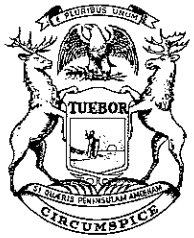
MICHIGAN COMMUNITY COLLEGES

ACTIVITIES CLASSIFICATION STRUCTURE (ACS)
2008-09 DATA BOOK & COMPANION



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February 22, 2010

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Printed February 2010
Total copies: 180
Total cost: $726.40
Unit cost: $4.04 each

ACKNOWLEDGMENTS

This publication was made possible through the efforts of many individuals, including personnel from each of the twenty-eight public community colleges in Michigan, who completed the various Activities Classification Structure reports.

HOW TO OBTAIN ADDITIONAL INFORMATION

Requests for information about the Activities Classification Structure (ACS) should be directed to the Michigan Department of Energy, Labor & Economic Growth, Bureau of Workforce Transformation, Division of Lifelong Learning, Victor Center, 2nd Floor, 201 N. Washington Square, Lansing, MI 48913. All accessible ACS materials including this Data Book are available on the Internet at www.michigancc.net.

Michigan Department of Labor, Energy & Economic Growth
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HISTORY OF ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

A community college activities classification structure evolved in response to Section 8 of Public Act 419 of 1978, the community college appropriations act for fiscal year 1979. Section 8 reads as follows:

> "The department of management and budget, in cooperation with the senate fiscal agency, the house fiscal agency, the department of education, and the community colleges shall begin development of a community college program classification structure for use in documenting financial needs of community colleges. Uniform application of accounting principles shall be employed in the collection of cost data."

The need for a common and uniform financial reporting structure, as expressed in the above language, became apparent as alternative funding mechanisms for community colleges were being explored.

Unlike the K-12 system and baccalaureate institutions, the community college system has become a large and significant educational sector since the early 1960's and had rapid growth in the mid 1970's. It was during this period that state legislators and the Governor realized that available information was inadequate to accurately assess the financial needs of the community colleges. The need for a flexible funding framework based on actual costs and credit hour production was needed. An initial task force was established in 1976 to develop such a framework. The task force recommended a criterion model, which displayed costs within a program structure, but it also recognized the importance of accurate and uniform data in the evaluation of the model. This model was not adopted due to the lack of comparable cost data but was used as a prototype for the new funding model introduced in the 1978-79 appropriations act.

With passage of the new funding model the following legislative objectives were set forth:

1. To establish a funding formula which is "need based", building upon criteria acceptable to the colleges and the state.
2. To recognize institutional uniqueness without creating a formula which encourages political manipulation.
3. To separately identify and fund fixed and variable costs to minimize the hazardous impact of rapid enrollment fluctuations.
4. To recognize output variables other than credit hours, which influence institutional costs (such as, headcount, use of learning labs, etc.)
5. To minimize the educational disparities caused by large variations in the property tax base of the college districts.
6. To provide state decision makers with a sound framework for prioritizing the funding of educational roles.
7. To take into consideration the costs associated with meeting the various objectives of an educational institution.
8. To provide a better long-rage budgeting framework.
9. To permit the continuation of local board autonomy in educational decisions.

The model relied heavily on actual institutional expenditures and average cost data to define "need". As the model was being developed, the need for improved financial reporting structure did not provide sufficient information to identify areas of institutional differences and similarities. It was recognized that it became necessary to define "what is" before "need" or "what should be" can be addressed. It has been widely accepted that the continued development and improvement of the new formula will require two broad steps: (1) define the current financial status of the institutions in the system using

a uniform reporting system (i.e., define "what is"); (2) define a "needs-based" model using output and financial parameters (i.e., define "what should be"). It was regarded as an unrealistic venture to create a needs-based funding model without having developed a financial database of sufficient quality to measure the validity of the criteria being incorporated into the model.

Objectives of the Activities Classification Structure

The objectives associated with the development of an activities classification structure (ACS) are as follows:

1. To assist in the collection of uniform and comparable financial data from the state-supported community colleges.
2. To provide an internal management tool to relate information about resources and activities to the achievement of institutional objectives.
3. To interface a state reporting structure with accounting practices and organizational structures common to the community college system.
4. To provide a framework for identifying areas of institutional similarities and differences.
5. To provide a logical basis for determining the gross need of individual colleges and of the total system, which then becomes translated into state appropriations.

Developing a Reporting System

In October 1978 a Task Force was established with membership, which consisted of representatives of the community college finance and instructional personnel, and representatives of the House and Senate fiscal agencies, the Department of Education, and the Department of Management and Budget. The Task Force agreed to pursue a reporting structure, which could link the activities of an institution with the organization's objectives. It was felt that such a linkage between the expenditure of resources and institutional objectives would provide the best opportunities for objective-based planning and management at the state and local levels.

In March 1979, the First Report of the Activities Classification Structure Task Force was issued. The report proposed a new reporting structure that would link the activities of an institution with institutional objectives. The report was distributed to various personnel with in the college community for review and comment.

In July 1979 the Second Report of the Activities Classification Structure Task Force was issued. This report was the result of Task Force consideration of the comments received on the First Report. The Second Report proposed a reporting structure that identified seven major activity classifications that described the activities carried out by the community colleges in pursuit of their objectives.

In November 1979 all colleges were requested to classify all instructional courses/activities into the classifications of the Instruction Activity. This was piloted first with 6 colleges and then each college participated in peer review workshops. This brought in representatives from the colleges that were not on the Task Force to assist in the development and awareness of the project. As a result of the peer review workshops it became apparent that the proposed structure did not fit the instructional programming at the colleges and a number of suggestions were made for revisions to the definitions based on actual practice at the colleges.

The President's Committee of the Michigan Community College Association met at Delta College on February 14-16, 1980 to continue discussion of an independent effort to respond to short and long-range state funding issues. The development of the Activities Classification Structure was an agenda item, and extensive discussion occurred on its implications for future funding models. As a result, the president's agreed to support the continued effort on the development of the Activities Classification Structure.

The Third Report of the Activities Classification Structure ("ACS") Task Force was issued July 1980. The report reflected the recommendation of the task force concerning definitional changes and other issues that surfaced as a result of the peer reviews. The report also identified and defined indicators that would measure programmatic activity for the various classifications within the structure and identified expense indicators to measure financial activity for the classifications.

In the fall of 1980, all colleges were asked to classify non-instructional activities into the ACS classifications. Another series of workshops were held; similar to the reviews used a year earlier to review the instructional classification definitions. As a result of these reviews, the task force adopted a number of definitional changes.

In conjunction with the ACS project and in order to provide a uniform financial base for reporting information in the ACS framework, it was determined that a comprehensive accounting manual to be used by all community colleges need to be developed. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, was completed in the spring of 1981 and was effective for years beginning July 1, 1981.

The final meeting of the ACS Task Force was held June 12, 1981. The Final Report was adopted, a document that set forth a framework for classifying and reporting on financial and programmatic activity at Michigan's community colleges.

During the next 20 years, the ACS Report and the MUFR were utilized by Michigan Community Colleges consistently and provided a database that was utilized by the colleges and the State of Michigan Departments. There were modifications to the ACS Report during this time as instruction and programs at the community college's evolved. However, the need to update the 1981 MUFR became apparent with the issue of GASB Statement No.'s 34 (issued June 1999) and 35 (issued in November 1999). These pronouncements, which are effective for Michigan community colleges for fiscal years ending June 30, 2002 through June 30, 2004, significantly change the way in which financial information is presented.

As a result, Plante & Moran, LLP, a regional accounting and management-consulting firm, was engaged by the Michigan Department of Career Development to revise the 1981 manual. The primary focus of this revision was to provide guidance to the colleges on the reporting requirements for all-applicable governmental reporting up to and through GASB Statement No.'s 34 and 35. Plante & Moran, LLP, along with representatives from the Michigan Community College Business Officer's Association and the Michigan Department of Career Development, rewrote the financial reporting manual. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, 2001 was completed in June 2001 and was effective over the years ending June 30, 2002 through June 30, 2004 as the colleges implemented the provisions of GASB Statement No.'s 34 and 35. Through this process the steering group that developed the MUFR changes recommended that the ACS Report as be revised due to potential conflicts with the new MUFR.

The first meeting of the new ACS Task Force took place in September 2002. The new ACS Task Force was moderated and coordinated by Plante & Moran, PLLC, a regional accounting and management consulting firm. The ACS Task Force was again made up of members throughout the community colleges, Office of Postsecondary Services - Michigan Department of Career Development, Office of the Budget – Michigan Department of Management and Budget, Senate Fiscal Agency and House Fiscal Agency. The objectives and items to be addressed by the ACS Task Force were as follows:

- Incorporating all activity of the community colleges into ACS reporting. Currently, ACS reporting is focused on General, Auxiliary, Designated and Restricted Funds. The MUFR revision removed fund reporting to focus on the entity as a whole. ACS should mirror that reporting.
- Determine if related entities of the community colleges will be incorporated into ACS reporting or not.
- Pulling into ACS 1.0 – Instruction Activity those programs that are new since the ACS Manual was implemented such as Open Entry, Open Exit, Internet/Distance Learning, MTEC's, Customized Training, and Job Training.
- Determine if non-core programs should be based on Contact Hours versus Credit/Non-credit.
- Consider conversion of semester hours to contact hours based on core tuition programs.
- Overall impact on comparative data that is currently compiled using Audited Financial Statements and ACS Reports

The ACS Task Force met in September 2002, November 2002, January 2003 and February 2003 to discuss and suggest changes to the ACS Manual and Reporting. The revised ACS draft manual was issued in March 2003 and three colleges also tested the reporting. The ACS Task Force met again in May 2003 to discuss and resolve comments received on the draft manual.

The end result of the ACS Task Force is this ACS Manual revised June 2003. The overall result of the ACS Task Force was to streamline the instruction reporting, add a new category for Technology, incorporate the General and Designated Funds into the ACS Report as an "Operating Fund", and also allowed flexibility by the colleges in reporting and allocating costs on a consistent basis. The ACS Task Force did not recommend bringing in the institution as a whole into ACS reporting due to the fact that outside of the General and Designated Funds the day to day activities of each college are significantly different and comparability of each college would no longer be as valid as in the past. In addition, data from ACS reporting does roll into the ACS funding formula and the Task Force is not suggesting any changes to the funding formula at this time.

The community colleges' fiscal year 2003-04 signaled the implementation year of reporting under the new Activities Classification Structure. Readers should note that the data contained in this data book reflects activities of the "Operating Fund," defined as the General and Designated Funds. In past years, ACS reported only the General Fund information.

The information in this data book is also utilized to derive comparisons among colleges on a number of significant issues that relate to institutional policies. *For comparison purposes, readers should consider the size of the colleges compared. Table 17 on page 18 illustrates groupings of like community colleges.* Questions regarding size of physical plant, revenue sources, expenditure levels, staffing patterns, etc. may be answered by inspecting the tables and charts within this document. Users of this data book should also be aware that many of the numbers in these tables contain fractions that are not printed; thus, the rounded totals may not appear to add up correctly.

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SECTION I

HISTORICAL INFORMATION

TABLE 1
STATE APPROPRIATIONS

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	1 YEAR CHANGE
ALPENA	$5,353,111	$5,415,977	$5,226,563	$4,931,300	$4,931,200	$4,853,400	$4,537,600	$5,561,100	$5,206,300	$5,209,100	0.1%
BAY DE NOC	$5,139,436	$5,228,594	$5,057,658	$4,783,600	$4,783,500	$4,709,800	$4,600,700	$5,611,000	$5,241,200	$5,247,500	0.1%
DELTA	$14,718,761	$14,924,104	$14,450,752	$13,247,600	$13,247,500	$13,014,200	$12,197,100	$14,767,800	$13,856,100	$13,858,000	0.0%
GLEN OAKS	$2,565,360	$2,621,344	$2,540,572	$2,333,500	$2,333,400	$2,290,700	$2,149,800	$2,577,400	$2,417,300	$2,416,100	0.0%
GOGEBIC	$4,394,477	$4,444,025	$4,302,469	$4,093,800	$4,093,700	$4,017,700	$3,739,200	$4,633,500	$4,333,800	$4,331,500	-0.1%
GRAND RAPIDS	$18,525,605	$18,707,559	$18,129,871	$16,636,100	$16,636,000	$16,364,700	$15,310,600	$18,526,500	$17,352,100	$17,353,100	0.0%
HENRY FORD	$22,464,393	$22,873,301	$22,148,444	$20,301,400	$20,301,300	$19,947,000	$18,633,700	$22,531,500	$21,060,800	$21,062,200	0.0%
JACKSON	$12,549,680	$12,684,209	$12,281,961	$11,258,700	$11,258,600	$11,062,800	$10,318,700	$12,473,700	$11,663,200	$11,675,100	0.1%
KALAMAZOO VALLEY	$12,673,174	$12,939,470	$12,532,330	$11,483,900	$11,483,800	$11,273,300	$10,560,800	$12,781,600	$11,980,600	$11,980,600	0.0%
KELLOGG	$10,040,373	$10,235,318	$9,909,540	$9,086,900	$9,086,800	$8,941,800	$8,375,400	$10,118,600	$9,475,400	$9,464,400	-0.1%
KIRTLAND	$3,169,675	$3,217,147	$3,125,026	$2,861,200	$2,861,100	$2,792,600	$2,623,400	$3,160,000	$2,968,200	$2,971,200	0.1%
LAKE MICHIGAN	$5,516,976	$5,616,015	$5,432,078	$4,975,700	$4,975,600	$4,883,800	$4,585,400	$5,517,900	$5,169,300	$5,159,100	-0.2%
LANSING	$31,821,408	$32,380,906	$31,361,118	$28,747,200	$28,747,100	$28,236,900	$26,398,900	$31,954,000	$29,916,000	$29,919,500	0.0%
MACOMB	$34,076,836	$34,472,041	$33,382,797	$30,599,200	$30,599,100	$30,062,200	$28,126,200	$34,047,300	$31,858,300	$31,858,100	0.0%
MID MICHIGAN	$4,625,292	$4,715,839	$4,575,479	$4,194,700	$4,194,600	$4,133,500	$3,879,000	$4,723,700	$4,430,600	$4,422,800	-0.2%
MONROE	$4,481,313	$4,561,498	$4,417,152	$4,051,200	$4,051,100	$3,984,800	$3,742,700	$4,522,800	$4,248,200	$4,246,900	0.0%
MONTCALM	$3,259,210	$3,299,224	$3,192,474	$2,932,500	$2,932,400	$2,881,000	$2,693,900	$3,248,300	$3,056,600	$3,057,200	0.0%
MOTT	$16,158,882	$16,400,616	$15,883,355	$14,561,400	$14,561,300	$14,308,000	$13,365,100	$16,162,100	$15,122,700	$15,129,700	0.0%
MUSKEGON	$9,355,773	$9,484,150	$9,180,484	$8,413,900	$8,413,800	$8,233,600	$7,657,100	$9,204,600	$8,597,300	$8,599,700	0.0%
NORTH CENTRAL	$3,278,567	$3,318,548	$3,192,087	$2,908,500	$2,908,400	$2,854,000	$2,672,200	$3,209,600	$3,004,700	$3,003,400	0.0%
NORTHWESTERN	$9,428,609	$9,580,843	$9,285,469	$8,526,200	$8,526,100	$8,372,000	$7,805,100	$9,423,300	$8,804,400	$8,804,500	0.0%
OAKLAND	$21,637,367	$21,847,342	$21,153,961	$19,390,900	$19,390,800	$19,055,500	$17,860,900	$21,617,100	$20,282,600	$20,280,600	0.0%
ST. CLAIR	$7,253,703	$7,345,023	$7,120,212	$6,536,200	$6,536,100	$6,427,700	$6,032,700	$7,304,900	$6,854,600	$6,852,900	0.0%
SCHOOLCRAFT	$12,702,569	$12,878,904	$12,473,201	$11,432,300	$11,432,200	$11,227,900	$10,487,600	$12,680,600	$11,894,300	$11,890,500	0.0%
SOUTHWESTERN	$6,891,349	$7,013,475	$6,791,248	$6,217,000	$6,216,900	$6,092,800	$5,703,300	$6,875,500	$6,427,600	$6,429,200	0.0%
WASHTENAW	$12,791,838	$13,098,937	$12,692,456	$11,639,600	$11,639,500	$11,442,300	$10,786,600	$13,058,100	$12,289,300	$12,276,300	-0.1%
WAYNE COUNTY	$17,211,518	$17,373,105	$16,816,331	$14,972,600	$14,972,500	$14,982,100	$13,998,900	$17,116,500	$16,022,500	$16,036,100	0.1%
WEST SHORE	$2,493,333	$2,518,804	$2,433,506	$2,232,700	$2,232,600	$2,206,300	$2,077,000	$2,494,800	$2,346,500	$2,345,200	-0.1%
STATE TOTAL	*$314,578,588*	*$319,196,318*	*$309,088,594*	*$283,349,800*	*$283,347,000*	*$278,652,400*	*$260,919,600*	*$315,903,800*	*$295,880,500*	*$295,880,500*	0.0%

TABLE 1 (continued)
STATE APPROPRIATIONS FOOTNOTES

FY	AUTHORITY	AMOUNT	REASON
2000-01	Public Act 272 of 2000	$483,131	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 272 of 2000	$10,000,000	Postsecondary access student scholarship program.
2001-02	Public Act 52 of 2001	$400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 52 of 2001	$5,000,000	Postsecondary access student scholarship program. These amounts are not included in Table 1.
	Public Act 530 of 2001	$66,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 560 of 2001	$205,100	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 746 of 2001	($1,655,200)	Postsecondary access student scholarship program.
	Executive Order 2001-9	($3,000,000)	Postsecondary access student scholarship program.
2002-03	Public Act 161 of 2002	$536,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 161 of 2002	$2,000,000	Postsecondary access student scholarship program.
	Executive Order 2002-22	($7,993,308)	Reductions of $7,900,850 in Operations and $92,458 in At Risk.
	Public Act 746 of 2002	$1,595,983	Supplemental appropriations of $1,577,522 in Operations and $18,461 in At Risk.
	Executive Order 2003-3	($4,788,100)	Reductions of $4,732,700 in Operations and $55,400 in At Risk.
	Public Act 146 of 2003	$1,077,700	Tuition Restraint Incentive payments made in FY 2004 but considered a supplemental for 2002-03.
2003-04	Public Act 146 of 2003	$1,750,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Executive Order 2003-23	($12,434,500)	Reduction in FY 04 operations.
	Public Act 358 of 2004	$8,521,200	Tuition Restraint Incentive payments made in FY 2005 but considered a supplemental for 2003-04.
2004-05	Public Act 358 of 2004	$2,400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 358 of 2004	$17,036,800	Tuition Restraint Incentive payments to be made in FY 2005.
	Executive Order 2005-7	($4,919,600)	Executive order reduction.
	Public Act 11 of 2005	$4,919,600	Supplemental appropriations.
2005-06	Public Act 154 of 2005	$2,900,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2006-07	Public Act 341 of 2006	$3,200,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 17 of 2007	($12,879,900)	Sec. 106 Community Colleges Operations - Payment Delay. Payment could not accrue to FY2007 per language, due to GAAP requirements.
	Executive Order 2007-3	($12,879,900)	B.5 Community Colleges - Delayed Payments. Payment could not accrue to FY2007 per language due to GAAP requirements.
2007-08	Public Act 120 of 2007	$3,025,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 120 of 2007	$25,759,800	Sec. 211(2) One-Time Supplemental payment to Community Colleges in 2007-08 for delayed 2006-2007 payments (ref. EO 2007-3, and Sec. 106 of 2007, PA17). Payment was to be accrued to the fiscal year ending June 30, 2007, but GAAP requirements accrue these to FY2008.
	Public Act 279 of 2008	$10,000	Supplemental appropriation to fully fund community colleges for revenue lost due to renaissance zones.
2008-09	Public Act 255 of 2008	$3,480,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Application of GASB reporting requirements to the delayed payment revenue recognition created variances among the colleges.
2009-10	Public Act 111 of 2009	$3,480,000	Reimbursement to community colleges for revenue lost due to renaissance zones.

TABLE 2
STATE AID REVENUE PER FYES

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	$4,663	$4,189	$3,820	$3,721	$4,115	$3,949	$3,455	$3,947	$3,671	-7.0%
BAY DE NOC	$3,575	$3,274	$2,875	$2,532	$2,829	$2,968	$2,871	$3,454	$3,030	-12.3%
DELTA	$2,689	$2,427	$2,263	$2,014	$1,992	$1,961	$1,695	$2,088	$1,855	-11.2%
GLEN OAKS	$2,759	$2,319	$2,568	$2,226	$2,563	$2,668	$2,426	$2,808	$2,121	-24.5%
GOGEBIC	$6,619	$6,789	$5,858	$5,752	$6,267	$6,258	$5,760	$5,764	$5,334	-7.5%
GRAND RAPIDS	$2,509	$2,379	$2,108	$1,826	$1,833	$1,717	$1,383	$1,803	$1,609	-10.8%
HENRY FORD	$3,229	$3,111	$2,820	$2,488	$2,464	$2,410	$2,002	$2,332	$1,895	-18.7%
JACKSON	$4,499	$4,298	$3,841	$3,244	$3,134	$3,122	$2,540	$2,905	$2,433	-16.2%
KALAMAZOO VALLEY	$2,611	$2,406	$2,105	$1,829	$1,848	$1,774	$1,507	$1,886	$1,673	-11.3%
KELLOGG	$3,442	$3,291	$2,818	$2,474	$2,663	$2,637	$2,283	$2,782	$2,558	-8.1%
KIRTLAND	$4,131	$3,598	$2,935	$2,386	$2,524	$2,612	$2,075	$2,606	$2,399	-7.9%
LAKE MICHIGAN	$2,942	$2,732	$2,452	$1,735	$2,087	$2,211	$1,941	$2,567	$2,195	-14.5%
LANSING	$3,445	$3,147	$2,791	$2,644	$2,692	$2,504	$2,099	$2,661	$2,283	-14.2%
MACOMB	$2,868	$2,783	$2,581	$2,350	$2,401	$2,261	$1,904	$2,357	$2,069	-12.2%
MID MICHIGAN	$3,373	$3,021	$2,569	$2,108	$2,000	$1,870	$1,533	$1,744	$1,437	-17.6%
MONROE	$2,378	$2,193	$1,982	$1,661	$1,642	$1,540	$1,258	$1,652	$1,472	-10.9%
MONTCALM	$4,515	$3,985	$3,515	$2,797	$2,491	$2,170	$1,486	$1,766	$2,178	23.3%
MOTT	$3,159	$2,840	$2,463	$2,331	$2,389	$2,281	$1,957	$2,175	$2,051	-5.7%
MUSKEGON	$3,754	$3,430	$2,905	$2,521	$2,710	$2,741	$2,746	$2,862	$2,660	-7.1%
NORTH CENTRAL	$2,911	$2,661	$2,543	$2,259	$2,311	$2,150	$1,910	$2,173	$1,772	-18.5%
NORTHWESTERN	$3,691	$3,583	$3,268	$2,862	$2,621	$2,524	$2,200	$2,759	$2,823	2.3%
OAKLAND	$1,469	$1,537	$1,457	$1,272	$1,299	$1,248	$1,016	$1,339	$1,165	-13.0%
ST. CLAIR	$2,887	$2,742	$2,440	$2,104	$2,273	$2,221	$1,933	$2,350	$1,976	-15.9%
SCHOOLCRAFT	$2,339	$2,148	$1,965	$1,662	$1,695	$1,549	$1,221	$1,551	$1,343	-13.4%
WAYNE COUNTY	$3,924	$3,117	$2,400	$2,020	$2,061	$1,969	$1,553	$1,504	$1,333	-11.4%
WEST SHORE	$3,105	$3,046	$2,790	$2,385	$2,489	$2,436	$2,309	$2,497	$2,488	-0.4%
STATE AGGREGATE	*$2,883*	*$2,708*	*$2,425*	*$2,137*	*$2,183*	*$2,089*	*$1,762*	*$2,126*	*$1,867*	-12.2%
STATE AVERAGE	*$3,350*	*$3,106*	*$2,770*	*$2,439*	*$2,533*	*$2,464*	*$2,151*	*$2,511*	*$2,251*	-10.4%

