

**2006-2007**  
**BULLETIN 1011**

Analysis of Michigan Public School Districts  
Revenues and Expenditures



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## FOREWORD

The Bulletin 1011 is prepared to provide financial and statistical information relating to Michigan public schools.

Caution should be exercised in using this data. Sound conclusions can be drawn only when the data elements are used in proper context. A glossary of the terms used in the headings of the bulletin and other general and specific terms common to school financial data is included.

The printed version of the Bulletin 1011 publication contains financial information grouped by statewide and major membership groupings only. A chart labeled "Bulletin 1011 Insert" gives a synopsis of the membership grouping data. A file with the Bulletin 1011 information is available via the Michigan Department of Education website. The address is <http://www.michigan.gov>.

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## Glossary of Terms

**Fund** - A sum of money or other resources set aside for specific activities of a school district. A fund account constitutes a complete accounting entity; all of the financial transactions for the particular fund are recorded therein.

**General Fund** - The fund used to record all revenue and expenditures of the district pertaining to education, except those required to be reported in another fund.

**Capital Projects Funds** - funds designated for recording transactions in monies and other assets earmarked for use in acquiring new school sites, buildings and equipment, and major remodeling of, or additions to, facilities.

**Debt Retirement Funds** - funds designated for recording transactions in monies and other assets earmarked for use in payment of principal and interest on long-term debt.

**Special Revenue Funds** - funds used to record transactions pertaining to food services, community services, bookstore, and interscholastic athletics.

**Trust Funds** - funds used to account for assets held by a school district as the trustee for individuals or organizations.

## Balance Sheet Accounts

**Assets** - Something of value owned which is currently available to the district to be used in meeting future costs of the educational program.

**Liabilities** - Debts or other legal obligations arising from past transactions which are payable but not necessarily due immediately.

**Fund Balance** - The excess of assets of a fund over its liabilities and reserves available for meeting future school district program operations.

## Revenue

**Local** - Taxes generated with the local school district for use within the school district, funds collected from the sale of goods, fees collected for services provided, funds collected from philanthropic organizations, etc. The major source of local revenue in most districts is the general property tax levy.

**Other Political Subdivision** - Revenue received or to be received from a non-public educational entity or a governmental unit other than the state or federal government. (Note: This does not include resources received from intermediate school districts. Such revenues are recorded under the caption, "Incoming Transfers, Other Public Schools in Michigan.")

**State** - Revenue received or to be received from the State of Michigan which is appropriated by the state out of state levied funds. The major source of state revenue in most districts is the State School Aid foundation allowance.

**Federal** - Grant revenue received or to be received directly from the federal government, which is redistributed by the state; or redistributed by a local unit of government, such as a county or a city; or allocated directly by a federal agency, e.g., U.S. Department of Education.

**Incoming Transfers and Other Transactions** - Incoming transfers are amounts received or to be received from other school districts or from other funds and which do not create a liability to be repaid. Other transactions include those transactions which arise from prior year operations and proceeds from the sale of fixed assets or long term loans.

## Expenditures

**Instruction** - The cost of activities dealing directly with the teaching of students in the classroom or in a classroom situation. These expenditures do not include capital outlay.

**Basic Programs** - The classroom costs related to basic instructional classroom programs. This includes pre-school, elementary, middle, and high school programs.

**Added Needs Programs** - The classroom costs of added needs instructional programs offered by the district. These include special education, compensatory education, and vocational education.

**Adult Education Programs** - The classroom costs of adult/continuing education programs offered by the district. Beginning in 2002-03 the per pupil amount for adult education is equal to adult continuing education expenditures per adult education participant.

**Supporting Services** - The cost of activities which provide administrative, technical, and logistical support to facilitate and enhance instruction. These expenditures do not include capital outlay.

**Support Services - Pupil** - Those activities which are designed to assess and improve the well-being of pupils and to supplement the teaching process. These include attendance, guidance, health, and social work services.

**Support Services - Instructional Staff** - Those activities associated with assisting the instructional staff with the content and process of providing learning experiences for pupils. It includes teacher in-service, curriculum development, library services, audio visual services, computer based instruction, educational television, supervision and direction of instructional staff, etc.

**Support Services - School Administration** - Those activities concerned with the administrative responsibility of a single school (commonly referred to as the principal's office).

**Support Services - General Administration** - Those activities concerned with establishing policy, operating schools and the school system, and providing essential facilities and services to staff and pupils. It includes the activities of the Board of Education and the superintendent of schools.

**Support Services - Business Administration** - Those activities concerned with budgeting, accounting, payroll, purchasing, and internal services.

**Support Services - Facilities Acquisition** - Those activities concerned with capital leases/purchases of land or buildings.

**Support Services - Operations and Maintenance** - Those activities concerned with keeping the physical plant open, comfortable, and safe for use.

**Support Services - Pupil Transportation** - Those activities concerned with the conveyance of pupils to and from school and to and from school activities.

**Support Services - Other** - Activities other than those mentioned above which support each of the instructional and supporting service programs. It includes research, personnel, and data processing.

**Current Operating Expenditures** - The total of Instructional and Support Services Expenditures. All expenditures of the current year used to educate elementary/secondary students. These do not include capital outlay or community services.

**School Lunch Programs** - Those activities concerned with providing food to pupils and staff in a school or school system.

**Athletics** - Those activities concerned with financing the interscholastic athletic programs which are under the supervision of the local school board.

**Community Services** - Those activities that are not directly related to providing education in a public school system. Community Services include services provided by the school system for the community as a whole or some segment of the community. Examples include community recreation, civic activities, public libraries, and programs for the care and custody of children.

**Salaries** - The wages and other compensation (not including fringe benefits) paid to staff who are directly involved with a given function.

**Benefits** - The cost of both mandatory and non-mandatory fringe benefits for the staff directly involved with a given function. All expenditure columns now include the employer's share of FICA and Retirement. These costs had not been included in the district's financial statements for years prior to fiscal year 1994-95.

**Capital Outlay** - Expenditures which result in the acquisition of new/replacement fixed assets or additions to fixed assets. They include expenditures for land, buildings, improvements to land and buildings, and equipment.

**Total Expenditures before Transfers** - A descriptive heading under which are grouped expenditures from all accounts within a given fund used for operating a school district. These activities include current operating expenditures, community services, and capital outlay. These amounts do not include Outgoing Transfers and Other Transactions.

**Outgoing Transfers and Other Transactions** - Outgoing transfers are amounts disbursed or to be disbursed to other school districts as subgrants or to other funds and which do not create assets to be received in the future. Other transactions include those transactions which arise from prior year operations, debt service, and fund modifications.

