	733	652	643	719	678	637	637	0.0%
GRAND RAPIDS	6,969	7,065	6,895	7,578	7,870	8,599	8,880	9,363	9,708	3.7%
HENRY FORD	7,028	6,967	6,871	6,904	7,300	7,773	7,855	8,363	8,282	-1.0%
JACKSON	2,940	2,877	2,724	2,764	2,925	3,158	3,348	3,532	3,539	0.2%
KALAMAZOO VALLEY	4,721	4,769	4,837	4,808	5,331	5,880	6,035	6,300	6,354	0.9%
KELLOGG	2,641	2,657	2,795	2,955	3,062	3,451	3,505	3,435	3,359	-2.2%
KIRTLAND	819	771	720	732	850	1,009	1,103	1,100	1,029	-6.4%
LAKE MICHIGAN	1,721	1,795	1,946	1,901	1,985	2,134	2,701	2,336	2,177	-6.8%
LANSING	8,796	9,280	9,365	9,351	10,238	11,137	10,488	10,863	11,311	4.1%
MACOMB	12,134	11,994	11,862	11,852	12,352	12,855	12,638	12,994	13,367	2.9%
MID MICHIGAN	1,348	1,335	1,382	1,384	1,518	1,731	1,926	2,020	2,155	6.7%
MONROE	1,820	1,847	1,826	1,841	2,035	2,172	2,321	2,466	2,547	3.3%
MONTCALM	1,053	913	917	740	810	886	997	1,195	1,286	7.6%
MOTT	4,917	6,077	5,235	5,107	5,764	6,436	6,086	6,234	6,326	1.5%
MUSKEGON	2,476	2,420	2,449	2,436	2,703	3,080	3,177	3,104	2,973	-4.2%
NORTH CENTRAL	1,028	1,040	1,038	1,065	1,180	1,196	1,196	1,233	1,284	4.1%
NORTHWESTERN	2,714	2,863	2,514	2,522	2,640	2,793	2,856	3,275	3,294	0.6%
OAKLAND	13,923	14,209	14,162	14,613	14,112	14,349	14,676	15,148	15,281	0.9%
ST. CLAIR	2,398	2,358	2,301	2,486	2,649	2,873	2,971	2,912	2,875	-1.3%
SCHOOLCRAFT	5,154	5,221	5,191	5,368	5,925	6,250	6,616	6,815	7,222	6.0%
SOUTHWESTERN	1,809	1,789	1,667	1,712	1,888	1,764	1,650	1,574	1,588	0.8%
WASHTENAW	5,016	5,218	5,774	6,056	6,738	7,359	7,397	7,430	7,757	4.4%
WAYNE COUNTY	5,497	5,437	4,721	4,450	5,491	6,926	7,249	7,614	7,857	3.2%
WEST SHORE	745	727	739	756	782	824	863	869	860	-1.0%
STATE TOTAL	107,501	109,700	107,660	109,131	116,802	125,719	127,717	131,150	133,359	1.7%

TABLE 13
CONTACT HOUR EQUATED STUDENTS (CHES)

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	1,393	1,390	1,341	1,349	1,492	1,595	1,522	1,443	1,457	1.0%
BAY DE NOC	1,765	1,717	1,596	1,643	1,772	1,905	2,079	1,888	1,791	-5.2%
DELTA	6,630	6,808	6,533	6,545	7,165	7,390	7,939	8,020	7,999	-0.3%
GLEN OAKS	967	1,024	1,034	1,171	1,278	1,174	1,220	1,106	1,052	-4.9%
GOGEBIC	916	906	885	788	782	864	800	761	769	1.1%
GRAND RAPIDS	8,540	8,598	8,168	8,974	8,995	9,703	10,346	10,806	11,179	3.4%
HENRY FORD	7,985	8,050	8,283	8,128	8,436	8,950	8,739	9,298	9,224	-0.8%
JACKSON	3,732	3,628	3,589	3,687	3,771	4,058	4,235	4,414	4,538	2.8%
KALAMAZOO VALLEY	5,925	5,880	6,004	6,128	6,678	7,214	7,467	7,480	7,673	2.6%
KELLOGG	3,163	3,187	3,387	3,458	3,710	4,165	4,321	4,309	4,492	4.3%
KIRTLAND	1,006	955	875	895	1,045	1,288	1,380	1,355	1,257	-7.2%
LAKE MICHIGAN	2,104	2,226	2,335	2,366	2,447	3,437	3,372	2,737	2,572	-6.0%
LANSING	10,876	11,347	11,863	11,718	12,820	13,888	12,215	12,600	13,332	5.8%
MACOMB	15,323	14,965	14,725	14,768	15,345	16,043	15,745	16,396	16,772	2.3%
MID MICHIGAN	1,822	1,789	1,828	1,827	2,064	2,179	2,432	2,524	2,663	5.5%
MONROE	2,283	2,308	2,287	2,250	2,434	2,634	2,827	2,974	3,038	2.1%
MONTCALM	1,224	1,164	1,086	920	986	1,074	1,192	1,453	1,547	6.5%
MOTT	6,220	6,852	6,897	6,745	7,311	8,265	7,610	7,968	8,102	1.7%
MUSKEGON	3,104	3,034	3,062	3,026	3,324	3,762	3,892	3,815	3,680	-3.5%
NORTH CENTRAL	1,324	1,302	1,264	1,298	1,380	1,410	1,479	1,539	1,630	5.9%
NORTHWESTERN	2,905	3,032	3,047	3,072	3,526	3,539	3,663	3,584	3,711	3.5%
OAKLAND	17,148	17,397	15,798	16,203	15,416	13,293	14,197	14,725	14,905	1.2%
ST. CLAIR	2,793	2,713	2,630	2,836	3,001	3,274	3,371	3,289	3,418	3.9%
SCHOOLCRAFT	6,763	6,674	6,522	6,700	7,264	7,524	7,931	8,205	8,658	5.5%
SOUTHWESTERN	2,330	2,324	2,135	2,172	2,417	2,229	2,092	2,011	2,038	1.4%
WASHTENAW	6,493	6,651	7,463	7,809	8,599	9,399	9,492	9,311	9,611	3.2%
WAYNE COUNTY	5,603	5,607	5,003	5,228	6,849	8,312	9,852	9,594	9,966	3.9%
WEST SHORE	894	848	907	1,031	996	1,033	1,102	1,084	1,079	-0.4%
STATE AGGREGATE	131,231	132,376	130,547	132,735	141,303	149,601	152,512	154,688	158,153	2.2%

**TABLE 14
UNDUPLICATED STUDENT HEADCOUNT**

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	1 YEAR CHANGE
ALPENA	3,519	2,852	2,826	2,779	2,776	2,964	2,705	2,581	2,589	0.3%
BAY DE NOC	4,224	4,036	4,705	5,175	5,966	5,353	5,400	5,214	5,924	13.6%
DELTA	15,285	14,770	16,124	16,240	15,996	16,143	16,537	16,462	16,241	-1.3%
GLEN OAKS	3,804	3,935	3,693	3,777	3,947	3,255	3,638	2,717	2,470	-9.1%
GOGEBIC	1,885	1,712	1,774	1,751	1,723	1,718	1,363	1,338	1,317	-1.6%
GRAND RAPIDS	18,442	18,630	18,416	19,845	19,284	22,943	23,780	23,628	26,226	11.0%
HENRY FORD	19,422	22,057	27,414	25,158	25,480	27,707	22,333	24,801	22,065	-11.0%
JACKSON	11,923	10,409	10,554	10,342	10,412	9,662	9,550	9,050	8,957	-1.0%
KALAMAZOO VALLEY	18,965	17,009	17,247	18,086	18,501	18,573	18,500	17,598	17,577	-0.1%
KELLOGG	15,274	15,743	17,377	16,475	16,473	19,297	17,090	16,787	15,760	-6.1%
KIRTLAND	2,897	2,600	2,521	2,572	2,819	3,384	3,624	3,313	3,030	-8.5%
LAKE MICHIGAN	5,968	6,953	7,433	7,231	7,061	7,423	6,560	6,483	6,510	0.4%
LANSING	27,352	27,225	32,254	34,051	32,211	34,700	31,046	31,263	32,097	2.7%
MACOMB	44,495	44,426	47,523	46,418	45,369	44,085	43,395	42,488	42,900	1.0%
MID MICHIGAN	4,725	4,873	4,933	4,740	5,058	5,545	5,037	5,574	5,859	5.1%
MONROE	6,974	7,556	7,446	7,362	7,256	7,597	7,846	7,760	8,119	4.6%
MONTCALM	4,114	4,079	4,313	3,645	3,684	4,212	4,182	4,736	5,295	11.8%
MOTT	17,107	17,919	18,283	17,299	17,553	21,028	18,874	18,826	18,676	-0.8%
MUSKEGON	9,270	8,753	8,997	8,833	9,788	10,474	10,574	9,921	9,936	0.2%
NORTH CENTRAL	3,230	3,345	3,122	3,106	3,411	4,474	4,052	3,991	4,112	3.0%
NORTHWESTERN	11,450	11,366	12,331	12,789	12,398	12,554	12,306	12,413	13,236	6.6%
OAKLAND	47,473	48,241	54,760	54,374	48,396	45,490	42,929	44,067	42,598	-3.3%
ST. CLAIR	9,283	9,753	9,210	9,098	8,804	8,700	8,104	7,539	7,559	0.3%
SCHOOLCRAFT	30,185	29,093	30,034	32,161	32,189	32,029	29,903	30,845	31,459	2.0%
SOUTHWESTERN	7,176	6,923	6,229	5,820	5,590	4,909	4,296	4,093	4,228	3.3%
WASHTENAW	21,704	22,858	23,993	25,855	28,023	28,790	27,801	26,353	26,873	2.0%
WAYNE COUNTY	18,575	19,141	21,602	19,479	32,530	45,249	55,392	55,065	57,933	5.2%
WEST SHORE	2,437	2,181	2,406	2,961	2,689	2,719	2,772	2,693	2,573	-4.5%
STATE TOTAL	387,158	388,438	417,520	417,422	425,387	450,977	439,589	437,599	442,119	1.0%

TABLE 15
IN-DISTRICT TUITION RATE

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$51.00	\$53.00	\$54.00	\$55.00	\$58.00	\$61.00	\$66.00	\$67.75	\$72.00	\$76.00	5.6%
BAY DE NOC	\$53.50	\$53.50	\$53.50	\$55.00	\$56.75	\$58.00	\$59.75	\$61.10	\$64.50	\$71.25	10.5%
DELTA	\$56.00	\$57.25	\$58.00	\$59.30	\$61.40	\$63.70	\$67.50	\$69.00	\$72.50	\$76.00	4.8%
GLEN OAKS	\$46.00	\$46.00	\$47.00	\$48.00	\$54.00	\$56.00	\$59.00	\$60.00	\$64.00	\$68.00	6.3%
GOGEBIC	\$39.00	\$41.00	\$43.00	\$45.00	\$49.00	\$54.00	\$64.00	\$66.00	\$74.00	\$77.00	4.1%
GRAND RAPIDS	\$55.50	\$56.50	\$57.00	\$58.50	\$60.00	\$61.50	\$65.00	\$66.00	\$69.50	\$73.50	5.8%
HENRY FORD	\$51.00	\$53.00	\$53.00	\$55.00	\$55.00	\$57.00	\$57.00	\$57.00	\$57.00	\$57.00	0.0%
JACKSON	\$49.50	\$50.50	\$52.00	\$53.50	\$55.00	\$64.00	\$69.00	\$70.50	\$74.00	\$78.50	6.1%
KALAMAZOO VALLEY	\$41.00	\$41.00	\$42.00	\$43.25	\$45.25	\$47.50	\$51.00	\$52.40	\$55.00	\$61.00	10.9%
KELLOGG	\$44.00	\$46.50	\$48.50	\$49.50	\$51.75	\$54.75	\$57.75	\$59.00	\$62.00	\$65.00	4.8%
KIRTLAND	\$48.65	\$49.95	\$50.85	\$52.10	\$54.10	\$58.40	\$61.35	\$62.75	\$66.85	\$70.20	5.0%
LAKE MICHIGAN	\$45.00	\$45.00	\$46.50	\$48.00	\$51.00	\$57.50	\$65.00	\$66.55	\$72.50	\$72.50	0.0%
LANSING	\$47.00	\$48.00	\$48.50	\$49.00	\$50.00	\$51.00	\$54.00	\$55.00	\$65.00	\$67.00	3.1%
MACOMB	\$52.50	\$53.50	\$54.00	\$55.00	\$56.00	\$57.00	\$60.00	\$61.00	\$65.00	\$68.00	4.6%
MID MICHIGAN	\$46.00	\$47.00	\$47.75	\$52.75	\$54.25	\$56.75	\$59.50	\$60.86	\$62.30	\$68.50	10.0%
MONROE	\$43.00	\$44.00	\$46.00	\$47.00	\$49.00	\$51.00	\$53.00	\$54.00	\$58.00	\$60.00	3.4%
MONTCALM	\$48.80	\$49.90	\$51.40	\$52.94	\$54.74	\$57.00	\$60.00	\$61.00	\$64.00	\$67.00	4.7%
MOTT	\$56.50	\$57.80	\$59.40	\$61.15	\$61.15	\$62.85	\$69.00	\$70.55	\$75.80	\$79.50	4.9%
MUSKEGON	\$47.00	\$48.00	\$49.00	\$49.00	\$50.00	\$52.00	\$56.00	\$57.00	\$60.00	\$63.00	5.0%
NORTH CENTRAL	\$46.00	\$46.00	\$46.00	\$47.00	\$48.40	\$52.00	\$58.00	\$59.30	\$64.00	\$66.25	3.5%
NORTHWESTERN	\$51.75	\$53.00	\$54.75	\$56.00	\$56.00	\$58.00	\$63.20	\$64.60	\$68.60	\$71.15	3.7%
OAKLAND	\$46.00	\$47.00	\$47.70	\$48.70	\$50.30	\$51.70	\$52.50	\$53.70	\$55.15	\$56.80	3.0%
ST. CLAIR	\$57.00	\$58.25	\$58.25	\$59.25	\$61.00	\$64.00	\$64.00	\$65.45	\$68.50	\$75.25	9.9%
SCHOOLCRAFT	\$51.00	\$52.00	\$53.00	\$54.00	\$55.00	\$57.00	\$61.00	\$62.50	\$65.00	\$68.00	4.6%
SOUTHWESTERN	\$45.00	\$45.00	\$46.50	\$48.00	\$52.00	\$55.25	\$60.25	\$61.90	\$67.75	\$74.25	9.6%
WASHTENAW	\$52.00	\$52.00	\$52.00	\$56.00	\$57.00	\$58.00	\$60.00	\$60.00	\$62.00	\$64.00	3.2%
WAYNE COUNTY	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$55.50	\$55.50	0.0%
WEST SHORE	\$48.00	\$50.00	\$51.50	\$53.00	\$54.50	\$58.25	\$61.00	\$62.40	\$65.00	\$67.00	3.1%
STATE AVERAGE	\$48.99	\$49.95	\$50.90	\$52.32	\$54.09	\$56.76	\$60.28	\$61.48	\$65.19	\$68.47	5.0%

TABLE 16
OUT-OF-DISTRICT TUITION RATE

	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$75.00	\$78.00	\$80.00	\$82.00	\$86.00	\$91.00	\$99.00	\$101.50	\$108.00	\$114.00	5.6%
BAY DE NOC	\$73.50	\$73.50	\$73.50	\$76.75	\$79.00	\$81.25	\$83.50	\$87.75	\$95.00	\$107.00	12.6%
DELTA	\$70.00	\$77.00	\$79.00	\$81.00	\$84.00	\$88.00	\$93.50	\$99.00	\$104.00	\$109.00	4.8%
GLEN OAKS	\$54.00	\$54.00	\$56.00	\$58.00	\$66.00	\$68.00	\$75.00	\$89.00	\$95.00	\$101.00	6.3%
GOGEBIC	\$54.00	\$57.00	\$60.00	\$62.00	\$67.00	\$72.00	\$82.00	\$86.00	\$94.00	\$97.00	3.2%
GRAND RAPIDS	\$82.00	\$83.00	\$84.00	\$86.00	\$88.00	\$90.00	\$100.00	\$110.00	\$125.00	\$142.00	13.6%
HENRY FORD	\$81.00	\$85.00	\$85.00	\$89.00	\$92.00	\$98.00	\$112.00	\$112.00	\$112.00	\$112.00	0.0%
JACKSON	\$64.50	\$66.50	\$68.50	\$70.50	\$73.00	\$82.00	\$88.50	\$95.00	\$104.00	\$118.00	13.5%
KALAMAZOO VALLEY	\$74.00	\$74.00	\$76.00	\$77.50	\$79.75	\$82.75	\$87.00	\$89.40	\$94.00	\$100.00	6.4%
KELLOGG	\$74.15	\$78.40	\$80.75	\$82.40	\$84.65	\$88.75	\$93.60	\$95.75	\$100.50	\$105.50	5.0%
KIRTLAND	\$66.70	\$68.50	\$69.70	\$71.40	\$80.80	\$87.25	\$96.25	\$115.15	\$122.65	\$128.75	5.0%
LAKE MICHIGAN	\$55.00	\$55.00	\$55.00	\$58.00	\$61.00	\$69.50	\$77.00	\$78.85	\$86.00	\$102.00	18.6%
LANSING	\$76.00	\$77.00	\$77.50	\$78.00	\$79.00	\$81.00	\$86.00	\$88.00	\$105.00	\$120.00	14.3%
MACOMB	\$79.00	\$81.00	\$82.00	\$83.00	\$84.00	\$85.00	\$88.00	\$89.00	\$99.00	\$104.00	5.1%
MID MICHIGAN	\$70.00	\$72.00	\$77.00	\$84.00	\$88.00	\$93.00	\$99.00	\$104.45	\$107.00	\$112.50	5.1%
MONROE	\$69.00	\$72.00	\$75.00	\$78.00	\$81.00	\$84.00	\$87.00	\$92.00	\$98.00	\$104.00	6.1%
MONTCALM	\$74.85	\$76.95	\$78.85	\$81.22	\$83.98	\$87.00	\$87.00	\$93.00	\$98.00	\$104.00	6.1%
MOTT	\$81.50	\$83.35	\$85.70	\$88.25	\$88.25	\$90.70	\$103.20	\$105.55	\$113.45	\$119.05	4.9%
MUSKEGON	\$67.50	\$69.00	\$71.00	\$71.00	\$73.00	\$76.00	\$82.00	\$83.50	\$90.00	\$99.00	10.0%
NORTH CENTRAL	\$64.00	\$64.00	\$70.50	\$73.00	\$75.20	\$79.00	\$90.00	\$92.10	\$101.30	\$106.40	5.0%
NORTHWESTERN	\$85.75	\$87.75	\$90.50	\$93.25	\$93.25	\$101.00	\$110.10	\$112.60	\$119.92	\$127.10	6.0%
OAKLAND	\$78.00	\$79.50	\$80.70	\$82.40	\$85.20	\$87.50	\$88.90	\$88.90	\$93.35	\$96.15	3.0%
ST. CLAIR	\$84.50	\$86.50	\$86.50	\$88.25	\$90.00	\$95.00	\$99.00	\$101.25	\$108.00	\$125.00	15.7%
SCHOOLCRAFT	\$75.00	\$76.00	\$78.00	\$80.00	\$82.00	\$85.00	\$91.00	\$93.00	\$97.00	\$100.00	3.1%
SOUTHWESTERN	\$57.00	\$51.00	\$52.50	\$54.25	\$60.00	\$63.75	\$69.50	\$71.30	\$85.75	\$94.00	9.6%
WASHTENAW	\$75.00	\$77.00	\$77.00	\$81.00	\$83.00	\$85.00	\$101.00	\$101.00	\$105.00	\$109.00	3.8%
WAYNE COUNTY	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$71.75	\$71.75	0.0%
WEST SHORE	\$75.00	\$78.00	\$80.00	\$82.25	\$84.75	\$91.00	\$97.00	\$102.00	\$106.00	\$110.00	3.8%
STATE AVERAGE	\$71.64	\$73.25	\$75.01	\$77.23	\$80.07	\$84.02	\$90.57	\$94.54	\$101.38	\$108.51	7.0%