TABLE 3
PROPERTY TAX REVENUE

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	$1,844,596	$1,951,123	$2,032,327	$2,074,653	$2,208,896	$2,296,268	$2,417,352	$2,508,049	$2,603,627	3.8%
BAY DE NOC	$1,532,358	$1,641,276	$1,738,292	$1,777,709	$1,810,096	$1,953,470	$2,036,492	$2,101,477	$2,130,492	1.4%
DELTA	$18,742,584	$19,566,391	$20,544,549	$21,077,374	$21,777,189	$22,414,367	$19,664,823	$18,409,309	$23,519,928	27.8%
GLEN OAKS	$3,484,407	$3,798,131	$3,864,608	$4,046,034	$3,998,308	$4,576,940	$4,598,234	$4,858,461	$5,099,328	5.0%
GOGEBIC	$895,805	$930,401	$976,987	$1,020,509	$1,055,695	$1,096,818	$1,142,337	$1,214,527	$1,252,372	3.1%
GRAND RAPIDS	$21,153,803	$22,265,612	$23,779,040	$24,554,446	$25,867,759	$27,386,893	$29,235,590	$30,660,393	$31,178,162	1.7%
HENRY FORD	$10,174,660	$10,768,816	$10,893,431	$11,144,200	$11,619,289	$14,290,409	$14,185,475	$14,463,223	$14,552,521	0.6%
JACKSON	$3,396,469	$3,577,971	$3,810,979	$4,017,328	$4,428,375	$4,603,595	$4,782,657	$5,115,385	$5,150,851	0.7%
KALAMAZOO VALLEY	$10,918,722	$12,441,455	$13,961,330	$15,114,838	$16,174,396	$17,041,556	$17,940,039	$19,175,756	$19,692,463	2.7%
KELLOGG	$7,537,491	$7,974,785	$8,582,199	$8,900,235	$9,114,148	$9,418,372	$9,816,168	$10,251,358	$10,692,036	4.3%
KIRTLAND	$4,387,970	$4,639,489	$4,897,980	$5,063,226	$5,344,818	$5,620,109	$5,867,136	$6,255,899	$6,462,313	3.3%
LAKE MICHIGAN	$8,214,757	$8,599,589	$9,735,277	$10,219,154	$10,973,049	$11,735,503	$12,357,052	$13,360,678	$14,098,914	5.5%
LANSING	$21,093,460	$30,484,020	$32,590,694	$34,460,949	$36,106,835	$38,133,388	$39,394,072	$41,722,075	$42,147,127	1.0%
MACOMB	$26,040,684	$33,613,182	$35,741,579	$37,183,032	$39,033,176	$41,050,394	$43,554,029	$45,929,960	$45,866,150	-0.1%
MID MICHIGAN	$1,551,332	$1,640,123	$1,744,176	$1,794,848	$1,885,260	$2,003,811	$2,101,514	$2,208,220	$2,320,946	5.1%
MONROE	$10,037,409	$10,518,389	$10,939,320	$11,244,481	$11,684,119	$12,259,020	$12,864,794	$13,468,676	$13,698,172	1.7%
MONTCALM	$3,666,115	$3,838,652	$4,542,282	$4,558,711	$4,612,646	$4,871,794	$5,143,813	$5,420,165	$5,618,068	3.7%
MOTT	$11,443,343	$18,082,110	$19,225,971	$19,942,024	$20,989,013	$22,023,933	$23,418,678	$24,151,850	$24,314,959	0.7%
MUSKEGON	$6,776,183	$7,178,154	$7,567,685	$8,134,964	$8,373,975	$8,749,398	$9,277,215	$9,696,789	$9,963,061	2.7%
NORTH CENTRAL	$3,578,000	$3,894,000	$4,163,371	$4,352,531	$4,587,411	$4,856,249	$5,123,017	$5,718,501	$5,912,277	3.4%
NORTHWESTERN	$5,823,265	$6,233,800	$6,617,368	$6,888,471	$7,335,917	$7,745,330	$8,345,863	$8,860,932	$9,215,973	4.0%
OAKLAND	$69,288,038	$73,882,524	$79,213,789	$81,064,779	$85,557,465	$89,673,237	$96,075,189	$98,852,768	$98,787,177	-0.1%
ST. CLAIR	$7,876,909	$8,347,968	$8,271,894	$8,602,611	$8,945,783	$9,492,715	$9,785,321	$10,395,943	$10,615,515	2.1%
SCHOOLCRAFT	$18,918,382	$20,396,516	$21,724,264	$22,575,897	$24,022,492	$25,342,050	$26,799,354	$28,020,503	$27,588,752	-1.5%
SOUTHWESTERN	$3,143,788	$3,370,830	$3,533,824	$3,662,084	$3,834,808	$3,972,225	$4,176,196	$4,441,449	$4,600,727	3.6%
WASHTENAW	$32,734,279	$35,407,097	$38,033,617	$39,964,037	$42,335,874	$45,093,110	$47,928,867	$51,137,437	$50,783,182	-0.7%
WAYNE COUNTY	$21,787,471	$58,011,039	$60,738,639	$62,540,354	$65,617,962	$67,135,607	$71,346,222	$74,916,900	$73,469,100	-1.9%
WEST SHORE	$3,625,858	$3,813,795	$4,070,094	$4,246,902	$4,552,593	$4,859,854	$5,113,275	$5,576,498	$5,634,716	1.0%
STATE TOTAL	*$339,668,138*	*$416,867,238*	*$443,535,566*	*$460,226,381*	*$483,847,347*	*$509,696,415*	*$534,490,774*	*$558,893,181*	*$566,968,909*	*1.4%*

TABLE 4
PROPERTY TAX REVENUE PER FYES

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	$1,644	$1,539	$1,516	$1,631	$1,828	$1,883	$1,946	$1,806	$1,863	3.2%
BAY DE NOC	$1,088	$1,047	$1,009	$957	$1,094	$1,245	$1,341	$1,311	$1,246	-5.0%
DELTA	$3,354	$3,206	$3,253	$3,317	$3,326	$3,375	$2,957	$2,621	$3,173	21.1%
GLEN OAKS	$3,556	$3,543	$3,919	$3,959	$4,303	$5,289	$5,438	$5,292	$4,473	-15.5%
GOGEBIC	$1,374	$1,447	$1,359	$1,505	$1,658	$1,723	$1,627	$1,664	$1,563	-6.1%
GRAND RAPIDS	$2,791	$2,829	$2,765	$2,765	$2,763	$2,821	$2,911	$3,004	$2,914	-3.0%
HENRY FORD	$1,474	$1,475	$1,401	$1,419	$1,389	$1,726	$1,650	$1,508	$1,320	-12.5%
JACKSON	$1,229	$1,223	$1,207	$1,200	$1,254	$1,301	$1,228	$1,202	$1,086	-9.7%
KALAMAZOO VALLEY	$2,271	$2,334	$2,374	$2,505	$2,568	$2,682	$2,700	$2,849	$2,771	-2.7%
KELLOGG	$2,551	$2,604	$2,487	$2,539	$2,654	$2,804	$2,845	$2,866	$2,937	2.5%
KIRTLAND	$5,994	$5,458	$4,854	$4,590	$4,859	$5,460	$5,313	$5,379	$5,453	1.4%
LAKE MICHIGAN	$4,321	$4,332	$4,562	$3,783	$4,697	$5,391	$5,738	$6,395	$6,173	-3.5%
LANSING	$2,256	$2,978	$2,926	$3,286	$3,324	$3,372	$3,305	$3,491	$3,232	-7.4%
MACOMB	$2,197	$2,721	$2,780	$2,942	$3,004	$3,071	$3,119	$3,187	$2,987	-6.3%
MID MICHIGAN	$1,121	$1,080	$1,008	$932	$934	$930	$911	$842	$778	-7.6%
MONROE	$5,452	$5,169	$5,037	$4,845	$4,738	$4,812	$4,883	$5,034	$4,868	-3.3%
MONTCALM	$4,954	$4,739	$5,127	$4,572	$3,859	$3,790	$3,106	$3,008	$4,103	36.4%
MOTT	$2,241	$3,137	$2,987	$3,277	$3,367	$3,482	$3,668	$3,247	$3,289	1.3%
MUSKEGON	$2,782	$2,656	$2,457	$2,561	$2,698	$2,943	$3,072	$3,316	$3,111	-6.2%
NORTH CENTRAL	$3,360	$3,300	$3,481	$3,639	$3,720	$3,783	$3,831	$4,017	$3,620	-9.9%
NORTHWESTERN	$2,309	$2,361	$2,369	$2,412	$2,240	$2,351	$2,530	$2,629	$2,997	14.0%
OAKLAND	$4,742	$5,235	$5,521	$5,524	$5,648	$5,868	$6,163	$6,167	$5,716	-7.3%
ST. CLAIR	$3,169	$3,151	$2,879	$2,896	$3,072	$3,302	$3,400	$3,395	$3,117	-8.2%
SCHOOLCRAFT	$3,524	$3,442	$3,476	$3,412	$3,525	$3,509	$3,461	$3,462	$3,148	-9.1%
SOUTHWESTERN	$1,836	$1,785	$2,003	$2,219	$2,436	$2,502	$2,973	$2,870	$2,800	-2.4%
WASHTENAW	$5,405	$5,255	$5,168	$5,403	$5,698	$5,813	$5,951	$6,495	$5,791	-10.8%
WAYNE COUNTY	$4,897	$10,486	$8,770	$8,627	$8,618	$8,545	$7,659	$6,895	$5,895	-14.5%
WEST SHORE	$4,796	$4,877	$4,939	$4,921	$5,241	$5,654	$5,896	$6,455	$6,377	-1.2%
STATE AGGREGATE	*$3,112*	*$3,568*	*$3,528*	*$3,603*	*$3,689*	*$3,822*	*$3,839*	*$3,822*	*$3,606*	*-5.7%*
STATE AVERAGE	*$3,096*	*$3,336*	*$3,273*	*$3,273*	*$3,376*	*$3,551*	*$3,558*	*$3,586*	*$3,457*	*-3.6%*

TABLE 5
TUITION AND FEE REVENUE

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	$2,674,351	$3,194,041	$3,620,793	$4,420,412	$4,611,601	$4,631,006	$4,964,824	$5,790,507	$5,902,256	1.9%
BAY DE NOC	$3,158,638	$3,650,325	$4,263,929	$4,839,255	$4,607,637	$4,784,563	$5,198,044	$5,971,381	$6,554,622	9.8%
DELTA	$12,903,929	$14,406,709	$15,761,449	$23,261,484	$23,522,396	$23,807,295	$25,948,195	$28,106,760	$29,471,109	4.9%
GLEN OAKS	$1,967,679	$2,401,499	$2,397,188	$2,541,432	$2,370,345	$2,441,989	$2,486,926	$2,949,355	$3,404,521	15.4%
GOGEBIC	$1,433,961	$1,520,362	$1,780,861	$1,954,085	$1,909,479	$2,103,354	$2,507,103	$2,715,280	$3,060,500	12.7%
GRAND RAPIDS	$17,785,390	$19,584,528	$23,237,077	$26,668,826	$29,751,698	$33,350,809	$36,608,481	$40,389,594	$43,739,122	8.3%
HENRY FORD	$22,032,003	$23,834,366	$24,875,821	$27,922,981	$32,019,783	$31,494,322	$33,620,310	$38,570,016	$45,420,639	17.8%
JACKSON	$7,385,596	$8,014,551	$9,907,070	$11,732,001	$12,945,477	$14,204,249	$17,015,674	$19,537,427	$21,982,018	12.5%
KALAMAZOO VALLEY	$8,332,143	$9,558,907	$10,400,655	$11,601,339	$12,454,809	$13,172,315	$14,995,938	$16,059,380	$16,774,609	4.5%
KELLOGG	$6,896,186	$7,485,913	$8,616,486	$9,589,081	$9,953,640	$9,906,516	$10,954,868	$12,207,350	$12,314,489	0.9%
KIRTLAND	$1,940,372	$2,434,027	$3,088,887	$3,891,825	$4,322,460	$4,429,296	$5,007,115	$5,166,814	$5,357,717	3.7%
LAKE MICHIGAN	$3,875,335	$4,475,959	$4,974,196	$6,165,601	$6,630,085	$7,186,213	$8,499,234	$7,778,654	$8,944,402	15.0%
LANSING	$20,472,371	$22,830,601	$26,095,448	$27,103,801	$31,134,402	$37,223,761	$40,160,599	$45,172,683	$47,915,880	6.1%
MACOMB	$25,931,159	$26,981,548	$29,125,588	$29,382,578	$31,400,661	$34,733,266	$37,960,847	$39,508,124	$44,006,896	11.4%
MID MICHIGAN	$3,590,604	$4,516,003	$5,450,221	$6,453,064	$7,652,024	$8,280,568	$9,395,640	$11,348,587	$13,987,173	23.3%
MONROE	$3,537,634	$3,959,052	$4,113,045	$4,869,449	$5,365,456	$5,725,284	$6,216,159	$6,932,511	$7,569,270	9.2%
MONTCALM	$1,713,734	$2,113,267	$2,367,632	$3,051,329	$3,605,339	$4,225,980	$5,422,411	$5,561,266	$4,862,849	-12.6%
MOTT	$15,669,579	$19,128,524	$21,301,026	$22,486,000	$22,809,215	$24,444,941	$25,321,353	$27,650,338	$30,423,884	10.0%
MUSKEGON	$4,726,420	$5,473,025	$6,669,985	$7,811,436	$8,008,637	$8,733,794	$9,857,152	$10,755,150	$11,605,305	7.9%
NORTH CENTRAL	$2,181,206	$2,521,948	$2,720,059	$3,244,789	$3,383,880	$3,985,363	$4,442,255	$4,767,989	$5,378,542	12.8%
NORTHWESTERN	$8,138,469	$9,025,766	$10,478,158	$12,614,198	$13,340,839	$13,938,531	$14,474,378	$15,175,794	$16,864,981	11.1%
OAKLAND	$26,842,728	$27,265,957	$30,695,200	$33,712,810	$35,656,095	$36,406,323	$37,483,181	39298139	42988811	9.4%
ST. CLAIR	$6,714,095	$6,912,982	$7,683,703	$8,216,355	$8,041,119	$8,484,530	$9,512,725	$11,182,626	$12,939,276	15.7%
SCHOOLCRAFT	$14,514,308	$16,249,506	$17,160,531	$20,037,844	$20,923,643	$23,228,613	$25,473,354	$27,700,444	$30,649,430	10.6%
SOUTHWESTERN	$3,582,115	$4,188,897	$4,327,404	$4,574,531	$4,740,594	$5,176,248	$5,279,889	$6,369,708	$7,227,329	13.5%
WASHTENAW	$13,806,771	$15,455,722	$16,978,733	$19,545,541	$20,000,125	$21,395,863	$22,889,002	$23,229,059	$27,186,456	17.0%
WAYNE COUNTY	$10,267,181	$11,283,906	$15,418,252	$15,323,057	$17,053,830	$19,567,155	$22,854,318	$29,950,664	$35,039,631	17.0%
WEST SHORE	$1,452,552	$1,575,246	$1,865,981	$2,079,372	$2,210,093	$2,375,289	$2,496,787	$2,518,616	$2,656,019	5.5%
STATE TOTAL	*$253,526,509*	*$280,043,137*	*$315,375,378*	*$355,094,476*	*$380,425,362*	*$409,437,436*	*$447,046,762*	*$492,364,216*	*$544,227,736*	*10.5%*

TABLE 6
TUITION AND FEE REVENUE PER FYES

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	$2,384	$2,519	$2,700	$3,475	$3,817	$3,797	$3,996	$4,169	$4,223	1.3%
BAY DE NOC	$2,243	$2,329	$2,476	$2,606	$2,784	$3,050	$3,423	$3,724	$3,833	2.9%
DELTA	$2,309	$2,360	$2,495	$3,661	$3,593	$3,585	$3,901	$4,001	$3,976	-0.6%
GLEN OAKS	$2,008	$2,240	$2,431	$2,487	$2,551	$2,822	$2,941	$3,213	$2,987	-7.0%
GOGEBIC	$2,199	$2,364	$2,477	$2,882	$2,999	$3,305	$3,571	$3,720	$3,818	2.6%
GRAND RAPIDS	$2,347	$2,489	$2,702	$3,003	$3,178	$3,435	$3,646	$3,958	$4,088	3.3%
HENRY FORD	$3,191	$3,265	$3,200	$3,555	$3,829	$3,803	$3,910	$4,021	$4,119	2.4%
JACKSON	$2,672	$2,740	$3,137	$3,504	$3,665	$4,014	$4,370	$4,591	$4,633	0.9%
KALAMAZOO VALLEY	$1,733	$1,793	$1,769	$1,922	$1,977	$2,073	$2,257	$2,386	$2,360	-1.1%
KELLOGG	$2,334	$2,445	$2,497	$2,736	$2,898	$2,949	$3,174	$3,412	$3,383	-0.8%
KIRTLAND	$2,651	$2,864	$3,061	$3,528	$3,930	$4,303	$4,534	$4,442	$4,521	1.8%
LAKE MICHIGAN	$2,039	$2,255	$2,331	$2,283	$2,838	$3,301	$3,947	$3,723	$3,916	5.2%
LANSING	$2,189	$2,230	$2,343	$2,584	$2,866	$3,291	$3,369	$3,779	$3,675	-2.8%
MACOMB	$2,188	$2,184	$2,266	$2,325	$2,417	$2,598	$2,719	$2,742	$2,866	4.5%
MID MICHIGAN	$2,594	$2,975	$3,149	$3,351	$3,789	$3,842	$4,072	$4,326	$4,688	8.4%
MONROE	$1,922	$1,945	$1,894	$2,098	$2,176	$2,248	$2,360	$2,591	$2,690	3.8%
MONTCALM	$2,316	$2,609	$2,672	$3,061	$3,017	$3,287	$3,274	$3,087	$3,552	15.1%
MOTT	$3,068	$3,319	$3,310	$3,695	$3,659	$3,865	$3,966	$3,718	$4,115	10.7%
MUSKEGON	$1,940	$2,025	$2,166	$2,459	$2,580	$2,938	$3,264	$3,678	$3,624	-1.5%
NORTH CENTRAL	$2,048	$2,137	$2,274	$2,713	$2,744	$3,104	$3,322	$3,350	$3,293	-1.7%
NORTHWESTERN	$3,227	$3,419	$3,752	$4,417	$4,073	$4,231	$4,389	$4,502	$5,484	21.8%
OAKLAND	$1,837	$1,932	$2,139	$2,297	$2,354	$2,383	$2,404	$2,452	$2,488	1.5%
ST. CLAIR	$2,701	$2,610	$2,674	$2,766	$2,762	$2,951	$3,306	$3,652	$3,799	4.0%
SCHOOLCRAFT	$2,704	$2,743	$2,746	$3,029	$3,070	$3,216	$3,290	$3,422	$3,497	2.2%
SOUTHWESTERN	$2,092	$2,219	$2,453	$2,772	$3,011	$3,260	$3,758	$4,116	$4,398	6.9%
WASHTENAW	$2,280	$2,294	$2,307	$2,642	$2,692	$2,758	$2,842	$2,950	$3,100	5.1%
WAYNE COUNTY	$2,308	$2,040	$2,226	$2,114	$2,240	$2,490	$2,453	$2,757	$2,811	2.0%
WEST SHORE	$1,921	$2,014	$2,265	$2,409	$2,544	$2,764	$2,879	$2,915	$3,006	3.1%
STATE AGGREGATE	*$2,323*	*$2,397*	*$2,509*	*$2,780*	*$2,901*	*$3,070*	*$3,211*	*$3,367*	*$3,461*	2.8%
STATE AVERAGE	*$2,337*	*$2,441*	*$2,568*	*$2,871*	*$3,002*	*$3,202*	*$3,405*	*$3,550*	*$3,677*	3.6%

TABLE 7
TOTAL REVENUE PER FYES

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	$8,975	$8,424	$8,228	$9,170	$10,118	$10,054	$9,893	$10,345	$10,149	-1.9%
BAY DE NOC	$7,200	$6,749	$6,557	$6,335	$7,074	$7,717	$8,103	$9,193	$8,714	-5.2%
DELTA	$8,487	$8,090	$8,097	$9,506	$9,420	$9,511	$9,146	$9,342	$9,423	0.9%
GLEN OAKS	$8,393	$8,139	$8,962	$8,713	$9,510	$10,931	$10,988	$11,431	$9,647	-15.6%
GOGEBIC	$10,483	$10,884	$9,965	$10,562	$11,687	$11,814	$11,424	$11,635	$11,122	-4.4%
GRAND RAPIDS	$8,002	$7,926	$7,812	$8,042	$8,231	$8,500	$8,498	$9,393	$9,126	-2.8%
HENRY FORD	$8,097	$8,000	$7,629	$7,764	$7,900	$8,214	$7,836	$8,159	$7,575	-7.2%
JACKSON	$8,968	$8,799	$8,720	$8,605	$8,712	$8,979	$8,695	$9,302	$8,785	-5.6%
KALAMAZOO VALLEY	$6,887	$6,818	$6,439	$6,373	$6,570	$6,776	$6,812	$7,536	$7,093	-5.9%
KELLOGG	$8,740	$8,644	$8,041	$7,950	$8,522	$8,767	$8,721	$9,474	$9,317	-1.7%
KIRTLAND	$13,607	$13,251	$11,884	$11,412	$12,241	$13,379	$13,019	$13,482	$13,499	0.1%
LAKE MICHIGAN	$9,929	$9,716	$9,749	$8,077	$10,822	$11,343	$12,232	$13,350	$12,889	-3.5%
LANSING	$8,355	$8,772	$8,399	$8,854	$9,263	$9,532	$9,111	$10,324	$9,535	-7.6%
MACOMB	$7,603	$7,999	$7,851	$7,827	$8,083	$8,284	$8,219	$8,708	$8,284	-4.9%
MID MICHIGAN	$7,263	$7,230	$6,878	$6,496	$6,873	$6,804	$6,805	$7,144	$7,128	-0.2%
MONROE	$10,037	$9,487	$9,060	$8,708	$8,715	$8,831	$8,788	$9,525	$9,159	-3.8%
MONTCALM	$12,146	$11,529	$11,581	$10,716	$9,815	$9,634	$8,152	$8,066	$10,300	27.7%
MOTT	$8,960	$9,650	$9,022	$9,621	$9,815	$10,095	$10,187	$9,661	$9,947	3.0%
MUSKEGON	$8,749	$8,268	$7,627	$7,598	$8,149	$8,841	$9,421	$10,115	$9,507	-6.0%
NORTH CENTRAL	$8,476	$8,326	$8,417	$8,714	$9,144	$9,234	$9,385	$9,828	$8,896	-9.5%
NORTHWESTERN	$9,994	$9,934	$10,019	$10,086	$9,434	$9,479	$9,613	$10,318	$11,825	14.6%
OAKLAND	$8,328	$8,872	$9,255	$9,197	$9,528	$9,774	$10,123	$10,509	$9,831	-6.5%
ST. CLAIR	$8,988	$8,775	$8,238	$7,958	$8,394	$8,917	$9,165	$9,885	$9,272	-6.2%
SCHOOLCRAFT	$8,865	$8,434	$8,259	$8,452	$8,756	$8,900	$8,593	$9,007	$8,464	-6.0%
SOUTHWESTERN	$8,489	$8,199	$8,858	$9,023	$9,956	$9,931	$11,666	$11,829	$11,371	-3.9%
WASHTENAW	$10,326	$9,879	$9,647	$10,087	$10,564	$10,773	$10,823	$12,008	$10,981	-8.6%
WAYNE COUNTY	$11,353	$15,941	$13,655	$12,951	$13,103	$13,259	$12,025	$11,514	$10,347	-10.1%
WEST SHORE	$10,276	$10,322	$10,305	$9,959	$10,623	$11,527	$11,607	$12,367	$12,294	-0.6%
STATE AGGREGATE	*$8,667*	*$8,945*	*$8,714*	*$8,812*	*$9,136*	*$9,386*	*$9,303*	*$9,804*	*$9,346*	-4.7%
STATE AVERAGE	*$9,142*	*$9,181*	*$8,898*	*$8,884*	*$9,322*	*$9,636*	*$9,609*	*$10,123*	*$9,803*	-3.2%