**Average Salary Per Teacher** - A heading under which are gathered the full-time and prorated portions of regular teachers' salaries for teaching services provided to pupils. The computation is made by dividing the total salaries of certified staff charged to Account Code 11x, Basic Programs, by the corresponding FTE teacher count reported on the Registry of Educational Personnel (REP) for the same time period. Districts reporting "0" in either of the datasets will show an average salary of \$0 on the Bulletin 1011.

**State Aid Members** - The number of pupils legally enrolled and reported to the Center for Educational Performance and Information on the fall submission of the Single Record Student Database file. The count includes prorated portions of the instructional time spent by private school pupils in the public school district. It also include the adult education participants from all four fiscal year quarterly counts.

**Selected 2006-2007 Financial Data for Michigan Public School Districts**  
**Grouped by Membership**  
**Bulletin 1011 Insert**

<b>Membership Group Code</b>	<b>Classification of School District Based on Membership</b>	<b>Number of Districts</b>	<b>Pupil Membership</b>	<b>General Fund Per Pupil Revenues and Incoming Transfers</b>	<b>General Fund Per Pupil Total Expenditures and Outgoing Transfers</b>	<b>Total FTE Basic Program Teachers</b>	<b>Average Teacher Salary</b>
A	50,000 and over	1	117,568	\$10,865	\$11,984	4,484	\$58,793
B	20,000 to 49,999	2	51,326	\$8,647	\$8,930	1,939	\$65,630
C	10,000 to 19,999	20	282,070	\$9,365	\$9,874	12,227	\$64,552
D	5,000 to 9,999	53	361,477	\$8,805	\$9,306	16,101	\$61,753
E	4,500 to 4,999	8	38,079	\$8,042	\$8,573	1,506	\$60,746
F	4,000 to 4,499	14	59,327	\$8,411	\$8,933	2,405	\$58,115
G	3,500 to 3,999	18	67,616	\$8,293	\$8,586	2,904	\$58,706
H	3,000 to 3,499	35	114,136	\$8,053	\$8,422	4,940	\$56,344
I	2,500 to 2,999	37	101,684	\$8,180	\$8,438	4,470	\$58,039
J	2,000 to 2,499	40	90,374	\$8,247	\$8,486	3,998	\$54,281
K	1,500 to 1,999	66	116,995	\$8,038	\$8,211	5,057	\$53,195
L	1,000 to 1,499	107	133,382	\$8,280	\$8,480	6,212	\$47,513
M	500 to 999	143	103,681	\$8,695	\$8,734	5,044	\$32,148
N	Below 500	229	55,722	\$9,313	\$9,053	2,971	\$22,195
Statewide Totals		773	1,693,436	\$8,783	\$9,177	74,256	\$55,526

\*Column totals may not equal the sum of the data due to rounding.

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
STATEWIDE TOTALS												
STATE SCHOOL AID MEMBERS	1,693,436											

**Balance Sheet Data**

Total Assets	\$4,631,515,293	\$2,735	\$437,032,433	\$258	\$2,354,142,083	\$1,390	\$198,118,009	\$117	\$66,277,051	\$39	\$7,687,084,870	\$4,539
Total Liabilities	\$2,829,518,474	\$1,671	\$76,457,110	\$45	\$237,789,861	\$140	\$88,750,744	\$52	\$5,007,015	\$3	\$3,237,523,204	\$1,912
End Fund Bal. before Reserves	\$1,801,996,819	\$1,064	\$360,575,323	\$213	\$2,116,352,223	\$1,250	\$109,367,265	\$65	\$61,270,037	\$36	\$4,449,561,666	\$2,628
Reserves	\$92,114,871	\$54	\$109,026,182	\$64	\$822,739,246	\$486	\$4,593,589	\$3	\$25,676,449	\$15	\$1,054,150,336	\$622
Designations	\$115,130,245	\$68	\$3,858,681	\$2	\$10,949,319	\$6	\$4,341,673	\$3	\$507,529	\$0	\$134,787,447	\$80
Ending Fund Balance	\$1,594,751,704	\$942	\$247,690,461	\$146	\$1,282,663,658	\$757	\$100,432,003	\$59	\$35,086,058	\$21	\$3,260,623,884	\$1,925

**Revenues**

Local Sources	\$2,961,716,705	\$1,749	\$1,515,842,216	\$895	\$248,443,567	\$147	\$400,424,103	\$236	\$11,156,347	\$7	\$5,137,582,939	\$3,034
Other Political Subdivisions	\$7,161,956	\$4	\$0	\$0	\$77,017	\$0	\$1,003,365	\$1	\$10,679	\$0	\$8,253,017	\$5
State Sources	\$10,935,563,230	\$6,458	\$1,286,093	\$1	\$17,477,020	\$10	\$91,814,813	\$54	\$0	\$0	\$11,046,141,156	\$6,523
Federal Sources	\$792,222,439	\$468	\$0	\$0	\$24,800	\$0	\$271,169,579	\$160	\$0	\$0	\$1,063,416,818	\$628
Total Revenues Before Transfers	\$14,696,664,330	\$8,679	\$1,517,128,309	\$896	\$266,022,404	\$157	\$764,411,860	\$451	\$11,167,026	\$7	\$17,255,393,930	\$10,190

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$6,734	\$0	\$0	\$0	\$0	\$0	\$6,086	\$0	\$0	\$0	\$12,820	\$0
Transfers from Other Funds	\$49,512,002	\$29	\$76,456,971	\$45	\$46,393,750	\$27	\$208,223,316	\$123	\$2,098,245	\$1	\$382,684,284	\$226
Other Transactions	\$126,475,902	\$75	\$1,291,918,930	\$763	\$693,152,455	\$409	\$604,226	\$0	\$421,979	\$0	\$2,112,573,491	\$1,248
<b>Total Incoming Transfers</b>	\$175,994,638	\$104	\$1,368,375,901	\$808	\$739,546,204	\$437	\$208,833,628	\$123	\$2,520,224	\$1	\$2,495,270,595	\$1,473
<b>Total Revs, Transfers, Other Trans.</b>	\$14,872,658,969	\$8,783	\$2,885,504,210	\$1,704	\$1,005,568,609	\$594	\$973,245,489	\$575	\$13,687,249	\$8	\$19,750,664,525	\$11,663