SECTION II

INSTRUCTION & ENROLLMENT

**TABLE 17
GROUPING OF LIKE COMMUNITY COLLEGES
2005-06**

	GENERAL FUND REVENUES	FISCAL YEAR EQUATED STUDENTS (FYES)	CONTACT HOUR EQUATED STUDENTS (CHES)	UNDUPLICATED STUDENT HEADCOUNT
GROUP 1				
ALPENA	\$12,261,960	1,220	1,457	2,589
BAY DE NOC	\$12,106,134	1,569	1,791	5,924
GLEN OAKS	\$9,458,677	865	1,052	2,470
GOGEBIC	\$7,519,598	637	769	1,317
KIRTLAND	\$13,772,037	1,029	1,257	3,030
MID MICHIGAN	\$14,664,385	2,155	2,663	5,859
MONTCALM	\$12,384,778	1,286	1,547	5,295
NORTH CENTRAL	\$11,854,512	1,284	1,630	4,112
SOUTHWESTERN	\$15,767,066	1,588	2,038	4,228
WEST SHORE	\$9,907,188	860	1,079	2,573
GROUP 2				
JACKSON	\$31,773,658	3,539	4,538	8,957
KELLOGG	\$29,448,938	3,359	4,492	15,760
LAKE MICHIGAN	\$24,689,701	2,177	2,572	6,510
MONROE	\$22,495,953	2,547	3,038	8,119
MUSKEGON	\$26,284,627	2,973	3,680	9,936
NORTHWESTERN	\$31,225,053	3,294	3,711	13,236
ST. CLAIR	\$25,635,036	2,875	3,418	7,559
GROUP 3				
DELTA	\$63,164,529	6,641	7,999	16,241
GRAND RAPIDS	\$82,513,820	9,708	11,179	26,226
HENRY FORD	\$68,026,160	8,282	9,224	22,065
KALAMAZOO VALLEY	\$43,050,159	6,354	7,673	17,577
MOTT	\$63,858,865	6,326	8,102	18,676
SCHOOLCRAFT	\$64,275,901	7,222	8,658	31,459
WASHTENAW	\$83,567,823	7,757	9,611	26,873
WAYNE COUNTY	\$104,176,529	7,857	9,966	57,933
GROUP 4				
LANSING	\$107,806,769	11,311	13,332	32,097
MACOMB	\$110,733,059	13,367	16,772	42,900
OAKLAND	\$149,349,385	15,281	14,905	42,598
STATE AGGREGATE	\$1,251,772,300	133,359	158,153	442,119

TABLE 18
DISTRIBUTION OF FISCAL YEAR EQUATED STUDENT (FYES)

ACS CODE & SUB-ACTIVITY	% OF		% OF		% OF	
	2003-04	TOTAL	2004-05	TOTAL	2005-06	TOTAL
1.1 GENERAL EDUCATION	72,183	56.5%	74,605	56.9%	74,425	55.8%
1.2 BUSINESS & HUMAN SERVICES	25,897	20.3%	26,530	20.2%	27,951	21.0%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	7,970	6.2%	7,613	5.8%	7,479	5.6%
1.4 HEALTH OCCUPATIONS	10,392	8.1%	10,916	8.3%	11,716	8.8%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	10,649	8.3%	10,798	8.2%	11,145	8.4%
1.6 HUMAN DEVELOPMENT	400	0.3%	462	0.4%	413	0.3%
1.7 PERSONAL INTEREST	226	0.2%	226	0.2%	230	0.2%
1.0 ALL INSTRUCTION	127,717		131,150		133,359	

TABLE 19
DISTRIBUTION OF CONTACT HOUR EQUATED STUDENT (CHES)

ACS CODE & SUB-ACTIVITY	2003-04	% OF	2004-05	% OF	2005-06	% OF
		TOTAL		TOTAL		TOTAL
1.1 GENERAL EDUCATION	80,519	52.8%	83,017	53.7%	82,899	52.4%
1.2 BUSINESS & HUMAN SERVICES	30,076	19.7%	30,241	19.5%	31,912	20.2%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	11,227	7.4%	10,783	7.0%	10,630	6.7%
1.4 HEALTH OCCUPATIONS	16,832	11.0%	17,215	11.1%	18,510	11.7%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	11,174	7.3%	11,245	7.3%	11,829	7.5%
1.6 HUMAN DEVELOPMENT	1,095	0.7%	904	0.6%	907	0.6%
1.7 PERSONAL INTEREST	1,589	1.0%	1,282	0.8%	1,467	0.9%
1.0 ALL INSTRUCTION	152,512		154,687		158,153	

TABLE 20
STUDENT CONTACT HOURS (SCOH) / STUDENT CREDIT HOURS (SCRH) RATIO
2005-06

ACS CODE & SUB-ACTIVITY		<i>COLUMN A</i> COLUMN B / 16	<i>COLUMN B</i> SCOH / SCRH	<i>COLUMN C</i> SCOH	<i>COLUMN D</i> SCRH
1.1	GENERAL EDUCATION	1.11	17.8	41,117,648	2,307,171
1.2	BUSINESS & HUMAN SERVICES	1.14	18.3	15,828,097	866,488
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	1.42	22.7	5,272,531	231,856
1.4	HEALTH OCCUPATIONS	1.58	25.3	9,180,991	363,179
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	1.06	17.0	5,867,317	345,500
1.6	HUMAN DEVELOPMENT	2.19	35.1	449,670	12,798
1.7	PERSONAL INTEREST	6.37	101.9	727,369	7,136
1.0	INSTRUCTION TOTAL	1.19	19.0	78,443,623	4,134,128

NOTE: By definition, a semester credit hour must not be less than 800 minutes of instruction. Since one SCOH is 50 minutes of student instruction, a minimum of 16 course contact hours is necessary to generate one semester credit hour. A ratio of 1.0 or greater indicates that the minimum instructional time exists for that instructional activity.

**TABLE 21
UNDUPLICATED HEADCOUNT PER FYES AND CHES
2005-06**

	HEADCOUNT PER FYES	HEADCOUNT PER CHES	UNDUPLICATED HEADCOUNT	FYES	CHES
GROUP 1					
ALPENA	2.12	1.78	2,589	1,220	1,457
BAY DE NOC	3.78	3.31	5,924	1,569	1,791
GLEN OAKS	2.85	2.35	2,470	865	1,052
GOGEBIC	2.07	1.71	1,317	637	769
KIRTLAND	2.94	2.41	3,030	1,029	1,257
MID MICHIGAN	2.72	2.20	5,859	2,155	2,663
MONTCALM	4.12	3.42	5,295	1,286	1,547
NORTH CENTRAL	3.20	2.52	4,112	1,284	1,630
SOUTHWESTERN	2.66	2.07	4,228	1,588	2,038
WEST SHORE	2.99	2.38	2,573	860	1,079
GROUP 2					
JACKSON	2.53	1.97	8,957	3,539	4,538
KELLOGG	4.69	3.51	15,760	3,359	4,492
LAKE MICHIGAN	2.99	2.53	6,510	2,177	2,572
MONROE	3.19	2.67	8,119	2,547	3,038
MUSKEGON	3.34	2.70	9,936	2,973	3,680
NORTHWESTERN	4.02	3.57	13,236	3,294	3,711
ST. CLAIR	2.63	2.21	7,559	2,875	3,418
GROUP 3					
DELTA	2.45	2.03	16,241	6,641	7,999
GRAND RAPIDS	2.70	2.35	26,226	9,708	11,179
HENRY FORD	2.66	2.39	22,065	8,282	9,224
KALAMAZOO VALLEY	2.77	2.29	17,577	6,354	7,673
MOTT	2.95	2.30	18,676	6,326	8,102
SCHOOLCRAFT	4.36	3.63	31,459	7,222	8,658
WASHTENAW	3.46	2.80	26,873	7,757	9,611
WAYNE COUNTY	7.37	5.81	57,933	7,857	9,966
GROUP 4					
LANSING	2.84	2.41	32,097	11,311	13,332
MACOMB	3.21	2.56	42,900	13,367	16,772
OAKLAND	2.79	2.86	42,598	15,281	14,905
STATE AGGREGATE	3.32	2.80	442,119	133,359	158,153

TABLE 22
IN-DISTRICT UNDUPLICATED HEADCOUNT
2005-06

	% IN-DISTRICT STUDENTS	IN- DISTRICT	OUT-OF- DISTRICT	TOTAL STUDENTS
GROUP 1				
ALPENA	52.1%	1,350	1,239	2,589
BAY DE NOC	45.1%	2,672	3,252	5,924
GLEN OAKS	80.4%	1,986	484	2,470
GOGEBIC	43.5%	573	744	1,317
KIRTLAND	60.1%	1,820	1,210	3,030
MID MICHIGAN	32.2%	1,889	3,970	5,859
MONTCALM	62.4%	3,306	1,989	5,295
NORTH CENTRAL	49.7%	2,045	2,067	4,112
SOUTHWESTERN	40.1%	1,696	2,532	4,228
WEST SHORE	88.5%	2,277	296	2,573
GROUP 2				
JACKSON	52.6%	4,709	4,248	8,957
KELLOGG	50.7%	7,990	7,770	15,760
LAKE MICHIGAN	80.4%	5,232	1,278	6,510
MONROE	85.6%	6,951	1,168	8,119
MUSKEGON	73.5%	7,299	2,637	9,936
NORTHWESTERN	60.0%	7,942	5,294	13,236
ST. CLAIR	75.8%	5,731	1,828	7,559
GROUP 3				
DELTA	83.6%	13,570	2,671	16,241
GRAND RAPIDS	71.4%	18,713	7,513	26,226
HENRY FORD	24.3%	5,358	16,707	22,065
KALAMAZOO VALLEY	77.0%	13,529	4,048	17,577
MOTT	77.5%	14,474	4,202	18,676
SCHOOLCRAFT	51.0%	16,057	15,402	31,459
WASHTENAW	67.7%	18,181	8,692	26,873
WAYNE COUNTY	88.3%	51,150	6,783	57,933
GROUP 4				
LANSING	53.5%	17,169	14,928	32,097
MACOMB	71.9%	30,845	12,055	42,900
OAKLAND	77.3%	32,914	9,684	42,598
STATE AGGREGATE	67.3%	297,428	144,691	442,119

SECTION III

REVENUES

**TABLE 23
OPERATING FUND REVENUE
2005-06**

	TUITION & FEES		PROPERTY TAX		STATE AID		ALL OTHER		TOTAL
GROUP 1									
ALPENA	\$4,631,006	38%	\$2,296,268	19%	\$4,815,818	39%	\$518,868	4%	\$12,261,960
BAY DE NOC	\$4,784,563	40%	\$1,953,470	16%	\$4,655,670	38%	\$712,431	6%	\$12,106,134
GLEN OAKS	\$2,441,989	26%	\$4,576,940	48%	\$2,308,200	24%	\$131,548	1%	\$9,458,677
GOGEBIC	\$2,103,354	28%	\$1,096,818	15%	\$3,983,300	53%	\$336,126	4%	\$7,519,598
KIRTLAND	\$4,429,296	32%	\$5,620,109	41%	\$2,688,300	20%	\$1,034,332	8%	\$13,772,037
MID MICHIGAN	\$8,280,568	56%	\$2,003,811	14%	\$4,031,300	27%	\$348,706	2%	\$14,664,385
MONTCALM	\$4,225,980	34%	\$4,871,794	39%	\$2,789,150	23%	\$497,854	4%	\$12,384,778
NORTH CENTRAL	\$3,985,363	34%	\$4,856,249	41%	\$2,760,100	23%	\$252,800	2%	\$11,854,512
SOUTHWESTERN	\$5,176,248	33%	\$3,972,225	25%	\$6,005,900	38%	\$612,693	4%	\$15,767,066
WEST SHORE	\$2,375,289	24%	\$4,859,854	49%	\$2,094,000	21%	\$578,045	6%	\$9,907,188
GROUP 2									
JACKSON	\$14,204,249	45%	\$4,603,595	14%	\$11,049,000	35%	\$1,916,814	6%	\$31,773,658
KELLOGG	\$9,906,516	34%	\$9,418,372	32%	\$8,857,400	30%	\$1,266,650	4%	\$29,448,938
LAKE MICHIGAN	\$7,186,213	29%	\$11,735,503	48%	\$4,813,498	19%	\$954,487	4%	\$24,689,701
MONROE	\$5,725,284	25%	\$12,259,020	54%	\$3,922,100	17%	\$589,549	3%	\$22,495,953
MUSKEGON	\$8,733,794	33%	\$8,749,398	33%	\$8,149,000	31%	\$652,435	2%	\$26,284,627
NORTHWESTERN	\$13,938,531	45%	\$7,745,330	25%	\$8,315,300	27%	\$1,225,892	4%	\$31,225,053
ST. CLAIR	\$8,484,530	33%	\$9,492,715	37%	\$6,385,300	25%	\$1,272,491	5%	\$25,635,036
GROUP 3									
DELTA	\$23,807,295	38%	\$22,414,367	35%	\$13,021,000	21%	\$3,921,867	6%	\$63,164,529
GRAND RAPIDS	\$33,350,809	40%	\$27,386,893	33%	\$16,671,837	20%	\$5,104,281	6%	\$82,513,820
HENRY FORD	\$31,494,322	46%	\$14,290,409	21%	\$19,960,000	29%	\$2,281,429	3%	\$68,026,160
KALAMAZOO VALLEY	\$13,172,315	31%	\$17,041,556	40%	\$11,273,601	26%	\$1,562,687	4%	\$43,050,159
MOTT	\$24,444,941	38%	\$22,023,933	34%	\$14,429,786	23%	\$2,960,205	5%	\$63,858,865
SCHOOLCRAFT	\$23,228,613	36%	\$25,342,050	39%	\$11,188,200	17%	\$4,517,038	7%	\$64,275,901
WASHTENAW	\$21,395,863	26%	\$45,093,110	54%	\$11,381,450	14%	\$5,697,400	7%	\$83,567,823
WAYNE COUNTY	\$19,567,155	19%	\$67,135,607	64%	\$15,471,897	15%	\$2,001,870	2%	\$104,176,529
GROUP 4									
LANSING	\$37,223,761	35%	\$38,133,388	35%	\$28,323,200	26%	\$4,126,420	4%	\$107,806,769
MACOMB	\$34,733,266	31%	\$41,050,394	37%	\$30,219,800	27%	\$4,729,599	4%	\$110,733,059
OAKLAND	\$36,406,323	24%	\$89,673,237	60%	\$19,063,100	13%	\$4,206,725	3%	\$149,349,385
STATE AGGREGATE	\$409,437,436	32.7%	\$509,696,415	40.7%	\$278,627,207	22.3%	\$54,011,242	4.3%	\$1,251,772,300

Source: 2005-06 Audited Financial Statements

TABLE 24
OPERATING FUND REVENUE PER FYES
2005-06

	TOTAL REVENUE PER FYES	TUITION & FEES PER FYES	PROPERTY TAXES PER FYES	STATE AID PER FYES	OTHER REVENUE PER FYES
GROUP 1					
ALPENA	\$10,054	\$3,797	\$1,883	\$3,949	\$425
BAY DE NOC	\$7,717	\$3,050	\$1,245	\$2,968	\$454
GLEN OAKS	\$10,931	\$2,822	\$5,289	\$2,668	\$152
GOGEBIC	\$11,814	\$3,305	\$1,723	\$6,258	\$528
KIRTLAND	\$13,379	\$4,303	\$5,460	\$2,612	\$1,005
MID MICHIGAN	\$6,804	\$3,842	\$930	\$1,870	\$162
MONTCALM	\$9,634	\$3,287	\$3,790	\$2,170	\$387
NORTH CENTRAL	\$9,234	\$3,104	\$3,783	\$2,150	\$197
SOUTHWESTERN	\$9,931	\$3,260	\$2,502	\$3,783	\$386
WEST SHORE	\$11,527	\$2,764	\$5,654	\$2,436	\$673
GROUP 2					
JACKSON	\$8,979	\$4,014	\$1,301	\$3,122	\$542
KELLOGG	\$8,767	\$2,949	\$2,804	\$2,637	\$377
LAKE MICHIGAN	\$11,343	\$3,301	\$5,391	\$2,211	\$439
MONROE	\$8,831	\$2,248	\$4,812	\$1,540	\$231
MUSKEGON	\$8,841	\$2,938	\$2,943	\$2,741	\$219
NORTHWESTERN	\$9,479	\$4,231	\$2,351	\$2,524	\$372
ST. CLAIR	\$8,917	\$2,951	\$3,302	\$2,221	\$443
GROUP 3					
DELTA	\$9,511	\$3,585	\$3,375	\$1,961	\$591
GRAND RAPIDS	\$8,500	\$3,435	\$2,821	\$1,717	\$526
HENRY FORD	\$8,214	\$3,803	\$1,726	\$2,410	\$275
KALAMAZOO VALLEY	\$6,776	\$2,073	\$2,682	\$1,774	\$246
MOTT	\$10,095	\$3,865	\$3,482	\$2,281	\$468
SCHOOLCRAFT	\$8,900	\$3,216	\$3,509	\$1,549	\$625
WASHTENAW	\$10,773	\$2,758	\$5,813	\$1,467	\$734
WAYNE COUNTY	\$13,259	\$2,490	\$8,545	\$1,969	\$255
GROUP 4					
LANSING	\$9,532	\$3,291	\$3,372	\$2,504	\$365
MACOMB	\$8,284	\$2,598	\$3,071	\$2,261	\$354
OAKLAND	\$9,774	\$2,383	\$5,868	\$1,248	\$275
STATE AGGREGATE	\$9,386	\$3,070	\$3,822	\$2,089	\$405
STATE AVERAGE	\$9,636	\$3,202	\$3,551	\$2,464	\$418

TABLE 25
REVENUE PER CONTACT HOUR EQUATED STUDENTS (CHES)
2005-06

	TOTAL REVENUE PER CHES	TUITION & FEES PER CHES	PROPERTY TAXES PER CHES	STATE AID PER CHES	OTHER REVENUE PER CHES
GROUP 1					
ALPENA	\$8,415	\$3,178	\$1,576	\$3,305	\$356
BAY DE NOC	\$6,761	\$2,672	\$1,091	\$2,600	\$398
GLEN OAKS	\$8,995	\$2,322	\$4,352	\$2,195	\$125
GOGEBIC	\$9,777	\$2,735	\$1,426	\$5,179	\$437
KIRTLAND	\$10,955	\$3,523	\$4,471	\$2,138	\$823
MID MICHIGAN	\$5,507	\$3,109	\$752	\$1,514	\$131
MONTCALM	\$8,006	\$2,732	\$3,149	\$1,803	\$322
NORTH CENTRAL	\$7,274	\$2,446	\$2,980	\$1,694	\$155
SOUTHWESTERN	\$7,735	\$2,539	\$1,949	\$2,946	\$301
WEST SHORE	\$9,180	\$2,201	\$4,503	\$1,940	\$536
GROUP 2					
JACKSON	\$7,002	\$3,130	\$1,014	\$2,435	\$422
KELLOGG	\$6,556	\$2,205	\$2,097	\$1,972	\$282
LAKE MICHIGAN	\$9,598	\$2,794	\$4,562	\$1,871	\$371
MONROE	\$7,406	\$1,885	\$4,036	\$1,291	\$194
MUSKEGON	\$7,142	\$2,373	\$2,377	\$2,214	\$177
NORTHWESTERN	\$8,415	\$3,757	\$2,087	\$2,241	\$330
ST. CLAIR	\$7,500	\$2,482	\$2,777	\$1,868	\$372
GROUP 3					
DELTA	\$7,897	\$2,976	\$2,802	\$1,628	\$490
GRAND RAPIDS	\$7,381	\$2,983	\$2,450	\$1,491	\$457
HENRY FORD	\$7,375	\$3,414	\$1,549	\$2,164	\$247
KALAMAZOO VALLEY	\$5,611	\$1,717	\$2,221	\$1,469	\$204
MOTT	\$7,881	\$3,017	\$2,718	\$1,781	\$365
SCHOOLCRAFT	\$7,424	\$2,683	\$2,927	\$1,292	\$522
WASHTENAW	\$8,695	\$2,226	\$4,692	\$1,184	\$593
WAYNE COUNTY	\$10,453	\$1,963	\$6,736	\$1,552	\$201
GROUP 4					
LANSING	\$8,086	\$2,792	\$2,860	\$2,124	\$310
MACOMB	\$6,602	\$2,071	\$2,448	\$1,802	\$282
OAKLAND	\$10,020	\$2,443	\$6,016	\$1,279	\$282
STATE AGGREGATE	\$7,915	\$2,589	\$3,223	\$1,762	\$342
STATE AVERAGE	\$7,987	\$2,656	\$2,951	\$2,035	\$346