TABLE 8
TAXABLE VALUE

	2000-01 (000's)	2001-02 (000's)	2002-03 (000's)	2003-04 (000's)	2004-05 (000's)	2005-06 (000's)	2006-07 (000's)	2007-08 (000's)	2008-09 (000's)	2009-10 (000's)	1 YEAR CHANGE
ALPENA	$721,423	$765,562	$826,075	$853,226	$897,284	$944,399	$998,154	$1,035,986	$1,066,675	$1,095,700	2.7%
BAY DE NOC	$762,299	$813,878	$854,350	$883,567	$914,332	$955,206	$1,001,979	$1,052,398	$1,077,840	$1,121,514	4.1%
DELTA	$9,162,552	$9,617,314	$10,089,180	$10,329,266	$10,665,874	$10,987,873	$11,458,254	$11,803,652	$11,518,490	$11,671,336	1.3%
GLEN OAKS	$1,213,874	$1,315,721	$1,369,808	$1,430,005	$1,460,667	$1,569,589	$1,651,488	$1,727,076	$1,799,097	$1,873,226	4.1%
GOGEBIC	$300,206	$314,836	$330,258	$347,477	$366,069	$388,294	$407,216	$431,404	$455,310	$482,418	6.0%
GRAND RAPIDS	$14,777,127	$15,803,673	$16,849,660	$17,648,394	$18,364,399	$19,544,727	$20,793,745	$21,880,768	$22,373,614	$22,496,779	0.6%
HENRY FORD	$3,792,555	$3,792,555	$4,111,627	$4,313,878	$4,386,238	$4,386,238	$4,523,966	$4,649,373	$4,575,536	$4,315,577	-5.7%
JACKSON	$2,777,596	$3,022,214	$3,267,303	$3,595,871	$3,790,536	$3,988,242	$4,220,571	$4,335,490	$4,414,730	$4,432,865	0.4%
KALAMAZOO VALLEY	$5,420,790	$5,784,356	$6,175,841	$6,435,309	$6,801,268	$7,173,745	$7,602,833	$8,016,316	$8,329,509	$8,427,557	1.2%
KELLOGG	$2,530,827	$2,740,973	$2,908,003	$3,032,750	$3,143,362	$3,226,908	$3,383,902	$3,503,176	$3,684,751	$3,809,041	3.4%
KIRTLAND	$1,950,603	$2,081,566	$2,229,688	$2,355,688	$2,510,432	$2,664,316	$2,811,595	$2,962,472	$3,064,348	$3,155,852	3.0%
LAKE MICHIGAN	$4,381,453	$4,632,906	$5,311,352	$5,671,414	$6,167,243	$6,519,420	$6,649,453	$7,146,649	$7,591,755	$7,961,666	4.9%
LANSING	$7,451,367	$8,028,497	$8,577,609	$9,026,707	$9,562,201	$10,100,025	$10,637,548	$11,173,428	$11,395,712	$11,395,712	0.0%
MACOMB	$21,099,256	$22,702,422	$24,205,983	$25,573,225	$26,980,530	$28,602,727	$30,373,918	$31,862,670	$31,937,933	$31,059,989	-2.7%
MID MICHIGAN	$1,168,197	$1,250,830	$1,341,544	$1,420,265	$1,511,705	$1,610,049	$1,770,677	$1,819,047	$1,876,546	$1,941,146	3.4%
MONROE	$4,516,473	$4,709,442	$4,926,511	$5,100,912	$5,334,377	$5,586,498	$5,887,176	$6,218,441	$6,283,960	$6,155,641	-2.0%
MONTCALM	$1,326,423	$1,430,916	$1,625,032	$1,706,373	$1,810,674	$1,906,025	$1,999,775	$2,116,937	$2,175,704	$2,251,490	3.5%
MOTT	$8,532,219	$9,000,826	$9,608,377	$10,079,184	$10,612,707	$11,255,994	$11,882,681	$12,436,134	$12,406,477	$11,956,142	-3.6%
MUSKEGON	$2,969,387	$3,244,251	$3,453,068	$3,613,149	$3,795,562	$3,995,551	$4,237,701	$4,496,107	$4,646,806	$4,714,943	1.5%
NORTH CENTRAL	$1,665,096	$1,847,701	$2,002,453	$2,117,533	$2,259,870	$2,399,926	$2,559,443	$2,711,947	$2,803,832	$2,894,005	3.2%
NORTHWESTERN	$2,444,762	$2,660,298	$2,876,573	$3,071,914	$3,322,297	$3,563,214	$3,881,076	$4,167,149	$4,324,889	$4,465,548	3.3%
OAKLAND	$44,062,984	$47,314,390	$50,332,419	$52,814,126	$55,604,203	$58,462,967	$61,706,284	$63,203,194	$64,265,442	$64,265,442	0.0%
ST. CLAIR	$4,264,890	$4,525,137	$4,858,654	$4,976,878	$5,224,301	$5,498,699	$5,782,079	$6,094,393	$6,216,225	$6,188,767	-0.4%
SCHOOLCRAFT	$10,339,674	$11,169,194	$11,933,156	$12,578,893	$13,332,206	$14,087,472	$14,964,557	$15,657,606	$15,488,016	$14,957,873	-3.4%
SOUTHWESTERN	$1,164,443	$1,268,555	$1,348,856	$1,414,389	$1,496,815	$1,581,257	$1,693,519	$1,816,605	$1,904,657	$1,996,946	4.8%
WASHTENAW	$9,584,208	$10,222,954	$11,097,394	$11,734,874	$12,539,706	$13,396,298	$14,315,853	$15,181,435	$15,322,679	$14,992,190	-2.2%
WAYNE COUNTY	$23,541,977	$25,035,894	$26,415,430	$27,171,210	$28,966,809	$30,535,891	$31,927,579	$33,551,432	$33,422,766	$32,228,659	-3.6%
WEST SHORE	$1,630,049	$1,732,417	$1,857,433	$1,958,531	$2,068,946	$2,194,408	$2,332,686	$2,508,120	$2,611,786	$2,711,269	3.8%
STATE TOTAL	*$193,552,712*	*$206,829,278*	*$220,783,637*	*$231,255,008*	*$243,890,613*	*$257,125,958*	*$271,455,708*	*$283,559,405*	*$287,035,085*	*$285,019,294*	-0.7%

TABLE 9
REVENUE SOURCES BY PERCENTAGE

REVENUE SOURCE	1999-2000	2000-01	2001-02	2002-03	2003-04 [1]	2004-05	2005-06	2006-07 [2]	2007-08	2008-09
STATE AID	33.0%	33.3%	30.3%	27.8%	24.3%	23.9%	22.3%	0.189	21.7%	20.0%
PROPERTY TAX	36.3%	35.9%	39.9%	40.5%	40.9%	40.4%	40.7%	0.413	39.0%	38.6%
TUITION & FEES	27.0%	26.8%	26.8%	28.8%	31.6%	31.7%	32.7%	0.345	34.3%	37.0%
ALL OTHER	3.8%	4.0%	3.1%	2.9%	3.3%	4.0%	4.3%	0.053	5.0%	4.4%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

[1] Beginning in 2003-04 revenue includes General and Designated Funds due to reporting changes.

[2] Two delayed payments were appropriated to the Community Colleges in 2007-08 as a one-time supplemental payment for 2006-07, and had to be recorded in 2007-08 due to GAAP requirements.

TABLE 10
AT-RISK STUDENT SUCCESS GRANTS

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	1 YEAR CHANGE
ALPENA	$121,725	$104,004	$82,652	$68,700	$68,700	$76,300	$78,600	$80,500	$80,200	$83,000	3.5%
BAY DE NOC	$105,324	$98,650	$89,928	$82,400	$82,400	$91,300	$100,800	$76,600	$62,800	$69,100	10.0%
DELTA	$110,504	$110,240	$105,387	$99,400	$99,400	$97,100	$97,900	$99,400	$104,500	$106,400	1.8%
GLEN OAKS	$131,210	$135,832	$133,674	$127,500	$127,500	$123,600	$117,500	$115,100	$112,500	$111,300	-1.1%
GOGEBIC	$78,617	$78,902	$75,431	$71,500	$71,500	$66,200	$62,400	$58,200	$58,600	$56,300	-3.9%
GRAND RAPIDS	$76,714	$74,179	$85,841	$98,000	$98,000	$117,200	$122,100	$128,700	$132,300	$133,300	0.8%
HENRY FORD	$168,324	$164,807	$158,074	$146,500	$146,500	$146,300	$151,900	$159,200	$161,900	$163,300	0.9%
JACKSON	$114,933	$113,768	$109,157	$101,800	$101,800	$102,000	$105,000	$113,800	$120,900	$132,800	9.8%
KALAMAZOO VALLEY	$118,490	$113,499	$112,017	$100,200	$100,200	$89,700	$89,400	$91,100	$92,000	$92,000	0.0%
KELLOGG	$157,285	$158,343	$151,327	$143,000	$143,000	$155,100	$159,500	$167,400	$163,600	$152,600	-6.7%
KIRTLAND	$145,724	$158,732	$163,408	$146,600	$146,600	$125,800	$124,300	$129,000	$125,400	$128,400	2.4%
LAKE MICHIGAN	$194,902	$192,554	$180,214	$162,100	$162,100	$154,900	$155,800	$155,100	$157,200	$147,000	-6.5%
LANSING	$134,738	$157,864	$157,090	$147,600	$147,600	$139,800	$134,500	$143,800	$153,500	$157,000	2.3%
MACOMB	$90,272	$91,038	$89,157	$84,400	$84,400	$83,600	$83,300	$84,300	$84,400	$84,200	-0.2%
MID MICHIGAN	$123,549	$129,419	$134,080	$124,000	$124,000	$134,400	$142,200	$147,900	$141,400	$133,600	-5.5%
MONROE	$102,673	$99,275	$96,061	$90,700	$90,700	$94,000	$97,500	$103,900	$105,400	$104,100	-1.2%
MONTCALM	$70,131	$71,694	$67,030	$67,800	$67,800	$66,700	$66,700	$66,000	$75,000	$75,600	0.8%
MOTT	$105,617	$109,157	$107,209	$101,900	$101,900	$102,600	$103,800	$105,700	$106,300	$113,300	6.6%
MUSKEGON	$212,002	$213,016	$202,562	$185,300	$185,300	$149,700	$118,500	$81,800	$78,700	$81,100	3.0%
NORTH CENTRAL	$178,833	$178,336	$151,211	$121,300	$121,300	$115,900	$117,200	$116,200	$111,100	$109,800	-1.2%
NORTHWESTERN	$120,835	$120,677	$124,503	$129,700	$129,700	$123,100	$118,200	$122,600	$122,400	$122,500	0.1%
OAKLAND	$164,112	$159,354	$151,843	$141,700	$141,700	$144,600	$147,300	$147,500	$148,900	$146,900	-1.3%
ST. CLAIR	$77,130	$80,413	$85,399	$88,500	$88,500	$93,400	$92,000	$110,500	$124,800	$123,100	-1.4%
SCHOOLCRAFT	$148,852	$150,164	$146,970	$134,800	$134,800	$129,000	$130,000	$128,500	$127,300	$123,500	-3.0%
SOUTHWESTERN	$186,227	$180,632	$174,549	$152,400	$152,400	$134,800	$138,600	$145,100	$150,700	$152,300	1.1%
WASHTENAW	$148,858	$161,709	$164,416	$157,200	$157,200	$161,700	$159,800	$153,700	$140,300	$127,300	-9.3%
WAYNE COUNTY	$158,329	$149,384	$137,407	$129,500	$129,500	$174,900	$172,400	$147,400	$132,600	$146,200	10.3%
WEST SHORE	$146,193	$136,460	$126,109	$118,200	$118,200	$129,000	$135,500	$143,700	$148,000	$146,700	-0.9%
STATE TOTAL	*$3,692,103*	*$3,692,102*	*$3,562,706*	*$3,322,700*	*$3,322,700*	*$3,322,700*	*$3,322,700*	*$3,322,700*	*$3,322,700*	*$3,322,700*	0.0%

TABLE 11
EXPENDITURES PER FYES

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	$8,220	$7,646	$7,628	$9,192	$9,632	$9,887	$9,847	$9,503	$10,010	5.3%
BAY DE NOC	$7,110	$6,343	$6,042	$6,203	$7,146	$7,421	$8,034	$8,499	$8,722	2.6%
DELTA	$7,494	$7,148	$7,366	$8,676	$8,744	$8,787	$8,919	$8,760	$8,540	-2.5%
GLEN OAKS	$7,512	$7,326	$8,220	$7,777	$8,575	$9,996	$10,928	$10,456	$8,897	-14.9%
GOGEBIC	$9,344	$9,798	$8,814	$9,726	$10,597	$10,747	$10,163	$10,120	$9,981	-1.4%
GRAND RAPIDS	$7,586	$7,359	$7,111	$7,730	$7,952	$8,268	$8,275	$8,689	$8,899	2.4%
HENRY FORD	$7,758	$9,195	$7,086	$10,312	$7,560	$7,684	$7,223	$7,225	$6,818	-5.6%
JACKSON	$8,288	$8,147	$7,746	$7,876	$7,669	$8,063	$7,756	$7,997	$7,765	-2.9%
KALAMAZOO VALLEY	$6,070	$6,122	$5,882	$5,682	$5,798	$6,076	$6,106	$6,724	$6,820	1.4%
KELLOGG	$8,110	$8,161	$7,747	$7,619	$8,214	$8,498	$8,306	$8,195	$8,220	0.3%
KIRTLAND	$12,916	$12,486	$11,487	$11,336	$11,797	$12,843	$12,127	$11,915	$12,688	6.5%
LAKE MICHIGAN	$9,248	$8,214	$8,036	$7,044	$8,549	$8,786	$9,491	$10,935	$10,903	-0.3%
LANSING	$7,249	$7,015	$7,202	$7,608	$7,778	$7,895	$7,732	$8,093	$8,355	3.2%
MACOMB	$6,174	$6,334	$6,512	$6,714	$6,785	$6,923	$6,825	$6,844	$6,934	1.3%
MID MICHIGAN	$6,352	$6,585	$5,847	$5,656	$5,742	$5,813	$5,905	$5,813	$5,803	-0.2%
MONROE	$8,908	$8,569	$8,208	$8,092	$8,260	$8,142	$8,254	$8,813	$8,900	1.0%
MONTCALM	$10,646	$10,341	$10,144	$9,101	$8,512	$8,869	$7,486	$7,830	$10,091	28.9%
MOTT	$8,601	$8,776	$8,323	$9,046	$9,131	$9,377	$9,351	$8,331	$8,933	7.2%
MUSKEGON	$7,813	$7,602	$7,128	$7,507	$7,842	$8,515	$8,768	$9,760	$8,682	-11.0%
NORTH CENTRAL	$6,901	$6,799	$7,380	$7,915	$8,232	$8,284	$8,649	$8,599	$7,980	-7.2%
NORTHWESTERN	$9,240	$9,768	$9,084	$9,542	$8,901	$8,948	$9,236	$9,678	$11,086	14.5%
OAKLAND	$6,049	$6,485	$6,979	$7,472	$7,582	$7,857	$7,906	$8,043	$7,907	-1.7%
ST. CLAIR	$7,811	$7,639	$7,107	$7,041	$7,353	$7,850	$8,343	$8,424	$7,755	-7.9%
SCHOOLCRAFT	$7,404	$7,117	$7,060	$7,666	$7,506	$7,525	$7,204	$7,410	$7,165	-3.3%
SOUTHWESTERN	$7,069	$6,743	$7,356	$7,696	$8,507	$8,405	$9,409	$9,348	$9,944	6.4%
WASHTENAW	$8,935	$8,369	$8,169	$8,678	$9,296	$9,333	$9,609	$10,250	$9,509	-7.2%
WAYNE COUNTY	$11,310	$11,427	$11,420	$10,966	$9,866	$10,306	$9,184	$8,711	$8,362	-4.0%
WEST SHORE	$9,566	$9,850	$10,302	$9,427	$10,130	$11,230	$11,496	$12,353	$12,018	-2.7%
STATE AGGREGATE	*$7,584*	*$7,665*	*$7,542*	*$8,035*	*$7,983*	*$8,204*	*$8,125*	*$8,257*	*$8,198*	-0.7%

TABLE 12
FISCAL YEAR EQUATED STUDENTS (FYES)

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	1,122	1,268	1,341	1,272	1,208	1,220	1,242	1,389	1,398	0.6%
BAY DE NOC	1,408	1,567	1,722	1,857	1,655	1,569	1,519	1,603	1,710	6.7%
DELTA	5,588	6,104	6,316	6,354	6,547	6,641	6,651	7,024	7,413	5.5%
GLEN OAKS	980	1,072	986	1,022	929	865	846	918	1,140	24.2%
GOGEBIC	652	643	719	678	637	637	702	730	802	9.8%
GRAND RAPIDS	7,578	7,870	8,599	8,880	9,363	9,708	10,042	10,205	10,700	4.9%
HENRY FORD	6,904	7,300	7,773	7,855	8,363	8,282	8,598	9,593	11,027	15.0%
JACKSON	2,764	2,925	3,158	3,348	3,532	3,539	3,894	4,255	4,745	11.5%
KALAMAZOO VALLEY	4,808	5,331	5,880	6,035	6,300	6,354	6,644	6,730	7,107	5.6%
KELLOGG	2,955	3,062	3,451	3,505	3,435	3,359	3,451	3,578	3,640	1.7%
KIRTLAND	732	850	1,009	1,103	1,100	1,029	1,104	1,163	1,185	1.9%
LAKE MICHIGAN	1,901	1,985	2,134	2,701	2,336	2,177	2,154	2,089	2,284	9.3%
LANSING	9,351	10,238	11,137	10,488	10,863	11,311	11,919	11,953	13,039	9.1%
MACOMB	11,852	12,352	12,855	12,638	12,994	13,367	13,963	14,410	15,355	6.6%
MID MICHIGAN	1,384	1,518	1,731	1,926	2,020	2,155	2,307	2,623	2,984	13.7%
MONROE	1,841	2,035	2,172	2,321	2,466	2,547	2,634	2,675	2,814	5.2%
MONTCALM	740	810	886	997	1,195	1,286	1,656	1,802	1,369	-24.0%
MOTT	5,107	5,764	6,436	6,086	6,234	6,326	6,385	7,437	7,393	-0.6%
MUSKEGON	2,436	2,703	3,080	3,177	3,104	2,973	3,020	2,924	3,202	9.5%
NORTH CENTRAL	1,065	1,180	1,196	1,196	1,233	1,284	1,337	1,423	1,633	14.8%
NORTHWESTERN	2,522	2,640	2,793	2,856	3,275	3,294	3,298	3,371	3,075	-8.8%
OAKLAND	14,613	14,112	14,349	14,676	15,148	15,281	15,590	16,029	17,281	7.8%
ST. CLAIR	2,486	2,649	2,873	2,971	2,912	2,875	2,878	3,062	3,406	11.2%
SCHOOLCRAFT	5,368	5,925	6,250	6,616	6,815	7,222	7,744	8,095	8,763	8.3%
SOUTHWESTERN	1,712	1,888	1,764	1,650	1,574	1,588	1,405	1,548	1,643	6.2%
WASHTENAW	6,056	6,738	7,359	7,397	7,430	7,757	8,054	7,874	8,769	11.4%
WAYNE COUNTY	4,450	5,491	6,926	7,249	7,614	7,857	9,316	10,865	12,463	14.7%
WEST SHORE	756	782	824	863	869	860	867	864	884	2.3%
STATE TOTAL	*109,131*	*116,802*	*125,719*	*127,717*	*131,150*	*133,359*	*139,219*	*146,234*	*157,225*	*7.5%*

TABLE 13
CONTACT HOUR EQUATED STUDENTS (CHES)

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	1,349	1,492	1,595	1,522	1,443	1,457	1,518	1,630	1,638	7.9%
BAY DE NOC	1,643	1,772	1,905	2,079	1,888	1,791	1,727	1,832	1,945	12.6%
DELTA	6,545	7,165	7,390	7,939	8,020	7,999	8,157	8,624	8,939	9.6%
GLEN OAKS	1,171	1,278	1,174	1,220	1,106	1,052	1,024	1,103	1,363	33.1%
GOGEBIC	788	782	864	800	761	769	849	876	966	13.8%
GRAND RAPIDS	8,974	8,995	9,703	10,346	10,806	11,179	11,517	11,693	12,218	6.1%
HENRY FORD	8,128	8,436	8,950	8,739	9,298	9,224	9,437	10,493	12,069	27.9%
JACKSON	3,687	3,771	4,058	4,235	4,414	4,538	4,793	5,213	5,745	19.9%
KALAMAZOO VALLEY	6,128	6,678	7,214	7,467	7,480	7,673	7,962	8,144	8,484	6.6%
KELLOGG	3,458	3,710	4,165	4,321	4,309	4,492	4,643	4,310	4,257	-8.3%
KIRTLAND	895	1,045	1,288	1,380	1,355	1,257	1,356	1,403	1,458	7.5%
LAKE MICHIGAN	2,366	2,447	3,437	3,372	2,737	2,572	2,670	2,556	2,832	6.1%
LANSING	11,718	12,820	13,888	12,215	12,600	13,332	13,923	13,874	15,179	9.0%
MACOMB	14,768	15,345	16,043	15,745	16,396	16,772	17,426	18,060	19,191	10.1%
MID MICHIGAN	1,827	2,064	2,179	2,432	2,524	2,663	2,751	3,273	3,752	36.4%
MONROE	2,250	2,434	2,634	2,827	2,974	3,038	3,156	3,297	3,499	10.9%
MONTCALM	920	986	1,074	1,192	1,453	1,547	2,039	2,122	1,593	-21.9%
MOTT	6,745	7,311	8,265	7,610	7,968	8,102	7,886	9,317	9,137	15.9%
MUSKEGON	3,026	3,324	3,762	3,892	3,815	3,680	3,776	3,650	3,993	5.7%
NORTH CENTRAL	1,298	1,380	1,410	1,479	1,539	1,630	1,777	1,888	2,076	16.9%
NORTHWESTERN	3,072	3,526	3,539	3,663	3,584	3,711	3,733	3,818	3,603	-3.5%
OAKLAND	16,203	15,416	13,293	14,197	14,725	18,632	18,358	17,890	20,378	11.0%
ST. CLAIR	2,836	3,001	3,274	3,371	3,289	3,418	3,431	3,501	3,810	11.1%
SCHOOLCRAFT	6,700	7,264	7,524	7,931	8,205	8,658	9,184	9,561	10,208	11.2%
SOUTHWESTERN	2,172	2,417	2,229	2,092	2,011	2,038	1,765	1,948	2,065	17.0%
WASHTENAW	7,809	8,599	9,399	9,492	9,311	9,611	9,989	9,834	10,939	9.5%
WAYNE COUNTY	5,228	6,849	8,312	9,852	9,594	9,966	11,158	13,472	15,041	34.8%
WEST SHORE	1,031	996	1,033	1,102	1,084	1,079	1,070	1,066	1,033	-3.5%
STATE AGGREGATE	*132,735*	*141,303*	*149,601*	*152,512*	*154,688*	*161,880*	*167,075*	*174,447*	*187,409*	12.2%

TABLE 14
UNDUPLICATED STUDENT HEADCOUNT

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	1 YEAR CHANGE
ALPENA	2,779	2,776	2,964	2,705	2,581	2,589	2,576	2,713	2,620	-3.4%
BAY DE NOC	5,175	5,966	5,353	5,400	5,214	5,924	5,150	5,014	4,924	-1.8%
DELTA	16,240	15,996	16,143	16,537	16,462	16,241	14,917	15,325	16,397	7.0%
GLEN OAKS	3,777	3,947	3,255	3,638	2,717	2,470	2,563	2,630	3,050	16.0%
GOGEBIC	1,751	1,723	1,718	1,363	1,338	1,317	1,419	1,503	1,497	-0.4%
GRAND RAPIDS	19,845	19,284	22,943	23,780	23,628	26,226	21,651	21,808	22,587	3.6%
HENRY FORD	25,158	25,480	27,707	22,333	24,801	22,065	21,706	21,821	24,664	13.0%
JACKSON	10,342	10,412	9,662	9,550	9,050	8,957	9,448	9,626	10,315	7.2%
KALAMAZOO VALLEY	18,086	18,501	18,573	18,500	17,598	17,577	18,068	17,736	18,005	1.5%
KELLOGG	16,475	16,473	19,297	17,090	16,787	15,760	17,511	14,823	13,822	-6.8%
KIRTLAND	2,572	2,819	3,384	3,624	3,313	3,030	3,207	3,130	3,343	6.8%
LAKE MICHIGAN	7,231	7,061	7,423	6,560	6,483	6,510	5,712	6,401	7,070	10.5%
LANSING	34,051	32,211	34,700	31,046	31,263	32,097	34,067	30,620	32,024	4.6%
MACOMB	46,418	45,369	44,085	43,395	42,488	42,900	41,689	44,111	44,822	1.6%
MID MICHIGAN	4,740	5,058	5,545	5,037	5,574	5,859	5,968	6,141	6,979	13.6%
MONROE	7,362	7,256	7,597	7,846	7,760	8,119	8,557	9,080	9,308	2.5%
MONTCALM	3,645	3,684	4,212	4,182	4,736	5,295	5,403	5,678	4,399	-22.5%
MOTT	17,299	17,553	21,028	18,874	18,826	18,676	18,055	19,113	19,330	1.1%
MUSKEGON	8,833	9,788	10,474	10,574	9,921	9,936	9,153	9,415	8,340	-11.4%
NORTH CENTRAL	3,106	3,411	4,474	4,052	3,991	4,112	4,215	4,360	4,510	3.4%
NORTHWESTERN	12,789	12,398	12,554	12,306	12,413	13,236	13,691	13,407	12,885	-3.9%
OAKLAND	54,374	48,396	45,490	42,929	44,067	42,598	44,149	44,058	46,592	5.8%
ST. CLAIR	9,098	8,804	8,700	8,104	7,539	7,559	7,432	7,595	7,863	3.5%
SCHOOLCRAFT	32,161	32,189	32,029	29,903	30,845	31,459	33,319	34,286	35,194	2.6%
SOUTHWESTERN	5,820	5,590	4,909	4,296	4,093	4,228	3,577	3,615	3,551	-1.8%
WASHTENAW	25,855	28,023	28,790	27,801	26,353	26,873	27,359	24,722	23,939	-3.2%
WAYNE COUNTY	19,479	32,530	45,249	55,392	55,065	57,933	64,364	67,083	72,401	7.9%
WEST SHORE	2,961	2,689	2,719	2,772	2,693	2,573	2,566	2,582	2,154	-16.6%
STATE TOTAL	*417,422*	*425,387*	*450,977*	*439,589*	*437,599*	*442,119*	*447,492*	*448,396*	*462,585*	3.2%