**Expenditures**

**Instruction**

Total Basic Programs	\$6,962,190,210	\$4,148	\$0	\$0	\$0	\$0	\$3,155,713	\$2	\$0	\$0	\$6,965,345,923	\$4,150
Salaries for Basic Programs	\$4,393,794,277	\$2,618	\$0	\$0	\$0	\$0	\$2,052,712	\$1	\$0	\$0	\$4,395,846,989	\$2,619
Total Added Needs Programs	\$1,971,040,212	\$1,174	\$0	\$0	\$0	\$0	\$130,465,042	\$78	\$0	\$0	\$2,101,505,254	\$1,252
Salaries for Added Needs	\$1,219,813,307	\$727	\$0	\$0	\$0	\$0	\$81,516,326	\$49	\$0	\$0	\$1,301,329,633	\$775
Total Adult Education	\$71,998,578	\$4,846	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$71,998,578	\$4,846
Salaries for Adult Education	\$43,630,162	\$2,937	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43,630,162	\$2,937
Employee Benefits for Instruction	\$2,645,627,746	\$1,562	\$0	\$0	\$0	\$0	\$44,648,401	\$26	\$0	\$0	\$2,690,276,147	\$1,589
Total Salaries for Instruction	\$5,657,237,746	\$3,341	\$0	\$0	\$0	\$0	\$83,569,038	\$49	\$0	\$0	\$5,740,806,784	\$3,390
<b>Total Instruction</b>	\$9,005,229,001	\$5,318	\$0	\$0	\$0	\$0	\$133,620,755	\$79	\$0	\$0	\$9,138,849,756	\$5,397
<b>Total FTE Basic Program Teachers</b>	74,256	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$55,526	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$889,957,283	\$526	\$0	\$0	\$0	\$0	\$52,806,370	\$31	\$0	\$0	\$942,763,653	\$557
Salaries for Pupil Services	\$572,313,509	\$338	\$0	\$0	\$0	\$0	\$31,582,789	\$19	\$0	\$0	\$603,896,298	\$357
Total Instructional Staff Services	\$635,459,714	\$375	\$0	\$0	\$0	\$0	\$14,208,857	\$8	\$0	\$0	\$649,668,571	\$384
Salaries for Instructional Staff Supp	\$343,646,982	\$203	\$0	\$0	\$0	\$0	\$8,638,140	\$5	\$0	\$0	\$352,285,122	\$208
Total School Adm.	\$974,590,143	\$576	\$0	\$0	\$0	\$0	\$2,670,148	\$2	\$0	\$0	\$977,260,291	\$577
Salaries for School Adm.	\$591,911,076	\$350	\$0	\$0	\$0	\$0	\$1,450,976	\$1	\$0	\$0	\$593,362,052	\$350
<b>Total Instructional Support</b>	<b>\$2,500,007,139</b>	<b>\$1,476</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$69,685,375</b>	<b>\$41</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,569,692,515</b>	<b>\$1,517</b>

**Non-Instructional Support Services**

Total General Administration	\$320,676,928	\$189	\$0	\$0	\$0	\$0	\$53,207	\$0	\$0	\$0	\$320,730,136	\$189
Salaries for General Adm.	\$114,100,503	\$67	\$0	\$0	\$0	\$0	\$800	\$0	\$0	\$0	\$114,101,303	\$67
Total Business Administration	\$308,989,941	\$182	\$12,669,172	\$7	\$4,456,414	\$3	\$3,440,849	\$2	\$95,892	\$0	\$329,652,268	\$195
Salaries for Business Adm.	\$108,533,648	\$64	\$0	\$0	\$0	\$0	\$520,454	\$0	\$0	\$0	\$109,054,102	\$64
Total Facilities Acquisition	\$1,216,720	\$1	\$0	\$0	\$97,749,934	\$58	\$3,558	\$0	\$0	\$0	\$98,970,213	\$58
Salaries for Facilities Acq.	\$7,707	\$0	\$0	\$0	\$128,439	\$0	\$0	\$0	\$0	\$0	\$136,146	\$0
Total Operations and Maintenance	\$1,731,631,682	\$1,023	\$0	\$0	\$10,799,526	\$6	\$12,952,500	\$8	\$0	\$0	\$1,755,383,708	\$1,037
Salaries for Opns. & Maint.	\$556,719,368	\$329	\$0	\$0	\$361,516	\$0	\$2,980,710	\$2	\$0	\$0	\$560,061,594	\$331
Total Transportation	\$631,875,974	\$373	\$0	\$0	\$32,050	\$0	\$9,748,372	\$6	\$0	\$0	\$641,656,396	\$379
Salaries for Transportation	\$290,619,711	\$172	\$0	\$0	\$0	\$0	\$3,061,228	\$2	\$0	\$0	\$293,680,939	\$173
Total Other Support Services	\$327,487,862	\$193	\$0	\$0	\$2,798,290	\$2	\$7,561,782	\$4	\$7,076,559	\$4	\$344,924,493	\$204
Salaries for Other Support Services	\$127,773,548	\$75	\$0	\$0	\$115,968	\$0	\$2,381,019	\$1	\$1,374,420	\$1	\$131,644,954	\$78
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$521,001,663	\$308	\$0	\$0	\$521,001,663	\$308
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$212,038,626	\$125	\$0	\$0	\$212,038,626	\$125
<b>Total Non-Instructional Support</b>	<b>\$3,321,879,108</b>	<b>\$1,962</b>	<b>\$12,669,172</b>	<b>\$7</b>	<b>\$115,836,215</b>	<b>\$68</b>	<b>\$766,800,558</b>	<b>\$453</b>	<b>\$7,172,451</b>	<b>\$4</b>	<b>\$4,224,357,504</b>	<b>\$2,495</b>
<b>Total Support Services</b>	<b>\$5,821,886,247</b>	<b>\$3,438</b>	<b>\$12,669,172</b>	<b>\$7</b>	<b>\$115,836,215</b>	<b>\$68</b>	<b>\$836,485,933</b>	<b>\$494</b>	<b>\$7,172,451</b>	<b>\$4</b>	<b>\$6,794,050,019</b>	<b>\$4,012</b>
Total Emp. Bene. for Supp. Servs.	\$1,340,342,396	\$791	\$0	\$0	\$342,855	\$0	\$123,640,004	\$73	\$82,631	\$0	\$1,464,407,885	\$865
Total Salaries for Supp. Servs.	\$2,705,626,053	\$1,598	\$0	\$0	\$605,923	\$0	\$312,457,504	\$185	\$1,374,420	\$1	\$3,020,063,900	\$1,783
<b>Total Current Operating Expenditures</b>	<b>\$14,827,115,248</b>	<b>\$8,756</b>	<b>\$12,669,172</b>	<b>\$7</b>	<b>\$115,836,215</b>	<b>\$68</b>	<b>\$970,106,689</b>	<b>\$573</b>	<b>\$7,172,451</b>	<b>\$4</b>	<b>\$15,932,899,775</b>	<b>\$9,409</b>
Total Salaries in COE	\$8,362,863,798	\$4,938	\$0	\$0	\$605,923	\$0	\$396,026,543	\$234	\$1,374,420	\$1	\$8,760,870,683	\$5,173
<b>Community Service Activities</b>	<b>\$117,774,316</b>	<b>\$70</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$101,502,012</b>	<b>\$60</b>	<b>\$572,247</b>	<b>\$0</b>	<b>\$219,848,576</b>	<b>\$130</b>
<b>Capital Outlay</b>	<b>\$185,866,667</b>	<b>\$110</b>	<b>\$22,797</b>	<b>\$0</b>	<b>\$1,406,370,486</b>	<b>\$830</b>	<b>\$14,484,887</b>	<b>\$9</b>	<b>\$3,020</b>	<b>\$0</b>	<b>\$1,606,747,857</b>	<b>\$949</b>
Total Exp Before Transfers	\$15,130,756,231	\$8,935	\$12,691,969	\$7	\$1,522,206,701	\$899	\$1,086,093,588	\$641	\$7,747,718	\$5	\$17,759,496,207	\$10,487