TABLE 26
TAXABLE VALUE AND MILLAGE RATES
2005-06

	TAXABLE VALUE PER FYES	TAXABLE VALUE ('000)	FYES	MILLAGE RATES					TOTAL LEVIED
				BUILDING & SITE	DEBT RETIREMENT	VOTED OPERATING	LEVIED OPERATING		
GROUP 1									
ALPENA	\$774	\$944,399	1,220	0.0000	0.0000	2.5000	2.4373	2.4373	
BAY DE NOC	\$609	\$955,206	1,569	1.0000	0.2350	2.5000	2.3151	3.5501	
GLEN OAKS	\$1,814	\$1,569,589	865	0.0000	0.0000	3.0000	2.7088	2.7088	
GOGEBIC	\$610	\$388,294	637	1.4241	0.0000	1.5000	1.3401	2.7642	
KIRTLAND	\$2,588	\$2,664,316	1,029	0.0000	0.1500	2.5000	2.1460	2.2960	
MID MICHIGAN	\$747	\$1,610,049	2,155	0.0000	0.0000	1.5000	1.2404	1.2404	
MONTCALM	\$1,483	\$1,906,025	1,286	0.0000	0.0000	3.0000	2.7294	2.7294	
NORTH CENTRAL	\$1,869	\$2,399,926	1,284	0.0000	0.2706	2.7500	2.0248	2.2954	
SOUTHWESTERN	\$996	\$1,581,257	1,588	0.0000	0.0000	3.0000	2.5080	2.5080	
WEST SHORE	\$2,553	\$2,194,408	860	0.9858	0.0000	2.2251	2.1449	3.1307	
GROUP 2									
JACKSON	\$1,127	\$3,988,242	3,539	0.0000	0.0000	1.3300	1.1511	1.1511	
KELLOGG	\$961	\$3,226,908	3,359	0.8500	0.0000	2.9500	2.8636	3.7106	
LAKE MICHIGAN	\$2,995	\$6,519,420	2,177	0.0000	0.0000	1.9004	1.8060	1.8060	
MONROE	\$2,193	\$5,586,498	2,547	0.0000	0.0000	2.2500	2.1794	2.1794	
MUSKEGON	\$1,344	\$3,995,551	2,973	0.0000	0.0000	2.4000	2.2037	2.2037	
NORTHWESTERN	\$1,082	\$3,563,214	3,294	0.0000	0.7300	2.5742	2.1270	2.8570	
ST. CLAIR	\$1,913	\$5,498,699	2,875	0.0000	0.0000	1.9951	1.8891	1.8891	
GROUP 3									
DELTA	\$1,655	\$10,987,873	6,641	0.0000	0.0000	2.0864	2.0427	2.0427	
GRAND RAPIDS	\$2,013	\$19,544,727	9,708	0.0000	0.0000	1.9000	1.7865	1.7865	
HENRY FORD	\$530	\$4,386,238	8,282	0.0000	1.9000	2.9596	2.9596	4.8596	
KALAMAZOO VALLEY	\$1,129	\$7,173,745	6,354	0.0000	0.0000	2.5000	2.4089	2.4089	
MOTT	\$1,779	\$11,255,994	6,326	0.0000	0.6900	2.0500	1.9907	2.6807	
SCHOOLCRAFT	\$1,951	\$14,087,472	7,222	0.0000	0.0000	2.2700	1.7967	1.7967	
WASHTENAW	\$1,727	\$13,396,298	7,757	0.0000	0.3400	3.8000	3.3849	3.7249	
WAYNE COUNTY	\$3,887	\$30,535,891	7,857	0.0000	0.0000	2.5000	2.4769	2.4769	
GROUP 4									
LANSING	\$893	\$10,100,025	11,311	0.0000	0.0000	4.0000	3.8112	3.8112	
MACOMB	\$2,140	\$28,602,727	13,367	0.0000	0.0000	1.4640	1.4212	1.4212	
OAKLAND	\$3,826	\$58,462,967	15,281	0.0000	0.0000	1.8000	1.5844	1.5844	
STATE AGGREGATE	\$1,928	\$257,125,958	133,359	0.1521	0.1541	2.4002	2.1957	2.5018	

SECTION IV
EXPENDITURES

**TABLE 27
OPERATING FUND EXPENDITURES
2005-06**

	INSTRUCTION	INFORMATION TECHNOLOGY	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT	TOTAL
GROUP 1								
ALPENA	\$5,752,048	\$573,508	\$104,892	\$918,281	\$1,209,151	\$1,899,384	\$1,601,270	\$12,058,534
BAY DE NOC	\$5,421,733	\$622,438	\$29,232	\$1,756,762	\$948,130	\$1,561,740	\$1,302,248	\$11,642,283
GLEN OAKS	\$3,405,946	\$390,920	\$305,759	\$970,299	\$1,102,372	\$1,279,390	\$1,194,787	\$8,649,473
GOGEBIC	\$3,303,905	\$239,493	\$0	\$666,187	\$937,171	\$1,073,394	\$620,457	\$6,840,607
KIRTLAND	\$4,905,387	\$790,006	\$218,589	\$1,818,709	\$1,732,679	\$1,925,573	\$1,829,828	\$13,220,771
MID MICHIGAN	\$5,134,914	\$513,920	\$672,867	\$1,370,726	\$1,661,770	\$1,562,531	\$1,612,273	\$12,529,001
MONTCALM	\$4,662,712	\$737,634	\$352,072	\$1,564,293	\$1,249,307	\$1,512,444	\$1,322,539	\$11,401,001
NORTH CENTRAL	\$4,348,502	\$734,020	\$0	\$1,235,949	\$1,807,240	\$1,396,944	\$1,111,924	\$10,634,579
SOUTHWESTERN	\$4,835,840	\$829,354	\$3,272	\$1,848,669	\$1,427,490	\$2,358,450	\$2,040,192	\$13,343,267
WEST SHORE	\$3,830,966	\$531,251	\$408,609	\$874,314	\$899,169	\$1,486,727	\$1,621,006	\$9,652,042
GROUP 2								
JACKSON	\$13,743,498	\$1,647,840	\$726,217	\$2,604,897	\$2,442,477	\$3,161,422	\$4,206,645	\$28,532,996
KELLOGG	\$13,344,693	\$1,599,159	\$0	\$4,622,416	\$2,242,274	\$3,512,090	\$3,224,566	\$28,545,198
LAKE MICHIGAN	\$8,434,782	\$1,588,559	\$14,803	\$2,096,911	\$2,239,716	\$2,602,262	\$2,147,743	\$19,124,776
MONROE	\$9,217,487	\$1,187,321	\$260,607	\$2,573,253	\$2,049,992	\$2,618,406	\$2,833,107	\$20,740,173
MUSKEGON	\$12,319,971	\$1,946,508	\$224,761	\$3,352,279	\$3,097,225	\$2,184,122	\$2,189,637	\$25,314,503
NORTHWESTERN	\$12,172,720	\$1,773,455	\$218,893	\$4,885,977	\$2,775,476	\$3,471,042	\$4,179,336	\$29,476,899
ST. CLAIR	\$9,338,481	\$1,159,120	\$109,982	\$3,208,746	\$2,364,124	\$3,549,709	\$2,835,451	\$22,565,613
GROUP 3								
DELTA	\$27,499,749	\$3,102,834	\$914,809	\$7,234,236	\$7,256,557	\$6,163,884	\$6,182,299	\$58,354,368
GRAND RAPIDS	\$39,639,406	\$4,653,883	\$1,007,105	\$9,406,915	\$6,672,731	\$9,039,853	\$9,843,978	\$80,263,871
HENRY FORD	\$30,910,731	\$3,530,807	\$0	\$7,202,306	\$7,343,218	\$7,796,059	\$6,851,408	\$63,634,529
KALAMAZOO VALLEY	\$18,483,512	\$3,066,920	\$118,061	\$4,148,764	\$4,195,383	\$4,736,127	\$3,855,012	\$38,603,779
MOTT	\$24,627,270	\$2,599,656	\$282,565	\$7,237,272	\$7,938,886	\$7,567,498	\$9,059,150	\$59,312,297
SCHOOLCRAFT	\$19,214,648	\$2,847,485	\$1,581,217	\$8,384,145	\$6,833,682	\$6,878,044	\$8,610,662	\$54,349,883
WASHTENAW	\$31,874,506	\$4,474,778	\$0	\$8,349,940	\$9,516,372	\$8,936,989	\$9,249,183	\$72,401,768
WAYNE COUNTY	\$24,691,468	\$4,374,063	\$1,391,525	\$11,707,818	\$15,805,647	\$13,104,349	\$9,897,315	\$80,972,185
GROUP 4								
LANSING	\$37,122,646	\$7,743,050	\$466,808	\$14,453,190	\$11,985,036	\$9,292,787	\$8,228,810	\$89,292,327
MACOMB	\$40,080,250	\$5,040,985	\$746,576	\$14,157,363	\$8,953,654	\$9,786,748	\$13,768,789	\$92,534,365
OAKLAND	\$51,829,308	\$7,739,144	\$509,134	\$19,029,849	\$12,270,788	\$12,486,512	\$16,195,944	\$120,060,679
STATE AGGREGATE	\$470,147,079	\$66,038,111	\$10,668,355	\$147,680,466	\$128,957,717	\$132,944,480	\$137,615,559	\$1,094,051,767

Capital expenditures excluded.

TABLE 28
EXPENDITURES BY ACTIVITY (PERCENTAGES)
2005-06

	INSTRUCTION	INFORMATION TECHNOLOGY	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT
GROUP 1							
ALPENA	47.7%	4.8%	0.9%	7.6%	10.0%	15.8%	13.3%
BAY DE NOC	46.6%	5.3%	0.3%	15.1%	8.1%	13.4%	11.2%
GLEN OAKS	39.4%	4.5%	3.5%	11.2%	12.7%	14.8%	13.8%
GOGEBIC	48.3%	3.5%	0.0%	9.7%	13.7%	15.7%	9.1%
KIRTLAND	37.1%	6.0%	1.7%	13.8%	13.1%	14.6%	13.8%
MID MICHIGAN	41.0%	4.1%	5.4%	10.9%	13.3%	12.5%	12.9%
MONTCALM	40.9%	6.5%	3.1%	13.7%	11.0%	13.3%	11.6%
NORTH CENTRAL	40.9%	6.9%	0.0%	11.6%	17.0%	13.1%	10.5%
SOUTHWESTERN	36.2%	6.2%	0.0%	13.9%	10.7%	17.7%	15.3%
WEST SHORE	39.7%	5.5%	4.2%	9.1%	9.3%	15.4%	16.8%
GROUP 2							
JACKSON	48.2%	5.8%	2.5%	9.1%	8.6%	11.1%	14.7%
KELLOGG	46.7%	5.6%	0.0%	16.2%	7.9%	12.3%	11.3%
LAKE MICHIGAN	44.1%	8.3%	0.1%	11.0%	11.7%	13.6%	11.2%
MONROE	44.4%	5.7%	1.3%	12.4%	9.9%	12.6%	13.7%
MUSKEGON	48.7%	7.7%	0.9%	13.2%	12.2%	8.6%	8.6%
NORTHWESTERN	41.3%	6.0%	0.7%	16.6%	9.4%	11.8%	14.2%
ST. CLAIR	41.4%	5.1%	0.5%	14.2%	10.5%	15.7%	12.6%
GROUP 3							
DELTA	47.1%	5.3%	1.6%	12.4%	12.4%	10.6%	10.6%
GRAND RAPIDS	49.4%	5.8%	1.3%	11.7%	8.3%	11.3%	12.3%
HENRY FORD	48.6%	5.5%	0.0%	11.3%	11.5%	12.3%	10.8%
KALAMAZOO VALLEY	47.9%	7.9%	0.3%	10.7%	10.9%	12.3%	10.0%
MOTT	41.5%	4.4%	0.5%	12.2%	13.4%	12.8%	15.3%
SCHOOLCRAFT	35.4%	5.2%	2.9%	15.4%	12.6%	12.7%	15.8%
WASHTENAW	44.0%	6.2%	0.0%	11.5%	13.1%	12.3%	12.8%
WAYNE COUNTY	30.5%	5.4%	1.7%	14.5%	19.5%	16.2%	12.2%
GROUP 4							
LANSING	41.6%	8.7%	0.5%	16.2%	13.4%	10.4%	9.2%
MACOMB	43.3%	5.4%	0.8%	15.3%	9.7%	10.6%	14.9%
OAKLAND	43.2%	6.4%	0.4%	15.9%	10.2%	10.4%	13.5%
STATE AGGREGATE	43.0%	6.0%	1.0%	13.5%	11.8%	12.2%	12.6%

Capital expenditures excluded.

TABLE 29
EXPENDITURES PER FYES AND CHES
2005-06

	EXPENDITURES PER FYES	EXPENDITURES PER CHES	OPERATING FUND EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$9,887	\$8,275	\$12,058,534	1,220	1,457
BAY DE NOC	\$7,421	\$6,502	\$11,642,283	1,569	1,791
GLEN OAKS	\$9,996	\$8,225	\$8,649,473	865	1,052
GOGEBIC	\$10,747	\$8,894	\$6,840,607	637	769
KIRTLAND	\$12,843	\$10,517	\$13,220,771	1,029	1,257
MID MICHIGAN	\$5,813	\$4,705	\$12,529,001	2,155	2,663
MONTCALM	\$8,869	\$7,370	\$11,401,001	1,286	1,547
NORTH CENTRAL	\$8,284	\$6,526	\$10,634,579	1,284	1,630
SOUTHWESTERN	\$8,405	\$6,546	\$13,343,267	1,588	2,038
WEST SHORE	\$11,230	\$8,944	\$9,652,042	860	1,079
GROUP 2					
JACKSON	\$8,063	\$6,288	\$28,532,996	3,539	4,538
KELLOGG	\$8,498	\$6,354	\$28,545,198	3,359	4,492
LAKE MICHIGAN	\$8,786	\$7,435	\$19,124,776	2,177	2,572
MONROE	\$8,142	\$6,828	\$20,740,173	2,547	3,038
MUSKEGON	\$8,515	\$6,879	\$25,314,503	2,973	3,680
NORTHWESTERN	\$8,948	\$7,944	\$29,476,899	3,294	3,711
ST. CLAIR	\$7,850	\$6,602	\$22,565,613	2,875	3,418
GROUP 3					
DELTA	\$8,787	\$7,296	\$58,354,368	6,641	7,999
GRAND RAPIDS	\$8,268	\$7,180	\$80,263,871	9,708	11,179
HENRY FORD	\$7,684	\$6,899	\$63,634,529	8,282	9,224
KALAMAZOO VALLEY	\$6,076	\$5,031	\$38,603,779	6,354	7,673
MOTT	\$9,377	\$7,320	\$59,312,297	6,326	8,102
SCHOOLCRAFT	\$7,525	\$6,277	\$54,349,883	7,222	8,658
WASHTENAW	\$9,333	\$7,533	\$72,401,768	7,757	9,611
WAYNE COUNTY	\$10,306	\$8,125	\$80,972,185	7,857	9,966
GROUP 4					
LANSING	\$7,895	\$6,698	\$89,292,327	11,311	13,332
MACOMB	\$6,923	\$5,517	\$92,534,365	13,367	16,772
OAKLAND	\$7,857	\$8,055	\$120,060,679	15,281	14,905
STATE AGGREGATE	\$8,204	\$6,918	\$1,094,051,767	133,359	158,153
STATE AVERAGE	\$8,655	\$7,170			

Capital expenditures excluded.

**TABLE 30
INSTRUCTIONAL COST
2005-06**

	COST PER FYES	COST PER CHES	INSTRUCTION EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$4,716	\$3,947	\$5,752,048	1,220	1,457
BAY DE NOC	\$3,456	\$3,028	\$5,421,733	1,569	1,791
GLEN OAKS	\$3,936	\$3,239	\$3,405,946	865	1,052
GOGEBIC	\$5,191	\$4,296	\$3,303,905	637	769
KIRTLAND	\$4,765	\$3,902	\$4,905,387	1,029	1,257
MID MICHIGAN	\$2,382	\$1,928	\$5,134,914	2,155	2,663
MONTCALM	\$3,627	\$3,014	\$4,662,712	1,286	1,547
NORTH CENTRAL	\$3,387	\$2,668	\$4,348,502	1,284	1,630
SOUTHWESTERN	\$3,046	\$2,372	\$4,835,840	1,588	2,038
WEST SHORE	\$4,457	\$3,550	\$3,830,966	860	1,079
GROUP 2					
JACKSON	\$3,884	\$3,029	\$13,743,498	3,539	4,538
KELLOGG	\$3,973	\$2,971	\$13,344,693	3,359	4,492
LAKE MICHIGAN	\$3,875	\$3,279	\$8,434,782	2,177	2,572
MONROE	\$3,618	\$3,034	\$9,217,487	2,547	3,038
MUSKEGON	\$4,144	\$3,348	\$12,319,971	2,973	3,680
NORTHWESTERN	\$3,695	\$3,281	\$12,172,720	3,294	3,711
ST. CLAIR	\$3,249	\$2,732	\$9,338,481	2,875	3,418
GROUP 3					
DELTA	\$4,141	\$3,438	\$27,499,749	6,641	7,999
GRAND RAPIDS	\$4,083	\$3,546	\$39,639,406	9,708	11,179
HENRY FORD	\$3,733	\$3,351	\$30,910,731	8,282	9,224
KALAMAZOO VALLEY	\$2,909	\$2,409	\$18,483,512	6,354	7,673
MOTT	\$3,893	\$3,040	\$24,627,270	6,326	8,102
SCHOOLCRAFT	\$2,660	\$2,219	\$19,214,648	7,222	8,658
WASHTENAW	\$4,109	\$3,316	\$31,874,506	7,757	9,611
WAYNE COUNTY	\$3,143	\$2,478	\$24,691,468	7,857	9,966
GROUP 4					
LANSING	\$3,282	\$2,784	\$37,122,646	11,311	13,332
MACOMB	\$2,998	\$2,390	\$40,080,250	13,367	16,772
OAKLAND	\$3,392	\$3,477	\$51,829,308	15,281	14,905
STATE AGGREGATE	\$3,525	\$2,973	\$470,147,079	133,359	158,153
STATE AVERAGE	\$3,705	\$3,074			

Capital expenditures excluded.

**TABLE 31
COST PER STUDENT CONTACT HOUR AND STUDENT CREDIT HOUR
2005-06**

ACS CODE & SUB-ACTIVITY	COST PER CONTACT HOUR	COST PER CREDIT HOUR	EXPENDITURES	CONTACT HOURS	CREDIT HOURS
1.1 GENERAL EDUCATION	\$5.36	\$95.58	\$220,517,682	41,117,648	2,307,171
1.2 BUSINESS & HUMAN SERVICES	\$6.07	\$110.88	\$96,076,829	15,828,097	866,488
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	\$11.01	\$250.34	\$58,042,787	5,272,531	231,856
1.4 HEALTH OCCUPATIONS	\$7.29	\$184.19	\$66,894,943	9,180,991	363,179
1.5 DEVELOPMENTAL EDUCATION & BASIC SKILLS	\$3.96	\$67.19	\$23,214,451	5,867,317	345,500
1.6 HUMAN DEVELOPMENT	\$5.20	\$182.65	\$2,337,590	449,670	12,798
1.7 PERSONAL INTEREST	\$4.21	\$429.20	\$3,062,797	727,369	7,136
1.0 INSTRUCTION TOTAL	\$5.99	\$113.72	\$470,147,079	78,443,623	4,134,128

Capital expenditures excluded.