TABLE 15
IN-DISTRICT TUITION RATE

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	1 YEAR CHANGE
ALPENA	$55.00	$58.00	$61.00	$66.00	$67.75	$72.00	$76.00	$80.00	$84.00	$84.00	0.0%
BAY DE NOC	$55.00	$56.75	$58.00	$59.75	$61.10	$64.50	$71.25	$77.00	$77.00	$82.50	7.1%
DELTA	$59.30	$61.40	$63.70	$67.50	$69.00	$72.50	$76.00	$78.00	$79.00	$79.00	0.0%
GLEN OAKS	$48.00	$54.00	$56.00	$59.00	$60.00	$64.00	$68.00	$70.00	$72.00	$77.00	6.9%
GOGEBIC	$45.00	$49.00	$54.00	$64.00	$66.00	$74.00	$77.00	$79.00	$81.00	$86.00	6.2%
GRAND RAPIDS	$58.50	$60.00	$61.50	$65.00	$66.00	$69.50	$73.50	$79.50	$82.50	$84.50	2.4%
HENRY FORD	$55.00	$55.00	$57.00	$57.00	$57.00	$57.00	$57.00	$60.00	$65.00	$70.00	7.7%
JACKSON	$53.50	$55.00	$64.00	$69.00	$70.50	$74.00	$78.50	$82.00	$86.50	$90.50	4.6%
KALAMAZOO VALLEY	$43.25	$45.25	$47.50	$51.00	$52.40	$55.00	$61.00	$66.00	$68.00	$71.00	4.4%
KELLOGG	$49.50	$51.75	$54.75	$57.75	$59.00	$62.00	$65.00	$68.50	$70.50	$71.50	1.4%
KIRTLAND	$52.10	$54.10	$58.40	$61.35	$62.75	$66.85	$70.20	$73.75	$77.50	$77.50	0.0%
LAKE MICHIGAN	$48.00	$51.00	$57.50	$65.00	$66.55	$72.50	$72.50	$72.50	$72.50	$72.50	0.0%
LANSING	$49.00	$50.00	$51.00	$54.00	$55.00	$65.00	$67.00	$73.00	$73.00	$73.00	0.0%
MACOMB	$55.00	$56.00	$57.00	$60.00	$61.00	$65.00	$68.00	$70.00	$72.00	$72.00	0.0%
MID MICHIGAN	$52.75	$54.25	$56.75	$59.50	$60.86	$62.30	$68.50	$72.60	$76.50	$80.00	4.6%
MONROE	$47.00	$49.00	$51.00	$53.00	$54.00	$58.00	$60.00	$64.00	$67.00	$67.00	0.0%
MONTCALM	$52.94	$54.74	$57.00	$60.00	$61.00	$64.00	$67.00	$70.00	$74.00	$77.00	4.1%
MOTT	$61.15	$61.15	$62.85	$69.00	$70.55	$75.80	$79.50	$82.05	$84.70	$86.52	2.1%
MUSKEGON	$49.00	$50.00	$52.00	$56.00	$57.00	$60.00	$63.00	$67.00	$69.00	$72.25	4.7%
NORTH CENTRAL	$47.00	$48.40	$52.00	$58.00	$59.30	$64.00	$66.25	$67.70	$69.50	$72.00	3.6%
NORTHWESTERN	$56.00	$56.00	$58.00	$63.20	$64.60	$68.60	$71.15	$73.40	$77.40	$77.40	0.0%
OAKLAND	$48.70	$50.30	$51.70	$52.50	$53.70	$55.15	$56.80	$58.50	$60.10	$60.10	0.0%
ST. CLAIR	$59.25	$61.00	$64.00	$64.00	$65.45	$68.50	$75.25	$81.50	$86.50	$86.50	0.0%
SCHOOLCRAFT	$54.00	$55.00	$57.00	$61.00	$62.50	$65.00	$68.00	$70.00	$73.00	$77.00	5.5%
SOUTHWESTERN	$48.00	$52.00	$55.25	$60.25	$61.90	$67.75	$74.25	$78.25	$82.50	$88.25	7.0%
WASHTENAW	$56.00	$57.00	$58.00	$60.00	$60.00	$62.00	$64.00	$67.00	$70.00	$73.00	4.3%
WAYNE COUNTY	$54.00	$54.00	$54.00	$54.00	$54.00	$55.50	$55.50	$56.80	$57.65	$67.65	17.3%
WEST SHORE	$53.00	$54.50	$58.25	$61.00	$62.40	$65.00	$67.00	$69.00	$72.00	$72.00	0.0%
STATE AVERAGE	*$52.32*	*$54.09*	*$56.76*	*$60.28*	*$61.48*	*$65.19*	*$68.47*	*$71.68*	*$74.30*	*$76.70*	3.2%

TABLE 16
OUT-OF-DISTRICT TUITION RATE

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	1 YEAR CHANGE
ALPENA	$82.00	$86.00	$91.00	$99.00	$101.50	$108.00	$114.00	$120.00	$126.00	$126.00	0.0%
BAY DE NOC	$76.75	$79.00	$81.25	$83.50	$87.75	$95.00	$107.00	$120.00	$126.00	$137.50	9.1%
DELTA	$81.00	$84.00	$88.00	$93.50	$99.00	$104.00	$109.00	$115.00	$119.00	$119.00	0.0%
GLEN OAKS	$58.00	$66.00	$68.00	$75.00	$89.00	$95.00	$101.00	$105.00	$108.00	$115.00	6.5%
GOGEBIC	$62.00	$67.00	$72.00	$82.00	$86.00	$94.00	$97.00	$99.00	$102.00	$109.00	6.9%
GRAND RAPIDS	$86.00	$88.00	$90.00	$100.00	$110.00	$125.00	$142.00	$157.00	$173.00	$181.00	4.6%
HENRY FORD	$89.00	$92.00	$98.00	$112.00	$112.00	$112.00	$112.00	$115.00	$120.00	$130.00	8.3%
JACKSON	$70.50	$73.00	$82.00	$88.50	$95.00	$104.00	$118.00	$118.00	$122.00	$127.00	4.1%
KALAMAZOO VALLEY	$77.50	$79.75	$82.75	$87.00	$89.40	$94.00	$100.00	$105.00	$108.00	$113.00	4.6%
KELLOGG	$82.40	$84.65	$88.75	$93.60	$95.75	$100.50	$105.50	$111.00	$114.25	$115.87	1.4%
KIRTLAND	$71.40	$80.80	$87.25	$96.25	$115.15	$122.65	$128.75	$135.20	$142.00	$142.00	0.0%
LAKE MICHIGAN	$58.00	$61.00	$69.50	$77.00	$78.85	$86.00	$102.00	$102.00	$108.00	$108.00	0.0%
LANSING	$78.00	$79.00	$81.00	$86.00	$88.00	$105.00	$120.00	$134.00	$134.00	$134.00	0.0%
MACOMB	$83.00	$84.00	$85.00	$88.00	$89.00	$99.00	$104.00	$107.00	$110.00	$110.00	0.0%
MID MICHIGAN	$84.00	$88.00	$93.00	$99.00	$104.45	$107.00	$112.50	$119.25	$130.00	$139.00	6.9%
MONROE	$78.00	$81.00	$84.00	$87.00	$92.00	$98.00	$104.00	$110.00	$115.00	$115.00	0.0%
MONTCALM	$81.22	$83.98	$87.00	$87.00	$93.00	$98.00	$104.00	$111.00	$128.00	$133.00	3.9%
MOTT	$88.25	$88.25	$90.70	$103.20	$105.55	$113.45	$119.05	$122.85	$126.80	$129.53	2.2%
MUSKEGON	$71.00	$73.00	$76.00	$82.00	$83.50	$90.00	$99.00	$107.00	$113.50	$119.00	4.8%
NORTH CENTRAL	$73.00	$75.20	$79.00	$90.00	$92.10	$101.30	$106.40	$109.80	$114.20	$118.50	3.8%
NORTHWESTERN	$93.25	$93.25	$101.00	$110.10	$112.60	$119.92	$127.10	$132.00	$142.00	$146.00	2.8%
OAKLAND	$82.40	$85.20	$87.50	$88.90	$88.90	$93.35	$96.15	$99.00	$101.70	$101.70	0.0%
ST. CLAIR	$88.25	$90.00	$95.00	$99.00	$101.25	$108.00	$125.00	$150.00	$165.00	$165.00	0.0%
SCHOOLCRAFT	$80.00	$82.00	$85.00	$91.00	$93.00	$97.00	$100.00	$103.00	$107.00	$113.00	5.6%
SOUTHWESTERN	$54.25	$60.00	$63.75	$69.50	$71.30	$85.75	$94.00	$99.75	$105.25	$112.75	7.1%
WASHTENAW	$81.00	$83.00	$85.00	$101.00	$101.00	$105.00	$109.00	$115.00	$121.00	$124.00	2.5%
WAYNE COUNTY	$70.00	$70.00	$70.00	$70.00	$70.00	$71.75	$71.75	$73.40	$90.00	$100.00	11.1%
WEST SHORE	$82.25	$84.75	$91.00	$97.00	$102.00	$106.00	$110.00	$114.00	$120.00	$126.00	5.0%
STATE AVERAGE	*$77.23*	*$80.07*	*$84.02*	*$90.57*	*$94.54*	*$101.38*	*$108.51*	*$114.62*	*$121.13*	*$125.35*	3.5%

SECTION II

INSTRUCTION & ENROLLMENT

TABLE 17
GROUPING OF LIKE COMMUNITY COLLEGES
2008-09

	GENERAL FUND REVENUES	FISCAL YEAR EQUATED STUDENTS (FYES)	CONTACT HOUR EQUATED STUDENTS (CHES)	UNDUPLICATED STUDENT HEADCOUNT
GROUP 1				
ALPENA	$14,185,651	1,398	1,638	2,620
BAY DE NOC	$14,901,445	1,710	1,945	4,924
GLEN OAKS	$10,996,306	1,140	1,363	3,050
GOGEBIC	$8,914,034	802	966	1,497
KIRTLAND	$15,999,495	1,185	1,458	3,343
MID MICHIGAN	$21,267,144	2,984	3,752	6,979
MONTCALM	$14,101,142	1,369	1,593	4,399
NORTH CENTRAL	$14,529,918	1,633	2,076	4,510
SOUTHWESTERN	$18,686,868	1,643	2,065	3,551
WEST SHORE	$10,863,054	884	1,033	2,154
GROUP 2				
JACKSON	$41,681,406	4,745	5,745	10,315
KELLOGG	$33,912,887	3,640	4,257	13,822
LAKE MICHIGAN	$29,437,760	2,284	2,832	7,070
MONROE	$25,774,781	2,814	3,499	9,308
MUSKEGON	$30,442,039	3,202	3,993	8,340
NORTHWESTERN	$36,363,864	3,075	3,603	12,885
ST. CLAIR	$31,575,149	3,406	3,810	7,863
GROUP 3				
DELTA	$69,848,778	7,413	8,939	16,397
GRAND RAPIDS	$97,653,062	10,700	12,218	22,587
HENRY FORD	$83,537,898	11,027	12,069	24,664
KALAMAZOO VALLEY	$50,413,661	7,107	8,484	18,005
MOTT	$73,537,007	7,393	9,137	19,330
SCHOOLCRAFT	$74,172,971	8,763	10,208	35,194
WASHTENAW	$96,293,705	8,769	10,939	23,939
WAYNE COUNTY	$128,958,697	12,463	15,041	72,401
GROUP 4				
LANSING	$124,326,463	13,039	15,179	32,024
MACOMB	$127,200,488	15,355	19,191	44,822
OAKLAND	$169,885,169	17,281	20,378	46,592
STATE AGGREGATE	*$1,469,460,842*	*157,225*	*187,409*	*462,585*

TABLE 18
DISTRIBUTION OF FISCAL YEAR EQUATED STUDENT (FYES)

ACS CODE & SUB-ACTIVITY		2006-07	% OF TOTAL	2007-08	% OF TOTAL	2008-09	% OF TOTAL
1.1	GENERAL EDUCATION	77,092	55.4%	81,035	55.4%	87,137	55.4%
1.2	BUSINESS & HUMAN SERVICES	29,929	21.5%	30,994	21.2%	32,683	20.8%
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	7,484	5.4%	7,566	5.2%	7,794	5.0%
1.4	HEALTH OCCUPATIONS	12,423	8.9%	13,054	8.9%	13,851	8.8%
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	11,593	8.3%	12,827	8.8%	14,725	9.4%
1.6	HUMAN DEVELOPMENT	460	0.3%	471	0.3%	671	0.4%
1.7	PERSONAL INTEREST	239	0.2%	287	0.2%	365	0.2%
1.0	*ALL INSTRUCTION*	*139,219*		*146,234*		*157,225*	

TABLE 19
DISTRIBUTION OF CONTACT HOUR EQUATED STUDENT (CHES)

ACS CODE & SUB-ACTIVITY		2006-07	% OF TOTAL	2007-08	% OF TOTAL	2008-09	% OF TOTAL
1.1	GENERAL EDUCATION	87,222	52.2%	91,496	52.4%	99,063	52.9%
1.2	BUSINESS & HUMAN SERVICES	34,585	20.7%	35,539	20.4%	37,044	19.8%
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	10,783	6.5%	11,022	6.3%	11,364	6.1%
1.4	HEALTH OCCUPATIONS	19,427	11.6%	20,151	11.6%	21,664	11.6%
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12,509	7.5%	13,602	7.8%	15,758	8.4%
1.6	HUMAN DEVELOPMENT	972	0.6%	1,028	0.6%	1,146	0.6%
1.7	PERSONAL INTEREST	1,576	0.9%	1,610	0.9%	1,371	0.7%
1.0	*ALL INSTRUCTION*	*167,075*		*174,447*		*187,409*	

TABLE 20
STUDENT CONTACT HOURS (SCOH) / STUDENT CREDIT HOURS (SCRH) RATIOS
2008-09

ACS CODE & SUB-ACTIVITY		*COLUMN A* COLUMN B / 16	*COLUMN B* SCOH / SCRH	*COLUMN C* SCOH	*COLUMN D* SCRH
1.1	GENERAL EDUCATION	1.14	18.2	49,135,197	2,701,257
1.2	BUSINESS & HUMAN SERVICES	1.13	18.1	18,373,732	1,013,167
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	1.46	23.3	5,636,418	241,600
1.4	HEALTH OCCUPATIONS	1.56	25.0	10,745,260	429,374
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	1.07	17.1	7,815,841	456,473
1.6	HUMAN DEVELOPMENT	1.71	27.3	568,478	20,807
1.7	PERSONAL INTEREST	3.76	60.2	680,239	11,306
1.0	INSTRUCTION TOTAL	1.19	19.1	92,955,165	4,873,984

NOTE: By definition, a semester credit hour must not be less than 800 minutes of instruction. Since one SCOH is 50 minutes of student instruction, a minimum of 16 course contact hours is necessary to generate one semester credit hour. A ratio of 1.0 or greater indicates that the minimum instructional time exists for that instructional activity.

TABLE 21
UNDUPLICATED HEADCOUNT PER FYES AND CHES
2008-09

	HEADCOUNT PER FYES	HEADCOUNT PER CHES	UNDUPLICATED HEADCOUNT	FYES	CHES
GROUP 1					
ALPENA	1.87	1.60	2,620	1,398	1,638
BAY DE NOC	2.88	2.53	4,924	1,710	1,945
GLEN OAKS	2.68	2.24	3,050	1,140	1,363
GOGEBIC	1.87	1.55	1,497	802	966
KIRTLAND	2.82	2.29	3,343	1,185	1,458
MID MICHIGAN	2.34	1.86	6,979	2,984	3,752
MONTCALM	3.21	2.76	4,399	1,369	1,593
NORTH CENTRAL	2.76	2.17	4,510	1,633	2,076
SOUTHWESTERN	2.16	1.72	3,551	1,643	2,065
WEST SHORE	2.44	2.08	2,154	884	1,033
GROUP 2					
JACKSON	2.17	1.80	10,315	4,745	5,745
KELLOGG	3.80	3.25	13,822	3,640	4,257
LAKE MICHIGAN	3.10	2.50	7,070	2,284	2,832
MONROE	3.31	2.66	9,308	2,814	3,499
MUSKEGON	2.60	2.09	8,340	3,202	3,993
NORTHWESTERN	4.19	3.58	12,885	3,075	3,603
ST. CLAIR	2.31	2.06	7,863	3,406	3,810
GROUP 3					
DELTA	2.21	1.83	16,397	7,413	8,939
GRAND RAPIDS	2.11	1.85	22,587	10,700	12,218
HENRY FORD	2.24	2.04	24,664	11,027	12,069
KALAMAZOO VALLEY	2.53	2.12	18,005	7,107	8,484
MOTT	2.61	2.12	19,330	7,393	9,137
SCHOOLCRAFT	4.02	3.45	35,194	8,763	10,208
WASHTENAW	2.73	2.19	23,939	8,769	10,939
WAYNE COUNTY	5.81	4.81	72,401	12,463	15,041
GROUP 4					
LANSING	2.46	2.11	32,024	13,039	15,179
MACOMB	2.92	2.34	44,822	15,355	19,191
OAKLAND	2.70	2.29	46,592	17,281	20,378
STATE AGGREGATE	*2.94*	*2.47*	*462,585*	*157,225*	*187,409*

TABLE 22
IN-DISTRICT UNDUPLICATED HEADCOUNT
2008-09

	% IN-DISTRICT STUDENTS	IN-DISTRICT	OUT-OF-DISTRICT	TOTAL STUDENTS
GROUP 1				
ALPENA	53.1%	1,392	1,228	2,620
BAY DE NOC	48.7%	2,400	2,524	4,924
GLEN OAKS	82.4%	2,514	536	3,050
GOGEBIC	38.1%	571	926	1,497
KIRTLAND	58.8%	1,965	1,378	3,343
MID MICHIGAN	29.7%	2,075	4,904	6,979
MONTCALM	68.3%	3,006	1,393	4,399
NORTH CENTRAL	50.1%	2,261	2,249	4,510
SOUTHWESTERN	45.4%	1,611	1,940	3,551
WEST SHORE	87.5%	1,885	269	2,154
GROUP 2				
JACKSON	52.6%	5,424	4,891	10,315
KELLOGG	52.6%	7,276	6,546	13,822
LAKE MICHIGAN	81.6%	5,772	1,298	7,070
MONROE	85.2%	7,928	1,380	9,308
MUSKEGON	72.8%	6,069	2,271	8,340
NORTHWESTERN	61.1%	7,875	5,010	12,885
ST. CLAIR	79.2%	6,229	1,634	7,863
GROUP 3				
DELTA	83.4%	13,675	2,722	16,397
GRAND RAPIDS	76.2%	17,205	5,382	22,587
HENRY FORD	27.0%	6,671	17,993	24,664
KALAMAZOO VALLEY	72.4%	13,029	4,976	18,005
MOTT	77.7%	15,027	4,303	19,330
SCHOOLCRAFT	47.9%	16,842	18,352	35,194
WASHTENAW	65.2%	15,603	8,336	23,939
WAYNE COUNTY	95.2%	68,895	3,506	72,401
GROUP 4				
LANSING	58.8%	18,832	13,192	32,024
MACOMB	69.8%	31,307	13,515	44,822
OAKLAND	79.1%	36,846	9,746	46,592
STATE AGGREGATE	*69.2%*	*320,185*	*142,400*	*462,585*

SECTION III

REVENUES

TABLE 23
OPERATING FUND REVENUE
2008-2009

	TUITION & FEES		PROPERTY TAX		STATE AID		ALL OTHER		TOTAL
GROUP 1									
ALPENA	$5,902,256	42%	$2,603,627	18%	$5,130,410	36%	$549,358	4%	$14,185,651
BAY DE NOC	$6,554,622	44%	$2,130,492	14%	$5,181,034	35%	$1,035,297	7%	$14,901,445
GLEN OAKS	$3,404,521	31%	$5,099,328	46%	$2,417,300	22%	$75,157	1%	$10,996,306
GOGEBIC	$3,060,500	34%	$1,252,372	14%	$4,275,200	48%	$325,962	4%	$8,914,034
KIRTLAND	$5,357,717	33%	$6,462,313	40%	$2,842,800	18%	$1,336,665	8%	$15,999,495
MID MICHIGAN	$13,987,173	66%	$2,320,946	11%	$4,289,200	20%	$669,825	3%	$21,267,144
MONTCALM	$4,862,849	34%	$5,618,068	40%	$2,981,600	21%	$638,625	5%	$14,101,142
NORTH CENTRAL	$5,378,542	37%	$5,912,277	41%	$2,893,592	20%	$345,507	2%	$14,529,918
SOUTHWESTERN	$7,227,329	39%	$4,600,727	25%	$6,276,900	34%	$581,912	3%	$18,686,868
WEST SHORE	$2,656,019	24%	$5,634,716	52%	$2,198,500	20%	$373,819	3%	$10,863,054
GROUP 2									
JACKSON	$21,982,018	53%	$5,150,851	12%	$11,542,300	28%	$3,006,237	7%	$41,681,406
KELLOGG	$12,314,489	36%	$10,692,036	32%	$9,311,800	27%	$1,594,562	5%	$33,912,887
LAKE MICHIGAN	$8,944,402	30%	$14,098,914	48%	$5,012,100	17%	$1,382,344	5%	$29,437,760
MONROE	$7,569,270	29%	$13,698,172	53%	$4,143,880	16%	$363,459	1%	$25,774,781
MUSKEGON	$11,605,305	38%	$9,963,061	33%	$8,518,600	28%	$355,073	1%	$30,442,039
NORTHWESTERN	$16,864,981	46%	$9,215,973	25%	$8,681,999	24%	$1,600,911	4%	$36,363,864
ST. CLAIR	$12,939,276	41%	$10,615,515	34%	$6,729,800	21%	$1,290,558	4%	$31,575,149
GROUP 3									
DELTA	$29,471,109	42%	$23,519,928	34%	$13,751,600	20%	$3,106,141	4%	$69,848,778
GRAND RAPIDS	$43,739,122	45%	$31,178,162	32%	$17,219,798	18%	$5,515,980	6%	$97,653,062
HENRY FORD	$45,420,639	54%	$14,552,521	17%	$20,898,900	25%	$2,665,838	3%	$83,537,898
KALAMAZOO VALLEY	$16,774,609	33%	$19,692,463	39%	$11,888,600	24%	$2,057,989	4%	$50,413,661
MOTT	$30,423,884	41%	$24,314,959	33%	$15,162,278	21%	$3,635,886	5%	$73,537,007
SCHOOLCRAFT	$30,649,430	41%	$27,588,752	37%	$11,767,000	16%	$4,167,789	6%	$74,172,971
WASHTENAW	$27,186,456	28%	$50,783,182	53%	$12,149,000	13%	$6,175,067	6%	$96,293,705
WAYNE COUNTY	$35,039,631	27%	$73,469,100	57%	$16,614,903	13%	$3,835,063	3%	$128,958,697
GROUP 4									
LANSING	$47,915,880	39%	$42,147,127	34%	$29,762,500	24%	$4,500,956	4%	$124,326,463
MACOMB	$44,006,896	35%	$45,866,150	36%	$31,773,900	25%	$5,553,542	4%	$127,200,488
OAKLAND	42988811	25%	98787177	58%	20133698	12%	7975483	5%	$169,885,169
STATE AGGREGATE	*$544,227,736*	*37.0%*	*$566,968,909*	*38.6%*	*$293,549,192*	*20.0%*	*$64,715,005*	*4.4%*	*$1,469,460,842*

Source: 2008-09 Audited Financial Statements

TABLE 24
OPERATING FUND REVENUE PER FYES
2008-09

	TOTAL REVENUE PER FYES	TUITION & FEES PER FYES	PROPERTY TAXES PER FYES	STATE AID PER FYES	OTHER REVENUE PER FYES
GROUP 1					
ALPENA	$10,149	$4,223	$1,863	$3,671	$393
BAY DE NOC	$8,714	$3,833	$1,246	$3,030	$605
GLEN OAKS	$9,647	$2,987	$4,473	$2,121	$66
GOGEBIC	$11,122	$3,818	$1,563	$5,334	$407
KIRTLAND	$13,499	$4,521	$5,453	$2,399	$1,128
MID MICHIGAN	$7,128	$4,688	$778	$1,437	$224
MONTCALM	$10,300	$3,552	$4,103	$2,178	$466
NORTH CENTRAL	$8,896	$3,293	$3,620	$1,772	$212
SOUTHWESTERN	$11,371	$4,398	$2,800	$3,819	$354
WEST SHORE	$12,294	$3,006	$6,377	$2,488	$423
GROUP 2					
JACKSON	$8,785	$4,633	$1,086	$2,433	$634
KELLOGG	$9,317	$3,383	$2,937	$2,558	$438
LAKE MICHIGAN	$12,889	$3,916	$6,173	$2,195	$605
MONROE	$9,159	$2,690	$4,868	$1,472	$129
MUSKEGON	$9,507	$3,624	$3,111	$2,660	$111
NORTHWESTERN	$11,825	$5,484	$2,997	$2,823	$521
ST. CLAIR	$9,272	$3,799	$3,117	$1,976	$379
GROUP 3					
DELTA	$9,423	$3,976	$3,173	$1,855	$419
GRAND RAPIDS	$9,126	$4,088	$2,914	$1,609	$515
HENRY FORD	$7,575	$4,119	$1,320	$1,895	$242
KALAMAZOO VALLEY	$7,093	$2,360	$2,771	$1,673	$290
MOTT	$9,947	$4,115	$3,289	$2,051	$492
SCHOOLCRAFT	$8,464	$3,497	$3,148	$1,343	$476
WASHTENAW	$10,981	$3,100	$5,791	$1,385	$704
WAYNE COUNTY	$10,347	$2,811	$5,895	$1,333	$308
GROUP 4					
LANSING	$9,535	$3,675	$3,232	$2,283	$345
MACOMB	$8,284	$2,866	$2,987	$2,069	$362
OAKLAND	$9,831	$2,488	$5,716	$1,165	$462
STATE AGGREGATE	*$9,346*	*$3,461*	*$3,606*	*$1,867*	*$412*
STATE AVERAGE	*$9,803*	*$3,677*	*$3,457*	*$2,251*	*$418*