**Outgoing Transfers**

Other Public Schools in Michigan	\$12,639,499	\$7	\$0	\$0	\$0	\$0	\$66,514	\$0	\$0	\$0	\$12,706,013	\$8
Other Schools Outside Michigan	\$226,502	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$226,502	\$0
Debt	\$73,049,665	\$43	\$2,840,462,062	\$1,677	\$17,417,490	\$10	\$1,119,621	\$1	\$359,356	\$0	\$2,932,408,194	\$1,732
To Other Funds	\$304,693,625	\$180	\$14,185,168	\$8	\$21,507,140	\$13	\$41,741,693	\$25	\$556,641	\$0	\$382,684,267	\$226
Other Transactions	\$19,787,062	\$12	\$89,838	\$0	\$126,969	\$0	\$405,990	\$0	\$228,407	\$0	\$20,638,268	\$12
<b>Total Outgoing Transfers</b>	<b>\$410,396,353</b>	<b>\$242</b>	<b>\$2,854,737,068</b>	<b>\$1,686</b>	<b>\$39,051,599</b>	<b>\$23</b>	<b>\$43,333,818</b>	<b>\$26</b>	<b>\$1,144,405</b>	<b>\$1</b>	<b>\$3,348,663,243</b>	<b>\$1,977</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$15,541,152,584</b>	<b>\$9,177</b>	<b>\$2,867,429,037</b>	<b>\$1,693</b>	<b>\$1,561,258,300</b>	<b>\$922</b>	<b>\$1,129,427,406</b>	<b>\$667</b>	<b>\$8,892,123</b>	<b>\$5</b>	<b>\$21,108,159,450</b>	<b>\$12,465</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(A) 50,000 and over STATE SCHOOL AID MEMBERS												
	117,568											

**Balance Sheet Data**

Total Assets	\$433,944,315	\$3,691	\$68,366,581	\$582	\$97,345,063	\$828	\$11,149,372	\$95	\$465,534	\$4	\$611,270,864	\$5,199
Total Liabilities	\$426,781,171	\$3,630	\$48,673,602	\$414	\$30,634,236	\$261	\$9,851,119	\$84	\$16,770	\$0	\$515,956,899	\$4,389
End Fund Bal. before Reserves	\$7,163,143	\$61	\$19,692,979	\$168	\$66,710,826	\$567	\$1,298,252	\$11	\$448,764	\$4	\$95,313,965	\$811
Reserves	\$0	\$0	\$19,676,542	\$167	\$66,710,826	\$567	\$0	\$0	\$0	\$0	\$86,387,368	\$735
Designations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$7,163,143	\$61	\$16,437	\$0	\$0	\$0	\$1,298,252	\$11	\$448,764	\$4	\$8,926,597	\$76

**Revenues**

Local Sources	\$114,131,808	\$971	\$110,380,012	\$939	\$4,687,437	\$40	\$6,510,291	\$55	\$130,741	\$1	\$235,840,289	\$2,006
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Sources	\$913,734,457	\$7,772	\$0	\$0	\$0	\$0	\$4,334,962	\$37	\$0	\$0	\$918,069,419	\$7,809
Federal Sources	\$237,928,516	\$2,024	\$0	\$0	\$0	\$0	\$33,867,681	\$288	\$0	\$0	\$271,796,197	\$2,312
Total Revenues Before Transfers	\$1,265,794,781	\$10,767	\$110,380,012	\$939	\$4,687,437	\$40	\$44,712,935	\$380	\$130,741	\$1	\$1,425,705,906	\$12,127

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$6,123,051	\$52	\$0	\$0	\$0	\$0	\$3,888,729	\$33	\$0	\$0	\$10,011,780	\$85
Other Transactions	\$5,437,081	\$46	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,437,081	\$46
<b>Total Incoming Transfers</b>	\$11,560,132	\$98	\$0	\$0	\$0	\$0	\$3,888,729	\$33	\$0	\$0	\$15,448,861	\$131
<b>Total Revs, Transfers, Other Trans.</b>	\$1,277,354,913	\$10,865	\$110,380,012	\$939	\$4,687,437	\$40	\$48,601,664	\$413	\$130,741	\$1	\$1,441,154,767	\$12,258

**Expenditures**

**Instruction**

Total Basic Programs	\$450,803,036	\$3,928	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,803,036	\$3,928
Salaries for Basic Programs	\$296,662,429	\$2,585	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$296,662,429	\$2,585
Total Added Needs Programs	\$311,047,260	\$2,710	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$311,047,260	\$2,710
Salaries for Added Needs	\$179,890,482	\$1,567	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$179,890,482	\$1,567
Total Adult Education	\$12,438,577	\$4,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,438,577	\$4,450
Salaries for Adult Education	\$8,821,602	\$3,156	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,821,602	\$3,156
Employee Benefits for Instruction	\$211,922,845	\$1,803	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$211,922,845	\$1,803
Total Salaries for Instruction	\$485,374,512	\$4,128	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$485,374,512	\$4,128
<b>Total Instruction</b>	\$774,288,873	\$6,586	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$774,288,873	\$6,586
<b>Total FTE Basic Program Teachers</b>	4,484	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$58,793	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$101,753,856	\$865	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$101,753,856	\$865
Salaries for Pupil Services	\$66,875,363	\$569	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$66,875,363	\$569
Total Instructional Staff Services	\$68,936,494	\$586	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$68,936,494	\$586
Salaries for Instructional Staff Supp	\$36,022,273	\$306	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36,022,273	\$306
Total School Adm.	\$97,653,234	\$831	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$97,653,234	\$831
Salaries for School Adm.	\$64,287,369	\$547	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64,287,369	\$547
<b>Total Instructional Support</b>	<b>\$268,343,584</b>	<b>\$2,282</b>	<b>\$0</b>	<b>\$268,343,584</b>	<b>\$2,282</b>							