TABLE 32
COST PER STUDENT CONTACT HOUR BY COLLEGE
2005-06

	ALL INSTRUCTION	GENERAL EDUCATION	BUSINESS & HUMAN SERVICES	TECHNICAL & INDUSTRIAL OCCUPATIONS	HEALTH OCCUPATIONS	DEVELOP. EDUC & BASIC SKILLS	HUMAN DEVELOP.	PERSONAL INTEREST
GROUP 1								
ALPENA	\$7.96	\$7.34	\$8.76	\$9.84	\$7.68	\$6.08	\$0.00	\$0.00
BAY DE NOC	\$6.10	\$4.65	\$6.49	\$11.16	\$6.30	\$15.60	\$1.11	\$3.45
GLEN OAKS	\$6.53	\$6.47	\$6.07	\$4.44	\$7.29	\$8.14	\$9.02	\$2.42
GOGEBIC	\$8.66	\$7.82	\$10.32	\$12.59	\$6.65	\$11.91	\$5.30	\$1.16
KIRTLAND	\$7.87	\$6.79	\$8.69	\$15.57	\$6.65	\$6.95	\$0.00	\$26.47
MID MICHIGAN	\$3.89	\$3.96	\$3.82	\$4.68	\$4.77	\$1.46	\$2.66	\$0.00
MONTCALM	\$6.08	\$4.84	\$6.01	\$7.85	\$7.81	\$8.42	\$4.70	\$0.00
NORTH CENTRAL	\$5.38	\$5.40	\$6.60	\$4.56	\$4.48	\$4.23	\$4.91	\$0.00
SOUTHWESTERN	\$4.78	\$4.74	\$3.16	\$6.87	\$5.37	\$4.60	\$4.96	\$15.19
WEST SHORE	\$7.16	\$6.03	\$7.90	\$11.72	\$11.39	\$9.35	\$0.00	\$0.79
GROUP 2								
JACKSON	\$6.11	\$5.61	\$5.80	\$9.33	\$7.39	\$5.50	\$7.95	\$5.67
KELLOGG	\$5.99	\$5.94	\$5.12	\$14.17	\$7.20	\$2.57	\$2.96	\$3.80
LAKE MICHIGAN	\$6.61	\$5.48	\$7.40	\$13.08	\$8.23	\$6.77	\$0.35	\$0.00
MONROE	\$6.12	\$5.08	\$6.97	\$10.51	\$8.89	\$3.98	\$3.13	\$5.14
MUSKEGON	\$6.75	\$5.39	\$7.40	\$10.54	\$10.13	\$12.67	\$8.95	\$2.58
NORTHWESTERN	\$6.61	\$5.16	\$7.35	\$18.35	\$7.50	\$3.53	\$2.92	\$3.18
ST. CLAIR	\$5.51	\$5.42	\$5.18	\$9.22	\$6.70	\$3.02	\$2.07	\$0.00
GROUP 3								
DELTA	\$6.93	\$6.12	\$6.06	\$11.13	\$10.63	\$6.23	\$8.33	\$4.50
GRAND RAPIDS	\$7.15	\$5.86	\$7.86	\$14.46	\$9.30	\$5.36	\$1.92	\$0.00
HENRY FORD	\$6.76	\$7.67	\$7.61	\$9.12	\$5.67	\$1.30	\$1.92	\$6.94
KALAMAZOO VALLEY	\$4.86	\$4.03	\$4.54	\$7.75	\$7.73	\$5.34	\$0.00	\$0.00
MOTT	\$6.13	\$4.91	\$5.65	\$11.95	\$10.42	\$4.92	\$0.48	\$4.08
SCHOOLCRAFT	\$4.47	\$3.67	\$5.38	\$8.73	\$6.82	\$4.34	\$3.60	\$3.10
WASHTENAW	\$6.69	\$5.53	\$7.86	\$14.11	\$7.26	\$3.05	\$5.50	\$3.11
WAYNE COUNTY	\$5.00	\$4.98	\$4.94	\$5.19	\$5.12	\$4.93	\$4.94	\$4.95
GROUP 4								
LANSING	\$5.61	\$4.47	\$5.86	\$9.37	\$7.05	\$4.82	\$5.51	\$4.43
MACOMB	\$4.82	\$4.18	\$3.77	\$12.02	\$6.75	\$0.96	\$7.76	\$11.95
OAKLAND	\$7.01	\$7.20	\$7.95	\$12.14	\$7.07	\$2.00	\$0.00	\$2.39
STATE AGGREGATE	\$5.99	\$5.36	\$6.07	\$11.01	\$7.29	\$3.96	\$5.20	\$4.21
STATE AVERAGE	\$6.20	\$5.53	\$6.45	\$10.37	\$7.44	\$5.64	\$3.72	\$4.53

Capital expenditures excluded.

TABLE 33
INFORMATION TECHNOLOGY COST
2005-06

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INFORMATIONAL TECHNOLOGY EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$470	\$394	\$222	\$573,508	1,220	1,457	2,589
BAY DE NOC	\$397	\$348	\$105	\$622,438	1,569	1,791	5,924
GLEN OAKS	\$452	\$372	\$158	\$390,920	865	1,052	2,470
GOGEBIC	\$376	\$311	\$182	\$239,493	637	769	1,317
KIRTLAND	\$767	\$628	\$261	\$790,006	1,029	1,257	3,030
MID MICHIGAN	\$238	\$193	\$88	\$513,920	2,155	2,663	5,859
MONTCALM	\$574	\$477	\$139	\$737,634	1,286	1,547	5,295
NORTH CENTRAL	\$572	\$450	\$179	\$734,020	1,284	1,630	4,112
SOUTHWESTERN	\$522	\$407	\$196	\$829,354	1,588	2,038	4,228
WEST SHORE	\$618	\$492	\$206	\$531,251	860	1,079	2,573
GROUP 2							
JACKSON	\$466	\$363	\$184	\$1,647,840	3,539	4,538	8,957
KELLOGG	\$476	\$356	\$101	\$1,599,159	3,359	4,492	15,760
LAKE MICHIGAN	\$730	\$618	\$244	\$1,588,559	2,177	2,572	6,510
MONROE	\$466	\$391	\$146	\$1,187,321	2,547	3,038	8,119
MUSKEGON	\$655	\$529	\$196	\$1,946,508	2,973	3,680	9,936
NORTHWESTERN	\$538	\$478	\$134	\$1,773,455	3,294	3,711	13,236
ST. CLAIR	\$403	\$339	\$153	\$1,159,120	2,875	3,418	7,559
GROUP 3							
DELTA	\$467	\$388	\$191	\$3,102,834	6,641	7,999	16,241
GRAND RAPIDS	\$479	\$416	\$177	\$4,653,883	9,708	11,179	26,226
HENRY FORD	\$426	\$383	\$160	\$3,530,807	8,282	9,224	22,065
KALAMAZOO VALLEY	\$483	\$400	\$174	\$3,066,920	6,354	7,673	17,577
MOTT	\$411	\$321	\$139	\$2,599,656	6,326	8,102	18,676
SCHOOLCRAFT	\$394	\$329	\$91	\$2,847,485	7,222	8,658	31,459
WASHTENAW	\$577	\$466	\$167	\$4,474,778	7,757	9,611	26,873
WAYNE COUNTY	\$557	\$439	\$76	\$4,374,063	7,857	9,966	57,933
GROUP 4							
LANSING	\$685	\$581	\$241	\$7,743,050	11,311	13,332	32,097
MACOMB	\$377	\$301	\$118	\$5,040,985	13,367	16,772	42,900
OAKLAND	\$506	\$519	\$182	\$7,739,144	15,281	14,905	42,598
STATE AGGREGATE	\$495	\$418	\$149	\$66,038,111	133,359	158,153	442,119
STATE AVERAGE	\$503	\$417	\$165				

Capital expenditures excluded.

TABLE 34
INSTRUCTIONAL SUPPORT COST
2005-06

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$753	\$630	\$355	\$918,281	1,220	1,457	2,589
BAY DE NOC	\$1,120	\$981	\$297	\$1,756,762	1,569	1,791	5,924
GLEN OAKS	\$1,121	\$923	\$393	\$970,299	865	1,052	2,470
GOGEBIC	\$1,047	\$866	\$506	\$666,187	637	769	1,317
KIRTLAND	\$1,767	\$1,447	\$600	\$1,818,709	1,029	1,257	3,030
MID MICHIGAN	\$636	\$515	\$234	\$1,370,726	2,155	2,663	5,859
MONTCALM	\$1,217	\$1,011	\$295	\$1,564,293	1,286	1,547	5,295
NORTH CENTRAL	\$963	\$758	\$301	\$1,235,949	1,284	1,630	4,112
SOUTHWESTERN	\$1,164	\$907	\$437	\$1,848,669	1,588	2,038	4,228
WEST SHORE	\$1,017	\$810	\$340	\$874,314	860	1,079	2,573
GROUP 2							
JACKSON	\$736	\$574	\$291	\$2,604,897	3,539	4,538	8,957
KELLOGG	\$1,376	\$1,029	\$293	\$4,622,416	3,359	4,492	15,760
LAKE MICHIGAN	\$963	\$815	\$322	\$2,096,911	2,177	2,572	6,510
MONROE	\$1,010	\$847	\$317	\$2,573,253	2,547	3,038	8,119
MUSKEGON	\$1,128	\$911	\$337	\$3,352,279	2,973	3,680	9,936
NORTHWESTERN	\$1,483	\$1,317	\$369	\$4,885,977	3,294	3,711	13,236
ST. CLAIR	\$1,116	\$939	\$424	\$3,208,746	2,875	3,418	7,559
GROUP 3							
DELTA	\$1,089	\$904	\$445	\$7,234,236	6,641	7,999	16,241
GRAND RAPIDS	\$969	\$841	\$359	\$9,406,915	9,708	11,179	26,226
HENRY FORD	\$870	\$781	\$326	\$7,202,306	8,282	9,224	22,065
KALAMAZOO VALLEY	\$653	\$541	\$236	\$4,148,764	6,354	7,673	17,577
MOTT	\$1,144	\$893	\$388	\$7,237,272	6,326	8,102	18,676
SCHOOLCRAFT	\$1,161	\$968	\$267	\$8,384,145	7,222	8,658	31,459
WASHTENAW	\$1,076	\$869	\$311	\$8,349,940	7,757	9,611	26,873
WAYNE COUNTY	\$1,490	\$1,175	\$202	\$11,707,818	7,857	9,966	57,933
GROUP 4							
LANSING	\$1,278	\$1,084	\$450	\$14,453,190	11,311	13,332	32,097
MACOMB	\$1,059	\$844	\$330	\$14,157,363	13,367	16,772	42,900
OAKLAND	\$1,245	\$1,277	\$447	\$19,029,849	15,281	14,905	42,598
STATE AGGREGATE	\$1,107	\$934	\$334	\$147,680,466	133,359	158,153	442,119
STATE AVERAGE	\$1,095	\$909	\$353				

Capital expenditures excluded.

**TABLE 35
STUDENT SERVICES COST
2005-06**

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	STUDENT SERVICES EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$991	\$830	\$467	\$1,209,151	1,220	1,457	2,589
BAY DE NOC	\$604	\$529	\$160	\$948,130	1,569	1,791	5,924
GLEN OAKS	\$1,274	\$1,048	\$446	\$1,102,372	865	1,052	2,470
GOGEBIC	\$1,472	\$1,219	\$712	\$937,171	637	769	1,317
KIRTLAND	\$1,683	\$1,378	\$572	\$1,732,679	1,029	1,257	3,030
MID MICHIGAN	\$771	\$624	\$284	\$1,661,770	2,155	2,663	5,859
MONTCALM	\$972	\$808	\$236	\$1,249,307	1,286	1,547	5,295
NORTH CENTRAL	\$1,408	\$1,109	\$440	\$1,807,240	1,284	1,630	4,112
SOUTHWESTERN	\$899	\$700	\$338	\$1,427,490	1,588	2,038	4,228
WEST SHORE	\$1,046	\$833	\$349	\$899,169	860	1,079	2,573
GROUP 2							
JACKSON	\$690	\$538	\$273	\$2,442,477	3,539	4,538	8,957
KELLOGG	\$668	\$499	\$142	\$2,242,274	3,359	4,492	15,760
LAKE MICHIGAN	\$1,029	\$871	\$344	\$2,239,716	2,177	2,572	6,510
MONROE	\$805	\$675	\$252	\$2,049,992	2,547	3,038	8,119
MUSKEGON	\$1,042	\$842	\$312	\$3,097,225	2,973	3,680	9,936
NORTHWESTERN	\$843	\$748	\$210	\$2,775,476	3,294	3,711	13,236
ST. CLAIR	\$822	\$692	\$313	\$2,364,124	2,875	3,418	7,559
GROUP 3							
DELTA	\$1,093	\$907	\$447	\$7,256,557	6,641	7,999	16,241
GRAND RAPIDS	\$687	\$597	\$254	\$6,672,731	9,708	11,179	26,226
HENRY FORD	\$887	\$796	\$333	\$7,343,218	8,282	9,224	22,065
KALAMAZOO VALLEY	\$660	\$547	\$239	\$4,195,383	6,354	7,673	17,577
MOTT	\$1,255	\$980	\$425	\$7,938,886	6,326	8,102	18,676
SCHOOLCRAFT	\$946	\$789	\$217	\$6,833,682	7,222	8,658	31,459
WASHTENAW	\$1,227	\$990	\$354	\$9,516,372	7,757	9,611	26,873
WAYNE COUNTY	\$2,012	\$1,586	\$273	\$15,805,647	7,857	9,966	57,933
GROUP 4							
LANSING	\$1,060	\$899	\$373	\$11,985,036	11,311	13,332	32,097
MACOMB	\$670	\$534	\$209	\$8,953,654	13,367	16,772	42,900
OAKLAND	\$803	\$823	\$288	\$12,270,788	15,281	14,905	42,598
STATE AGGREGATE	\$967	\$815	\$292	\$128,957,717	133,359	158,153	442,119
STATE AVERAGE	\$1,011	\$835	\$331				

Capital expenditures excluded.

TABLE 36
SALARY AND FRINGE BENEFIT COSTS
2005-06

	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
	SALARIES	FRINGE BENEFITS	COMPENSATION COLUMNS B + C	COMPENSATION % COLUMN D / F	TOTAL EXPENDITURES
GROUP 1					
ALPENA	\$6,633,196	\$2,993,538	\$9,626,734	79.8%	\$12,058,534
BAY DE NOC	\$6,699,457	\$2,493,203	\$9,192,660	79.0%	\$11,642,283
GLEN OAKS	\$4,559,949	\$2,010,494	\$6,570,443	76.0%	\$8,649,473
GOGEBIC	\$3,717,044	\$1,848,487	\$5,565,531	81.4%	\$6,840,607
KIRTLAND	\$6,773,596	\$2,959,609	\$9,733,205	73.6%	\$13,220,771
MID MICHIGAN	\$6,794,203	\$2,678,209	\$9,472,412	75.6%	\$12,529,001
MONTCALM	\$5,819,040	\$2,591,723	\$8,410,763	73.8%	\$11,401,001
NORTH CENTRAL	\$5,804,741	\$2,631,469	\$8,436,210	79.3%	\$10,634,579
SOUTHWESTERN	\$7,355,816	\$2,914,227	\$10,270,043	77.0%	\$13,343,267
WEST SHORE	\$5,569,526	\$2,402,455	\$7,971,981	82.6%	\$9,652,042
GROUP 2					
JACKSON	\$15,714,152	\$6,162,065	\$21,876,217	76.7%	\$28,532,996
KELLOGG	\$16,201,802	\$5,957,489	\$22,159,291	77.6%	\$28,545,198
LAKE MICHIGAN	\$11,112,507	\$4,235,721	\$15,348,228	80.3%	\$19,124,776
MONROE	\$12,026,761	\$5,113,753	\$17,140,514	82.6%	\$20,740,173
MUSKEGON	\$13,981,917	\$6,055,956	\$20,037,873	79.2%	\$25,314,503
NORTHWESTERN	\$15,618,139	\$6,259,805	\$21,877,944	74.2%	\$29,476,899
ST. CLAIR	\$13,120,878	\$5,274,088	\$18,394,966	81.5%	\$22,565,613
GROUP 3					
DELTA	\$34,847,961	\$11,657,293	\$46,505,254	79.7%	\$58,354,368
GRAND RAPIDS	\$48,760,130	\$18,258,698	\$67,018,828	83.5%	\$80,263,871
HENRY FORD	\$34,422,682	\$14,579,034	\$49,001,716	77.0%	\$63,634,529
KALAMAZOO VALLEY	\$22,881,230	\$9,131,643	\$32,012,873	82.9%	\$38,603,779
MOTT	\$33,383,348	\$13,840,573	\$47,223,921	79.6%	\$59,312,297
SCHOOLCRAFT	\$30,881,465	\$11,516,840	\$42,398,305	78.0%	\$54,349,883
WASHTENAW	\$42,571,622	\$16,010,512	\$58,582,134	80.9%	\$72,401,768
WAYNE COUNTY	\$43,973,211	\$17,145,154	\$61,118,365	75.5%	\$80,972,185
GROUP 4					
LANSING	\$49,646,333	\$19,415,906	\$69,062,239	77.3%	\$89,292,327
MACOMB	\$55,633,750	\$20,041,124	\$75,674,874	81.8%	\$92,534,365
OAKLAND	\$70,951,827	\$25,697,338	\$96,649,165	80.5%	\$120,060,679
STATE AGGREGATE	\$625,456,283	\$241,876,406	\$867,332,689	79.3%	\$1,094,051,767

Compensation includes salary, wages, and fringe benefits. Cost excludes capital expenditures.

TABLE 37
COST PER SQUARE FOOT
2005-06

	COST PER SQUARE FOOT	PHYSICAL PLANT COST LESS ENERGY	SQUARE FEET
GROUP 1			
ALPENA	\$2.50	\$1,009,407	403,186
BAY DE NOC	\$2.68	\$878,713	327,544
GLEN OAKS	\$5.03	\$936,124	186,058
GOGEBIC	\$2.15	\$445,455	207,660
KIRTLAND	\$5.32	\$1,470,798	276,469
MID MICHIGAN	\$4.25	\$1,122,295	263,996
MONTCALM	\$4.40	\$905,773	205,780
NORTH CENTRAL	\$3.28	\$820,172	250,284
SOUTHWESTERN	\$3.77	\$1,378,417	365,518
WEST SHORE	\$5.54	\$1,240,217	223,817
GROUP 2			
JACKSON	\$6.06	\$3,179,915	524,561
KELLOGG	\$4.08	\$2,426,754	595,328
LAKE MICHIGAN	\$2.67	\$1,496,334	561,293
MONROE	\$5.08	\$1,934,825	381,045
MUSKEGON	\$3.74	\$1,762,654	470,905
NORTHWESTERN	\$4.20	\$3,169,704	754,518
ST. CLAIR	\$4.72	\$2,139,368	453,692
GROUP 3			
DELTA	\$4.07	\$4,238,578	1,041,247
GRAND RAPIDS	\$6.20	\$7,387,710	1,190,754
HENRY FORD	\$6.37	\$5,538,519	869,718
KALAMAZOO VALLEY	\$4.12	\$2,879,236	698,719
MOTT	\$7.02	\$7,088,827	1,009,142
SCHOOLCRAFT	\$10.90	\$7,089,430	650,123
WASHTENAW	\$7.25	\$6,872,245	947,966
WAYNE COUNTY	\$7.01	\$7,330,980	1,045,254
GROUP 4			
LANSING	\$4.32	\$6,482,757	1,499,399
MACOMB	\$6.08	\$9,526,508	1,566,160
OAKLAND	\$5.93	\$12,241,059	2,064,446
STATE AGGREGATE	\$5.41	\$102,992,774	19,034,582

Capital expenditures included.