TABLE 25
OPERATING FUND REVENUE PER CONTACT HOUR EQUATED STUDENTS (CHES)
2008-09

	TOTAL REVENUE PER CHES	TUITION & FEES PER CHES	PROPERTY TAXES PER CHES	STATE AID PER CHES	OTHER REVENUE PER CHES
GROUP 1					
ALPENA	$8,662	$3,604	$1,590	$3,133	$335
BAY DE NOC	$7,663	$3,371	$1,096	$2,664	$532
GLEN OAKS	$8,069	$2,498	$3,742	$1,774	$55
GOGEBIC	$9,227	$3,168	$1,296	$4,425	$337
KIRTLAND	$10,972	$3,674	$4,432	$1,950	$917
MID MICHIGAN	$5,668	$3,728	$619	$1,143	$179
MONTCALM	$8,854	$3,053	$3,527	$1,872	$401
NORTH CENTRAL	$6,999	$2,591	$2,848	$1,394	$166
SOUTHWESTERN	$9,051	$3,501	$2,228	$3,040	$282
WEST SHORE	$10,512	$2,570	$5,453	$2,127	$362
GROUP 2					
JACKSON	$7,255	$3,826	$897	$2,009	$523
KELLOGG	$7,967	$2,893	$2,512	$2,188	$375
LAKE MICHIGAN	$10,394	$3,158	$4,978	$1,770	$488
MONROE	$7,367	$2,163	$3,915	$1,184	$104
MUSKEGON	$7,625	$2,907	$2,495	$2,134	$89
NORTHWESTERN	$10,092	$4,681	$2,558	$2,410	$444
ST. CLAIR	$8,287	$3,396	$2,786	$1,766	$339
GROUP 3					
DELTA	$7,814	$3,297	$2,631	$1,538	$347
GRAND RAPIDS	$7,993	$3,580	$2,552	$1,409	$451
HENRY FORD	$6,922	$3,763	$1,206	$1,732	$221
KALAMAZOO VALLEY	$5,942	$1,977	$2,321	$1,401	$243
MOTT	$8,049	$3,330	$2,661	$1,659	$398
SCHOOLCRAFT	$7,266	$3,002	$2,703	$1,153	$408
WASHTENAW	$8,803	$2,485	$4,642	$1,111	$565
WAYNE COUNTY	$8,574	$2,330	$4,885	$1,105	$255
GROUP 4					
LANSING	$8,191	$3,157	$2,777	$1,961	$297
MACOMB	$6,628	$2,293	$2,390	$1,656	$289
OAKLAND	$8,337	$2,110	$4,848	$988	$391
STATE AGGREGATE	*$7,841*	*$2,904*	*$3,025*	*$1,566*	*$345*
STATE AVERAGE	*$8,185*	*$3,075*	*$2,878*	*$1,882*	*$350*

TABLE 26
TAXABLE VALUE AND MILLAGE RATES
2008-09

	TAXABLE VALUE PER FYES	TAXABLE VALUE ('000)	FYES	MILLAGE RATES				
				BUILDING & SITE	DEBT RETIREMENT	VOTED OPERATING	LEVIED OPERATING	TOTAL LEVIED
GROUP 1								
ALPENA	$763	$1,066,675	1,398	0.0000	0.0000	2.5000	2.4358	2.4358
BAY DE NOC	$630	$1,077,840	1,710	1.0000	0.2073	2.5000	2.3076	3.5149
GLEN OAKS	$1,578	$1,799,097	1,140	0.0000	0.0000	3.0000	2.7249	2.7249
GOGEBIC	$568	$455,310	802	1.3978	0.0000	1.5000	1.3153	2.7131
KIRTLAND	$2,586	$3,064,348	1,185	0.0000	0.1300	2.5000	2.1093	2.2393
MID MICHIGAN	$629	$1,876,546	2,984	0.0000	0.0000	1.5000	1.2233	1.2233
MONTCALM	$1,589	$2,175,704	1,369	0.0000	0.0000	3.0000	2.7294	2.7294
NORTH CENTRAL	$1,717	$2,803,832	1,633	0.0000	0.2679	2.7500	2.1091	2.3770
SOUTHWESTERN	$1,159	$1,904,657	1,643	0.0000	0.0000	3.0000	2.4280	2.4280
WEST SHORE	$2,956	$2,611,786	884	0.9732	0.0000	2.2116	2.1175	3.0907
GROUP 2								
JACKSON	$930	$4,414,730	4,745	0.0000	0.0000	1.3300	1.1446	1.1446
KELLOGG	$1,012	$3,684,751	3,640	0.8500	0.0000	2.9500	2.8636	3.7106
LAKE MICHIGAN	$3,324	$7,591,755	2,284	0.0000	0.0000	1.9004	1.7854	1.7854
MONROE	$2,233	$6,283,960	2,814	0.0000	0.0000	2.2500	2.1794	2.1794
MUSKEGON	$1,451	$4,646,806	3,202	0.0000	0.0000	2.4000	2.2037	2.2037
NORTHWESTERN	$1,406	$4,324,889	3,075	0.0000	0.7000	2.5742	2.1700	2.8700
ST. CLAIR	$1,825	$6,216,225	3,406	0.0000	0.0000	1.9951	1.8891	1.8891
GROUP 3								
DELTA	$1,554	$11,518,490	7,413	0.0000	0.0000	2.0864	2.0427	2.0427
GRAND RAPIDS	$2,091	$22,373,614	10,700	0.0000	0.0000	1.9000	1.7865	1.7865
HENRY FORD	$415	$4,575,536	11,027	0.0000	0.5200	3.0000	3.0000	3.5200
KALAMAZOO VALLEY	$1,172	$8,329,509	7,107	0.0000	0.0000	2.5000	2.4089	2.4089
MOTT	$1,678	$12,406,477	7,393	0.0000	0.6900	2.0500	1.9896	2.6796
SCHOOLCRAFT	$1,767	$15,488,016	8,763	0.0000	0.0000	2.2700	1.7967	1.7967
WASHTENAW	$1,747	$15,322,679	8,769	0.0000	0.2800	3.8000	3.4056	3.6856
WAYNE COUNTY	$2,682	$33,422,766	12,463	0.0000	0.0000	2.5000	2.4769	2.4769
GROUP 4								
LANSING	$874	$11,395,712	13,039	0.0000	0.0000	4.0000	3.8072	3.8072
MACOMB	$2,080	$31,937,933	15,355	0.0000	0.0000	1.4640	1.4212	1.4212
OAKLAND	$3,719	$64,265,442	17,281	0.0000	0.0000	0.0000	1.5844	1.5844
STATE AGGREGATE	*$1,826*	*$287,035,085*	*157,225*	*0.1508*	*0.0998*	*2.3368*	*2.1948*	*2.4453*

SECTION IV

EXPENDITURES

TABLE 27
OPERATING FUND EXPENDITURES
2008-09

	INSTRUCTION	INFORMATION TECHNOLOGY	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT	TOTAL
GROUP 1								
ALPENA	$6,655,619	$914,684	$81,241	$1,243,952	$1,319,059	$2,103,014	$1,673,727	$13,991,296
BAY DE NOC	$6,667,723	$1,090,518	$75,703	$1,701,473	$1,233,653	$2,422,227	$1,723,880	$14,915,177
GLEN OAKS	$4,203,182	$495,038	$334,107	$1,032,561	$1,403,542	$1,531,541	$1,142,082	$10,142,053
GOGEBIC	$3,898,963	$257,998	$0	$634,896	$1,076,510	$1,254,332	$876,718	$7,999,417
KIRTLAND	$5,992,090	$879,212	$218,264	$2,006,876	$1,874,036	$1,780,725	$2,297,464	$15,048,667
MID MICHIGAN	$6,852,901	$607,449	$746,384	$2,159,892	$2,203,758	$2,580,802	$2,162,953	$17,314,139
MONTCALM	$5,716,684	$953,596	$432,706	$1,761,704	$1,361,381	$1,796,706	$1,792,980	$13,815,757
NORTH CENTRAL	$5,480,733	$981,811	$0	$1,380,901	$2,143,803	$1,494,841	$1,551,736	$13,033,825
SOUTHWESTERN	$5,763,966	$1,370,315	$1,864	$2,346,177	$2,026,400	$2,742,411	$2,091,322	$16,342,455
WEST SHORE	$4,379,549	$627,627	$254,910	$1,026,992	$904,366	$1,689,825	$1,736,062	$10,619,331
GROUP 2								
JACKSON	$17,088,259	$1,921,782	$854,174	$2,783,001	$3,881,239	$5,171,839	$5,139,117	$36,839,411
KELLOGG	$14,010,418	$1,673,461	$0	$4,766,682	$2,750,134	$3,099,874	$3,619,820	$29,920,389
LAKE MICHIGAN	$9,203,169	$1,824,714	$100,639	$1,801,782	$3,169,607	$5,352,802	$3,447,669	$24,900,382
MONROE	$11,150,288	$1,344,773	$291,425	$3,560,256	$2,550,911	$2,902,590	$3,246,284	$25,046,527
MUSKEGON	$13,014,332	$2,620,349	$436,625	$2,991,590	$3,929,994	$2,635,332	$2,173,032	$27,801,254
NORTHWESTERN	$13,723,786	$2,142,250	$340,290	$5,506,641	$3,188,330	$4,317,729	$4,872,574	$34,091,600
ST. CLAIR	$10,483,653	$1,862,985	$145,451	$3,628,802	$2,622,211	$4,172,323	$3,494,951	$26,410,376
GROUP 3								
DELTA	$30,043,047	$3,302,816	$1,002,159	$7,985,975	$7,937,164	$6,656,229	$6,372,325	$63,299,715
GRAND RAPIDS	$46,302,222	$5,739,709	$1,297,883	$10,849,149	$7,991,824	$12,008,746	$11,037,668	$95,227,201
HENRY FORD	$38,445,323	$4,303,040	$0	$8,011,863	$7,083,068	$8,855,033	$8,486,591	$75,184,918
KALAMAZOO VALLEY	$22,475,312	$3,590,725	$1,564,837	$4,832,958	$5,330,449	$5,258,355	$5,420,859	$48,473,495
MOTT	$26,588,492	$2,710,512	$450,112	$9,177,753	$9,584,411	$8,100,437	$9,429,178	$66,040,895
SCHOOLCRAFT	$23,164,926	$3,389,145	$2,062,233	$9,359,705	$7,600,420	$8,092,135	$9,119,015	$62,787,579
WASHTENAW	$37,921,421	$5,710,743	$15,731	$10,294,437	$9,605,541	$9,469,932	$10,372,957	$83,390,762
WAYNE COUNTY	$37,944,442	$3,906,474	$1,474,270	$10,990,641	$22,323,790	$13,910,263	$13,674,239	$104,224,119
GROUP 4								
LANSING	$41,413,097	$7,227,004	$1,965,071	$17,404,197	$14,971,970	$11,819,763	$14,139,350	$108,940,452
MACOMB	$44,117,771	$6,945,057	$1,432,683	$16,880,354	$10,828,097	$11,670,250	$14,597,963	$106,472,175
OAKLAND	$58,552,346	$8,856,535	$318,657	$21,433,257	$14,378,149	$15,153,635	$17,952,241	$136,644,820
STATE AGGREGATE	*$551,253,714*	*$77,250,322*	*$15,897,419*	*$167,554,467*	*$155,273,817*	*$158,043,691*	*$163,644,757*	*$1,288,918,187*

Capital expenditures excluded.

TABLE 28
OPERATING FUND EXPENDITURES BY ACTIVITY (PERCENTAGES)
2008-09

	INSTRUCTION	INFORMATION TECHNOLOGY	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT
GROUP 1							
ALPENA	47.6%	6.5%	0.6%	8.9%	9.4%	15.0%	12.0%
BAY DE NOC	44.7%	7.3%	0.5%	11.4%	8.3%	16.2%	11.6%
GLEN OAKS	41.4%	4.9%	3.3%	10.2%	13.8%	15.1%	11.3%
GOGEBIC	48.7%	3.2%	0.0%	7.9%	13.5%	15.7%	11.0%
KIRTLAND	39.8%	5.8%	1.5%	13.3%	12.5%	11.8%	15.2%
MID MICHIGAN	39.6%	3.5%	4.3%	12.5%	12.7%	14.9%	12.5%
MONTCALM	41.4%	6.9%	3.1%	12.8%	9.9%	13.0%	13.0%
NORTH CENTRAL	42.1%	7.5%	0.0%	10.6%	16.4%	11.5%	11.9%
SOUTHWESTERN	35.3%	8.4%	0.0%	14.4%	12.4%	16.8%	12.8%
WEST SHORE	41.2%	5.9%	2.4%	9.7%	8.5%	15.9%	16.3%
GROUP 2							
JACKSON	46.4%	5.2%	2.3%	7.6%	10.5%	14.0%	14.0%
KELLOGG	46.8%	5.6%	0.0%	15.9%	9.2%	10.4%	12.1%
LAKE MICHIGAN	37.0%	7.3%	0.4%	7.2%	12.7%	21.5%	13.8%
MONROE	44.5%	5.4%	1.2%	14.2%	10.2%	11.6%	13.0%
MUSKEGON	46.8%	9.4%	1.6%	10.8%	14.1%	9.5%	7.8%
NORTHWESTERN	40.3%	6.3%	1.0%	16.2%	9.4%	12.7%	14.3%
ST. CLAIR	39.7%	7.1%	0.6%	13.7%	9.9%	15.8%	13.2%
GROUP 3							
DELTA	47.5%	5.2%	1.6%	12.6%	12.5%	10.5%	10.1%
GRAND RAPIDS	48.6%	6.0%	1.4%	11.4%	8.4%	12.6%	11.6%
HENRY FORD	51.1%	5.7%	0.0%	10.7%	9.4%	11.8%	11.3%
KALAMAZOO VALLEY	46.4%	7.4%	3.2%	10.0%	11.0%	10.8%	11.2%
MOTT	40.3%	4.1%	0.7%	13.9%	14.5%	12.3%	14.3%
SCHOOLCRAFT	36.9%	5.4%	3.3%	14.9%	12.1%	12.9%	14.5%
WASHTENAW	45.5%	6.8%	0.0%	12.3%	11.5%	11.4%	12.4%
WAYNE COUNTY	36.4%	3.7%	1.4%	10.5%	21.4%	13.3%	13.1%
GROUP 4							
LANSING	38.0%	6.6%	1.8%	16.0%	13.7%	10.8%	13.0%
MACOMB	41.4%	6.5%	1.3%	15.9%	10.2%	11.0%	13.7%
OAKLAND	42.9%	6.5%	0.2%	15.7%	10.5%	11.1%	13.1%
STATE AGGREGATE	*42.8%*	*6.0%*	*1.2%*	*13.0%*	*12.0%*	*12.3%*	*12.7%*

Capital expenditures excluded.

TABLE 29
EXPENDITURES PER FYES AND CHES
2008-09

	EXPENDITURES PER FYES	EXPENDITURES PER CHES	OPERATING FUND EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	$10,010	$8,543	$13,991,296	1,398	1,638
BAY DE NOC	$8,722	$7,670	$14,915,177	1,710	1,945
GLEN OAKS	$8,897	$7,442	$10,142,053	1,140	1,363
GOGEBIC	$9,981	$8,280	$7,999,417	802	966
KIRTLAND	$12,688	$10,313	$15,038,158	1,185	1,458
MID MICHIGAN	$5,803	$4,615	$17,314,139	2,984	3,752
MONTCALM	$10,091	$8,674	$13,815,757	1,369	1,593
NORTH CENTRAL	$7,980	$6,278	$13,033,825	1,633	2,076
SOUTHWESTERN	$9,944	$7,916	$16,342,455	1,643	2,065
WEST SHORE	$12,018	$10,276	$10,619,331	884	1,033
GROUP 2					
JACKSON	$7,765	$6,412	$36,839,411	4,745	5,745
KELLOGG	$8,220	$7,029	$29,920,389	3,640	4,257
LAKE MICHIGAN	$10,903	$8,792	$24,900,382	2,284	2,832
MONROE	$8,900	$7,158	$25,046,527	2,814	3,499
MUSKEGON	$8,682	$6,963	$27,801,254	3,202	3,993
NORTHWESTERN	$11,086	$9,461	$34,091,600	3,075	3,603
ST. CLAIR	$7,755	$6,932	$26,410,376	3,406	3,810
GROUP 3					
DELTA	$8,540	$7,081	$63,299,715	7,413	8,939
GRAND RAPIDS	$8,899	$7,794	$95,227,201	10,700	12,218
HENRY FORD	$6,818	$6,230	$75,184,918	11,027	12,069
KALAMAZOO VALLEY	$6,820	$5,714	$48,473,495	7,107	8,484
MOTT	$8,933	$7,228	$66,040,895	7,393	9,137
SCHOOLCRAFT	$7,165	$6,151	$62,787,579	8,763	10,208
WASHTENAW	$9,509	$7,623	$83,390,762	8,769	10,939
WAYNE COUNTY	$8,362	$6,929	$104,224,119	12,463	15,041
GROUP 4					
LANSING	$8,355	$7,177	$108,940,452	13,039	15,179
MACOMB	$6,934	$5,548	$106,472,175	15,355	19,191
OAKLAND	$7,907	$6,705	$136,644,820	17,281	20,378
STATE AGGREGATE	*$8,198*	*$6,878*	*$1,288,907,678*	*157,225*	*187,409*
STATE AVERAGE	*$8,846*	*$7,391*			

Capital expenditures excluded.

TABLE 30
INSTRUCTIONAL COST
2008-09

	COST PER FYES	COST PER CHES	INSTRUCTION EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	$4,762	$4,064	$6,655,619	1,398	1,638
BAY DE NOC	$3,899	$3,429	$6,667,723	1,710	1,945
GLEN OAKS	$3,687	$3,084	$4,203,182	1,140	1,363
GOGEBIC	$4,865	$4,036	$3,898,963	802	966
KIRTLAND	$5,056	$4,109	$5,992,090	1,185	1,458
MID MICHIGAN	$2,297	$1,827	$6,852,901	2,984	3,752
MONTCALM	$4,176	$3,589	$5,716,684	1,369	1,593
NORTH CENTRAL	$3,355	$2,640	$5,480,733	1,633	2,076
SOUTHWESTERN	$3,507	$2,792	$5,763,966	1,643	2,065
WEST SHORE	$4,956	$4,238	$4,379,549	884	1,033
GROUP 2					
JACKSON	$3,602	$2,974	$17,088,259	4,745	5,745
KELLOGG	$3,849	$3,292	$14,010,418	3,640	4,257
LAKE MICHIGAN	$4,030	$3,249	$9,203,169	2,284	2,832
MONROE	$3,962	$3,187	$11,150,288	2,814	3,499
MUSKEGON	$4,064	$3,260	$13,014,332	3,202	3,993
NORTHWESTERN	$4,463	$3,809	$13,723,786	3,075	3,603
ST. CLAIR	$3,078	$2,752	$10,483,653	3,406	3,810
GROUP 3					
DELTA	$4,053	$3,361	$30,043,047	7,413	8,939
GRAND RAPIDS	$4,327	$3,790	$46,302,222	10,700	12,218
HENRY FORD	$3,486	$3,185	$38,445,323	11,027	12,069
KALAMAZOO VALLEY	$3,162	$2,649	$22,475,312	7,107	8,484
MOTT	$3,596	$2,910	$26,588,492	7,393	9,137
SCHOOLCRAFT	$2,643	$2,269	$23,164,926	8,763	10,208
WASHTENAW	$4,324	$3,467	$37,921,421	8,769	10,939
WAYNE COUNTY	$3,044	$2,523	$37,944,442	12,463	15,041
GROUP 4					
LANSING	$3,176	$2,728	$41,413,097	13,039	15,179
MACOMB	$2,873	$2,299	$44,117,771	15,355	19,191
OAKLAND	$3,388	$2,873	$58,552,346	17,281	20,378
STATE AGGREGATE	*$3,506*	*$2,941*	*$551,253,714*	*157,225*	*187,409*
STATE AVERAGE	*$3,774*	*$3,157*			

Capital expenditures excluded.

TABLE 31
COST PER STUDENT CONTACT HOUR AND STUDENT CREDIT HOUR
2008-09

ACS CODE & SUB-ACTIVITY	COST PER CONTACT HOUR	COST PER CREDIT HOUR	EXPENDITURES	CONTACT HOURS	CREDIT HOURS
1.1 GENERAL EDUCATION	$5.40	$98.25	$265,392,058	49,135,197	2,701,257
1.2 BUSINESS & HUMAN SERVICES	$5.78	$104.82	$106,199,685	18,373,732	1,013,167
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	$10.61	$247.64	$59,829,155	5,636,418	241,600
1.4 HEALTH OCCUPATIONS	$7.71	$193.01	$82,873,271	10,745,260	429,374
1.5 DEVELOPMENTAL EDUCATION & BASIC SKILLS	$3.96	$67.81	$30,954,918	7,815,841	456,473
1.6 HUMAN DEVELOPMENT	$4.71	$128.61	$2,675,967	568,478	20,807
1.7 PERSONAL INTEREST	$4.89	$294.42	$3,328,660	680,239	11,306
1.0 INSTRUCTION TOTAL	*$5.93*	*$113.10*	*$551,253,714*	*92,955,165*	*4,873,984*

Capital expenditures excluded.

TABLE 32
COST PER STUDENT CONTACT HOUR BY COLLEGE
2008-09

	ALL INSTRUCTION	GENERAL EDUCATION	BUSINESS & HUMAN SERVICES	TECHNICAL & INDUSTRIAL OCCUPATIONS	HEALTH OCCUPATIONS	DEVELOP. EDUC & BASIC SKILLS	HUMAN DEVELOP.	PERSONAL INTEREST
GROUP 1								
ALPENA	$8.23	$7.80	$8.40	$9.14	$9.87	$6.47	$0.00	$0.00
BAY DE NOC	$7.34	$6.18	$7.71	$10.77	$7.74	$10.87	$12.42	$1.31
GLEN OAKS	$7.68	$7.24	$7.24	$4.08	$8.89	$12.86	$28.07	$3.60
GOGEBIC	$8.97	$7.99	$11.20	$13.16	$7.92	$2.25	$4.93	$1.13
KIRTLAND	$8.61	$7.45	$9.48	$12.13	$9.02	$6.88	$103.38	$44.72
MID MICHIGAN	$4.22	$4.07	$3.13	$5.32	$5.71	$3.42	$1.09	$0.00
MONTCALM	$5.43	$4.06	$3.90	$5.78	$12.25	$6.27	$1.58	$0.00
NORTH CENTRAL	$5.85	$5.61	$6.84	$6.56	$5.99	$4.17	$10.69	$0.00
SOUTHWESTERN	$5.96	$5.52	$4.56	$9.45	$7.39	$6.17	$1.80	$7.12
WEST SHORE	$8.28	$8.12	$8.54	$12.13	$10.26	$10.23	$0.00	$1.46
GROUP 2								
JACKSON	$6.61	$6.25	$7.56	$8.00	$7.49	$5.06	$1.66	$1.23
KELLOGG	$6.55	$6.92	$6.05	$12.19	$6.22	$5.03	$0.38	$2.51
LAKE MICHIGAN	$7.26	$6.15	$9.09	$12.88	$8.37	$8.87	$1.66	$0.00
MONROE	$6.82	$5.68	$7.00	$10.53	$11.47	$5.20	$3.68	$4.28
MUSKEGON	$7.19	$6.13	$7.18	$7.97	$11.39	$9.91	$10.25	$5.11
NORTHWESTERN	$7.25	$5.52	$7.91	$21.41	$9.27	$4.28	$4.38	$4.03
ST. CLAIR	$6.04	$5.69	$5.61	$9.02	$6.67	$6.01	$3.47	$18.00
GROUP 3								
DELTA	$7.02	$6.58	$5.95	$8.77	$10.54	$6.89	$4.79	$6.44
GRAND RAPIDS	$7.98	$6.74	$8.79	$14.75	$10.59	$6.18	$2.81	$0.00
HENRY FORD	$7.39	$8.67	$7.32	$10.87	$7.14	$0.73	$0.41	$12.78
KALAMAZOO VALLEY	$5.56	$4.78	$5.09	$7.82	$8.99	$5.94	$0.00	$0.00
MOTT	$5.75	$5.27	$3.99	$8.61	$12.00	$5.45	$3.01	$5.51
SCHOOLCRAFT	$4.88	$4.30	$5.59	$8.79	$7.55	$4.31	$4.18	$2.27
WASHTENAW	$7.77	$5.72	$8.60	$18.39	$9.44	$4.83	$7.97	$3.28
WAYNE COUNTY	$5.68	$5.96	$5.15	$4.59	$5.52	$5.96	$4.99	$4.84
GROUP 4								
LANSING	$6.02	$5.42	$4.81	$9.03	$7.84	$5.78	$4.84	$26.58
MACOMB	$4.93	$4.31	$3.98	$12.64	$8.06	$1.03	$8.68	$7.11
OAKLAND	$6.60	$6.54	$7.36	$11.35	$8.85	$1.75	$0.00	$1.16
STATE AGGREGATE	*$6.37*	*$5.85*	*$6.02*	*$10.94*	*$8.29*	*$4.59*	*$5.25*	*$4.17*
STATE AVERAGE	*$6.71*	*$6.10*	*$6.72*	*$10.22*	*$8.66*	*$5.81*	*$9.18*	*$5.55*

Capital expenditures excluded.