**Non-Instructional Support Services**

Total General Administration	\$9,242,406	\$79	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,242,406	\$79
Salaries for General Adm.	\$3,802,003	\$32	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,802,003	\$32
Total Business Administration	\$29,603,199	\$252	\$501,960	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$30,105,159	\$256
Salaries for Business Adm.	\$7,119,859	\$61	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,119,859	\$61
Total Facilities Acquisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$182,251,466	\$1,550	\$0	\$0	\$6,649	\$0	\$543,398	\$5	\$0	\$0	\$182,801,513	\$1,555
Salaries for Opns. & Maint.	\$73,231,275	\$623	\$0	\$0	\$4,885	\$0	\$369,894	\$3	\$0	\$0	\$73,606,053	\$626
Total Transportation	\$54,149,178	\$461	\$0	\$0	\$0	\$0	\$415,255	\$4	\$0	\$0	\$54,564,433	\$464
Salaries for Transportation	\$15,746,725	\$134	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,746,725	\$134
Total Other Support Services	\$53,608,270	\$456	\$0	\$0	\$0	\$0	\$0	\$0	\$127,727	\$1	\$53,735,997	\$457
Salaries for Other Support Services	\$9,617,474	\$82	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,617,474	\$82
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$40,627,063	\$346	\$0	\$0	\$40,627,063	\$346
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$2,930,076	\$25	\$0	\$0	\$2,930,076	\$25
<b>Total Non-Instructional Support</b>	<b>\$328,854,520</b>	<b>\$2,797</b>	<b>\$501,960</b>	<b>\$4</b>	<b>\$6,649</b>	<b>\$0</b>	<b>\$44,515,791</b>	<b>\$379</b>	<b>\$127,727</b>	<b>\$1</b>	<b>\$374,006,647</b>	<b>\$3,181</b>
<b>Total Support Services</b>	<b>\$597,198,104</b>	<b>\$5,080</b>	<b>\$501,960</b>	<b>\$4</b>	<b>\$6,649</b>	<b>\$0</b>	<b>\$44,515,791</b>	<b>\$379</b>	<b>\$127,727</b>	<b>\$1</b>	<b>\$642,350,231</b>	<b>\$5,464</b>
Total Emp. Bene. for Supp. Servs.	\$137,159,690	\$1,167	\$0	\$0	\$1,765	\$0	\$6,749,719	\$57	\$0	\$0	\$143,911,174	\$1,224
Total Salaries for Supp. Servs.	\$276,702,341	\$2,354	\$0	\$0	\$4,885	\$0	\$12,170,102	\$104	\$0	\$0	\$288,877,328	\$2,457
<b>Total Current Operating Expenditures</b>	<b>\$1,371,486,977</b>	<b>\$11,666</b>	<b>\$501,960</b>	<b>\$4</b>	<b>\$6,649</b>	<b>\$0</b>	<b>\$44,515,791</b>	<b>\$379</b>	<b>\$127,727</b>	<b>\$1</b>	<b>\$1,416,639,105</b>	<b>\$12,050</b>
Total Salaries in COE	\$762,076,853	\$6,482	\$0	\$0	\$4,885	\$0	\$12,170,102	\$104	\$0	\$0	\$774,251,840	\$6,586
<b>Community Service Activities</b>	<b>\$8,388,183</b>	<b>\$71</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,224</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,393,406</b>	<b>\$71</b>
<b>Capital Outlay</b>	<b>\$6,667,095</b>	<b>\$57</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,724,312</b>	<b>\$227</b>	<b>\$131,120</b>	<b>\$1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,522,527</b>	<b>\$285</b>
Total Exp Before Transfers	\$1,386,542,255	\$11,794	\$501,960	\$4	\$26,730,961	\$227	\$44,652,135	\$380	\$127,727	\$1	\$1,458,555,038	\$12,406

**Outgoing Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$18,465,335	\$157	\$117,078,114	\$996	\$0	\$0	\$686,894	\$6	\$0	\$0	\$136,230,343	\$1,159
To Other Funds	\$3,888,729	\$33	\$0	\$0	\$0	\$0	\$6,123,051	\$52	\$0	\$0	\$10,011,780	\$85
Other Transactions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Outgoing Transfers</b>	<b>\$22,354,064</b>	<b>\$190</b>	<b>\$117,078,114</b>	<b>\$996</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,809,945</b>	<b>\$58</b>	<b>\$0</b>	<b>\$0</b>	<b>\$146,242,123</b>	<b>\$1,244</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$1,408,896,320</b>	<b>\$11,984</b>	<b>\$117,580,074</b>	<b>\$1,000</b>	<b>\$26,730,961</b>	<b>\$227</b>	<b>\$51,462,080</b>	<b>\$438</b>	<b>\$127,727</b>	<b>\$1</b>	<b>\$1,604,797,161</b>	<b>\$13,650</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(B) 20,000 to 49,999 STATE SCHOOL AID MEMBERS	51,326											

**Balance Sheet Data**

Total Assets	\$144,244,141	\$2,810	\$4,903,417	\$96	\$120,670,328	\$2,351	\$11,754,441	\$229	\$483,747	\$9	\$282,056,073	\$5,495
Total Liabilities	\$83,035,094	\$1,618	\$337,065	\$7	\$8,934,426	\$174	\$2,908,561	\$57	\$0	\$0	\$95,215,147	\$1,855
End Fund Bal. before Reserves	\$61,209,047	\$1,193	\$4,566,351	\$89	\$111,735,902	\$2,177	\$8,845,879	\$172	\$483,747	\$9	\$186,840,926	\$3,640
Reserves	\$5,943,854	\$116	\$1,469,716	\$29	\$111,334,253	\$2,169	\$87,509	\$2	\$483,747	\$9	\$119,319,079	\$2,325
Designations	\$2,591,592	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,591,592	\$50
Ending Fund Balance	\$52,673,601	\$1,026	\$3,096,636	\$60	\$401,649	\$8	\$8,758,370	\$171	\$0	\$0	\$64,930,256	\$1,265