TABLE 38
ENERGY COST PER CUBIC FOOT
2005-06

	ENERGY COST PER CUBIC FOOT	ENERGY EXPENDITURES	CUBIC FEET
GROUP 1			
ALPENA	\$0.0915	\$591,863	6,466,980
BAY DE NOC	\$0.0994	\$423,535	4,260,479
GLEN OAKS	\$0.1159	\$258,663	2,232,696
GOGEBIC	\$0.0485	\$175,002	3,604,717
KIRTLAND	\$0.0933	\$359,030	3,847,580
MID MICHIGAN	\$0.1922	\$489,978	2,549,652
MONTCALM	\$0.1269	\$416,766	3,283,977
NORTH CENTRAL	\$0.0900	\$291,752	3,241,635
SOUTHWESTERN	\$0.1132	\$661,775	5,848,288
WEST SHORE	\$0.1158	\$380,789	3,289,592
GROUP 2			
JACKSON	\$0.1147	\$1,026,730	8,952,100
KELLOGG	\$0.0936	\$797,812	8,522,273
LAKE MICHIGAN	\$0.0604	\$651,409	10,782,114
MONROE	\$0.1464	\$898,282	6,135,768
MUSKEGON	\$0.0696	\$426,983	6,138,898
NORTHWESTERN	\$0.0992	\$1,009,632	10,173,748
ST. CLAIR	\$0.1006	\$696,083	6,917,764
GROUP 3			
DELTA	\$0.1242	\$1,943,721	15,649,561
GRAND RAPIDS	\$0.1315	\$2,456,268	18,681,069
HENRY FORD	\$0.1078	\$1,312,889	12,177,407
KALAMAZOO VALLEY	\$0.0882	\$975,776	11,063,373
MOTT	\$0.1365	\$1,970,323	14,434,447
SCHOOLCRAFT	\$0.1401	\$1,521,232	10,856,880
WASHTENAW	\$0.1672	\$2,376,938	14,212,363
WAYNE COUNTY	\$0.1811	\$2,566,335	14,169,856
GROUP 4			
LANSING	\$0.1015	\$1,746,053	17,201,539
MACOMB	\$0.1585	\$4,242,281	26,763,916
OAKLAND	\$0.1395	\$3,954,885	28,351,913
STATE AGGREGATE	\$0.1237	\$34,622,785	279,810,585

SECTION V

FUNDING FORMULA FOR FY 2007-08

**TABLE 39
INSTRUCTIONAL NEED
Fiscal Year 2007-08**

	1.1 GENERAL EDUCATION			1.2 BUSINESS & HUMAN SERVICES			1.3 TECHNICAL & INDUSTRIAL		
	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED
ALPENA	410,699	\$7.34	\$2,201,347	104,782	\$8.76	\$636,027	125,303	\$9.84	\$1,379,586
BAY DE NOC	460,296	\$4.65	\$2,467,187	188,536	\$6.49	\$1,144,414	83,519	\$11.16	\$919,544
DELTA	2,245,044	\$6.12	\$12,033,436	784,738	\$6.06	\$4,763,360	321,089	\$11.13	\$3,535,190
GLEN OAKS	245,991	\$6.47	\$1,318,512	98,780	\$6.07	\$599,595	29,047	\$4.44	\$319,807
GOGEBIC	195,560	\$7.82	\$1,048,202	79,063	\$10.32	\$479,912	40,368	\$12.59	\$444,452
GRAND RAPIDS	3,046,169	\$5.86	\$16,327,466	1,118,448	\$7.86	\$6,788,979	389,589	\$14.46	\$4,289,375
HENRY FORD	2,257,590	\$7.67	\$12,100,682	703,319	\$7.61	\$4,269,146	365,953	\$9.12	\$4,029,143
JACKSON	1,207,452	\$5.61	\$6,471,943	356,375	\$5.80	\$2,163,196	89,057	\$9.33	\$980,518
KALAMAZOO VALLEY	2,141,665	\$4.03	\$11,479,324	810,143	\$4.54	\$4,917,568	244,821	\$7.75	\$2,695,479
KELLOGG	771,902	\$5.94	\$4,137,395	467,793	\$5.12	\$2,839,504	101,061	\$14.17	\$1,112,682
KIRTLAND	242,109	\$6.79	\$1,297,704	135,204	\$8.69	\$820,688	48,270	\$15.57	\$531,453
LAKE MICHIGAN	717,399	\$5.48	\$3,845,259	200,316	\$7.40	\$1,215,918	55,842	\$13.08	\$614,820
LANSING	3,029,146	\$4.47	\$16,236,223	1,394,038	\$5.86	\$8,461,811	745,739	\$9.37	\$8,210,586
MACOMB	4,677,549	\$4.18	\$25,071,663	1,972,711	\$3.77	\$11,974,356	648,948	\$12.02	\$7,144,917
MID MICHIGAN	619,704	\$3.96	\$3,321,613	249,258	\$3.82	\$1,512,996	81,663	\$4.68	\$899,110
MONROE	841,675	\$5.08	\$4,511,378	309,422	\$6.97	\$1,878,192	111,974	\$10.51	\$1,232,834
MONTCALM	347,117	\$4.84	\$1,860,547	171,632	\$6.01	\$1,041,806	38,868	\$7.85	\$427,937
MOTT	2,108,046	\$4.91	\$11,299,127	914,216	\$5.65	\$5,549,291	281,308	\$11.95	\$3,097,201
MUSKEGON	1,172,536	\$5.39	\$6,284,793	268,723	\$7.40	\$1,631,149	107,155	\$10.54	\$1,179,777
NORTH CENTRAL	458,246	\$5.40	\$2,456,199	148,975	\$6.60	\$904,278	2,428	\$4.56	\$26,732
NORTHWESTERN	987,878	\$5.16	\$5,295,026	348,893	\$7.35	\$2,117,781	144,748	\$18.35	\$1,593,675
OAKLAND	3,965,122	\$7.20	\$21,253,054	1,523,496	\$7.95	\$9,247,621	271,351	\$12.14	\$2,987,575
ST. CLAIR	831,648	\$5.42	\$4,457,633	331,995	\$5.18	\$2,015,210	64,373	\$9.22	\$708,747
SCHOOLCRAFT	2,325,006	\$3.67	\$12,462,032	1,073,466	\$5.38	\$6,515,939	105,011	\$8.73	\$1,156,171
SOUTHWESTERN	515,223	\$4.74	\$2,761,595	170,686	\$3.16	\$1,036,064	77,905	\$6.87	\$857,734
WASHTENAW	2,467,008	\$5.53	\$13,223,163	860,553	\$7.86	\$5,223,557	463,742	\$14.11	\$5,105,799
WAYNE COUNTY	2,572,961	\$4.98	\$13,791,071	937,122	\$4.94	\$5,688,331	210,864	\$5.19	\$2,321,613
WEST SHORE	256,907	\$6.03	\$1,377,022	105,414	\$7.90	\$639,863	22,535	\$11.72	\$248,110
STATE TOTAL	41,117,648	\$5.36	\$220,390,596	15,828,097	\$6.07	\$96,076,552	5,272,531	\$11.01	\$58,050,567

TABLE 39 (continued)
INSTRUCTIONAL NEED
Fiscal Year 2007-08

	1.4 HEALTH OCCUPATIONS			1.5 DEVELOPMENTAL & BASIC SKILLS			1.6 HUMAN DEVELOPMENT			TARGET NEED INSTRUCTION
	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	
ALPENA	55,232	\$7.68	\$402,641	26,736	\$6.08	\$105,875	0	\$0.00	\$0	\$4,725,476
BAY DE NOC	135,718	\$6.30	\$989,384	16,656	\$15.60	\$65,958	1,635	\$1.11	\$8,502	\$5,594,989
DELTA	349,850	\$10.63	\$2,550,407	224,334	\$6.23	\$888,363	33,220	\$8.33	\$172,744	\$23,943,500
GLEN OAKS	106,534	\$7.29	\$776,633	35,465	\$8.14	\$140,441	1,031	\$9.02	\$5,361	\$3,160,349
GOGEBIC	50,096	\$6.65	\$365,200	6,640	\$11.91	\$26,294	6,544	\$5.30	\$34,029	\$2,398,089
GRAND RAPIDS	530,864	\$9.30	\$3,869,999	447,120	\$5.36	\$1,770,595	12,624	\$1.92	\$65,645	\$33,112,059
HENRY FORD	713,883	\$5.67	\$5,204,207	494,673	\$1.30	\$1,958,905	13,667	\$1.92	\$71,068	\$27,633,151
JACKSON	413,246	\$7.39	\$3,012,563	161,017	\$5.50	\$637,627	403	\$7.95	\$2,096	\$13,267,943
KALAMAZOO VALLEY	433,948	\$7.73	\$3,163,481	175,056	\$5.34	\$693,222	0	\$0.00	\$0	\$22,949,074
KELLOGG	556,386	\$7.20	\$4,056,054	254,128	\$2.57	\$1,006,347	17,010	\$2.96	\$88,452	\$13,240,434
KIRTLAND	146,988	\$6.65	\$1,071,543	50,841	\$6.95	\$201,330	0	\$0.00	\$0	\$3,922,718
LAKE MICHIGAN	172,697	\$8.23	\$1,258,961	128,024	\$6.77	\$506,975	1,539	\$0.35	\$8,003	\$7,449,936
LANSING	654,911	\$7.05	\$4,774,301	744,232	\$4.82	\$2,947,159	26,080	\$5.51	\$135,616	\$40,765,696
MACOMB	566,511	\$6.75	\$4,129,865	329,033	\$0.96	\$1,302,971	85,490	\$7.76	\$444,548	\$50,068,320
MID MICHIGAN	243,742	\$4.77	\$1,776,879	123,989	\$1.46	\$490,996	2,557	\$2.66	\$13,296	\$8,014,890
MONROE	125,482	\$8.89	\$914,764	91,146	\$3.98	\$360,938	3,301	\$3.13	\$17,165	\$8,915,271
MONTCALM	191,676	\$7.81	\$1,397,318	17,460	\$8.42	\$69,142	568	\$4.70	\$2,954	\$4,799,704
MOTT	439,292	\$10.42	\$3,202,439	229,266	\$4.92	\$907,893	38,856	\$0.48	\$202,051	\$24,258,002
MUSKEGON	182,628	\$10.13	\$1,331,358	62,742	\$12.67	\$248,458	25,233	\$8.95	\$131,212	\$10,806,747
NORTH CENTRAL	142,653	\$4.48	\$1,039,940	53,433	\$4.23	\$211,595	2,534	\$4.91	\$13,177	\$4,651,921
NORTHWESTERN	154,544	\$7.50	\$1,126,626	127,004	\$3.53	\$502,936	7,379	\$2.92	\$38,371	\$10,674,415
OAKLAND	906,862	\$7.07	\$6,611,024	683,251	\$2.00	\$2,705,674	0	\$0.00	\$0	\$42,804,948
ST. CLAIR	301,929	\$6.70	\$2,201,062	157,680	\$3.02	\$624,413	7,608	\$2.07	\$39,562	\$10,046,627
SCHOOLCRAFT	306,870	\$6.82	\$2,237,082	301,464	\$4.34	\$1,193,797	24,057	\$3.60	\$125,096	\$23,690,117
SOUTHWESTERN	135,986	\$5.37	\$991,338	96,523	\$4.60	\$382,231	7,489	\$4.96	\$38,943	\$6,067,905
WASHTENAW	445,165	\$7.26	\$3,245,253	425,404	\$3.05	\$1,684,600	34,800	\$5.50	\$180,960	\$28,663,332
WAYNE COUNTY	654,991	\$5.12	\$4,774,884	356,640	\$4.93	\$1,412,294	96,045	\$4.94	\$499,434	\$28,487,627
WEST SHORE	62,307	\$11.39	\$454,218	47,360	\$9.35	\$187,546	0	\$0.00	\$0	\$2,906,759
STATE TOTAL	9,180,991	\$7.29	\$66,929,424	5,867,317	\$3.96	\$23,234,575	449,670	\$5.20	\$2,338,285	\$467,019,999

TABLE 40
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2007-08

	TARGET NEED INSTRUCTION	INSTRUCTIONAL SUPPORT EXPENDITURES	SUPPORT AS % NEED	INSTRUCTIONAL SUPPORT TARGET NEED	STUDENT SERVICES LESS ATHLETICS	UNDUPLICATED STUDENT HEADCOUNT	COST PER STUDENT	PELL RECIPIENT	STUDENT SERVICES NEED
ALPENA	\$4,725,476	\$918,281	19.4%	\$1,493,250	\$1,068,232	2,589	\$413	821	\$742,856
BAY DE NOC	\$5,594,989	\$1,756,762	31.4%	\$1,768,017	\$948,130	5,924	\$160	998	\$1,677,746
DELTA	\$23,943,500	\$7,234,236	30.2%	\$7,566,146	\$7,061,818	16,241	\$435	3,571	\$4,620,514
GLEN OAKS	\$3,160,349	\$970,299	30.7%	\$998,670	\$921,964	2,470	\$373	494	\$701,480
GOGEBIC	\$2,398,089	\$666,187	27.8%	\$757,796	\$830,269	1,317	\$630	416	\$377,843
GRAND RAPIDS	\$33,112,059	\$9,406,915	28.4%	\$10,463,411	\$6,192,228	26,226	\$236	4,887	\$7,439,229
HENRY FORD	\$27,633,151	\$7,202,306	26.1%	\$8,732,076	\$7,011,583	22,065	\$318	5,563	\$6,295,210
JACKSON	\$13,267,943	\$2,604,897	19.6%	\$4,192,670	\$2,442,477	8,957	\$273	2,161	\$2,553,028
KALAMAZOO VALLEY	\$22,949,074	\$4,148,764	18.1%	\$7,251,907	\$3,732,314	17,577	\$212	2,861	\$4,975,508
KELLOGG	\$13,240,434	\$4,622,416	34.9%	\$4,183,977	\$2,116,806	15,760	\$134	1,819	\$4,442,515
KIRTLAND	\$3,922,718	\$1,818,709	46.4%	\$1,239,579	\$1,505,118	3,030	\$497	940	\$868,870
LAKE MICHIGAN	\$7,449,936	\$2,096,911	28.1%	\$2,354,180	\$1,952,094	6,510	\$300	1,304	\$1,848,890
LANSING	\$40,765,696	\$14,453,190	35.5%	\$12,881,960	\$11,604,734	32,097	\$362	5,372	\$9,089,363
MACOMB	\$50,068,320	\$14,157,363	28.3%	\$15,821,589	\$8,778,997	42,900	\$205	3,599	\$12,059,075
MID MICHIGAN	\$8,014,890	\$1,370,726	17.1%	\$2,532,705	\$1,661,770	5,859	\$284	1,582	\$1,674,211
MONROE	\$8,915,271	\$2,573,253	28.9%	\$2,817,226	\$2,049,992	8,119	\$252	877	\$2,287,126
MONTCALM	\$4,799,704	\$1,564,293	32.6%	\$1,516,706	\$1,249,307	5,295	\$236	1,121	\$1,505,330
MOTT	\$24,258,002	\$7,237,272	29.8%	\$7,665,529	\$7,384,414	18,676	\$395	4,935	\$5,333,979
MUSKEGON	\$10,806,747	\$3,352,279	31.0%	\$3,414,932	\$2,616,370	9,936	\$263	1,687	\$2,814,319
NORTH CENTRAL	\$4,651,921	\$1,235,949	26.6%	\$1,470,007	\$1,807,240	4,112	\$440	834	\$1,168,098
NORTHWESTERN	\$10,674,415	\$4,885,977	45.8%	\$3,373,115	\$2,775,476	13,236	\$210	1,498	\$3,730,294
OAKLAND	\$42,804,948	\$19,029,849	44.5%	\$13,526,364	\$11,954,097	42,598	\$281	4,671	\$12,001,617
ST. CLAIR	\$10,046,627	\$3,208,746	31.9%	\$3,174,734	\$2,094,918	7,559	\$277	1,225	\$2,139,586
SCHOOLCRAFT	\$23,690,117	\$8,384,145	35.4%	\$7,486,077	\$6,322,844	31,459	\$201	2,224	\$8,832,661
SOUTHWESTERN	\$6,067,905	\$1,848,669	30.5%	\$1,917,458	\$1,427,490	4,228	\$338	1,107	\$1,207,287
WASHTENAW	\$28,663,332	\$8,349,940	29.1%	\$9,057,613	\$9,516,372	26,873	\$354	3,906	\$7,595,217
WAYNE COUNTY	\$28,487,627	\$11,707,818	41.1%	\$9,002,090	\$15,434,011	57,933	\$266	8,904	\$16,385,907
WEST SHORE	\$2,906,759	\$874,314	30.1%	\$918,536	\$899,169	2,573	\$349	564	\$731,967
STATE TOTAL	\$467,019,999	\$147,680,466	31.6%	\$147,578,320	\$123,360,234	442,119	\$279	69,941	\$125,099,726

TABLE 40 (continued)
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2007-08

	FYES	OPERATING FUND EXPENDITURES	ADM. NEED FYES < 2500	ADM. NEED FYES >= 2500 FYES < 6000	ADM. NEED FYES >= 6000	TARGET NEED ADMINISTRATION
ALPENA	1,220	\$12,058,534	\$1,820,839	\$0	\$0	\$1,820,839
BAY DE NOC	1,569	\$11,642,283	\$1,757,985	\$0	\$0	\$1,757,985
DELTA	6,641	\$58,354,368	\$0	\$0	\$5,718,728	\$5,718,728
GLEN OAKS	865	\$8,649,473	\$1,306,070	\$0	\$0	\$1,306,070
GOGEBIC	637	\$6,840,607	\$1,032,932	\$0	\$0	\$1,032,932
GRAND RAPIDS	9,708	\$80,263,871	\$0	\$0	\$7,865,859	\$7,865,859
HENRY FORD	8,282	\$63,634,529	\$0	\$0	\$6,236,184	\$6,236,184
JACKSON	3,539	\$28,532,996	\$0	\$3,167,163	\$0	\$3,167,163
KALAMAZOO VALLEY	6,354	\$38,603,779	\$0	\$0	\$3,783,170	\$3,783,170
KELLOGG	3,359	\$28,545,198	\$0	\$3,168,517	\$0	\$3,168,517
KIRTLAND	1,029	\$13,220,771	\$1,996,336	\$0	\$0	\$1,996,336
LAKE MICHIGAN	2,177	\$19,124,776	\$2,887,841	\$0	\$0	\$2,887,841
LANSING	11,311	\$89,292,327	\$0	\$0	\$8,750,648	\$8,750,648
MACOMB	13,367	\$92,534,365	\$0	\$0	\$9,068,368	\$9,068,368
MID MICHIGAN	2,155	\$12,529,001	\$1,891,879	\$0	\$0	\$1,891,879
MONROE	2,547	\$20,740,173	\$0	\$2,302,159	\$0	\$2,302,159
MONTCALM	1,286	\$11,401,001	\$1,721,551	\$0	\$0	\$1,721,551
MOTT	6,326	\$59,312,297	\$0	\$0	\$5,812,605	\$5,812,605
MUSKEGON	2,973	\$25,314,503	\$0	\$2,809,910	\$0	\$2,809,910
NORTH CENTRAL	1,284	\$10,634,579	\$1,605,821	\$0	\$0	\$1,605,821
NORTHWESTERN	3,294	\$29,476,899	\$0	\$3,271,936	\$0	\$3,271,936
OAKLAND	15,281	\$120,060,679	\$0	\$0	\$11,765,947	\$11,765,947
ST. CLAIR	2,875	\$22,565,613	\$0	\$2,504,783	\$0	\$2,504,783
SCHOOLCRAFT	7,222	\$54,349,883	\$0	\$0	\$5,326,289	\$5,326,289
SOUTHWESTERN	1,588	\$13,343,267	\$2,014,833	\$0	\$0	\$2,014,833
WASHTENAW	7,757	\$72,401,768	\$0	\$0	\$7,095,373	\$7,095,373
WAYNE COUNTY	7,857	\$80,972,185	\$0	\$0	\$7,935,274	\$7,935,274
WEST SHORE	860	\$9,652,042	\$1,457,458	\$0	\$0	\$1,457,458
STATE TOTAL	133,359	\$1,094,051,767	\$19,493,545	\$17,224,468	\$79,358,445	\$116,076,458

TABLE 40 (continued)
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2007-08