TABLE 33
INFORMATION TECHNOLOGY COST
2008-09

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INFORMATION TECHNOLOGY EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	$654	$559	$349	$914,684	1,398	1,638	2,620
BAY DE NOC	$638	$561	$221	$1,090,518	1,710	1,945	4,924
GLEN OAKS	$434	$363	$162	$495,038	1,140	1,363	3,050
GOGEBIC	$322	$267	$172	$257,998	802	966	1,497
KIRTLAND	$742	$603	$263	$879,212	1,185	1,458	3,343
MID MICHIGAN	$204	$162	$87	$607,449	2,984	3,752	6,979
MONTCALM	$697	$599	$217	$953,596	1,369	1,593	4,399
NORTH CENTRAL	$601	$473	$218	$981,811	1,633	2,076	4,510
SOUTHWESTERN	$834	$664	$386	$1,370,315	1,643	2,065	3,551
WEST SHORE	$710	$607	$291	$627,627	884	1,033	2,154
GROUP 2							
JACKSON	$405	$335	$186	$1,921,782	4,745	5,745	10,315
KELLOGG	$460	$393	$121	$1,673,461	3,640	4,257	13,822
LAKE MICHIGAN	$799	$644	$258	$1,824,714	2,284	2,832	7,070
MONROE	$478	$384	$144	$1,344,773	2,814	3,499	9,308
MUSKEGON	$818	$656	$314	$2,620,349	3,202	3,993	8,340
NORTHWESTERN	$697	$595	$166	$2,142,250	3,075	3,603	12,885
ST. CLAIR	$547	$489	$237	$1,862,985	3,406	3,810	7,863
GROUP 3							
DELTA	$446	$369	$201	$3,302,816	7,413	8,939	16,397
GRAND RAPIDS	$536	$470	$254	$5,739,709	10,700	12,218	22,587
HENRY FORD	$390	$357	$174	$4,303,040	11,027	12,069	24,664
KALAMAZOO VALLEY	$505	$423	$199	$3,590,725	7,107	8,484	18,005
MOTT	$367	$297	$140	$2,710,512	7,393	9,137	19,330
SCHOOLCRAFT	$387	$332	$96	$3,389,145	8,763	10,208	35,194
WASHTENAW	$651	$522	$239	$5,710,743	8,769	10,939	23,939
WAYNE COUNTY	$313	$260	$54	$3,906,474	12,463	15,041	72,401
GROUP 4							
LANSING	$554	$476	$226	$7,227,004	13,039	15,179	32,024
MACOMB	$452	$362	$155	$6,945,057	15,355	19,191	44,822
OAKLAND	$512	$435	$190	$8,856,535	17,281	20,378	46,592
STATE AGGREGATE	*$491*	*$412*	*$167*	*$77,250,322*	*157,225*	*187,409*	*462,585*
STATE AVERAGE	*$541*	*$452*	*$204*				

Capital expenditures excluded.

TABLE 34
INSTRUCTIONAL SUPPORT COST
2008-09

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	$890	$760	$475	$1,243,952	1,398	1,638	2,620
BAY DE NOC	$995	$875	$346	$1,701,473	1,710	1,945	4,924
GLEN OAKS	$906	$758	$339	$1,032,561	1,140	1,363	3,050
GOGEBIC	$792	$657	$424	$634,896	802	966	1,497
KIRTLAND	$1,693	$1,376	$600	$2,006,876	1,185	1,458	3,343
MID MICHIGAN	$724	$576	$309	$2,159,892	2,984	3,752	6,979
MONTCALM	$1,287	$1,106	$400	$1,761,704	1,369	1,593	4,399
NORTH CENTRAL	$845	$665	$306	$1,380,901	1,633	2,076	4,510
SOUTHWESTERN	$1,428	$1,136	$661	$2,346,177	1,643	2,065	3,551
WEST SHORE	$1,162	$994	$477	$1,026,992	884	1,033	2,154
GROUP 2							
JACKSON	$587	$484	$270	$2,783,001	4,745	5,745	10,315
KELLOGG	$1,310	$1,120	$345	$4,766,682	3,640	4,257	13,822
LAKE MICHIGAN	$789	$636	$255	$1,801,782	2,284	2,832	7,070
MONROE	$1,265	$1,018	$382	$3,560,256	2,814	3,499	9,308
MUSKEGON	$934	$749	$359	$2,991,590	3,202	3,993	8,340
NORTHWESTERN	$1,791	$1,528	$427	$5,506,641	3,075	3,603	12,885
ST. CLAIR	$1,066	$952	$462	$3,628,802	3,406	3,810	7,863
GROUP 3							
DELTA	$1,077	$893	$487	$7,985,975	7,413	8,939	16,397
GRAND RAPIDS	$1,014	$888	$480	$10,849,149	10,700	12,218	22,587
HENRY FORD	$727	$664	$325	$8,011,863	11,027	12,069	24,664
KALAMAZOO VALLEY	$680	$570	$268	$4,832,958	7,107	8,484	18,005
MOTT	$1,241	$1,004	$475	$9,177,753	7,393	9,137	19,330
SCHOOLCRAFT	$1,068	$917	$266	$9,359,705	8,763	10,208	35,194
WASHTENAW	$1,174	$941	$430	$10,294,437	8,769	10,939	23,939
WAYNE COUNTY	$882	$731	$152	$10,990,641	12,463	15,041	72,401
GROUP 4							
LANSING	$1,335	$1,147	$543	$17,404,197	13,039	15,179	32,024
MACOMB	$1,099	$880	$377	$16,880,354	15,355	19,191	44,822
OAKLAND	$1,240	$1,052	$460	$21,433,257	17,281	20,378	46,592
STATE AGGREGATE	*$1,066*	*$894*	*$362*	*$167,554,467*	*157,225*	*187,409*	*462,585*
STATE AVERAGE	*$1,071*	*$896*	*$396*				

Capital expenditures excluded.

TABLE 35
STUDENT SERVICES COST
2008-09

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	STUDENT SERVICES EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	$944	$805	$503	$1,319,059	1,398	1,638	2,620
BAY DE NOC	$721	$634	$251	$1,233,653	1,710	1,945	4,924
GLEN OAKS	$1,231	$1,030	$460	$1,403,542	1,140	1,363	3,050
GOGEBIC	$1,343	$1,114	$719	$1,076,510	802	966	1,497
KIRTLAND	$1,581	$1,285	$561	$1,874,036	1,185	1,458	3,343
MID MICHIGAN	$739	$587	$316	$2,203,758	2,984	3,752	6,979
MONTCALM	$994	$855	$309	$1,361,381	1,369	1,593	4,399
NORTH CENTRAL	$1,312	$1,033	$475	$2,143,803	1,633	2,076	4,510
SOUTHWESTERN	$1,233	$981	$571	$2,026,400	1,643	2,065	3,551
WEST SHORE	$1,024	$875	$420	$904,366	884	1,033	2,154
GROUP 2							
JACKSON	$818	$676	$376	$3,881,239	4,745	5,745	10,315
KELLOGG	$756	$646	$199	$2,750,134	3,640	4,257	13,822
LAKE MICHIGAN	$1,388	$1,119	$448	$3,169,607	2,284	2,832	7,070
MONROE	$906	$729	$274	$2,550,911	2,814	3,499	9,308
MUSKEGON	$1,227	$984	$471	$3,929,994	3,202	3,993	8,340
NORTHWESTERN	$1,037	$885	$247	$3,188,330	3,075	3,603	12,885
ST. CLAIR	$770	$688	$333	$2,622,211	3,406	3,810	7,863
GROUP 3							
DELTA	$1,071	$888	$484	$7,937,164	7,413	8,939	16,397
GRAND RAPIDS	$747	$654	$354	$7,991,824	10,700	12,218	22,587
HENRY FORD	$642	$587	$287	$7,083,068	11,027	12,069	24,664
KALAMAZOO VALLEY	$750	$628	$296	$5,330,449	7,107	8,484	18,005
MOTT	$1,296	$1,049	$496	$9,584,411	7,393	9,137	19,330
SCHOOLCRAFT	$867	$745	$216	$7,600,420	8,763	10,208	35,194
WASHTENAW	$1,095	$878	$401	$9,605,541	8,769	10,939	23,939
WAYNE COUNTY	$1,791	$1,484	$308	$22,323,790	12,463	15,041	72,401
GROUP 4							
LANSING	$1,148	$986	$468	$14,971,970	13,039	15,179	32,024
MACOMB	$705	$564	$242	$10,828,097	15,355	19,191	44,822
OAKLAND	$832	$706	$309	$14,378,149	17,281	20,378	46,592
STATE AGGREGATE	*$988*	*$829*	*$336*	*$155,273,817*	*157,225*	*187,409*	*462,585*
STATE AVERAGE	*$1,035*	*$861*	*$386*				

Capital expenditures excluded.

TABLE 36
SALARY AND FRINGE BENEFIT COSTS
2008-09

	COLUMN B SALARIES	*COLUMN C* FRINGE BENEFITS	*COLUMN D* COMPENSATION *COLUMNS B + C*	*COLUMN E* COMPENSATION % *COLUMN D / F*	*COLUMN F* TOTAL EXPENDITURES
GROUP 1					
ALPENA	$7,949,454	$3,381,010	$11,330,464	81.0%	$13,991,296
BAY DE NOC	$8,292,589	$3,721,555	$12,014,144	80.5%	$14,915,177
GLEN OAKS	$5,468,700	$2,409,418	$7,878,118	77.7%	$10,142,053
GOGEBIC	$4,170,977	$2,144,215	$6,315,192	78.9%	$7,999,417
KIRTLAND	$7,933,440	$3,567,482	$11,500,922	76.4%	$15,048,667
MID MICHIGAN	$9,319,702	$3,912,394	$13,232,096	76.4%	$17,314,139
MONTCALM	$6,975,222	$3,077,424	$10,052,646	72.8%	$13,815,757
NORTH CENTRAL	$7,092,968	$3,104,618	$10,197,586	78.2%	$13,033,825
SOUTHWESTERN	$8,709,565	$3,223,699	$11,933,264	73.0%	$16,342,455
WEST SHORE	$5,877,319	$2,759,733	$8,637,052	81.3%	$10,619,331
GROUP 2					
JACKSON	$19,857,945	$7,697,916	$27,555,861	74.8%	$36,839,411
KELLOGG	$6,108,964	$6,085,942	$12,194,906	40.8%	$29,920,389
LAKE MICHIGAN	$13,883,758	$5,088,525	$18,972,283	76.2%	$24,900,382
MONROE	$14,490,347	$6,661,419	$21,151,766	84.4%	$25,046,527
MUSKEGON	$15,189,479	$5,743,134	$20,932,613	75.3%	$27,801,254
NORTHWESTERN	$18,100,556	$7,220,158	$25,320,714	74.3%	$34,091,600
ST. CLAIR	$14,046,214	$5,792,796	$19,839,010	75.1%	$26,410,376
GROUP 3					
DELTA	$37,878,527	$13,123,847	$51,002,374	80.6%	$63,299,715
GRAND RAPIDS	$57,135,769	$21,505,562	$78,641,331	82.6%	$95,227,201
HENRY FORD	$41,577,798	$17,195,576	$58,773,374	78.2%	$75,184,918
KALAMAZOO VALLEY	$28,350,164	$11,826,290	$40,176,454	82.9%	$48,473,495
MOTT	$37,724,825	$14,941,245	$52,666,070	79.7%	$66,040,895
SCHOOLCRAFT	$35,657,450	$13,571,418	$49,228,868	78.4%	$62,787,579
WASHTENAW	$49,159,656	$18,106,221	$67,265,877	80.7%	$83,390,762
WAYNE COUNTY	$52,592,016	$21,093,874	$73,685,890	70.7%	$104,224,119
GROUP 4					
LANSING	$61,450,634	$22,299,300	$83,749,934	76.9%	$108,940,452
MACOMB	$62,597,789	$24,473,515	$87,071,304	81.8%	$106,472,175
OAKLAND	$80,292,975	$29,818,026	$110,111,001	80.6%	$136,644,820
STATE AGGREGATE	*$717,884,802*	*$283,546,312*	*$1,001,431,114*	*77.7%*	*$1,288,918,187*

Compensation includes salary, wages, and fringe benefits. Cost excludes capital expenditures.

TABLE 37
COST PER SQUARE FOOT
2008-09

	COST PER SQUARE FOOT	PHYSICAL PLANT COST LESS ENERGY	SQUARE FEET
GROUP 1			
ALPENA	$3.17	$1,187,131	374,499
BAY DE NOC	$3.14	$1,217,337	387,154
GLEN OAKS	$4.00	$796,337	198,848
GOGEBIC	$2.32	$535,161	230,650
KIRTLAND	$6.45	$1,783,809	276,469
MID MICHIGAN	$4.57	$1,469,327	321,796
MONTCALM	$5.51	$1,337,816	242,580
NORTH CENTRAL	$4.09	$1,025,862	250,645
SOUTHWESTERN	$4.00	$1,462,571	365,699
WEST SHORE	$4.45	$1,165,356	261,817
GROUP 2			
JACKSON	$6.30	$3,934,488	624,611
KELLOGG	$4.91	$2,925,043	595,328
LAKE MICHIGAN	$4.94	$2,697,167	546,214
MONROE	$6.46	$2,460,797	381,045
MUSKEGON	$3.67	$1,729,522	470,905
NORTHWESTERN	$4.93	$3,722,370	754,518
ST. CLAIR	$5.46	$2,560,208	468,692
GROUP 3			
DELTA	$4.59	$4,782,202	1,042,243
GRAND RAPIDS	$6.41	$8,478,980	1,322,529
HENRY FORD	$6.81	$7,318,872	1,075,360
KALAMAZOO VALLEY	$5.24	$3,659,867	698,719
MOTT	$7.52	$7,655,417	1,017,619
SCHOOLCRAFT	$10.19	$7,134,979	700,251
WASHTENAW	$7.59	$7,644,939	1,007,499
WAYNE COUNTY	$7.17	$10,318,524	1,439,262
GROUP 4			
LANSING	$8.10	$11,943,536	1,474,404
MACOMB	$6.19	$10,317,034	1,666,689
OAKLAND	$6.21	$13,594,800	2,189,717
STATE AGGREGATE	*$6.12*	*$124,859,452*	*20,385,762*

Capital expenditures included.

TABLE 38
ENERGY COST PER CUBIC FOOT
2008-09

	ENERGY COST PER CUBIC FOOT	ENERGY EXPENDITURES	CUBIC FEET
GROUP 1			
ALPENA	$0.0822	486,596	5,920,921
BAY DE NOC	$0.1252	577,333	4,611,408
GLEN OAKS	$0.1421	345,745	2,432,352
GOGEBIC	$0.0865	341,557	3,949,567
KIRTLAND	$0.1935	550,881	2,847,580
MID MICHIGAN	$0.2089	693,626	3,320,318
MONTCALM	$0.1202	465,277	3,871,256
NORTH CENTRAL	$0.1624	526,952	3,245,245
SOUTHWESTERN	$0.1075	628,751	5,851,184
WEST SHORE	$0.1295	570,706	4,405,592
GROUP 2			
JACKSON	$0.1270	1,292,132	10,178,200
KELLOGG	$0.0917	781,398	8,522,273
LAKE MICHIGAN	$0.0713	758,151	10,633,455
MONROE	$0.1387	851,248	6,135,768
MUSKEGON	$0.0722	443,510	6,138,898
NORTHWESTERN	$0.1145	1,164,915	10,173,748
ST. CLAIR	$0.1324	949,795	7,171,759
GROUP 3			
DELTA	$0.1067	1,670,848	15,661,525
GRAND RAPIDS	$0.1253	2,558,688	20,420,804
HENRY FORD	$0.0867	1,305,670	15,055,040
KALAMAZOO VALLEY	$0.1592	1,760,992	11,063,373
MOTT	$0.1239	1,803,295	14,556,962
SCHOOLCRAFT	$0.1689	1,993,612	11,800,531
WASHTENAW	$0.1739	2,728,018	15,690,716
WAYNE COUNTY	$0.1744	3,480,526	19,957,443
GROUP 4			
LANSING	$0.1316	2,195,814	16,679,304
MACOMB	$0.1510	4,280,929	28,341,829
OAKLAND	$0.1398	4,357,441	31,162,213
STATE AGGREGATE	*$0.1320*	*$39,564,408*	*299,799,264*

SECTION V

ADDITIONAL DATA SETS FOR FY 2008-09

TABLE 39
INSTRUCTIONAL DATA SETS
Fiscal Year 2008-09

	1.1 GENERAL EDUCATION		*1.2 BUSINESS & HUMAN SERVICES*		*1.3 TECHNICAL & INDUSTRIAL*	
	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR
ALPENA	446,032	$7.90	140,080	$7.01	152,114	$9.50
BAY DE NOC	494,511	$5.73	187,237	$7.91	86,101	$10.81
DELTA	2,430,660	$6.27	834,177	$6.22	391,075	$7.88
GLEN OAKS	314,545	$5.76	137,887	$5.89	34,738	$4.23
GOGEBIC	223,756	$7.36	95,795	$10.35	38,849	$14.22
GRAND RAPIDS	3,382,116	$6.39	1,160,504	$8.74	359,107	$15.89
HENRY FORD	2,922,222	$7.68	942,018	$6.28	332,496	$9.85
JACKSON	1,509,112	$5.56	418,863	$6.99	75,495	$10.64
KALAMAZOO VALLEY	2,426,960	$4.48	893,028	$4.85	267,050	$8.32
KELLOGG	919,100	$5.65	482,171	$5.94	91,974	$14.07
KIRTLAND	278,131	$7.46	138,623	$9.05	71,651	$11.86
LAKE MICHIGAN	718,520	$6.02	188,154	$8.11	72,330	$8.00
LANSING	3,599,805	$5.09	1,516,226	$4.41	708,655	$8.54
MACOMB	5,505,793	$4.01	2,366,657	$3.74	610,194	$12.32
MID MICHIGAN	862,267	$3.58	358,311	$2.83	99,310	$5.14
MONROE	910,004	$5.51	336,245	$7.02	143,515	$8.96
MONTCALM	424,232	$4.60	175,835	$6.71	32,608	$13.95
MOTT	2,122,749	$5.17	1,114,078	$5.07	317,520	$7.38
MUSKEGON	1,135,428	$5.76	383,616	$5.50	149,729	$9.41
NORTH CENTRAL	594,326	$5.08	226,454	$5.68	4,699	$5.24
NORTHWESTERN	995,714	$5.62	385,299	$7.97	120,892	$24.04
OAKLAND	5,516,665	$5.90	1,958,787	$6.52	391,442	$8.92
ST. CLAIR	914,122	$5.42	381,871	$4.65	91,269	$6.88
SCHOOLCRAFT	2,804,197	$3.94	1,215,386	$5.35	142,046	$8.15
SOUTHWESTERN	491,946	$5.50	162,482	$4.20	91,805	$7.12
WASHTENAW	2,976,556	$5.04	942,436	$7.71	512,911	$17.78
WAYNE COUNTY	3,952,592	$5.21	1,126,936	$4.94	228,808	$5.18
WEST SHORE	263,136	$7.74	104,576	$9.70	18,035	$11.33
STATE TOTAL	*49,135,197*	*$5.40*	*18,373,732*	*$5.78*	*5,636,418*	*$10.61*

TABLE 39 (continued)
INSTRUCTIONAL DATA SETS
Fiscal Year 2008-09

	1.4 HEALTH OCCUPATIONS		*1.5 DEVELOPMENTAL & BASIC SKILLS*		*1.6 HUMAN DEVELOPMENT*	
	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR
ALPENA	43,768	$10.58	30,320	$7.32	0	$0.00
BAY DE NOC	151,524	$6.93	42,352	$8.12	1,696	$13.18
DELTA	447,022	$9.95	288,979	$6.44	35,099	$5.44
GLEN OAKS	139,489	$7.02	40,270	$10.46	952	$13.98
GOGEBIC	105,702	$6.24	6,800	$1.76	6,240	$5.60
GRAND RAPIDS	587,196	$9.75	559,168	$5.53	11,904	$2.91
HENRY FORD	977,731	$6.36	784,560	$0.57	17,107	$0.34
JACKSON	505,886	$7.30	326,903	$3.83	3,204	$1.01
KALAMAZOO VALLEY	429,726	$9.10	191,056	$5.93	0	$0.00
KELLOGG	421,222	$8.75	177,408	$4.94	2,049	$0.77
KIRTLAND	179,507	$7.66	54,555	$7.83	625	$5.29
LAKE MICHIGAN	237,259	$7.14	147,698	$7.14	17,394	$1.38
LANSING	887,713	$6.46	711,704	$5.31	78,928	$1.98
MACOMB	574,059	$7.86	374,828	$0.98	60,573	$8.97
MID MICHIGAN	394,239	$4.58	145,225	$2.99	1,651	$1.15
MONROE	201,030	$9.20	101,888	$4.50	16,315	$3.19
MONTCALM	142,680	$13.56	14,112	$13.68	502	$3.88
MOTT	499,760	$11.16	456,399	$4.30	19,121	$3.38
MUSKEGON	196,035	$10.45	107,233	$7.58	6,011	$12.74
NORTH CENTRAL	139,269	$5.99	55,563	$4.68	9,415	$6.25
NORTHWESTERN	121,200	$9.90	160,882	$3.84	3,107	$9.46
OAKLAND	1,110,210	$7.34	1,026,044	$1.47	0	$0.00
ST. CLAIR	404,165	$6.49	90,047	$5.29	8,343	$3.17
SCHOOLCRAFT	305,842	$8.04	391,384	$3.74	27,395	$3.92
SOUTHWESTERN	145,050	$7.04	113,763	$5.45	8,772	$2.13
WASHTENAW	495,696	$8.75	368,159	$4.33	56,663	$5.79
WAYNE COUNTY	839,096	$5.09	999,389	$4.79	175,412	$5.00
WEST SHORE	63,184	$9.48	49,152	$9.53	0	$0.00
STATE TOTAL	*10,745,260*	*$7.71*	*7,815,841*	*$3.96*	*568,478*	*$4.71*

TABLE 40
NON-INSTRUCTIONAL DATA SETS
Fiscal Year 2008-09

	INSTRUCTIONAL SUPPORT EXPENDITURES	STUDENT SERVICES LESS ATHLETICS	UNDUPLICATED STUDENT HEADCOUNT	COST PER STUDENT	PELL RECIPIENT
ALPENA	$1,243,952	$1,090,261	2,620	$416	1,142
BAY DE NOC	$1,701,473	$1,233,653	4,924	$251	1,146
DELTA	$7,985,975	$7,565,886	16,397	$461	4,913
GLEN OAKS	$1,032,561	$1,169,387	3,050	$383	712
GOGEBIC	$634,896	$922,052	1,497	$616	547
GRAND RAPIDS	$10,849,149	$7,478,170	22,587	$331	6,731
HENRY FORD	$8,011,863	$6,693,490	24,664	$271	8,832
JACKSON	$2,783,001	$3,544,888	10,315	$344	3,458
KALAMAZOO VALLEY	$4,832,958	$4,853,754	18,005	$270	4,492
KELLOGG	$4,766,682	$2,577,856	13,822	$187	2,480
KIRTLAND	$2,006,876	$1,600,570	3,343	$479	1,084
LAKE MICHIGAN	$1,801,782	$2,823,263	7,070	$399	1,538
LANSING	$17,404,197	$11,343,729	32,024	$354	7,419
MACOMB	$16,880,354	$10,615,661	44,822	$237	6,145
MID MICHIGAN	$2,159,892	$2,203,758	6,979	$316	2,424
MONROE	$3,560,256	$2,550,911	9,308	$274	1,199
MONTCALM	$1,761,704	$1,361,381	4,399	$309	1,182
MOTT	$9,177,753	$8,854,513	19,330	$458	6,260
MUSKEGON	$2,991,590	$3,402,236	8,340	$408	2,166
NORTH CENTRAL	$1,380,901	$2,143,803	4,510	$475	1,178
NORTHWESTERN	$5,506,641	$3,188,330	12,885	$247	1,832
OAKLAND	$21,433,257	$13,805,277	46,592	$296	7,895
ST. CLAIR	$3,628,802	$2,285,409	7,863	$291	1,661
SCHOOLCRAFT	$9,359,705	$6,928,360	35,194	$197	3,293
SOUTHWESTERN	$2,346,177	$2,026,400	3,551	$571	1,381
WASHTENAW	$10,294,437	$9,605,541	23,939	$401	4,645
WAYNE COUNTY	$10,990,641	$21,993,679	72,401	$304	16,479
WEST SHORE	$1,026,992	$904,366	2,154	$420	595
STATE TOTAL	*$167,554,467*	*$144,766,584*	*462,585*	*$313*	*102,829*