**Revenues**

Local Sources	\$80,562,712	\$1,570	\$35,139,477	\$685	\$3,756,334	\$73	\$13,331,116	\$260	\$19,918	\$0	\$132,809,556	\$2,588
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Sources	\$329,784,142	\$6,425	\$0	\$0	\$0	\$0	\$9,559,382	\$186	\$0	\$0	\$339,343,524	\$6,612
Federal Sources	\$30,370,690	\$592	\$0	\$0	\$0	\$0	\$9,400,927	\$183	\$0	\$0	\$39,771,617	\$775
Total Revenues Before Transfers	\$440,717,544	\$8,587	\$35,139,477	\$685	\$3,756,334	\$73	\$32,291,425	\$629	\$19,918	\$0	\$511,924,697	\$9,974

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$2,733,484	\$53	\$675,639	\$13	\$2,276,750	\$44	\$8,594,484	\$167	\$0	\$0	\$14,280,357	\$278
Other Transactions	\$347,769	\$7	\$80,348,174	\$1,565	\$88,033,617	\$1,715	\$0	\$0	\$0	\$0	\$168,729,560	\$3,287
<b>Total Incoming Transfers</b>	\$3,081,253	\$60	\$81,023,813	\$1,579	\$90,310,367	\$1,760	\$8,594,484	\$167	\$0	\$0	\$183,009,917	\$3,566
<b>Total Revs, Transfers, Other Trans.</b>	\$443,798,797	\$8,647	\$116,163,289	\$2,263	\$94,066,700	\$1,833	\$40,885,909	\$797	\$19,918	\$0	\$694,934,614	\$13,540

**Expenditures**

**Instruction**

Total Basic Programs	\$207,564,042	\$4,102	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$207,564,042	\$4,102
Salaries for Basic Programs	\$134,225,153	\$2,653	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$134,225,153	\$2,653
Total Added Needs Programs	\$66,026,077	\$1,305	\$0	\$0	\$0	\$0	\$20,581,597	\$407	\$0	\$0	\$86,607,674	\$1,712
Salaries for Added Needs	\$43,136,594	\$853	\$0	\$0	\$0	\$0	\$12,672,194	\$250	\$0	\$0	\$55,808,788	\$1,103
Total Adult Education	\$1,314,351	\$1,805	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,314,351	\$1,805
Salaries for Adult Education	\$864,403	\$1,187	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$864,403	\$1,187
Employee Benefits for Instruction	\$84,149,401	\$1,640	\$0	\$0	\$0	\$0	\$7,125,737	\$139	\$0	\$0	\$91,275,138	\$1,778
Total Salaries for Instruction	\$178,226,150	\$3,472	\$0	\$0	\$0	\$0	\$12,672,194	\$247	\$0	\$0	\$190,898,344	\$3,719
<b>Total Instruction</b>	\$274,904,470	\$5,356	\$0	\$0	\$0	\$0	\$20,581,597	\$401	\$0	\$0	\$295,486,067	\$5,757
<b>Total FTE Basic Program Teachers</b>	1,939	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$65,630	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$22,711,890	\$443	\$0	\$0	\$0	\$0	\$12,789,799	\$249	\$0	\$0	\$35,501,689	\$692
Salaries for Pupil Services	\$14,800,156	\$288	\$0	\$0	\$0	\$0	\$4,196,239	\$82	\$0	\$0	\$18,996,395	\$370
Total Instructional Staff Services	\$24,462,801	\$477	\$0	\$0	\$0	\$0	\$2,415,181	\$47	\$0	\$0	\$26,877,982	\$524
Salaries for Instructional Staff Supp	\$14,972,458	\$292	\$0	\$0	\$0	\$0	\$1,559,559	\$30	\$0	\$0	\$16,532,016	\$322
Total School Adm.	\$29,602,974	\$577	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,602,974	\$577
Salaries for School Adm.	\$19,854,205	\$387	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,854,205	\$387
<b>Total Instructional Support</b>	<b>\$76,777,665</b>	<b>\$1,496</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,204,980</b>	<b>\$296</b>	<b>\$0</b>	<b>\$0</b>	<b>\$91,982,645</b>	<b>\$1,792</b>

**Non-Instructional Support Services**

Total General Administration	\$2,639,057	\$51	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$2,640,057	\$51
Salaries for General Adm.	\$1,173,814	\$23	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,173,814	\$23
Total Business Administration	\$5,369,473	\$105	\$52,526	\$1	\$2,604	\$0	\$146,410	\$3	\$0	\$0	\$5,571,012	\$109
Salaries for Business Adm.	\$3,102,716	\$60	\$0	\$0	\$0	\$0	\$66,711	\$1	\$0	\$0	\$3,169,427	\$62
Total Facilities Acquisition	\$0	\$0	\$0	\$0	\$9,436,108	\$184	\$0	\$0	\$0	\$0	\$9,436,108	\$184
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$48,871,341	\$952	\$0	\$0	\$0	\$0	\$1,797,089	\$35	\$0	\$0	\$50,668,429	\$987
Salaries for Opns. & Maint.	\$19,732,405	\$384	\$0	\$0	\$0	\$0	\$408,464	\$8	\$0	\$0	\$20,140,868	\$392
Total Transportation	\$20,862,192	\$406	\$0	\$0	\$0	\$0	\$233,082	\$5	\$0	\$0	\$21,095,274	\$411
Salaries for Transportation	\$7,296,976	\$142	\$0	\$0	\$0	\$0	\$67,796	\$1	\$0	\$0	\$7,364,772	\$143
Total Other Support Services	\$15,007,809	\$292	\$0	\$0	\$0	\$0	\$485,026	\$9	\$11,140	\$0	\$15,503,975	\$302
Salaries for Other Support Services	\$8,410,246	\$164	\$0	\$0	\$0	\$0	\$167,256	\$3	\$0	\$0	\$8,577,503	\$167
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$12,523,449	\$244	\$0	\$0	\$12,523,449	\$244
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$4,236,406	\$83	\$0	\$0	\$4,236,406	\$83
<b>Total Non-Instructional Support</b>	<b>\$92,749,872</b>	<b>\$1,807</b>	<b>\$52,526</b>	<b>\$1</b>	<b>\$9,438,712</b>	<b>\$184</b>	<b>\$19,422,461</b>	<b>\$378</b>	<b>\$11,140</b>	<b>\$0</b>	<b>\$121,674,710</b>	<b>\$2,371</b>
<b>Total Support Services</b>	<b>\$169,527,536</b>	<b>\$3,303</b>	<b>\$52,526</b>	<b>\$1</b>	<b>\$9,438,712</b>	<b>\$184</b>	<b>\$34,627,441</b>	<b>\$675</b>	<b>\$11,140</b>	<b>\$0</b>	<b>\$213,657,355</b>	<b>\$4,163</b>
Total Emp. Bene. for Supp. Servs.	\$42,546,399	\$829	\$0	\$0	\$0	\$0	\$5,624,872	\$110	\$0	\$0	\$48,171,271	\$939
Total Salaries for Supp. Servs.	\$89,342,975	\$1,741	\$0	\$0	\$0	\$0	\$12,665,856	\$247	\$0	\$0	\$102,008,831	\$1,987
<b>Total Current Operating Expenditures</b>	<b>\$444,432,007</b>	<b>\$8,659</b>	<b>\$52,526</b>	<b>\$1</b>	<b>\$9,438,712</b>	<b>\$184</b>	<b>\$55,209,038</b>	<b>\$1,076</b>	<b>\$11,140</b>	<b>\$0</b>	<b>\$509,143,422</b>	<b>\$9,920</b>
Total Salaries in COE	\$267,569,125	\$5,213	\$0	\$0	\$0	\$0	\$25,338,050	\$494	\$0	\$0	\$292,907,175	\$5,707
<b>Community Service Activities</b>	<b>\$869,434</b>	<b>\$17</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,053,929</b>	<b>\$118</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,923,364</b>	<b>\$135</b>
<b>Capital Outlay</b>	<b>\$1,853,764</b>	<b>\$36</b>	<b>\$0</b>	<b>\$0</b>	<b>\$59,967,392</b>	<b>\$1,168</b>	<b>\$784,263</b>	<b>\$15</b>	<b>\$0</b>	<b>\$0</b>	<b>\$62,605,418</b>	<b>\$1,220</b>
Total Exp Before Transfers	\$447,155,205	\$8,712	\$52,526	\$1	\$69,406,103	\$1,352	\$62,047,230	\$1,209	\$11,140	\$0	\$578,672,204	\$11,274