	PHYSICAL PLANT EXPENDITURES LESS ENERGY	SQUARE FEET	COST PER SQUARE FOOT	PHYSICAL PLANT NEED	ENERGY EXPENDITURES	CUBIC FEET	COST PER CUBIC FOOT	ENERGY NEED	EQUIPMENT NEED 4% INSTR. NEED	NON INSTRUCTIONAL NEED
ALPENA	\$1,009,407	403,186	\$2.50	\$2,181,236	\$591,863	6,466,980	\$0.0915	\$799,965	\$189,019	\$7,227,165
BAY DE NOC	\$878,713	327,544	\$2.68	\$1,772,013	\$423,535	4,260,479	\$0.0994	\$527,021	\$223,800	\$7,726,582
DELTA	\$4,238,578	1,041,247	\$4.07	\$5,633,146	\$1,943,721	15,649,561	\$0.1242	\$1,935,851	\$957,740	\$26,432,125
GLEN OAKS	\$936,124	186,058	\$5.03	\$1,006,574	\$258,663	2,232,696	\$0.1159	\$276,184	\$126,414	\$4,415,392
GOGEBIC	\$445,455	207,660	\$2.15	\$1,123,441	\$175,002	3,604,717	\$0.0485	\$445,903	\$95,924	\$3,833,839
GRAND RAPIDS	\$7,387,710	1,190,754	\$6.20	\$6,441,979	\$2,456,268	18,681,069	\$0.1315	\$2,310,848	\$1,324,482	\$35,845,808
HENRY FORD	\$5,538,519	869,718	\$6.37	\$4,705,174	\$1,312,889	12,177,407	\$0.1078	\$1,506,345	\$1,105,326	\$28,580,315
JACKSON	\$3,179,915	524,561	\$6.06	\$2,837,875	\$1,026,730	8,952,100	\$0.1147	\$1,107,375	\$530,718	\$14,388,829
KALAMAZOO VALLEY	\$2,879,236	698,719	\$4.12	\$3,780,070	\$975,776	11,063,373	\$0.0882	\$1,368,539	\$917,963	\$22,077,157
KELLOGG	\$2,426,754	595,328	\$4.08	\$3,220,724	\$797,812	8,522,273	\$0.0936	\$1,054,205	\$529,617	\$16,599,555
KIRTLAND	\$1,470,798	276,469	\$5.32	\$1,495,697	\$359,030	3,847,580	\$0.0933	\$475,946	\$156,909	\$6,233,337
LAKE MICHIGAN	\$1,496,334	561,293	\$2.67	\$3,036,595	\$651,409	10,782,114	\$0.0604	\$1,333,748	\$297,997	\$11,759,251
LANSING	\$6,482,757	1,499,399	\$4.32	\$8,111,749	\$1,746,053	17,201,539	\$0.1015	\$2,127,830	\$1,630,628	\$42,592,178
MACOMB	\$9,526,508	1,566,160	\$6.08	\$8,472,926	\$4,242,281	26,763,916	\$0.1585	\$3,310,696	\$2,002,733	\$50,735,387
MID MICHIGAN	\$1,122,295	263,996	\$4.25	\$1,428,218	\$489,978	2,549,652	\$0.1922	\$315,392	\$320,596	\$8,163,001
MONROE	\$1,934,825	381,045	\$5.08	\$2,061,453	\$898,282	6,135,768	\$0.1464	\$758,995	\$356,611	\$10,583,570
MONTCALM	\$905,773	205,780	\$4.40	\$1,113,270	\$416,766	3,283,977	\$0.1269	\$406,228	\$191,988	\$6,455,073
MOTT	\$7,088,827	1,009,142	\$7.02	\$5,459,458	\$1,970,323	14,434,447	\$0.1365	\$1,785,541	\$970,320	\$27,027,432
MUSKEGON	\$1,762,654	470,905	\$3.74	\$2,547,596	\$426,983	6,138,898	\$0.0696	\$759,382	\$432,270	\$12,778,409
NORTH CENTRAL	\$820,172	250,284	\$3.28	\$1,354,036	\$291,752	3,241,635	\$0.0900	\$400,990	\$186,077	\$6,185,029
NORTHWESTERN	\$3,169,704	754,518	\$4.20	\$4,081,942	\$1,009,632	10,173,748	\$0.0992	\$1,258,493	\$426,977	\$16,142,757
OAKLAND	\$12,241,059	2,064,446	\$5.93	\$11,168,653	\$3,954,885	28,351,913	\$0.1395	\$3,507,132	\$1,712,198	\$53,681,911
ST. CLAIR	\$2,139,368	453,692	\$4.72	\$2,454,474	\$696,083	6,917,764	\$0.1006	\$855,727	\$401,865	\$11,531,169
SCHOOLCRAFT	\$7,089,430	650,123	\$10.90	\$3,517,165	\$1,521,232	10,856,880	\$0.1401	\$1,342,996	\$947,605	\$27,452,793
SOUTHWESTERN	\$1,378,417	365,518	\$3.77	\$1,977,452	\$661,775	5,848,288	\$0.1132	\$723,433	\$242,716	\$8,083,179
WASHTENAW	\$6,872,245	947,966	\$7.25	\$5,128,496	\$2,376,938	14,212,363	\$0.1672	\$1,758,069	\$1,146,533	\$31,781,301
WAYNE COUNTY	\$7,330,980	1,045,254	\$7.01	\$5,654,824	\$2,566,335	14,169,856	\$0.1811	\$1,752,811	\$1,139,505	\$41,870,411
WEST SHORE	\$1,240,217	223,817	\$5.54	\$1,210,850	\$380,789	3,289,592	\$0.1158	\$406,923	\$116,270	\$4,842,004
STATE TOTAL	\$102,992,774	19,034,582	\$5.41	\$102,977,086	\$34,622,785	279,810,585	\$0.1237	\$34,612,568	\$18,680,801	\$545,024,959

TABLE 41
TAX GRANTS FOR
Fiscal Year 2007-08

	TAXABLE VALUE ('000)	FYES	TAXABLE VALUE PER FYES	OPERATING MILLAGE LEVIED	EQUALIZATION MILLAGE	TAX GRANT
ALPENA	\$897,284	1,208	\$743	2.4373	0.550	\$744,977
BAY DE NOC	\$914,332	1,728	\$529	2.3151	0.550	\$1,269,078
DELTA	\$10,665,874	6,547	\$1,629	2.0427	0.550	\$846,187
GLEN OAKS	\$1,460,667	929	\$1,572	2.7088	0.550	\$149,230
GOGEBIC	\$366,069	637	\$575	1.3401	0.340	\$279,122
GRAND RAPIDS	\$18,364,399	9,363	\$1,961	1.7865	0.550	\$0
HENRY FORD	\$4,386,238	8,363	\$524	2.9596	0.550	\$6,163,678
JACKSON	\$3,790,536	3,532	\$1,073	1.1511	0.151	\$422,169
KALAMAZOO VALLEY	\$6,801,268	6,300	\$1,080	2.4089	0.550	\$2,716,344
KELLOGG	\$3,143,362	3,435	\$915	2.8636	0.550	\$1,792,742
KIRTLAND	\$2,510,432	1,100	\$2,282	2.1460	0.550	\$0
LAKE MICHIGAN	\$6,167,243	2,336	\$2,640	1.8060	0.550	\$0
LANSING	\$9,562,201	10,863	\$880	3.8112	0.550	\$5,879,218
MACOMB	\$26,980,530	12,994	\$2,076	1.4212	0.421	\$0
MID MICHIGAN	\$1,511,705	2,020	\$749	1.2404	0.240	\$541,319
MONROE	\$5,334,377	2,466	\$2,163	2.1794	0.550	\$0
MONTCALM	\$1,810,674	1,195	\$1,515	2.7294	0.550	\$229,419
MOTT	\$10,612,707	6,234	\$1,703	1.9907	0.550	\$551,976
MUSKEGON	\$3,795,562	3,104	\$1,223	2.2037	0.550	\$1,094,245
NORTH CENTRAL	\$2,259,870	1,233	\$1,833	2.0248	0.550	\$21,026
NORTHWESTERN	\$3,322,297	3,275	\$1,014	2.1270	0.550	\$1,531,156
OAKLAND	\$55,604,203	14,801	\$3,757	1.5844	0.550	\$0
ST. CLAIR	\$5,224,301	2,912	\$1,794	1.8891	0.550	\$112,104
SCHOOLCRAFT	\$13,332,206	6,815	\$1,956	1.7967	0.550	\$0
SOUTHWESTERN	\$1,496,815	1,574	\$951	2.5080	0.550	\$790,585
WASHTENAW	\$12,539,706	7,430	\$1,688	3.3849	0.550	\$719,176
WAYNE COUNTY	\$28,966,809	7,599	\$3,812	2.4769	0.550	\$0
WEST SHORE	\$2,068,946	869	\$2,382	2.1449	0.550	\$0
STATE TOTAL	\$243,890,613	130,862	\$1,864			\$25,853,751

NOTE: A tax equalization grant has been used to compensate colleges for a low tax base. In this case, tax revenue per FYES is equalized upward to a guaranteed level (the state average), if the college qualifies by levying additional millage beyond 1 mill (but not in excess of 1.55 mills).

**TABLE 42
DEDUCTIONS
Fiscal Year 2007-08**

	ONE MILL DEDUCT	IN DISTRICT CREDITS	OUT-OF- DISTRICT CREDITS	IN DISTRICT TUITION	OUT-OF- DISTRICT TUITION	AVERAGE TUITION REVENUE	IMPUTED TUITION REVENUE	TUITION DEDUCT (SMALLER)
ALPENA	(\$897,284)	21,973	15,833	\$72.00	\$108.00	\$3,037,569	\$3,292,020	(\$3,037,569)
BAY DE NOC	(\$914,332)	24,966	23,667	\$64.50	\$95.00	\$4,026,894	\$3,858,672	(\$3,858,672)
DELTA	(\$10,665,874)	174,827	31,039	\$72.50	\$104.00	\$14,543,706	\$15,903,014	(\$14,543,706)
GLEN OAKS	(\$1,460,667)	21,475	5,351	\$64.00	\$95.00	\$1,942,440	\$1,882,745	(\$1,882,745)
GOGEBIC	(\$366,069)	9,015	10,715	\$74.00	\$94.00	\$1,673,975	\$1,674,320	(\$1,673,975)
GRAND RAPIDS	(\$18,364,399)	224,327	76,611	\$69.50	\$125.00	\$22,390,700	\$25,167,102	(\$22,390,700)
HENRY FORD	(\$4,386,238)	71,862	184,867	\$57.00	\$112.00	\$23,426,500	\$24,801,238	(\$23,426,500)
JACKSON	(\$3,790,536)	56,581	53,121	\$74.00	\$104.00	\$9,073,922	\$9,711,578	(\$9,073,922)
KALAMAZOO VALLEY	(\$6,801,268)	151,211	45,749	\$55.00	\$94.00	\$14,495,479	\$12,617,011	(\$12,617,011)
KELLOGG	(\$3,143,362)	64,603	39,523	\$62.00	\$100.50	\$8,218,311	\$7,977,448	(\$7,977,448)
KIRTLAND	(\$2,510,432)	21,782	10,131	\$66.85	\$122.65	\$2,447,049	\$2,698,694	(\$2,447,049)
LAKE MICHIGAN	(\$6,167,243)	54,048	13,429	\$72.50	\$86.00	\$4,884,821	\$5,073,374	(\$4,884,821)
LANSING	(\$9,562,201)	207,850	142,776	\$65.00	\$105.00	\$28,024,372	\$28,501,730	(\$28,024,372)
MACOMB	(\$26,980,530)	351,366	63,003	\$65.00	\$99.00	\$29,292,794	\$29,076,087	(\$29,076,087)
MID MICHIGAN	(\$1,511,705)	23,084	43,731	\$62.30	\$107.00	\$5,938,295	\$6,117,350	(\$5,938,295)
MONROE	(\$5,334,377)	68,410	10,560	\$58.00	\$98.00	\$5,530,221	\$5,002,660	(\$5,002,660)
MONTCALM	(\$1,810,674)	26,262	13,590	\$64.00	\$98.00	\$3,089,774	\$3,012,588	(\$3,012,588)
MOTT	(\$10,612,707)	165,849	30,242	\$75.80	\$113.45	\$13,877,630	\$16,002,309	(\$13,877,630)
MUSKEGON	(\$3,795,562)	61,827	30,339	\$60.00	\$90.00	\$7,106,270	\$6,440,130	(\$6,440,130)
NORTH CENTRAL	(\$2,259,870)	16,043	23,757	\$64.00	\$101.30	\$3,454,328	\$3,433,336	(\$3,433,336)
NORTHWESTERN	(\$3,322,297)	51,100	51,019	\$68.60	\$119.92	\$8,503,515	\$9,623,658	(\$8,503,515)
OAKLAND	(\$55,604,203)	399,452	74,253	\$55.15	\$93.35	\$33,568,045	\$28,961,295	(\$28,961,295)
ST. CLAIR	(\$5,224,301)	70,583	18,534	\$68.50	\$108.00	\$6,480,283	\$6,836,608	(\$6,480,283)
SCHOOLCRAFT	(\$13,332,206)	132,688	91,210	\$65.00	\$97.00	\$17,896,801	\$17,472,090	(\$17,472,090)
SOUTHWESTERN	(\$1,496,815)	21,228	27,988	\$67.75	\$85.75	\$4,221,277	\$3,838,168	(\$3,838,168)
WASHTENAW	(\$12,539,706)	172,840	67,634	\$62.00	\$105.00	\$18,124,175	\$17,817,650	(\$17,817,650)
WAYNE COUNTY	(\$28,966,809)	216,319	27,243	\$55.50	\$71.75	\$16,863,731	\$13,960,390	(\$13,960,390)
WEST SHORE	(\$2,068,946)	22,795	3,847	\$65.00	\$106.00	\$1,876,015	\$1,889,457	(\$1,876,015)
STATE TOTAL	(\$243,890,613)	2,904,366	1,229,762	\$65.19	\$101.38			(\$301,528,622)

TABLE 42 (continued)
DEDUCTIONS
Fiscal Year 2007-08

	TOTAL OPERATING FUND REVENUE	ALL OTHER SOURCES OF OPER REVENUE	OTHER REV. % TOTAL	OTHER REVENUE DEDUCT	TOTAL DEDUCTIONS
ALPENA	\$12,261,960	\$518,868	4.2%	(\$527,264)	(\$4,462,117)
BAY DE NOC	\$12,106,134	\$712,431	5.9%	(\$520,564)	(\$5,293,568)
DELTA	\$63,164,529	\$3,921,867	6.2%	(\$2,716,075)	(\$27,925,655)
GLEN OAKS	\$9,458,677	\$131,548	1.4%	(\$406,723)	(\$3,750,135)
GOGEBIC	\$7,519,598	\$336,126	4.5%	(\$323,343)	(\$2,363,387)
GRAND RAPIDS	\$82,513,820	\$5,104,281	6.2%	(\$3,548,094)	(\$44,303,193)
HENRY FORD	\$68,026,160	\$2,281,429	3.4%	(\$2,925,125)	(\$30,737,863)
JACKSON	\$31,773,658	\$1,916,814	6.0%	(\$1,366,267)	(\$14,230,725)
KALAMAZOO VALLEY	\$43,050,159	\$1,562,687	3.6%	(\$1,851,157)	(\$21,269,436)
KELLOGG	\$29,448,938	\$1,266,650	4.3%	(\$1,266,304)	(\$12,387,114)
KIRTLAND	\$13,772,037	\$1,034,332	7.5%	(\$592,198)	(\$5,549,679)
LAKE MICHIGAN	\$24,689,701	\$954,487	3.9%	(\$1,061,657)	(\$12,113,721)
LANSING	\$107,806,769	\$4,126,420	3.8%	(\$4,635,691)	(\$42,222,264)
MACOMB	\$110,733,059	\$4,729,599	4.3%	(\$4,761,522)	(\$60,818,139)
MID MICHIGAN	\$14,664,385	\$348,706	2.4%	(\$630,569)	(\$8,080,569)
MONROE	\$22,495,953	\$589,549	2.6%	(\$967,326)	(\$11,304,363)
MONTCALM	\$12,384,778	\$497,854	4.0%	(\$532,545)	(\$5,355,807)
MOTT	\$63,858,865	\$2,960,205	4.6%	(\$2,745,931)	(\$27,236,268)
MUSKEGON	\$26,284,627	\$652,435	2.5%	(\$1,130,239)	(\$11,365,931)
NORTH CENTRAL	\$11,854,512	\$252,800	2.1%	(\$509,744)	(\$6,202,950)
NORTHWESTERN	\$31,225,053	\$1,225,892	3.9%	(\$1,342,677)	(\$13,168,489)
OAKLAND	\$149,349,385	\$4,206,725	2.8%	(\$6,422,024)	(\$90,987,522)
ST. CLAIR	\$25,635,036	\$1,272,491	5.0%	(\$1,102,307)	(\$12,806,891)
SCHOOLCRAFT	\$64,275,901	\$4,517,038	7.0%	(\$2,763,864)	(\$33,568,160)
SOUTHWESTERN	\$15,767,066	\$612,693	3.9%	(\$677,984)	(\$6,012,967)
WASHTENAW	\$83,567,823	\$5,697,400	6.8%	(\$3,593,416)	(\$33,950,772)
WAYNE COUNTY	\$104,176,529	\$2,001,870	1.9%	(\$4,479,591)	(\$47,406,790)
WEST SHORE	\$9,907,188	\$578,045	5.8%	(\$426,009)	(\$4,370,970)
STATE TOTAL	\$1,251,772,300	\$54,011,242	4.3%	(\$53,826,210)	(\$599,245,445)

**TABLE 43
MAJOR FUNDING FORMULA COMPONENTS FOR
Fiscal Year 2007-08**

	INSTRUCTIONAL NEED	NON INSTRUCTIONAL NEED	TAX GRANTS	GROSS FORMULA NEED	TOTAL DEDUCTS	FORMULA NET NEED
ALPENA	\$4,725,476	\$7,227,165	\$744,977	\$12,697,618	(\$4,462,117)	\$8,235,501
BAY DE NOC	\$5,594,989	\$7,726,582	\$1,269,078	\$14,590,649	(\$5,293,568)	\$9,297,081
DELTA	\$23,943,500	\$26,432,125	\$846,187	\$51,221,812	(\$27,925,655)	\$23,296,157
GLEN OAKS	\$3,160,349	\$4,415,392	\$149,230	\$7,724,971	(\$3,750,135)	\$3,974,836
GOGEBIC	\$2,398,089	\$3,833,839	\$279,122	\$6,511,050	(\$2,363,387)	\$4,147,663
GRAND RAPIDS	\$33,112,059	\$35,845,808	\$0	\$68,957,867	(\$44,303,193)	\$24,654,674
HENRY FORD	\$27,633,151	\$28,580,315	\$6,163,678	\$62,377,144	(\$30,737,863)	\$31,639,281
JACKSON	\$13,267,943	\$14,388,829	\$422,169	\$28,078,941	(\$14,230,725)	\$13,848,216
KALAMAZOO VALLEY	\$22,949,074	\$22,077,157	\$2,716,344	\$47,742,575	(\$21,269,436)	\$26,473,139
KELLOGG	\$13,240,434	\$16,599,555	\$1,792,742	\$31,632,731	(\$12,387,114)	\$19,245,617
KIRTLAND	\$3,922,718	\$6,233,337	\$0	\$10,156,055	(\$5,549,679)	\$4,606,376
LAKE MICHIGAN	\$7,449,936	\$11,759,251	\$0	\$19,209,187	(\$12,113,721)	\$7,095,466
LANSING	\$40,765,696	\$42,592,178	\$5,879,218	\$89,237,092	(\$42,222,264)	\$47,014,828
MACOMB	\$50,068,320	\$50,735,387	\$0	\$100,803,707	(\$60,818,139)	\$39,985,568
MID MICHIGAN	\$8,014,890	\$8,163,001	\$541,319	\$16,719,210	(\$8,080,569)	\$8,638,641
MONROE	\$8,915,271	\$10,583,570	\$0	\$19,498,841	(\$11,304,363)	\$8,194,478
MONTCALM	\$4,799,704	\$6,455,073	\$229,419	\$11,484,196	(\$5,355,807)	\$6,128,389
MOTT	\$24,258,002	\$27,027,432	\$551,976	\$51,837,410	(\$27,236,268)	\$24,601,142
MUSKEGON	\$10,806,747	\$12,778,409	\$1,094,245	\$24,679,401	(\$11,365,931)	\$13,313,470
NORTH CENTRAL	\$4,651,921	\$6,185,029	\$21,026	\$10,857,976	(\$6,202,950)	\$4,655,026
NORTHWESTERN	\$10,674,415	\$16,142,757	\$1,531,156	\$28,348,328	(\$13,168,489)	\$15,179,839
OAKLAND	\$42,804,948	\$53,681,911	\$0	\$96,486,859	(\$90,987,522)	\$5,499,337
ST. CLAIR	\$10,046,627	\$11,531,169	\$112,104	\$21,689,900	(\$12,806,891)	\$8,883,009
SCHOOLCRAFT	\$23,690,117	\$27,452,793	\$0	\$51,142,910	(\$33,568,160)	\$17,574,750
SOUTHWESTERN	\$6,067,905	\$8,083,179	\$790,585	\$14,941,669	(\$6,012,967)	\$8,928,702
WASHTENAW	\$28,663,332	\$31,781,301	\$719,176	\$61,163,809	(\$33,950,772)	\$27,213,037
WAYNE COUNTY	\$28,487,627	\$41,870,411	\$0	\$70,358,038	(\$47,406,790)	\$22,951,248
WEST SHORE	\$2,906,759	\$4,842,004	\$0	\$7,748,763	(\$4,370,970)	\$3,377,793
STATE TOTAL	\$467,019,999	\$545,024,959	\$25,853,751	\$1,037,898,709	(\$599,245,445)	\$438,653,264