TABLE 40 (continued)
NON-INSTRUCTIONAL DATA SETS
Fiscal Year 2008-09

	FYES	OPERATING FUND EXPENDITURES
ALPENA	1,398	13,991,296
BAY DE NOC	1,710	14,915,177
DELTA	7,413	63,299,715
GLEN OAKS	1,140	10,142,053
GOGEBIC	802	7,999,417
GRAND RAPIDS	10,700	95,227,201
HENRY FORD	11,027	75,184,918
JACKSON	4,745	36,839,411
KALAMAZOO VALLEY	7,107	48,473,495
KELLOGG	3,640	29,920,389
KIRTLAND	1,185	15,038,158
LAKE MICHIGAN	2,284	24,900,382
LANSING	13,039	108,940,452
MACOMB	15,355	106,472,175
MID MICHIGAN	2,984	17,314,139
MONROE	2,814	25,046,527
MONTCALM	1,369	13,815,757
MOTT	7,393	66,040,895
MUSKEGON	3,202	27,801,254
NORTH CENTRAL	1,633	13,033,825
NORTHWESTERN	3,075	34,091,600
OAKLAND	17,281	136,644,820
ST. CLAIR	3,406	26,410,376
SCHOOLCRAFT	8,763	62,787,579
SOUTHWESTERN	1,643	16,342,455
WASHTENAW	8,769	83,390,762
WAYNE COUNTY	12,463	104,224,119
WEST SHORE	Helvetica	10,619,331
STATE TOTAL	*156,342*	*$1,288,907,678*

TABLE 40 (continued)
NON-INSTRUCTIONAL DATA SETS
Fiscal Year 2008-09

	PHYSICAL PLANT EXPENDITURES LESS ENERGY	SQUARE FEET	COST PER SQUARE FOOT	PHYSICAL PLANT NEED	ENERGY EXPENDITURES	CUBIC FEET	COST PER CUBIC FOOT
ALPENA	$1,187,131	374,499	$3.17	$2,280,699	$486,596	5,920,921	$0.0822
BAY DE NOC	$1,146,547	387,154	$2.96	$2,357,768	$577,333	4,611,408	$0.1252
DELTA	$4,701,477	1,042,243	$4.51	$6,347,260	$1,670,848	15,661,525	$0.1067
GLEN OAKS	$796,337	198,848	$4.00	$1,210,984	$345,745	2,432,352	$0.1421
GOGEBIC	$535,161	230,650	$2.32	$1,404,659	$341,557	3,949,567	$0.0865
GRAND RAPIDS	$8,478,980	1,322,529	$6.41	$8,054,202	$2,558,688	20,420,804	$0.1253
HENRY FORD	$7,180,921	1,075,360	$6.68	$6,548,942	$1,305,670	15,055,040	$0.0867
JACKSON	$3,846,985	624,611	$6.16	$3,803,881	$1,292,132	10,178,200	$0.1270
KALAMAZOO VALLEY	$3,659,867	698,719	$5.24	$4,255,199	$1,760,992	11,063,373	$0.1592
KELLOGG	$2,838,422	595,328	$4.77	$3,625,548	$781,398	8,522,273	$0.0917
KIRTLAND	$1,736,074	276,469	$6.28	$1,683,696	$550,881	2,847,580	$0.1935
LAKE MICHIGAN	$2,689,518	546,214	$4.92	$3,326,443	$758,151	10,633,455	$0.0713
LANSING	$11,943,536	1,474,404	$8.10	$8,979,120	$2,195,814	16,679,304	$0.1316
MACOMB	$10,317,034	1,666,689	$6.19	$10,150,136	$4,280,929	28,341,829	$0.1510
MID MICHIGAN	$1,469,327	321,796	$4.57	$1,959,738	$693,626	3,320,318	$0.2089
MONROE	$2,395,036	381,045	$6.29	$2,320,564	$851,248	6,135,768	$0.1387
MONTCALM	$1,327,703	242,580	$5.47	$1,477,312	$465,277	3,871,256	$0.1202
MOTT	$7,625,883	1,017,619	$7.49	$6,197,300	$1,803,295	14,556,962	$0.1239
MUSKEGON	$1,729,522	470,905	$3.67	$2,867,811	$443,510	6,138,898	$0.0722
NORTH CENTRAL	$1,024,784	250,645	$4.09	$1,526,428	$526,952	3,245,245	$0.1624
NORTHWESTERN	$3,707,659	754,518	$4.91	$4,595,015	$1,164,915	10,173,748	$0.1145
OAKLAND	$13,594,800	2,189,717	$6.21	$13,335,377	$4,357,441	31,162,213	$0.1398
ST. CLAIR	$2,545,156	468,692	$5.43	$2,854,334	$949,795	7,171,759	$0.1324
SCHOOLCRAFT	$7,125,403	700,251	$10.18	$4,264,529	$1,993,612	11,800,531	$0.1689
SOUTHWESTERN	$1,462,571	365,699	$4.00	$2,227,107	$628,751	5,851,184	$0.1075
WASHTENAW	$7,644,939	1,007,499	$7.59	$6,135,669	$2,728,018	15,690,716	$0.1739
WAYNE COUNTY	$10,193,713	1,439,262	$7.08	$8,765,106	$3,480,526	19,957,443	$0.1744
WEST SHORE	$1,165,356	261,817	$4.45	$1,594,466	$570,706	4,405,592	$0.1295
STATE TOTAL	*$124,069,842*	*20,385,762*	*$6.09*	*$124,149,293*	*$39,564,408*	*299,799,264*	*$0.1320*

TABLE 41
REVENUE DATA SETS
Fiscal Year 2008-09

	TAXABLE VALUE ('000)	FYES	TAXABLE VALUE PER FYES	OPERATING MILLAGE LEVIED	EQUALIZATION MILLAGE
ALPENA	$1,066,675	1,398	$763	2.4358	0.5500
BAY DE NOC	$1,077,840	1,710	$630	2.3076	0.5500
DELTA	$11,518,490	7,413	$1,554	2.0427	0.5500
GLEN OAKS	$1,799,097	1,140	$1,578	2.7249	0.5500
GOGEBIC	$455,310	802	$568	1.3153	0.3153
GRAND RAPIDS	$22,373,614	10,700	$2,091	1.7865	0.5500
HENRY FORD	$4,575,536	11,027	$415	3.0000	0.5500
JACKSON	$4,414,730	4,745	$930	1.1446	0.1446
KALAMAZOO VALLEY	$8,329,509	7,107	$1,172	2.4089	0.5500
KELLOGG	$3,684,751	3,640	$1,012	2.8636	0.5500
KIRTLAND	$3,064,348	1,185	$2,586	2.1093	0.5500
LAKE MICHIGAN	$7,591,755	2,284	$3,324	1.7854	0.5500
LANSING	$11,395,712	13,039	$874	3.8072	0.5500
MACOMB	$31,937,933	15,355	$2,080	1.4212	0.4212
MID MICHIGAN	$1,876,546	2,984	$629	1.2233	0.2233
MONROE	$6,283,960	2,814	$2,233	2.1794	0.5500
MONTCALM	$2,175,704	1,369	$1,589	2.7294	0.5500
MOTT	$12,406,477	7,393	$1,678	1.9896	0.5500
MUSKEGON	$4,646,806	3,202	$1,451	2.2037	0.5500
NORTH CENTRAL	$2,803,832	1,633	$1,717	2.1091	0.5500
NORTHWESTERN	$4,324,889	3,075	$1,406	2.1700	0.5500
OAKLAND	$64,265,442	17,281	$3,719	1.5844	0.5500
ST. CLAIR	$6,216,225	3,406	$1,825	1.8891	0.5500
SCHOOLCRAFT	$15,488,016	8,763	$1,767	1.7967	0.5500
SOUTHWESTERN	$1,904,657	1,643	$1,159	2.4280	0.5500
WASHTENAW	$15,322,679	8,769	$1,747	3.4056	0.5500
WAYNE COUNTY	$33,422,766	12,463	$2,682	2.4769	0.5500
WEST SHORE	$2,611,786	884	$2,956	2.1175	0.5500
STATE TOTAL	*$287,035,085*	*157,225*	*$1,826*		

NOTE: A tax equalization grant has been used to compensate colleges for a low tax base. In this case, tax revenue per FYES is equalized upward to a guaranteed level (the state average), if the college qualifies by levying additional millage beyond 1 mill (but not in excess of 1.55 mills).

TABLE 42
ENROLLMENT AND TUITION DATA SETS
Fiscal Year 2008-09

	IN DISTRICT CREDITS	OUT-OF-DISTRICT CREDITS	IN DISTRICT TUITION	OUT-OF-DISTRICT TUITION	AVERAGE TUITION REVENUE
ALPENA	23,647	19,684	$84.00	$126.00	$4,141,295
BAY DE NOC	25,589	27,425	$77.00	$126.00	$5,223,253
DELTA	193,423	36,366	$79.00	$119.00	$18,776,342
GLEN OAKS	28,831	6,506	$72.00	$108.00	$2,930,215
GOGEBIC	9,847	15,001	$81.00	$102.00	$2,548,703
GRAND RAPIDS	252,492	79,222	$82.50	$173.00	$28,356,316
HENRY FORD	96,701	245,148	$65.00	$120.00	$36,879,662
JACKSON	78,607	68,473	$86.50	$122.00	$14,134,635
KALAMAZOO VALLEY	159,363	60,957	$68.00	$108.00	$19,224,392
KELLOGG	70,819	42,015	$70.50	$114.25	$10,351,129
KIRTLAND	24,492	12,251	$77.50	$142.00	$3,303,719
LAKE MICHIGAN	58,776	12,025	$72.50	$108.00	$5,823,645
LANSING	254,918	149,305	$73.00	$134.00	$37,025,722
MACOMB	405,025	70,983	$72.00	$110.00	$38,691,528
MID MICHIGAN	30,268	62,227	$76.50	$130.00	$9,786,469
MONROE	76,621	10,615	$67.00	$115.00	$6,978,735
MONTCALM	29,329	13,110	$74.00	$128.00	$3,767,159
MOTT	193,864	35,320	$84.70	$126.80	$18,682,407
MUSKEGON	70,308	28,958	$69.00	$113.50	$8,731,567
NORTH CENTRAL	21,960	28,679	$69.50	$114.20	$5,105,515
NORTHWESTERN	50,395	44,931	$77.40	$142.00	$9,186,841
OAKLAND	455,741	79,980	$60.10	$101.70	$43,549,534
ST. CLAIR	86,301	19,273	$86.50	$165.00	$8,746,703
SCHOOLCRAFT	161,963	109,701	$73.00	$107.00	$25,321,933
SOUTHWESTERN	24,362	26,586	$82.50	$105.25	$5,030,459
WASHTENAW	192,202	79,646	$70.00	$121.00	$23,928,129
WAYNE COUNTY	356,965	29,399	$57.65	$90.00	$30,083,600
WEST SHORE	23,909	3,480	$72.00	$120.00	$2,197,971
STATE TOTAL	*3,456,718*	*1,417,266*	*$74.30*	*$121.13*	*$428,507,578*

SECTION VI

DATA BOOK COMPANION

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX69.XLS)

STATE TOTAL

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	320,185	142,400	462,585

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT IN-DISTRICT	DUPLICATED STUDENT HEADCOUNT OUT-DISTRICT	DUPLICATED STUDENT HEADCOUNT TOTAL	STUDENT CONTACT HOURS IN-DISTRICT	STUDENT CONTACT HOURS OUT-DISTRICT	STUDENT CONTACT HOURS TOTAL	OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS IN-DISTRICT	STUDENT CREDIT HOURS OUT-DISTRICT	STUDENT CREDIT HOURS TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	6,307	40,253	638,010	236,478	874,488	36,050,662	13,084,535	49,135,197	3,742,929	1,969,392	731,865	2,701,257	87,137.3	99,062.9
1.2	BUSINESS & HUMAN SERVICES	6,618	21,876	249,992	116,290	366,282	12,950,458	5,423,274	18,373,732	17,936,003	719,331	293,836	1,013,167	32,682.8	37,043.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	4,599	9,774	58,755	41,413	100,168	3,538,619	2,097,799	5,636,418	5,600,350	150,455	91,145	241,600	7,793.5	11,363.7
1.4	HEALTH OCCUPATIONS	2,690	9,665	106,101	56,172	162,273	6,914,023	3,831,237	10,745,260	10,141,419	272,674	156,700	429,374	13,850.8	21,663.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	522	7,305	100,907	41,982	142,889	5,480,938	2,334,903	7,815,841	89,702	320,888	135,585	456,473	14,724.9	15,757.7
1.6	HUMAN DEVELOPMENT	503	1,949	40,692	6,957	47,649	448,633	119,845	568,478		15,775	5,032	20,807	671.2	1,146.1
1.7	PERSONAL INTEREST	1,711	4,313	82,626	12,676	95,302	526,868	153,371	680,239		8,203	3,103	11,306	364.7	1,371.4
1.0	TOTAL	22,950	95,135	1,277,083	511,968	1,789,051	65,910,201	27,044,964	92,955,165	37,510,403	3,456,718	1,417,266	4,873,984	157,225.2	187,409.4

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0169.xls)

Alpena Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	1,392	1,228	2,620

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS				
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	147	455	4,317	3,217	7,534	259,880	186,152	446,032	25,632	14,577	10,696	25,273	815.3	899.3
1.2	BUSINESS & HUMAN SERVICES	85	197	1,564	1,385	2,949	74,100	65,980	140,080	138,160	4,183	3,785	7,968	257.0	282.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	92	157	1,009	1,219	2,228	64,708	87,406	152,114	152,114	2,969	3,849	6,818	219.9	306.7
1.4	HEALTH OCCUPATIONS	29	66	576	341	917	27,288	16,480	43,768	43,768	1,075	655	1,730	55.8	88.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	10	40	290	240	530	16,624	13,696	30,320	0	843	699	1,542	49.7	61.1
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	363	915	7,756	6,402	14,158	442,600	369,714	812,314	359,674	23,647	19,684	43,331	1,397.7	1,637.7

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0269.xls)

Bay de Noc Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	2,400	2,524	4,924

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS				
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	123	517	4,053	4,140	8,193	245,300	249,211	494,511	32,263	14,811	15,109	29,920	965.2	997.0
1.2	BUSINESS & HUMAN SERVICES	127	322	2,013	1,816	3,829	90,918	96,319	187,237	184,819	5,342	5,711	11,053	356.5	377.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	86	135	628	529	1,157	46,745	39,356	86,101	84,917	1,999	1,443	3,442	111.0	173.6
1.4	HEALTH OCCUPATIONS	49	194	1,129	1,483	2,612	58,351	93,173	151,524	125,940	2,183	3,663	5,846	188.6	305.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	55	340	435	775	18,656	23,696	42,352	736	1,166	1,481	2,647	85.4	85.4
1.6	HUMAN DEVELOPMENT	1	5	44	9	53	1,408	288	1,696		88	18	106	3.4	3.4
1.7	PERSONAL INTEREST	8	10	83	12	95	956	182	1,138		0	0	0	0.0	2.3
1.0	TOTAL	400	1,238	8,290	8,424	16,714	462,334	502,225	964,559	428,675	25,589	27,425	53,014	1,710.1	1,944.7

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0469.xls)

Delta College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	13,675	2,722	16,397

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	319	2,268	36,122	6,507	42,629	2,066,811	363,849	2,430,660	358,509	110,643	19,700	130,343	4,204.6	4,900.5
1.2	BUSINESS & HUMAN SERVICES	383	1,436	15,076	5,354	20,430	693,312	140,865	834,177	834,144	37,658	6,307	43,965	1,418.2	1,681.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	302	738	5,060	2,320	7,380	296,048	95,027	391,075	389,058	12,870	4,116	16,986	547.9	788.5
1.4	HEALTH OCCUPATIONS	215	572	6,400	1,536	7,936	364,242	82,780	447,022	447,022	15,133	3,445	18,578	599.3	901.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	13	351	5,431	889	6,320	248,357	40,622	288,979	0	15,050	2,462	17,512	564.9	582.6
1.6	HUMAN DEVELOPMENT	18	97	1,201	280	1,481	29,186	5,913	35,099		1,728	324	2,052	66.2	70.8
1.7	PERSONAL INTEREST	39	51	499	39	538	6,237	392	6,629		341	12	353	11.4	13.4
1.0	TOTAL	1,289	5,513	69,789	16,925	86,714	3,704,193	729,448	4,433,641	2,028,733	193,423	36,366	229,789	7,412.5	8,938.9

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0569.xls)

Glen Oaks Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	2,514	536	3,050

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	102	349	4,399	967	5,366	260,735	53,810	314,545	15,712	14,198	2,902	17,100	551.6	634.2
1.2	BUSINESS & HUMAN SERVICES	137	354	2,462	647	3,109	110,351	27,536	137,887	106,101	6,440	1,607	8,047	259.6	278.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	38	75	437	76	513	29,614	5,124	34,738	34,738	1,626	274	1,900	61.3	70.0
1.4	HEALTH OCCUPATIONS	41	124	1,309	391	1,700	109,329	30,160	139,489	103,118	4,496	1,244	5,740	185.2	281.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	13	48	491	112	603	32,794	7,476	40,270	0	1,952	445	2,397	77.3	81.2
1.6	HUMAN DEVELOPMENT	7	7	12	17	29	388	564	952		23	34	57	1.8	1.9
1.7	PERSONAL INTEREST	54	62	942	146	1,088	7,001	1,095	8,096		96	0	96	3.1	16.3
1.0	TOTAL	392	1,019	10,052	2,356	12,408	550,212	125,765	675,977	259,669	28,831	6,506	35,337	1,139.9	1,362.8

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0669.xls)

Gogebic Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	571	926	1,497

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	128	277	1,954	2,464	4,418	99,314	124,442	223,756	12,016	5,681	6,999	12,680	409.0	451.1
1.2	BUSINESS & HUMAN SERVICES	98	185	730	1,151	1,881	36,302	59,493	95,795	95,795	1,929	3,051	4,980	160.6	193.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	66	68	267	492	759	11,784	27,065	38,849	38,849	540	1,336	1,876	60.5	78.3
1.4	HEALTH OCCUPATIONS	38	114	630	1,478	2,108	32,220	73,482	105,702	105,702	1,327	3,170	4,497	145.1	213.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	13	56	62	118	3,296	3,504	6,800	0	206	219	425	13.7	13.7
1.6	HUMAN DEVELOPMENT	3	19	155	220	375	2,624	3,616	6,240		164	226	390	12.6	12.6
1.7	PERSONAL INTEREST	4	13	135	5	140	2,036	69	2,105		0	0	0	0.0	4.2
1.0	TOTAL	343	689	3,927	5,872	9,799	187,576	291,671	479,247	252,362	9,847	15,001	24,848	801.5	966.1

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0769.xls)

Grand Rapids Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	17,205	5,382	22,587

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	354	2,964	52,220	16,124	68,344	2,584,006	798,110	3,382,116	170,480	147,384	45,850	193,234	6,233.4	6,818.8
1.2	BUSINESS & HUMAN SERVICES	194	1,014	16,964	5,319	22,283	880,744	279,760	1,160,504	1,082,312	49,199	15,459	64,658	2,085.7	2,339.7
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	179	572	3,691	2,171	5,862	246,211	112,896	359,107	357,243	9,578	4,518	14,096	454.7	724.0
1.4	HEALTH OCCUPATIONS	109	715	9,666	3,283	12,949	435,336	151,860	587,196	577,788	18,044	6,382	24,426	787.9	1,183.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	27	427	7,577	1,904	9,481	448,592	110,576	559,168	10,912	27,732	6,824	34,556	1,114.7	1,127.4
1.6	HUMAN DEVELOPMENT	1	10	185	63	248	8,880	3,024	11,904		555	189	744	24.0	24.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	864	5,702	90,303	28,864	119,167	4,603,769	1,456,226	6,059,995	2,198,735	252,492	79,222	331,714	10,700.4	12,217.8

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0869.xls)

Henry Ford Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	6,671	17,993	24,664

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	279	2,307	17,796	36,598	54,394	975,598	1,946,624	2,922,222	215,251	58,433	116,308	174,741	5,636.8	5,891.6
1.2	BUSINESS & HUMAN SERVICES	225	963	4,629	14,495	19,124	231,162	710,856	942,018	912,112	14,359	43,307	57,666	1,860.2	1,899.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	209	483	755	5,190	5,945	43,726	288,770	332,496	328,877	2,213	14,196	16,409	529.3	670.4
1.4	HEALTH OCCUPATIONS	122	566	3,013	9,927	12,940	223,811	753,920	977,731	966,889	10,903	35,904	46,807	1,509.9	1,971.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	31	724	3,215	10,840	14,055	200,742	583,818	784,560	7,680	10,623	34,680	45,303	1,461.4	1,581.8
1.6	HUMAN DEVELOPMENT	30	55	146	701	847	2,957	14,150	17,107		170	753	923	29.8	34.5
1.7	PERSONAL INTEREST	85	136	471	908	1,379	3,602	6,397	9,999		0	0	0	0.0	20.2
1.0	TOTAL	981	5,234	30,025	78,659	108,684	1,681,598	4,304,535	5,986,133	2,430,809	96,701	245,148	341,849	11,027.4	12,068.9

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1069.xls)

Jackson Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	5,424	4,891	10,315

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	163	1,258	13,860	10,013	23,873	881,795	627,317	1,509,112	0	45,275	32,599	77,874	2,512.1	3,042.6
1.2	BUSINESS & HUMAN SERVICES	117	555	3,915	4,257	8,172	200,869	217,994	418,863	418,862	11,063	11,971	23,034	743.0	844.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	66	143	640	472	1,112	43,349	32,146	75,495	75,495	1,761	1,355	3,116	100.5	152.2
1.4	HEALTH OCCUPATIONS	97	560	3,649	4,635	8,284	224,131	281,755	505,886	505,886	10,630	13,865	24,495	790.2	1,019.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	314	3,196	2,784	5,980	174,060	152,843	326,903	0	9,878	8,683	18,561	598.7	659.1
1.6	HUMAN DEVELOPMENT	11	20	89	116	205	1,426	1,778	3,204		0	0	0	0.0	6.5
1.7	PERSONAL INTEREST	17	50	489	82	571	8,606	1,443	10,049		0	0	0	0.0	20.3
1.0	TOTAL	486	2,900	25,838	22,359	48,197	1,534,236	1,315,276	2,849,512	1,000,243	78,607	68,473	147,080	4,744.5	5,745.1

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1169.xls)

Kalamazoo Valley Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	13,029	4,976	18,005

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	245	1,694	33,482	12,522	46,004	1,767,590	659,370	2,426,960	208,072	101,539	38,378	139,917	4,513.5	4,893.1
1.2	BUSINESS & HUMAN SERVICES	151	653	10,775	4,595	15,370	614,607	278,421	893,028	869,091	30,641	12,933	43,574	1,405.6	1,800.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	98	207	2,071	913	2,984	187,954	79,096	267,050	264,618	6,183	2,750	8,933	288.2	538.4
1.4	HEALTH OCCUPATIONS	110	322	4,634	1,515	6,149	324,446	105,280	429,726	429,534	12,131	3,997	16,128	520.3	866.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	159	2,988	983	3,971	143,728	47,328	191,056	3,936	8,869	2,899	11,768	379.6	385.2
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	616	3,035	53,950	20,528	74,478	3,038,325	1,169,495	4,207,820	1,775,251	159,363	60,957	220,320	7,107.2	8,483.6

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1269.xls)

Kellogg Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	7,276	6,546	13,822

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	243	948	11,319	6,066	17,385	596,279	322,821	919,100	175,398	34,597	18,550	53,147	1,714.4	1,853.0
1.2	BUSINESS & HUMAN SERVICES	290	842	6,668	5,263	11,931	302,805	179,366	482,171	472,511	17,831	10,724	28,555	921.1	972.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	692	1,707	5,388	3,294	8,682	58,185	33,789	91,974	87,508	2,434	1,449	3,883	125.3	185.4
1.4	HEALTH OCCUPATIONS	237	742	4,852	4,178	9,030	211,753	209,469	421,222	421,158	8,009	8,067	16,076	518.6	849.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	169	2,139	886	3,025	125,528	51,880	177,408	112	7,647	3,137	10,784	347.9	357.7
1.6	HUMAN DEVELOPMENT	5	8	24	19	43	1,035	1,014	2,049		42	28	70	2.3	4.1
1.7	PERSONAL INTEREST	125	221	1,021	657	1,678	11,539	5,807	17,346		259	60	319	10.3	35.0
1.0	TOTAL	1,604	4,637	31,411	20,363	51,774	1,307,124	804,146	2,111,270	1,156,687	70,819	42,015	112,834	3,639.9	4,256.5

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1369.xls)

Kirtland Community College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	1,965	1,378	3,343

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	158	262	3,844	1,437	5,281	203,177	74,954	278,131	91,354	11,556	4,249	15,805	509.8	560.7
1.2	BUSINESS & HUMAN SERVICES	170	205	2,330	1,135	3,465	94,649	43,974	138,623	137,136	5,024	1,853	6,877	221.8	279.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	404	489	1,759	3,298	5,057	29,984	41,667	71,651	71,651	1,280	1,652	2,932	94.6	144.5
1.4	HEALTH OCCUPATIONS	55	139	1,605	1,171	2,776	100,939	78,568	179,507	179,507	4,314	3,404	7,718	249.0	361.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	17	53	822	395	1,217	37,008	17,547	54,555	9,091	2,298	1,076	3,374	108.8	110.0
1.6	HUMAN DEVELOPMENT	5	6	18	18	36	326	299	625		20	17	37	1.2	1.3
1.7	PERSONAL INTEREST	7	7	45	6	51	135	18	153		0	0	0	0.0	0.3
1.0	TOTAL	816	1,161	10,423	7,460	17,883	466,218	257,027	723,245	488,739	24,492	12,251	36,743	1,185.2	1,458.2

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1469.xls)

Lake Michigan College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	5,772	1,298	7,070