**Outgoing Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$116,309,507	\$2,266	\$267,309	\$5	\$0	\$0	\$0	\$0	\$116,576,817	\$2,271
To Other Funds	\$11,172,149	\$218	\$0	\$0	\$374,724	\$7	\$2,733,484	\$53	\$0	\$0	\$14,280,357	\$278
Other Transactions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Outgoing Transfers</b>	<b>\$11,172,149</b>	<b>\$218</b>	<b>\$116,309,507</b>	<b>\$2,266</b>	<b>\$642,033</b>	<b>\$13</b>	<b>\$2,733,484</b>	<b>\$53</b>	<b>\$0</b>	<b>\$0</b>	<b>\$130,857,174</b>	<b>\$2,550</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$458,327,354</b>	<b>\$8,930</b>	<b>\$116,362,033</b>	<b>\$2,267</b>	<b>\$70,048,136</b>	<b>\$1,365</b>	<b>\$64,780,715</b>	<b>\$1,262</b>	<b>\$11,140</b>	<b>\$0</b>	<b>\$709,529,378</b>	<b>\$13,824</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(C) 10,000 to 19,999 STATE SCHOOL AID MEMBERS												
	282,070											

**Balance Sheet Data**

Total Assets	\$770,806,520	\$2,733	\$38,565,789	\$137	\$517,274,782	\$1,834	\$37,953,800	\$135	\$5,926,088	\$21	\$1,370,526,979	\$4,859
Total Liabilities	\$416,416,949	\$1,476	\$3,295,353	\$12	\$54,443,591	\$193	\$15,947,748	\$57	\$993,410	\$4	\$491,097,051	\$1,741
End Fund Bal. before Reserves	\$354,389,571	\$1,256	\$35,270,436	\$125	\$462,831,191	\$1,641	\$22,006,052	\$78	\$4,932,678	\$17	\$879,429,928	\$3,118
Reserves	\$23,507,816	\$83	\$19,392,334	\$69	\$323,600,366	\$1,147	\$987,775	\$4	\$1,511,255	\$5	\$368,999,545	\$1,308
Designations	\$46,967,190	\$167	\$1,954,612	\$7	\$2,079,307	\$7	\$134,902	\$0	\$0	\$0	\$51,136,012	\$181
Ending Fund Balance	\$283,914,565	\$1,007	\$13,923,491	\$49	\$137,151,518	\$486	\$20,883,375	\$74	\$3,421,423	\$12	\$459,294,372	\$1,628

**Revenues**

Local Sources	\$708,013,519	\$2,510	\$296,482,196	\$1,051	\$52,445,806	\$186	\$73,835,783	\$262	\$3,057,565	\$11	\$1,133,834,869	\$4,020
Other Political Subdivisions	\$292,236	\$1	\$0	\$0	\$0	\$0	\$44,143	\$0	\$0	\$0	\$336,379	\$1
State Sources	\$1,791,862,295	\$6,353	\$0	\$0	\$0	\$0	\$20,122,274	\$71	\$0	\$0	\$1,811,984,569	\$6,424
Federal Sources	\$120,834,943	\$428	\$0	\$0	\$0	\$0	\$34,755,002	\$123	\$0	\$0	\$155,589,945	\$552
Total Revenues Before Transfers	\$2,621,002,993	\$9,292	\$296,482,196	\$1,051	\$52,445,806	\$186	\$128,757,202	\$456	\$3,057,565	\$11	\$3,101,745,761	\$10,996

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$5,000	\$0
Transfers from Other Funds	\$14,620,014	\$52	\$5,450,330	\$19	\$13,566,564	\$48	\$27,700,605	\$98	\$1,732,654	\$6	\$63,070,168	\$224
Other Transactions	\$5,829,284	\$21	\$238,870,620	\$847	\$134,171,873	\$476	\$46,976	\$0	\$0	\$0	\$378,918,752	\$1,343
<b>Total Incoming Transfers</b>	\$20,449,298	\$72	\$244,320,950	\$866	\$147,738,437	\$524	\$27,752,581	\$98	\$1,732,654	\$6	\$441,993,920	\$1,567
<b>Total Revs, Transfers, Other Trans.</b>	\$2,641,452,291	\$9,365	\$540,803,146	\$1,917	\$200,184,243	\$710	\$156,509,783	\$555	\$4,790,219	\$17	\$3,543,739,682	\$12,563