SECTION VI

DATA BOOK COMPANION

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

STATE TOTAL

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	297,428	144,691	442,119

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	6,372	35,458	543,599	205,945	749,544	29,930,393	11,187,255	41,117,648	2,933,252	1,677,748	629,423	2,307,171	74,424.9	82,898.5
1.2	BUSINESS & HUMAN SERVICES	6,589	21,091	223,183	105,889	329,072	11,039,127	4,788,970	15,828,097	15,352,968	612,500	253,988	866,488	27,951.2	31,911.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	4,713	10,444	54,433	45,084	99,517	3,172,710	2,099,821	5,272,531	5,204,820	138,560	93,296	231,856	7,479.2	10,630.1
1.4	HEALTH OCCUPATIONS	2,592	8,003	87,575	48,061	135,636	5,737,658	3,443,333	9,180,991	8,632,111	225,733	137,446	363,179	11,715.5	18,510.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	507	5,671	73,290	33,919	107,209	3,996,080	1,871,237	5,867,317	165,984	236,009	109,491	345,500	11,145.2	11,829.3
1.6	HUMAN DEVELOPMENT	512	2,350	51,373	8,195	59,568	326,277	123,393	449,670		9,080	3,718	12,798	412.8	906.6
1.7	PERSONAL INTEREST	1,582	3,809	53,510	14,965	68,475	539,198	188,171	727,369		4,736	2,400	7,136	230.2	1,466.5
1.0	TOTAL	22,867	86,826	1,086,963	462,058	1,549,021	54,741,443	23,702,180	78,443,623	32,289,135	2,904,366	1,229,762	4,134,128	133,359.0	158,152.6

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Alpena Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT 1,350	OUT-DISTRICT 1,239	TOTAL 2,589
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ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	164	470	4,089	2,982	7,071	243,474	167,225	410,699	25,872	13,689	9,703	23,392	754.6	828.0
1.2	BUSINESS & HUMAN SERVICES	92	179	1,400	830	2,230	64,850	39,932	104,782	104,782	3,611	2,266	5,877	189.6	211.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	102	130	910	911	1,821	60,267	65,036	125,303	125,303	2,585	2,738	5,323	171.7	252.6
1.4	HEALTH OCCUPATIONS	35	54	532	227	759	38,736	16,496	55,232	55,232	1,338	565	1,903	61.4	111.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	35	229	187	416	15,392	11,344	26,736	0	750	561	1,311	42.3	53.9
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	400	868	7,160	5,137	12,297	422,719	300,033	722,752	311,189	21,973	15,833	37,806	1,219.6	1,457.2

**2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX65.XLS)**

Bay de Noc Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	2,672	3,252	5,924

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	111	466	4,060	3,515	7,575	246,216	214,080	460,296	23,440	14,921	12,976	27,897	899.9	928.0
1.2	BUSINESS & HUMAN SERVICES	150	381	2,255	2,260	4,515	96,896	91,640	188,536	186,558	5,710	5,441	11,151	359.7	380.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	100	153	671	864	1,535	41,853	41,666	83,519	82,685	1,815	1,567	3,382	109.1	168.4
1.4	HEALTH OCCUPATIONS	48	177	1,017	1,389	2,406	52,420	83,298	135,718	118,164	1,945	3,197	5,142	165.9	273.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	5	17	174	129	303	9,392	7,264	16,656	0	555	450	1,005	32.4	33.6
1.6	HUMAN DEVELOPMENT	5	7	31	19	50	1,052	583	1,635		20	36	56	1.8	3.3
1.7	PERSONAL INTEREST	8	14	100	44	144	1,307	549	1,856		0	0	0	0.0	3.7
1.0	TOTAL	427	1,215	8,308	8,220	16,528	449,136	439,080	888,216	410,847	24,966	23,667	48,633	1,568.8	1,790.7

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Mott Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT 14,474	OUT-DISTRICT 4,202	TOTAL 18,676
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ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	309	1,840	31,798	6,443	38,241	1,754,690	353,356	2,108,046	83,207	89,912	18,017	107,929	3,481.6	4,250.1
1.2	BUSINESS & HUMAN SERVICES	384	1,151	13,705	3,118	16,823	792,939	121,277	914,216	914,192	42,660	6,037	48,697	1,570.9	1,843.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	204	487	3,289	1,393	4,682	227,393	53,915	281,308	281,308	9,284	1,696	10,980	354.2	567.2
1.4	HEALTH OCCUPATIONS	185	629	7,249	1,653	8,902	355,683	83,609	439,292	439,267	12,518	2,785	15,303	493.6	885.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	25	418	4,369	576	4,945	199,524	29,742	229,266	0	11,224	1,667	12,891	415.8	462.2
1.6	HUMAN DEVELOPMENT	15	78	1,191	363	1,554	29,941	8,915	38,856		251	40	291	9.4	78.3
1.7	PERSONAL INTEREST	60	98	444	366	810	1,826	5,938	7,764		0	0	0	0.0	15.7
1.0	TOTAL	1,182	4,701	62,045	13,912	75,957	3,361,996	656,752	4,018,748	1,717,974	165,849	30,242	196,091	6,325.5	8,102.4

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Delta College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT 13,570	OUT-DISTRICT 2,671	TOTAL 16,241
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ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	331	2,096	33,243	5,843	39,086	1,913,292	331,752	2,245,044	341,396	102,595	17,881	120,476	3,886.3	4,526.3
1.2	BUSINESS & HUMAN SERVICES	328	1,214	15,048	2,275	17,323	680,161	104,577	784,738	783,778	35,680	5,345	41,025	1,323.4	1,582.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	292	648	4,082	2,106	6,188	246,422	74,667	321,089	318,352	11,129	2,839	13,968	450.6	647.4
1.4	HEALTH OCCUPATIONS	205	453	4,651	1,066	5,717	282,770	67,080	349,850	349,706	11,699	2,716	14,415	465.0	705.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	10	281	4,143	693	4,836	191,862	32,472	224,334	0	11,628	1,968	13,596	438.6	452.3
1.6	HUMAN DEVELOPMENT	19	81	1,026	194	1,220	28,401	4,819	33,220		1,653	266	1,919	61.9	67.0
1.7	PERSONAL INTEREST	28	57	640	52	692	8,197	832	9,029		443	24	467	15.1	18.2
1.0	TOTAL	1,213	4,830	62,833	12,229	75,062	3,351,105	616,199	3,967,304	1,793,232	174,827	31,039	205,866	6,640.9	7,998.6

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Glen Oaks Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	1,986	484	2,470

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	100	312	3,219	878	4,097	194,638	51,353	245,991	5,114	10,544	2,756	13,300	429.0	495.9
1.2	BUSINESS & HUMAN SERVICES	79	203	1,598	351	1,949	81,093	17,687	98,780	70,388	4,735	1,037	5,772	186.2	199.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	40	86	427	72	499	25,089	3,958	29,047	29,046	1,305	218	1,523	49.1	58.6
1.4	HEALTH OCCUPATIONS	43	100	944	243	1,187	86,166	20,368	106,534	87,382	3,320	761	4,081	131.6	214.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	38	395	139	534	26,242	9,223	35,465	0	1,562	549	2,111	68.1	71.5
1.6	HUMAN DEVELOPMENT	4	5	68	32	100	461	570	1,031		9	30	39	1.3	2.1
1.7	PERSONAL INTEREST	39	43	626	130	756	3,897	823	4,720		0	0	0	0.0	9.5
1.0	TOTAL	312	787	7,277	1,845	9,122	417,586	103,982	521,568	191,930	21,475	5,351	26,826	865.3	1,051.6

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Gogebic Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	573	744	1,317

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	122	270	1,821	2,041	3,862	90,592	104,968	195,560	9,744	5,189	5,948	11,137	359.3	394.3
1.2	BUSINESS & HUMAN SERVICES	96	178	698	968	1,666	38,336	40,727	79,063	79,015	1,915	2,225	4,140	133.5	159.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	63	64	260	373	633	16,408	23,960	40,368	40,368	701	1,099	1,800	58.1	81.4
1.4	HEALTH OCCUPATIONS	31	51	411	521	932	21,568	28,528	50,096	50,096	830	999	1,829	59.0	101.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	5	12	51	63	114	2,976	3,664	6,640	0	186	229	415	13.4	13.4
1.6	HUMAN DEVELOPMENT	4	22	176	190	366	3,104	3,440	6,544		194	215	409	13.2	13.2
1.7	PERSONAL INTEREST	7	21	200	14	214	2,926	241	3,167		0	0	0	0.0	6.4
1.0	TOTAL	328	618	3,617	4,170	7,787	175,910	205,528	381,438	179,223	9,015	10,715	19,730	636.5	769.1

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Grand Rapids Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	18,713	7,513	26,226

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	338	2,602	46,121	15,030	61,151	2,300,413	745,756	3,046,169	159,376	130,183	42,346	172,529	5,565.5	6,141.5
1.2	BUSINESS & HUMAN SERVICES	197	997	16,055	5,586	21,641	816,272	302,176	1,118,448	1,055,536	46,136	16,289	62,425	2,013.7	2,254.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	183	571	4,035	2,266	6,301	267,507	122,082	389,589	386,578	10,425	4,852	15,277	492.8	785.5
1.4	HEALTH OCCUPATIONS	109	583	7,724	3,067	10,791	378,548	152,316	530,864	528,656	15,836	6,381	22,217	716.7	1,070.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	22	323	5,576	1,725	7,301	341,472	105,648	447,120	10,432	21,150	6,551	27,701	893.6	901.5
1.6	HUMAN DEVELOPMENT	1	9	199	64	263	9,552	3,072	12,624		597	192	789	25.5	25.5
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	850	5,085	79,710	27,738	107,448	4,113,764	1,431,050	5,544,814	2,140,578	224,327	76,611	300,938	9,707.8	11,179.2

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Henry Ford Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	5,358	16,707	22,065

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	258	1,924	13,905	28,302	42,207	761,714	1,495,876	2,257,590	172,591	45,385	89,193	134,578	4,341.2	4,551.6
1.2	BUSINESS & HUMAN SERVICES	219	872	3,568	10,784	14,352	179,090	524,229	703,319	679,084	10,813	30,850	41,663	1,344.0	1,418.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	218	550	913	6,790	7,703	48,673	317,280	365,953	361,807	2,397	16,204	18,601	600.0	737.8
1.4	HEALTH OCCUPATIONS	127	404	1,690	7,047	8,737	131,414	582,469	713,883	711,273	6,136	26,001	32,137	1,036.7	1,439.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	38	481	2,386	7,596	9,982	116,549	378,124	494,673	4,979	7,004	21,973	28,977	934.7	997.3
1.6	HUMAN DEVELOPMENT	18	42	120	495	615	2,200	11,467	13,667		127	646	773	24.9	27.6
1.7	PERSONAL INTEREST	152	278	1,078	2,317	3,395	9,442	16,496	25,938		0	0	0	0.0	52.3
1.0	TOTAL	1,030	4,551	23,660	63,331	86,991	1,249,082	3,325,941	4,575,023	1,929,734	71,862	184,867	256,729	8,281.5	9,223.9

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Jackson Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	4,709	4,248	8,957

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	149	1,051	10,379	8,074	18,453	681,287	526,165	1,207,452	30,252	33,225	26,208	59,433	1,917.2	2,434.4
1.2	BUSINESS & HUMAN SERVICES	124	455	3,166	3,567	6,733	169,442	186,933	356,375	356,375	8,978	10,082	19,060	614.8	718.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	87	197	791	634	1,425	49,486	39,571	89,057	89,057	2,028	1,682	3,710	119.7	179.6
1.4	HEALTH OCCUPATIONS	109	443	2,803	3,789	6,592	179,062	234,184	413,246	413,246	7,770	10,990	18,760	605.2	833.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	19	156	1,371	1,201	2,572	84,465	76,552	161,017	0	4,580	4,159	8,739	281.9	324.6
1.6	HUMAN DEVELOPMENT	1	3	29	13	42	278	125	403		0	0	0	0.0	0.8
1.7	PERSONAL INTEREST	16	51	749	74	823	21,247	2,020	23,267		0	0	0	0.0	46.9
1.0	TOTAL	505	2,356	19,288	17,352	36,640	1,185,267	1,065,550	2,250,817	888,930	56,581	53,121	109,702	3,538.8	4,538.0

**2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX65.XLS)**

Kalamazoo Valley Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	13,529	4,048	17,577

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	235	1,545	31,592	9,005	40,597	1,662,305	479,360	2,141,665	197,324	94,787	27,849	122,636	3,956.0	4,317.9
1.2	BUSINESS & HUMAN SERVICES	151	630	10,826	3,319	14,145	604,697	205,446	810,143	798,590	29,541	8,821	38,362	1,237.5	1,633.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	105	218	2,237	832	3,069	179,630	65,191	244,821	244,821	6,559	2,481	9,040	291.6	493.6
1.4	HEALTH OCCUPATIONS	123	334	4,749	1,506	6,255	328,964	104,984	433,948	433,809	12,128	4,007	16,135	520.5	874.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	16	161	2,861	890	3,751	133,216	41,840	175,056	3,312	8,196	2,591	10,787	348.0	352.9
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	630	2,888	52,265	15,552	67,817	2,908,812	896,821	3,805,633	1,677,856	151,211	45,749	196,960	6,353.6	7,672.7

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Kellogg Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 7,990	OUT- DISTRICT 7,770	TOTAL 15,760
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ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	269	918	10,405	5,364	15,769	507,048	264,854	771,902	0	28,510	14,774	43,284	1,396.3	1,556.3
1.2	BUSINESS & HUMAN SERVICES	323	972	6,629	4,989	11,618	294,921	172,872	467,793	443,921	16,310	9,589	25,899	835.5	943.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	879	1,988	4,621	4,545	9,166	53,971	47,090	101,061	95,044	2,107	1,768	3,875	125.0	203.8
1.4	HEALTH OCCUPATIONS	217	675	5,125	4,229	9,354	282,688	273,698	556,386	405,086	10,452	10,276	20,728	668.6	1,121.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	21	189	2,164	1,352	3,516	148,522	105,606	254,128	0	7,195	3,110	10,305	332.4	512.4
1.6	HUMAN DEVELOPMENT	80	122	686	505	1,191	9,514	7,496	17,010		17	6	23	0.7	34.3
1.7	PERSONAL INTEREST	115	174	1,103	1,761	2,864	32,000	27,807	59,807		12	0	12	0.4	120.6
1.0	TOTAL	1,904	5,038	30,733	22,745	53,478	1,328,664	899,423	2,228,087	944,051	64,603	39,523	104,126	3,358.9	4,492.2

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Kirtland Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	1,820	1,210	3,030

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	175	361	3,535	1,161	4,696	182,599	59,510	242,109	8,223	10,540	3,363	13,903	448.5	488.1
1.2	BUSINESS & HUMAN SERVICES	173	374	2,171	1,150	3,321	84,688	50,516	135,204	128,628	4,385	1,952	6,337	204.4	272.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	289	654	1,394	1,234	2,628	30,352	17,918	48,270	48,270	1,359	752	2,111	68.1	97.3
1.4	HEALTH OCCUPATIONS	63	173	1,431	1,303	2,734	74,148	72,840	146,988	146,988	3,304	3,108	6,412	206.8	296.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	23	68	700	268	968	35,446	15,395	50,841	1,732	2,194	956	3,150	101.6	102.5
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	3	4	27	7	34	131	23	154		0	0	0	0.0	0.3
1.0	TOTAL	726	1,634	9,258	5,123	14,381	407,364	216,202	623,566	333,841	21,782	10,131	31,913	1,029.4	1,257.1

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Lake Michigan College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	5,232	1,278	6,510

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	212	886	10,552	2,336	12,888	582,317	135,082	717,399	1,122	31,796	7,165	38,961	1,256.8	1,446.4
1.2	BUSINESS & HUMAN SERVICES	138	382	4,164	863	5,027	167,650	32,666	200,316	200,315	10,161	1,998	12,159	392.2	403.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	72	142	769	200	969	44,443	11,399	55,842	55,842	2,082	556	2,638	85.1	112.6
1.4	HEALTH OCCUPATIONS	52	157	1,374	757	2,131	110,169	62,528	172,697	172,697	3,816	2,074	5,890	190.0	348.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	27	226	1,929	479	2,408	101,112	26,912	128,024	0	6,114	1,624	7,738	249.6	258.1
1.6	HUMAN DEVELOPMENT	5	6	61	6	67	1,341	198	1,539		74	12	86	2.8	3.1
1.7	PERSONAL INTEREST	2	2	6	0	6	51	0	51		5	0	5	0.2	0.1
1.0	TOTAL	508	1,801	18,855	4,641	23,496	1,007,083	268,785	1,275,868	429,976	54,048	13,429	67,477	2,176.7	2,572.4

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Lansing Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	17,169	14,928	32,097

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	420	1,960	30,920	20,452	51,372	1,822,851	1,206,295	3,029,146	600,516	99,954	64,649	164,603	5,309.8	6,107.1
1.2	BUSINESS & HUMAN SERVICES	418	1,921	16,723	15,496	32,219	776,281	617,757	1,394,038	1,284,978	45,114	31,923	77,037	2,485.1	2,810.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	373	963	5,089	5,756	10,845	358,636	387,103	745,739	717,255	16,204	16,556	32,760	1,056.8	1,503.5
1.4	HEALTH OCCUPATIONS	154	351	4,854	3,101	7,955	400,048	254,863	654,911	654,781	15,920	10,261	26,181	844.5	1,320.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	45	691	7,682	4,779	12,461	455,776	288,456	744,232	0	29,060	18,408	47,468	1,531.2	1,500.5
1.6	HUMAN DEVELOPMENT	13	46	530	283	813	16,528	9,552	26,080		1,033	597	1,630	52.6	52.6
1.7	PERSONAL INTEREST	15	74	597	333	930	11,466	7,085	18,551		565	382	947	30.5	37.4
1.0	TOTAL	1,438	6,006	66,395	50,200	116,595	3,841,586	2,771,111	6,612,697	3,257,530	207,850	142,776	350,626	11,310.5	13,332.1

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Macomb Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT 30,845	OUT-DISTRICT 12,055	TOTAL 42,900
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ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	364	2,885	61,317	8,253	69,570	4,157,323	520,226	4,677,549	256,487	211,487	26,471	237,958	7,676.1	9,430.5
1.2	BUSINESS & HUMAN SERVICES	707	2,153	27,846	8,615	36,461	1,629,832	342,879	1,972,711	1,936,571	84,353	18,685	103,038	3,323.8	3,977.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	347	1,078	7,911	4,531	12,442	450,757	198,191	648,948	648,150	20,537	10,043	30,580	986.5	1,308.4
1.4	HEALTH OCCUPATIONS	176	473	6,810	1,442	8,252	461,546	104,965	566,511	564,340	15,660	3,527	19,187	618.9	1,142.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	34	259	6,013	938	6,951	286,736	42,297	329,033	0	15,477	2,258	17,735	572.1	663.4
1.6	HUMAN DEVELOPMENT	78	155	1,394	509	1,903	62,213	23,277	85,490		2,841	627	3,468	111.9	172.4
1.7	PERSONAL INTEREST	152	265	1,412	1,640	3,052	16,240	22,354	38,594		1,011	1,392	2,403	77.5	77.8
1.0	TOTAL	1,858	7,268	112,703	25,928	138,631	7,064,647	1,254,189	8,318,836	3,405,548	351,366	63,003	414,369	13,366.8	16,771.9

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Mid Michigan Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	1,889	3,970	5,859

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	133	584	3,684	8,096	11,780	199,461	420,243	619,704	85,034	11,509	24,377	35,886	1,157.6	1,249.4
1.2	BUSINESS & HUMAN SERVICES	85	218	1,325	2,549	3,874	86,021	163,237	249,258	249,258	4,175	8,068	12,243	394.9	502.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	137	220	446	1,165	1,611	33,046	48,617	81,663	79,743	1,458	1,334	2,792	90.1	164.6
1.4	HEALTH OCCUPATIONS	66	165	989	1,674	2,663	85,699	158,043	243,742	234,370	3,282	5,099	8,381	270.4	491.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	19	150	940	1,678	2,618	43,890	80,099	123,989	38,238	2,660	4,853	7,513	242.4	250.0
1.6	HUMAN DEVELOPMENT	3	45	0	311	311	0	2,557	2,557		0	0	0	0.0	5.2
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	443	1,382	7,384	15,473	22,857	448,117	872,796	1,320,913	686,643	23,084	43,731	66,815	2,155.4	2,663.1