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	201	975	10,504	1,923	12,427	606,531	111,989	718,520	9,257	32,136	5,883	38,019	1,226.4	1,448.6
1.2	BUSINESS & HUMAN SERVICES	133	403	3,549	758	4,307	157,059	31,095	188,154	188,154	9,047	1,789	10,836	349.5	379.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	82	160	1,098	183	1,281	63,855	8,475	72,330	72,330	3,659	438	4,097	132.2	145.8
1.4	HEALTH OCCUPATIONS	90	273	1,810	785	2,595	160,263	76,996	237,259	237,258	5,121	2,293	7,414	239.2	478.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	21	195	1,935	387	2,322	123,384	24,314	147,698	0	7,279	1,432	8,711	281.0	297.8
1.6	HUMAN DEVELOPMENT	16	77	645	236	881	13,489	3,905	17,394		716	142	858	27.7	35.1
1.7	PERSONAL INTEREST	58	134	1,245	188	1,433	21,690	1,747	23,437		818	48	866	27.9	47.3
1.0	TOTAL	601	2,217	20,786	4,460	25,246	1,146,271	258,521	1,404,792	506,999	58,776	12,025	70,801	2,283.9	2,832.2

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1569.xls)

Lansing Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	18,832	13,192	32,024

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	414	2,727	37,636	20,708	58,344	2,310,267	1,289,538	3,599,805	642,039	127,936	72,232	200,168	6,457.0	7,257.7
1.2	BUSINESS & HUMAN SERVICES	404	1,689	18,747	11,581	30,328	923,965	592,261	1,516,226	1,466,575	54,532	33,509	88,041	2,840.0	3,056.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	353	767	4,714	4,447	9,161	354,262	354,393	708,655	706,543	16,381	16,082	32,463	1,047.2	1,428.7
1.4	HEALTH OCCUPATIONS	148	447	6,485	3,350	9,835	626,853	260,860	887,713	887,403	24,616	11,122	35,738	1,152.8	1,789.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	47	666	6,725	4,632	11,357	432,712	278,992	711,704	0	27,084	14,529	41,613	1,342.4	1,434.9
1.6	HUMAN DEVELOPMENT	21	124	1,617	659	2,276	56,272	22,656	78,928		3,517	1,416	4,933	159.1	159.1
1.7	PERSONAL INTEREST	15	115	1,002	516	1,518	17,360	8,334	25,694		852	415	1,267	40.9	51.8
1.0	TOTAL	1,402	6,535	76,926	45,893	122,819	4,721,691	2,807,034	7,528,725	3,702,560	254,918	149,305	404,223	13,039.4	15,178.8

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1669.xls)

Macomb Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	31,307	13,515	44,822

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	338	3,425	70,868	9,925	80,793	4,852,925	652,868	5,505,793	271,178	246,971	33,235	280,206	9,038.9	11,100.4
1.2	BUSINESS & HUMAN SERVICES	636	2,278	31,912	9,956	41,868	1,989,008	377,649	2,366,657	2,283,424	102,072	20,184	122,256	3,943.7	4,771.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	310	909	7,517	3,695	11,212	434,222	175,972	610,194	609,930	19,635	8,749	28,384	915.6	1,230.2
1.4	HEALTH OCCUPATIONS	174	507	6,883	1,838	8,721	456,205	117,854	574,059	573,931	15,929	4,094	20,023	645.9	1,157.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	40	436	7,433	1,291	8,724	320,239	54,589	374,828	0	17,136	2,911	20,047	646.7	755.7
1.6	HUMAN DEVELOPMENT	50	119	1,353	459	1,812	49,722	10,851	60,573		2,796	628	3,424	110.5	122.1
1.7	PERSONAL INTEREST	104	208	839	1,457	2,296	7,826	18,982	26,808		486	1,182	1,668	53.8	54.0
1.0	TOTAL	1,652	7,882	126,805	28,621	155,426	8,110,147	1,408,765	9,518,912	3,738,463	405,025	70,983	476,008	15,355.1	19,191.3

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1769.xls)

Mid Michigan Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	2,075	4,904	6,979

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	146	768	4,618	11,322	15,940	252,360	609,907	862,267	149,484	14,467	34,261	48,728	1,571.9	1,738.4
1.2	BUSINESS & HUMAN SERVICES	96	316	1,890	3,620	5,510	125,075	233,236	358,311	358,263	5,892	11,343	17,235	556.0	722.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	95	167	516	800	1,316	41,337	57,973	99,310	97,178	1,770	1,854	3,624	116.9	200.2
1.4	HEALTH OCCUPATIONS	88	267	1,642	2,933	4,575	137,450	256,789	394,239	375,478	5,408	8,933	14,341	462.6	794.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	21	159	950	1,992	2,942	46,621	98,604	145,225	39,955	2,731	5,836	8,567	276.4	292.8
1.6	HUMAN DEVELOPMENT	2	19	0	158	158	0	1,651	1,651		0	0	0	0.0	3.3
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	448	1,696	9,616	20,825	30,441	602,843	1,258,160	1,861,003	1,020,358	30,268	62,227	92,495	2,983.8	3,751.9

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1869.xls)

Monroe County Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	7,928	1,380	9,308

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS				
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	178	767	14,171	1,695	15,866	812,835	97,169	910,004	150,559	44,592	5,326	49,918	1,610.3	1,834.7
1.2	BUSINESS & HUMAN SERVICES	199	463	6,360	1,030	7,390	292,086	44,159	336,245	334,200	16,654	2,328	18,982	612.3	677.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	80	150	1,485	360	1,845	119,829	23,686	143,515	143,515	4,669	826	5,495	177.3	289.3
1.4	HEALTH OCCUPATIONS	67	142	1,721	493	2,214	158,775	42,255	201,030	201,030	5,318	1,355	6,673	215.3	405.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	4	69	1,529	226	1,755	89,018	12,870	101,888	0	5,388	780	6,168	199.0	205.4
1.6	HUMAN DEVELOPMENT	28	85	1,099	90	1,189	15,908	407	16,315		0	0	0	0.0	32.9
1.7	PERSONAL INTEREST	66	199	2,356	206	2,562	24,660	1,851	26,511		0	0	0	0.0	53.4
1.0	TOTAL	622	1,875	28,721	4,100	32,821	1,513,111	222,397	1,735,508	829,304	76,621	10,615	87,236	2,814.2	3,498.9

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1969.xls)

Montcalm Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	3,006	1,393	4,399

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	143	515	5,610	2,206	7,816	302,461	121,771	424,232	5,280	16,664	6,742	23,406	755.0	855.3
1.2	BUSINESS & HUMAN SERVICES	124	300	3,000	1,233	4,233	126,964	48,871	175,835	170,917	7,275	2,874	10,149	327.4	354.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	75	120	381	187	568	22,280	10,328	32,608	32,608	1,037	512	1,549	50.0	65.7
1.4	HEALTH OCCUPATIONS	35	111	1,132	809	1,941	82,624	60,056	142,680	139,832	3,794	2,659	6,453	208.2	287.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	30	273	160	433	8,944	5,168	14,112	0	559	323	882	28.5	28.5
1.6	HUMAN DEVELOPMENT	11	16	95	33	128	379	123	502		0	0	0	0.0	1.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	400	1,092	10,491	4,628	15,119	543,652	246,317	789,969	348,637	29,329	13,110	42,439	1,369.1	1,592.7

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0369.xls)

Mott Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	15,027	4,303	19,330

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	313	1,735	32,575	6,677	39,252	1,759,085	363,664	2,122,749	87,473	92,084	19,118	111,202	3,587.2	4,279.7
1.2	BUSINESS & HUMAN SERVICES	423	1,149	17,272	3,555	20,827	955,080	158,998	1,114,078	1,109,071	55,763	8,810	64,573	2,083.0	2,246.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	146	342	3,367	802	4,169	276,197	41,323	317,520	317,520	10,408	1,348	11,756	379.2	640.2
1.4	HEALTH OCCUPATIONS	197	648	7,590	1,585	9,175	414,730	85,030	499,760	499,711	13,532	2,763	16,295	525.6	1,007.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	38	591	7,073	1,087	8,160	396,449	59,950	456,399	17,280	21,738	3,256	24,994	806.3	920.2
1.6	HUMAN DEVELOPMENT	6	35	572	153	725	15,402	3,719	19,121		339	25	364	11.7	38.6
1.7	PERSONAL INTEREST	64	86	418	157	575	1,276	839	2,115		0	0	0	0.0	4.3
1.0	TOTAL	1,187	4,586	68,867	14,016	82,883	3,818,219	713,523	4,531,742	2,031,055	193,864	35,320	229,184	7,393.0	9,136.7

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2069.xls)

Muskegon Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	6,069	2,271	8,340

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	255	1,138	14,190	6,199	20,389	794,800	340,628	1,135,428	94,892	42,336	18,144	60,480	1,951.0	2,289.2
1.2	BUSINESS & HUMAN SERVICES	261	702	6,316	2,103	8,419	289,227	94,389	383,616	383,616	15,456	5,430	20,886	673.7	773.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	182	259	1,242	441	1,683	116,008	33,721	149,729	149,729	3,488	1,225	4,713	152.0	301.9
1.4	HEALTH OCCUPATIONS	52	92	1,438	845	2,283	122,360	73,675	196,035	196,035	4,493	2,804	7,297	235.4	395.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	22	216	2,350	713	3,063	82,569	24,664	107,233	0	4,535	1,355	5,890	190.0	216.2
1.6	HUMAN DEVELOPMENT	30	56	436	42	478	6,011	0	6,011		0	0	0	0.0	12.1
1.7	PERSONAL INTEREST	27	32	204	31	235	2,299	0	2,299		0	0	0	0.0	4.6
1.0	TOTAL	829	2,495	26,176	10,374	36,550	1,413,274	567,077	1,980,351	824,272	70,308	28,958	99,266	3,202.1	3,992.6

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2169.xls)

North Central Michigan Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	2,261	2,249	4,510

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	150	539	5,367	5,293	10,660	284,881	309,445	594,326	1,429	13,805	16,234	30,039	969.0	1,198.2
1.2	BUSINESS & HUMAN SERVICES	135	305	1,815	2,817	4,632	90,554	135,900	226,454	220,172	4,976	7,471	12,447	401.5	456.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	7	8	41	48	89	2,165	2,534	4,699	3,960	123	144	267	8.6	9.5
1.4	HEALTH OCCUPATIONS	32	78	527	760	1,287	61,151	78,118	139,269	139,269	1,768	2,467	4,235	136.6	280.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	68	407	745	1,152	19,307	36,256	55,563	0	1,097	2,060	3,157	101.8	112.0
1.6	HUMAN DEVELOPMENT	5	15	52	75	127	3,758	5,657	9,415		191	303	494	15.9	19.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	336	1,013	8,209	9,738	17,947	461,816	567,910	1,029,726	364,830	21,960	28,679	50,639	1,633.4	2,076.1

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2269.xls)

Northwestern Michigan College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	7,875	5,010	12,885

occupational contact hours corrected 2-19-2010

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS				
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	371	1,119	10,974	8,591	19,565	548,567	447,147	995,714	58,041	30,366	24,792	55,158	1,779.3	2,007.5
1.2	BUSINESS & HUMAN SERVICES	296	726	4,969	4,244	9,213	187,312	197,987	385,299	376,663	10,355	10,222	20,577	663.8	776.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	182	318	1,149	1,977	3,126	45,449	75,443	120,892	120,892	2,120	3,770	5,890	190.0	243.7
1.4	HEALTH OCCUPATIONS	42	133	885	660	1,545	69,314	51,886	121,200	121,200	2,256	1,736	3,992	128.8	244.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	19	156	1,624	1,315	2,939	88,016	72,866	160,882	0	5,208	4,313	9,521	307.1	324.4
1.6	HUMAN DEVELOPMENT	27	81	464	160	624	1,472	1,635	3,107		88	98	186	6.0	6.3
1.7	PERSONAL INTEREST	325	557	5,353	1,547	6,900	66	0	66		2	0	2	0.1	0.1
1.0	TOTAL	1,262	3,090	25,418	18,494	43,912	940,196	846,964	1,787,160	676,796	50,395	44,931	95,326	3,075.1	3,603.2

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2369.xls)

Oakland Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	36,846	9,746	46,592

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	318	3,854	84,301	13,500	97,801	4,774,506	742,159	5,516,665	280,558	263,125	40,566	303,691	9,796.5	11,122.3
1.2	BUSINESS & HUMAN SERVICES	487	1,983	28,986	7,968	36,954	1,617,246	341,541	1,958,787	1,889,731	88,637	15,222	103,859	3,350.3	3,949.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	182	409	4,459	1,212	5,671	322,321	69,121	391,442	391,442	15,834	2,932	18,766	605.4	789.2
1.4	HEALTH OCCUPATIONS	141	592	11,103	2,398	13,501	910,449	199,761	1,110,210	618,136	37,062	8,064	45,126	1,455.7	2,238.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	24	709	11,384	2,998	14,382	811,588	214,456	1,026,044	0	46,490	12,216	58,706	1,893.7	2,068.6
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	13	119	2,594	872	3,466	81,787	22,644	104,431		4,593	980	5,573	179.8	210.5
1.0	TOTAL	1,165	7,666	142,827	28,948	171,775	8,517,897	1,589,682	10,107,579	3,179,867	455,741	79,980	535,721	17,281.4	20,378.1

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2469.xls)

St. Clair County Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	6,229	1,634	7,863

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	184	757	13,146	2,575	15,721	767,032	147,090	914,122	71,106	45,229	8,759	53,988	1,741.5	1,843.0
1.2	BUSINESS & HUMAN SERVICES	232	495	5,883	1,000	6,883	335,712	46,159	381,871	379,759	22,499	2,850	25,349	817.7	769.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	81	140	1,414	296	1,710	77,714	13,555	91,269	91,125	3,186	569	3,755	121.1	184.0
1.4	HEALTH OCCUPATIONS	84	372	4,200	2,573	6,773	250,636	153,529	404,165	404,165	10,241	6,296	16,537	533.5	814.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	19	115	1,822	285	2,107	78,142	11,905	90,047	0	4,792	723	5,515	177.9	181.5
1.6	HUMAN DEVELOPMENT	7	25	353	79	432	6,828	1,515	8,343		354	76	430	13.9	16.8
1.7	PERSONAL INTEREST	1	1	4	0	4	17	0	17		0	0	0	0.0	0.0
1.0	TOTAL	608	1,905	26,822	6,808	33,630	1,516,081	373,753	1,889,834	946,155	86,301	19,273	105,574	3,405.6	3,810.0

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2569.xls)

Schoolcraft College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	16,842	18,352	35,194

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	322	2,165	31,573	19,194	50,767	1,777,675	1,026,522	2,804,197	355,125	101,074	58,359	159,433	5,143.0	5,653.6
1.2	BUSINESS & HUMAN SERVICES	350	1,240	12,317	11,901	24,218	628,400	586,986	1,215,386	1,197,744	37,072	32,560	69,632	2,246.2	2,450.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	70	155	1,075	1,000	2,075	69,822	72,224	142,046	126,951	3,128	3,027	6,155	198.5	286.4
1.4	HEALTH OCCUPATIONS	68	166	1,810	1,441	3,251	172,222	133,620	305,842	298,634	6,979	5,473	12,452	401.7	616.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	24	257	3,615	2,783	6,398	223,612	167,772	391,384	0	13,252	9,990	23,242	749.7	789.1
1.6	HUMAN DEVELOPMENT	32	88	849	1,349	2,198	13,840	13,555	27,395		458	292	750	24.2	55.2
1.7	PERSONAL INTEREST	323	680	6,961	5,001	11,962	107,009	70,112	177,121		0	0	0	0.0	357.1
1.0	TOTAL	1,189	4,751	58,200	42,669	100,869	2,992,580	2,070,791	5,063,371	1,978,454	161,963	109,701	271,664	8,763.3	10,208.4

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2669.xls)

Southwestern Michigan College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	1,611	1,940	3,551

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	173	590	4,145	4,333	8,478	239,460	252,486	491,946	20,055	12,466	13,156	25,622	826.5	991.8
1.2	BUSINESS & HUMAN SERVICES	113	308	1,441	1,513	2,954	80,257	82,225	162,482	152,723	4,073	4,188	8,261	266.5	327.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	63	107	577	602	1,179	46,060	45,745	91,805	91,805	1,991	1,856	3,847	124.1	185.1
1.4	HEALTH OCCUPATIONS	51	175	886	1,219	2,105	58,878	86,172	145,050	145,049	2,405	3,501	5,906	190.5	292.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	122	843	1,080	1,923	49,583	64,180	113,763	0	2,815	3,457	6,272	202.3	229.4
1.6	HUMAN DEVELOPMENT	11	19	148	87	235	6,169	2,603	8,772		302	148	450	14.5	17.7
1.7	PERSONAL INTEREST	28	81	208	193	401	5,310	4,909	10,219		310	280	590	19.0	20.6
1.0	TOTAL	454	1,402	8,248	9,027	17,275	485,717	538,320	1,024,037	409,632	24,362	26,586	50,948	1,643.4	2,064.6

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2769.xls)

Washtenaw Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	15,603	8,336	23,939

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS				
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	250	2,291	40,539	15,756	56,295	2,150,712	825,844	2,976,556	146,099	116,584	45,586	162,170	5,231.3	6,001.1
1.2	BUSINESS & HUMAN SERVICES	326	1,054	13,486	5,605	19,091	678,164	264,272	942,436	942,436	34,495	13,288	47,783	1,541.4	1,900.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	257	594	4,246	4,760	9,006	259,019	253,892	512,911	512,911	8,644	10,043	18,687	602.8	1,034.1
1.4	HEALTH OCCUPATIONS	129	600	7,663	2,326	9,989	366,385	129,311	495,696	495,696	13,334	4,070	17,404	561.4	999.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	26	303	4,507	1,583	6,090	271,568	96,591	368,159	0	17,582	6,252	23,834	768.8	742.3
1.6	HUMAN DEVELOPMENT	53	183	2,632	832	3,464	40,952	15,711	56,663		1,117	281	1,398	45.1	114.2
1.7	PERSONAL INTEREST	203	478	5,381	363	5,744	67,760	5,522	73,282		446	126	572	18.5	147.7
1.0	TOTAL	1,244	5,503	78,454	31,225	109,679	3,834,560	1,591,143	5,425,703	2,097,142	192,202	79,646	271,848	8,769.3	10,938.9

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2869.xls)

Wayne County Community College District

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	68,895	3,506	72,401

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS				
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	162	3,269	70,189	6,017	76,206	3,641,616	310,976	3,952,592	95,667	197,538	16,516	214,054	6,905.0	7,968.9
1.2	BUSINESS & HUMAN SERVICES	311	1,545	23,233	1,732	24,965	1,053,842	73,094	1,126,936	1,126,936	61,921	4,290	66,211	2,135.8	2,272.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	122	268	3,481	579	4,060	214,436	14,372	228,808	228,808	10,266	711	10,977	354.1	461.3
1.4	HEALTH OCCUPATIONS	170	916	12,328	2,076	14,404	703,450	135,646	839,096	839,096	29,869	4,698	34,567	1,115.1	1,691.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	14	809	21,218	1,075	22,293	947,001	52,388	999,389	0	54,264	3,150	57,414	1,852.1	2,014.9
1.6	HUMAN DEVELOPMENT	123	780	28,503	1,102	29,605	170,201	5,211	175,412		3,107	34	3,141	101.3	353.7
1.7	PERSONAL INTEREST	132	1,011	51,591	243	51,834	135,943	2,307	138,250		0	0	0	0.0	278.7
1.0	TOTAL	1,034	8,598	210,543	12,824	223,367	6,866,489	593,994	7,460,483	2,290,507	356,965	29,399	386,364	12,463.4	15,041.2

2008-09 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2969.xls)

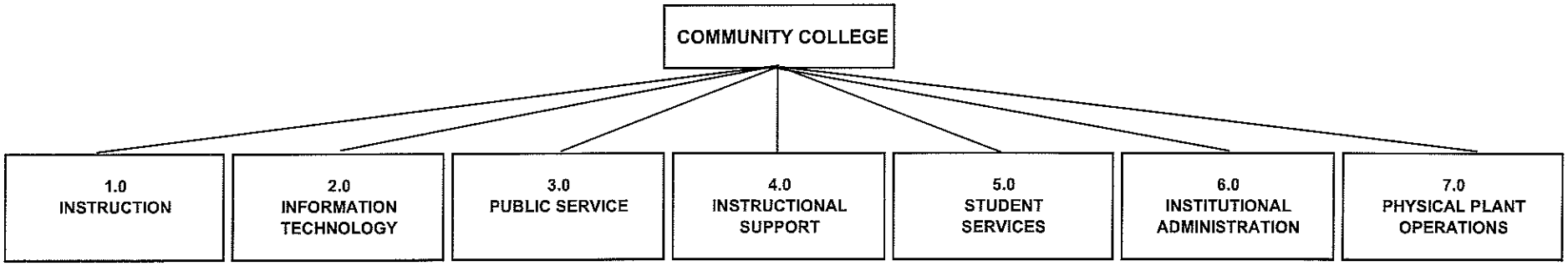
West Shore Community College

UNDUPLICATED HEADCOUNT=====>	IN-DISTRICT	OUT-DISTRICT	TOTAL
	1,885	269	2,154

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	128	320	4,238	509	4,747	234,464	28,672	263,136	0	13,325	1,616	14,941	482.0	530.5
1.2	BUSINESS & HUMAN SERVICES	115	194	1,690	257	1,947	90,688	13,888	104,576	104,576	4,943	770	5,713	184.3	210.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	80	127	288	50	338	15,335	2,700	18,035	18,035	663	121	784	25.3	36.4
1.4	HEALTH OCCUPATIONS	20	32	535	143	678	50,432	12,752	63,184	63,184	2,304	576	2,880	92.9	127.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	51	674	100	774	42,800	6,352	49,152	0	2,674	397	3,071	99.1	99.1
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	13	62	785	47	832	13,753	721	14,474		0	0	0	0.0	29.2
1.0	TOTAL	363	786	8,210	1,106	9,316	447,472	65,085	512,557	185,795	23,909	3,480	27,389	883.6	1,033.4

APPENDIX

MICHIGAN COMMUNITY COLLEGE
ACTIVITIES CLASSIFICATION STRUCTURE (ACS)



1.1 General Education

1.2 Business & Human Services

1.3 Technical & Industrial Occupations

1.4 Health Occupations

1.5 Developmental Education & Basic Skills

1.6 Human Development

1.7 Personal Interest

5.1 Programs & Administration

5.2 Financial Aid

5.3 Intercollegiate Athletics

7.1 Operations

7.2 Energy Services

7.3 Campus Security

ABBREVIATIONS USED IN TABLES

CHES	Contact Hour Equated Student (496 student contact hours of instruction)
FYES	Fiscal Year Equated Student (31 semester credit hours)
SCOH	Student Contact Hour (50 minutes of instruction)
SCRH	Student Credit Hour

ACTIVITY DEFINITIONS

(1.0) INSTRUCTION
The Instruction Activity includes those activities carried out for the express purpose of eliciting some measure of educational change in a learner or group of learners. "Educational change" is defined to include: (1) the acquisition or improved understanding of some portion of a body of knowledge; (2) the adoption of new or different attitudes; and (3) the acquisition or measured mastery of a skill or set of skills. The activities that may be carried out to elicit these educational changes include both teaching activities and facilitating activities. The instruction activity includes both credit and non-credit instructional offerings.

Course offerings are classified into one sub-activity classification on a course level. The determination of the classification of instructional offerings into the appropriate sub-activity is based on the basic and primary institutional reason for offering the courses. Briefly stated, the Activities Classification Structure recommends defining sub-activities on the basis of an aggregation of groups of courses of similar subject matter rather than on the basis of the aggregation of instructional offerings that can be applied toward a particular degree or certificate, or what is commonly called a program. Thus, the subject matter of any course determines its sub-activity classification.

(2.0) INFORMATION TECHNOLOGY (IT)
The information technology activity includes the technology costs that benefit the institution as a whole and those specifically related to instructional activities as defined in 1.0. This activity consists of the information technology department, the operation of the computing system for the institution, all programs that are purchased and hardware that is maintained by the IT department.

(3.0) PUBLIC SERVICE
The Public Service Activity includes those activities established to make available to the public the various unique resources and capabilities of the institution for the specific purpose of responding to a community need or solving a community problem. This activity includes the provision of institutional facilities, as well as those services of the faculty and staff that are made available outside the context of the institution's regular instructional program.

(4.0) INSTRUCTIONAL SUPPORT
The Instructional Support Activity includes those activities carried out in direct support of the instructional program. The activities that should be reported in this activity classification include: (1) activities related to the preservation, maintenance, and display of both the stock of knowledge and

educational materials; (2) activities that develop and support instruction; and (3) activities directly related to the administration of instructional programs.

(5.0) STUDENT SERVICES
The Student Services Activity includes those activities carried out with the objective of contributing to the emotional and physical well being of the students, as well as to their intellectual, cultural, and social development outside the context of the institution's regular instructional program.

(6.0) INSTITUTIONAL ADMINISTRATION
The Institutional Administration Activity consists of those activities carried out to provide for both the day-to-day functioning and the long-range viability of the institution as an operating organization. The overall objective of the Institutional Administration Activity is to provide for the institution's organizational effectiveness and continuity.

(7.0) PHYSICAL PLANT OPERATIONS
The Physical Plant Operations Activity consists of those activities related to maintaining existing grounds and facilities, providing utility services, planning and designing future plant expansion and modifications, and safety services.