

**Carol Swingle**  
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**General Education Experience:**

- 34.5 Years District-Level Education Experience
  - Teacher
  - Counselor
  - Curriculum Director
  - Assistant Superintendent
  - Superintendent
- Facilitator of the UP Curriculum Network
- Adjunct Professor for Northern Michigan University
- After Retirement & Current Education Activities:
  - School Improvement/Curriculum Consultant
  - High Priority Schools Leadership Coach
  - MI-LIFE Program Instructor

**School Improvement/Title 1 Experience**

- 15 years as district state/federal programs coordinator
- 15 years as district school improvement coordinator
- 15 years as district MEAP/Assessment Coordinator
- Curriculum Mapping, Curriculum Development, School Improvement presenter
- Ongoing consulting in school improvement, curriculum development and alignment, data analysis, and leadership