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Monroe

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	6,951	1,168	8,119

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	188	732	13,081	1,815	14,896	737,270	104,405	841,675	138,111	40,796	5,797	46,593	1,503.0	1,696.9
1.2	BUSINESS & HUMAN SERVICES	204	506	6,090	1,003	7,093	265,762	43,660	309,422	305,362	14,951	2,378	17,329	559.0	623.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	81	145	1,290	354	1,644	89,273	22,701	111,974	111,917	3,851	998	4,849	156.4	225.8
1.4	HEALTH OCCUPATIONS	47	79	1,200	234	1,434	104,850	20,632	125,482	125,482	3,872	814	4,686	151.2	253.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	4	67	1,414	166	1,580	81,642	9,504	91,146	0	4,940	573	5,513	177.8	183.8
1.6	HUMAN DEVELOPMENT	20	46	436	57	493	2,864	437	3,301		0	0	0	0.0	6.7
1.7	PERSONAL INTEREST	56	137	1,565	172	1,737	22,037	1,601	23,638		0	0	0	0.0	47.7
1.0	TOTAL	600	1,712	25,076	3,801	28,877	1,303,698	202,940	1,506,638	680,872	68,410	10,560	78,970	2,547.4	3,037.7

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Montcalm Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	3,306	1,989	5,295

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	161	510	5,026	2,098	7,124	239,090	108,027	347,117	8,704	13,593	6,245	19,838	639.9	699.8
1.2	BUSINESS & HUMAN SERVICES	143	308	2,697	1,247	3,944	120,352	51,280	171,632	165,664	5,901	2,572	8,473	273.3	346.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	63	113	520	316	836	25,228	13,640	38,868	38,712	1,185	685	1,870	60.3	78.4
1.4	HEALTH OCCUPATIONS	40	145	1,460	1,117	2,577	107,512	84,164	191,676	188,668	4,916	3,776	8,692	280.4	386.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	39	454	204	658	12,004	5,456	17,460	0	667	312	979	31.6	35.2
1.6	HUMAN DEVELOPMENT	13	15	70	28	98	387	181	568		0	0	0	0.0	1.1
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	435	1,130	10,227	5,010	15,237	504,573	262,748	767,321	401,748	26,262	13,590	39,852	1,285.5	1,546.9

**2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX65.XLS)**

Muskegon Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	7,299	2,637	9,936

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	294	1,219	14,757	7,150	21,907	789,396	383,140	1,172,536	110,174	42,016	20,405	62,421	2,013.6	2,364.0
1.2	BUSINESS & HUMAN SERVICES	119	603	4,888	1,965	6,853	185,856	82,867	268,723	264,053	10,205	4,732	14,937	481.8	541.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	80	146	1,204	436	1,640	73,011	34,144	107,155	107,077	2,506	1,233	3,739	120.6	216.0
1.4	HEALTH OCCUPATIONS	54	121	2,110	1,108	3,218	114,457	68,171	182,628	178,048	4,259	2,550	6,809	219.6	368.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	21	179	1,472	711	2,183	43,054	19,688	62,742	0	2,261	1,048	3,309	106.7	126.5
1.6	HUMAN DEVELOPMENT	26	86	1,269	220	1,489	18,878	6,355	25,233		580	371	951	30.7	50.9
1.7	PERSONAL INTEREST	34	49	658	54	712	5,892	467	6,359		0	0	0	0.0	12.8
1.0	TOTAL	628	2,403	26,358	11,644	38,002	1,230,544	594,832	1,825,376	659,352	61,827	30,339	92,166	2,973.0	3,680.2

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

North Central Michigan College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT 2,045	OUT-DISTRICT 2,067	TOTAL 4,112
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ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	134	463	4,466	4,728	9,194	200,171	258,075	458,246	63	9,674	14,066	23,740	765.8	923.9
1.2	BUSINESS & HUMAN SERVICES	110	215	1,247	1,792	3,039	61,160	87,815	148,975	144,117	3,460	4,978	8,438	272.2	300.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	3	4	21	25	46	1,108	1,320	2,428	2,428	60	75	135	4.4	4.9
1.4	HEALTH OCCUPATIONS	34	58	540	842	1,382	58,697	83,956	142,653	114,230	1,718	2,589	4,307	138.9	287.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	9	48	359	677	1,036	18,761	34,672	53,433	0	1,066	1,970	3,036	97.9	107.7
1.6	HUMAN DEVELOPMENT	3	5	23	29	52	1,144	1,390	2,534		65	79	144	4.6	5.1
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	293	793	6,656	8,093	14,749	341,041	467,228	808,269	260,838	16,043	23,757	39,800	1,283.8	1,629.6

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Northwestern Michigan College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 7,942	OUT- DISTRICT 5,294	TOTAL 13,236
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ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	371	1,071	9,848	8,399	18,247	521,938	465,940	987,878	28,165	30,403	27,804	58,207	1,877.6	1,991.7
1.2	BUSINESS & HUMAN SERVICES	309	737	4,640	3,802	8,442	171,258	177,635	348,893	344,711	9,462	10,321	19,783	638.2	703.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	191	312	1,243	1,914	3,157	55,641	89,107	144,748	143,927	2,549	4,769	7,318	236.1	291.8
1.4	HEALTH OCCUPATIONS	47	155	1,109	1,017	2,126	82,535	72,009	154,544	154,544	5,055	4,424	9,479	305.8	311.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	113	995	1,004	1,999	63,497	63,507	127,004	18,923	3,623	3,677	7,300	235.5	256.1
1.6	HUMAN DEVELOPMENT	29	92	567	179	746	5,632	1,747	7,379		0	0	0	0.0	14.9
1.7	PERSONAL INTEREST	252	444	4,244	1,275	5,519	55,876	14,042	69,918		8	24	32	1.0	141.0
1.0	TOTAL	1,214	2,924	22,646	17,590	40,236	956,377	883,987	1,840,364	690,270	51,100	51,019	102,119	3,294.2	3,710.5

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Oakland Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 32,914	OUT- DISTRICT 9,684	TOTAL 42,598
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ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	316	3,532	76,403	12,861	89,264	3,407,230	557,892	3,965,122	190,149	236,757	38,124	274,881	8,867.1	7,994.2
1.2	BUSINESS & HUMAN SERVICES	513	1,783	26,037	7,845	33,882	1,231,223	292,273	1,523,496	1,413,867	79,315	14,411	93,726	3,023.4	3,071.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	185	359	4,011	1,399	5,410	209,302	62,049	271,351	269,590	13,603	3,665	17,268	557.0	547.1
1.4	HEALTH OCCUPATIONS	136	482	8,669	2,397	11,066	706,078	200,784	906,862	609,368	29,532	8,010	37,542	1,211.0	1,828.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	14	559	8,638	2,333	10,971	545,555	137,696	683,251	0	38,050	9,701	47,751	1,540.4	1,377.5
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	17	89	1,523	545	2,068	33,225	9,643	42,868		2,195	342	2,537	81.8	86.4
1.0	TOTAL	1,181	6,804	125,281	27,380	152,661	6,132,613	1,260,337	7,392,950	2,482,974	399,452	74,253	473,705	15,280.7	14,905.2

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

St. Clair County Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	5,731	1,828	7,559

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	209	808	11,931	2,584	14,515	685,608	146,040	831,648	45,728	40,581	8,705	49,286	1,589.9	1,676.7
1.2	BUSINESS & HUMAN SERVICES	287	613	6,046	1,174	7,220	280,198	51,797	331,995	331,738	17,058	3,171	20,229	652.5	669.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	91	127	983	286	1,269	53,142	11,231	64,373	63,497	2,134	501	2,635	85.0	129.8
1.4	HEALTH OCCUPATIONS	85	299	2,922	2,198	5,120	170,257	131,672	301,929	301,929	6,801	5,315	12,116	390.8	608.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	9	74	1,127	226	1,353	144,992	12,688	157,680	88,368	3,644	781	4,425	142.7	317.9
1.6	HUMAN DEVELOPMENT	11	27	267	67	334	6,340	1,268	7,608		363	61	424	13.7	15.3
1.7	PERSONAL INTEREST	1	1	7	0	7	25	0	25		2	0	2	0.1	0.1
1.0	TOTAL	693	1,949	23,283	6,535	29,818	1,340,562	354,696	1,695,258	831,260	70,583	18,534	89,117	2,874.7	3,417.8

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Schoolcraft College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	16,057	15,402	31,459

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	328	1,962	28,059	16,833	44,892	1,468,951	856,055	2,325,006	270,218	82,011	48,034	130,045	4,195.0	4,687.5
1.2	BUSINESS & HUMAN SERVICES	351	1,239	10,923	10,797	21,720	540,878	532,588	1,073,466	1,063,166	31,363	28,053	59,416	1,916.6	2,164.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	77	142	881	732	1,613	52,184	52,827	105,011	93,195	2,515	2,119	4,634	149.5	211.7
1.4	HEALTH OCCUPATIONS	51	135	1,553	1,240	2,793	171,925	134,945	306,870	296,323	6,119	4,906	11,025	355.6	618.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	25	215	2,803	2,209	5,012	170,348	131,116	301,464	0	10,131	7,810	17,941	578.7	607.8
1.6	HUMAN DEVELOPMENT	42	87	765	603	1,368	14,495	9,562	24,057		519	273	792	25.5	48.5
1.7	PERSONAL INTEREST	284	633	7,678	4,449	12,127	99,440	59,291	158,731		30	15	45	1.5	320.0
1.0	TOTAL	1,158	4,413	52,662	36,863	89,525	2,518,221	1,776,384	4,294,605	1,722,902	132,688	91,210	223,898	7,222.4	8,658.4

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Southwestern Michigan College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	1,696	2,532	4,228

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	164	586	4,213	4,819	9,032	238,577	276,646	515,223	18,563	12,446	14,323	26,769	863.5	1,038.8
1.2	BUSINESS & HUMAN SERVICES	115	290	1,306	2,173	3,479	68,770	101,916	170,686	151,726	3,323	5,003	8,326	268.6	344.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	78	119	370	574	944	33,151	44,754	77,905	77,617	1,300	1,755	3,055	98.5	157.1
1.4	HEALTH OCCUPATIONS	53	149	684	1,393	2,077	43,599	92,387	135,986	135,986	1,724	3,610	5,334	172.1	274.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	14	114	626	931	1,557	38,377	58,146	96,523	0	2,098	3,002	5,100	164.5	194.6
1.6	HUMAN DEVELOPMENT	11	16	96	68	164	4,546	2,943	7,489		212	166	378	12.2	15.1
1.7	PERSONAL INTEREST	25	32	134	244	378	2,914	4,261	7,175		125	129	254	8.2	14.5
1.0	TOTAL	460	1,306	7,429	10,202	17,631	429,934	581,053	1,010,987	383,892	21,228	27,988	49,216	1,587.6	2,038.4

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

Washtenaw Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	18,181	8,692	26,873

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	262	2,200	33,831	11,962	45,793	1,821,018	645,990	2,467,008	118,828	100,218	35,897	136,115	4,390.8	4,973.8
1.2	BUSINESS & HUMAN SERVICES	336	988	12,023	4,423	16,446	629,990	230,563	860,553	856,010	31,293	11,040	42,333	1,365.6	1,735.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	194	432	3,062	4,800	7,862	236,602	227,140	463,742	463,742	8,534	10,173	18,707	603.5	935.0
1.4	HEALTH OCCUPATIONS	100	446	5,837	1,609	7,446	320,713	124,452	445,165	445,165	12,011	3,607	15,618	503.8	897.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	33	380	5,639	1,867	7,506	318,335	107,069	425,404	0	19,969	6,724	26,693	861.1	857.7
1.6	HUMAN DEVELOPMENT	47	164	1,689	956	2,645	21,014	13,786	34,800		475	101	576	18.6	70.2
1.7	PERSONAL INTEREST	159	421	5,017	455	5,472	64,373	6,024	70,397		340	92	432	13.9	141.9
1.0	TOTAL	1,131	5,031	67,098	26,072	93,170	3,412,045	1,355,024	4,767,069	1,883,745	172,840	67,634	240,474	7,757.3	9,611.1

**2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX65.XLS)**

Wayne County Community College District

UNDULICATED HEADCOUNT=====>	IN- DISTRICT	OUT- DISTRICT	TOTAL
	51,150	6,783	57,933

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	141	1,889	37,127	4,467	41,594	2,289,441	283,520	2,572,961	4,851	121,989	14,897	136,886	4,415.7	5,187.4
1.2	BUSINESS & HUMAN SERVICES	278	1,247	17,749	2,555	20,304	836,121	101,001	937,122	935,171	47,612	5,548	53,160	1,714.8	1,889.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	122	304	2,621	567	3,188	188,288	22,576	210,864	206,954	7,525	906	8,431	272.0	425.1
1.4	HEALTH OCCUPATIONS	173	666	8,603	1,682	10,285	544,091	110,900	654,991	654,968	21,734	4,245	25,979	838.0	1,320.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	16	329	8,118	810	8,928	325,039	31,601	356,640	0	17,409	1,647	19,056	614.7	719.0
1.6	HUMAN DEVELOPMENT	64	1,191	40,680	3,004	43,684	86,392	9,653	96,045		50	0	50	1.6	193.6
1.7	PERSONAL INTEREST	147	864	24,122	963	25,085	107,584	7,006	114,590		0	0	0	0.0	231.0
1.0	TOTAL	941	6,490	139,020	14,048	153,068	4,376,956	566,257	4,943,213	1,801,944	216,319	27,243	243,562	7,856.8	9,966.0

2005-06 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX65.XLS)

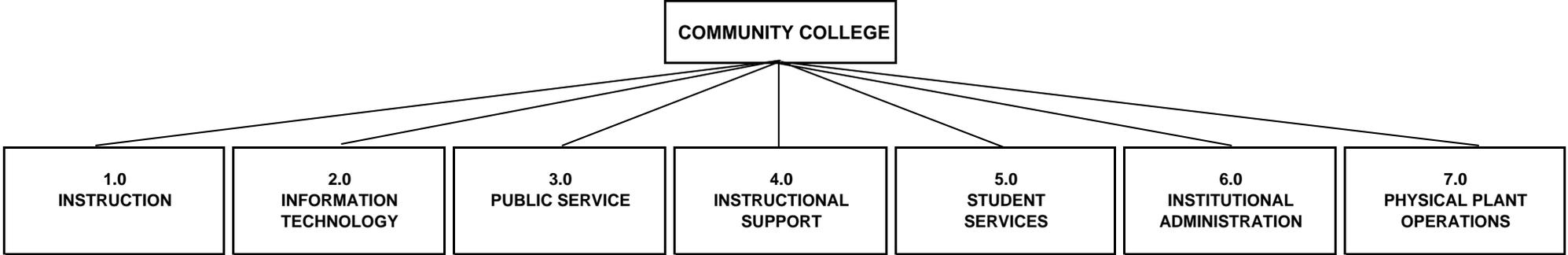
West Shore Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	2,277	296	2,573

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	114	316	4,217	454	4,671	231,483	25,424	256,907	0	13,038	1,450	14,488	467.4	518.0
1.2	BUSINESS & HUMAN SERVICES	160	282	2,360	393	2,753	84,390	21,024	105,414	105,414	4,280	1,173	5,453	175.9	212.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	57	92	382	9	391	21,847	688	22,535	22,535	823	32	855	27.6	45.4
1.4	HEALTH OCCUPATIONS	29	46	535	210	745	43,315	18,992	62,307	62,307	2,038	853	2,891	93.3	125.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	9	49	662	88	750	41,904	5,456	47,360	0	2,616	339	2,955	95.3	95.5
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	10	58	1,580	70	1,650	39,102	1,668	40,770		0	0	0	0.0	82.2
1.0	TOTAL	379	843	9,736	1,224	10,960	462,041	73,252	535,293	190,256	22,795	3,847	26,642	859.5	1,079.2

APPENDIX

**MICHIGAN COMMUNITY COLLEGE
ACTIVITIES CLASSIFICATION STRUCTURE (ACS)**

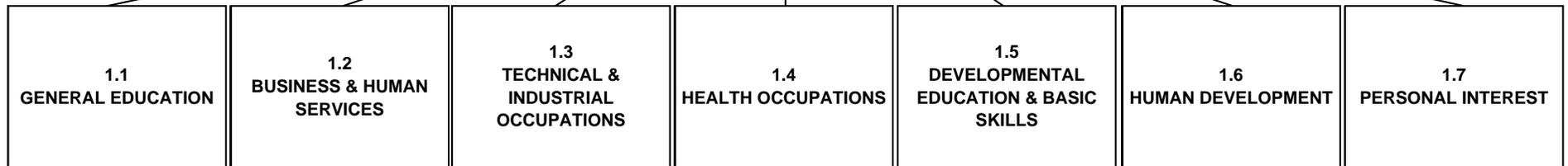


- 1.1 General Education
- 1.2 Business & Human Services
- 1.3 Technical & Industrial Occupations
- 1.4 Health Occupations
- 1.5 Developmental Education & Basic Skills
- 1.6 Human Development
- 1.7 Personal Interest

- 5.1 Programs & Administration
- 5.2 Financial Aid
- 5.3 Intercollegiate Athletics

- 7.1 Operations
- 7.2 Energy Services
- 7.3 Campus Security

1.0 INSTRUCTION



Visual & Performing Arts
 Communications &
 Language Arts
 Humanities & Social
 Sciences
 Math
 Science
 Physical & Wellness
 Education

Business, Administration
 & Marketing
 Computer & Information
 Sciences
 Administrative Support
 Social & Human Services
 Public Safety Services
 Media Production
 Personal & Culinary
 Services

Agricultural & Natural
 Resource Technologies
 Design Technologies
 Mechanical Trades &
 Mechanical Services
 Construction Trades
 Electrical Trades
 Transportation &
 Equipment Operations
 Registered Apprenticeship

Nursing
 Dental Technologies
 Diagnostic Technologies
 Therapeutic Technologies
 Other Health Occupation
 Technologies

Career Guidance &
 College Orientation
 Consumer Education &
 Human Development

ABBREVIATIONS USED IN TABLES

CHES	Contact Hour Equated Student (496 student contact hours of instruction)
FYES	Fiscal Year Equated Student (31 semester credit hours)
SCOH	Student Contact Hour (50 minutes of instruction)
SCRH	Student Credit Hour

ACTIVITY DEFINITIONS

(1.0) INSTRUCTION

The Instruction Activity includes those activities carried out for the express purpose of eliciting some measure of educational change in a learner or group of learners. "Educational change" is defined to include: (1) the acquisition or improved understanding of some portion of a body of knowledge; (2) the adoption of new or different attitudes; and (3) the acquisition or measured mastery of a skill or set of skills. The activities that may be carried out to elicit these educational changes include both teaching activities and facilitating activities. The instruction activity includes both credit and non-credit instructional offerings.

Course offerings are classified into one sub-activity classification on a course level. The determination of the classification of instructional offerings into the appropriate sub-activity is based on the basic and primary institutional reason for offering the courses. Briefly stated, the Activities Classification Structure recommends defining sub-activities on the basis of an aggregation of groups of courses of similar subject matter rather than on the basis of the aggregation of instructional offerings that can be applied toward a particular degree or certificate, or what is commonly called a program. Thus, the subject matter of any course determines its sub-activity classification.

(2.0) INFORMATION TECHNOLOGY (IT)

The information technology activity includes the technology costs that benefit the institution as a whole and those specifically related to instructional activities as defined in 1.0. This activity consists of the information technology department, the operation of the computing system for the institution, all programs that are purchased and hardware that is maintained by the IT department.

(3.0) PUBLIC SERVICE

The Public Service Activity includes those activities established to make available to the public the various unique resources and capabilities of the institution for the specific purpose of responding to a community need or solving a community problem. This activity includes the provision of institutional facilities, as well as those services of the faculty and staff that are made available outside the context of the institution's regular instructional program.

(4.0) INSTRUCTIONAL SUPPORT

The Instructional Support Activity includes those activities carried out in direct support of the instructional program. The activities that should be reported in this activity classification include: (1) activities related to the preservation, maintenance, and display of both the stock of knowledge

and educational materials; (2) activities that develop and support instruction; and (3) activities directly related to the administration of instructional programs.

(5.0) STUDENT SERVICES

The Student Services Activity includes those activities carried out with the objective of contributing to the emotional and physical well being of the students, as well as to their intellectual, cultural, and social development outside the context of the institution's regular instructional program.

(6.0) INSTITUTIONAL ADMINISTRATION

The Institutional Administration Activity consists of those activities carried out to provide for both the day-to-day functioning and the long-range viability of the institution as an operating organization. The overall objective of the Institutional Administration Activity is to provide for the institution's organizational effectiveness and continuity.

(7.0) PHYSICAL PLANT OPERATIONS

The Physical Plant Operations Activity consists of those activities related to maintaining existing grounds and facilities, providing utility services, planning and designing future plant expansion and modifications, and safety services.