**Expenditures**

**Instruction**

Total Basic Programs	\$1,258,388,222	\$4,503	\$0	\$0	\$0	\$0	\$465,629	\$2	\$0	\$0	\$1,258,853,851	\$4,504
Salaries for Basic Programs	\$840,597,167	\$3,008	\$0	\$0	\$0	\$0	\$291,842	\$1	\$0	\$0	\$840,889,009	\$3,009
Total Added Needs Programs	\$333,003,405	\$1,191	\$0	\$0	\$0	\$0	\$33,572,306	\$120	\$0	\$0	\$366,575,711	\$1,312
Salaries for Added Needs	\$214,401,289	\$767	\$0	\$0	\$0	\$0	\$20,398,108	\$73	\$0	\$0	\$234,799,397	\$840
Total Adult Education	\$14,053,820	\$5,433	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,053,820	\$5,433
Salaries for Adult Education	\$8,658,916	\$3,348	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,658,916	\$3,348
Employee Benefits for Instruction	\$480,273,887	\$1,703	\$0	\$0	\$0	\$0	\$11,333,836	\$40	\$0	\$0	\$491,607,723	\$1,743
Total Salaries for Instruction	\$1,063,657,372	\$3,771	\$0	\$0	\$0	\$0	\$20,689,951	\$73	\$0	\$0	\$1,084,347,323	\$3,844
<b>Total Instruction</b>	\$1,605,445,447	\$5,692	\$0	\$0	\$0	\$0	\$34,037,935	\$121	\$0	\$0	\$1,639,483,382	\$5,812
<b>Total FTE Basic Program Teachers</b>	12,227	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$64,552	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$217,580,632	\$771	\$0	\$0	\$0	\$0	\$15,566,808	\$55	\$0	\$0	\$233,147,440	\$827
Salaries for Pupil Services	\$147,361,386	\$522	\$0	\$0	\$0	\$0	\$10,810,554	\$38	\$0	\$0	\$158,171,941	\$561
Total Instructional Staff Services	\$143,984,385	\$510	\$0	\$0	\$0	\$0	\$2,872,213	\$10	\$0	\$0	\$146,856,598	\$521
Salaries for Instructional Staff Supp	\$83,511,121	\$296	\$0	\$0	\$0	\$0	\$1,951,931	\$7	\$0	\$0	\$85,463,052	\$303
Total School Adm.	\$162,248,203	\$575	\$0	\$0	\$0	\$0	\$1,000,692	\$4	\$0	\$0	\$163,248,895	\$579
Salaries for School Adm.	\$108,333,735	\$384	\$0	\$0	\$0	\$0	\$438,084	\$2	\$0	\$0	\$108,771,820	\$386
<b>Total Instructional Support</b>	<b>\$523,813,219</b>	<b>\$1,857</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,439,713</b>	<b>\$69</b>	<b>\$0</b>	<b>\$0</b>	<b>\$543,252,933</b>	<b>\$1,926</b>
<b>Non-Instructional Support Services</b>												
Total General Administration	\$23,541,855	\$83	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,541,855	\$83
Salaries for General Adm.	\$10,392,386	\$37	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,392,386	\$37
Total Business Administration	\$41,282,412	\$146	\$1,570,256	\$6	\$288,803	\$1	\$1,147,200	\$4	\$1	\$0	\$44,288,672	\$157
Salaries for Business Adm.	\$18,452,156	\$65	\$0	\$0	\$0	\$0	\$121,844	\$0	\$0	\$0	\$18,573,999	\$66
Total Facilities Acquisition	\$96,638	\$0	\$0	\$0	\$12,669,831	\$45	\$0	\$0	\$0	\$0	\$12,766,469	\$45
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0
Total Operations and Maintenance	\$298,180,571	\$1,057	\$0	\$0	\$5,685,923	\$20	\$2,512,956	\$9	\$0	\$0	\$306,379,451	\$1,086
Salaries for Opns. & Maint.	\$111,682,282	\$396	\$0	\$0	\$335,563	\$1	\$745,079	\$3	\$0	\$0	\$112,762,923	\$400
Total Transportation	\$126,843,289	\$450	\$0	\$0	\$0	\$0	\$2,419,637	\$9	\$0	\$0	\$129,262,926	\$458
Salaries for Transportation	\$60,959,896	\$216	\$0	\$0	\$0	\$0	\$707,216	\$3	\$0	\$0	\$61,667,112	\$219
Total Other Support Services	\$66,640,498	\$236	\$0	\$0	\$2,101,307	\$7	\$4,001,321	\$14	\$4,046,050	\$14	\$76,789,176	\$272
Salaries for Other Support Services	\$32,094,177	\$114	\$0	\$0	\$115,968	\$0	\$1,131,345	\$4	\$1,374,420	\$5	\$34,715,909	\$123
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$79,277,968	\$281	\$0	\$0	\$79,277,968	\$281
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$26,582,839	\$94	\$0	\$0	\$26,582,839	\$94
<b>Total Non-Instructional Support</b>	<b>\$556,585,263</b>	<b>\$1,973</b>	<b>\$1,570,256</b>	<b>\$6</b>	<b>\$20,745,864</b>	<b>\$74</b>	<b>\$115,941,922</b>	<b>\$411</b>	<b>\$4,046,051</b>	<b>\$14</b>	<b>\$698,889,356</b>	<b>\$2,478</b>
<b>Total Support Services</b>	<b>\$1,080,398,483</b>	<b>\$3,830</b>	<b>\$1,570,256</b>	<b>\$6</b>	<b>\$20,745,864</b>	<b>\$74</b>	<b>\$135,381,636</b>	<b>\$480</b>	<b>\$4,046,051</b>	<b>\$14</b>	<b>\$1,242,142,289</b>	<b>\$4,404</b>
Total Emp. Bene. for Supp. Servs.	\$278,645,860	\$988	\$0	\$0	\$172,227	\$1	\$23,666,943	\$84	\$80,631	\$0	\$302,565,661	\$1,073
Total Salaries for Supp. Servs.	\$572,787,138	\$2,031	\$0	\$0	\$501,531	\$2	\$58,541,477	\$208	\$1,374,420	\$5	\$633,204,566	\$2,245
<b>Total Current Operating Expenditures</b>	<b>\$2,685,843,930</b>	<b>\$9,522</b>	<b>\$1,570,256</b>	<b>\$6</b>	<b>\$20,745,864</b>	<b>\$74</b>	<b>\$169,419,570</b>	<b>\$601</b>	<b>\$4,046,051</b>	<b>\$14</b>	<b>\$2,881,625,671</b>	<b>\$10,216</b>
Total Salaries in COE	\$1,636,444,510	\$5,802	\$0	\$0	\$501,531	\$2	\$79,231,428	\$281	\$1,374,420	\$5	\$1,717,551,888	\$6,089
<b>Community Service Activities</b>	<b>\$28,291,745</b>	<b>\$100</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$23,331,248</b>	<b>\$83</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,622,993</b>	<b>\$183</b>
<b>Capital Outlay</b>	<b>\$12,883,822</b>	<b>\$46</b>	<b>\$0</b>	<b>\$0</b>	<b>\$365,070,341</b>	<b>\$1,294</b>	<b>\$1,611,685</b>	<b>\$6</b>	<b>\$0</b>	<b>\$0</b>	<b>\$379,565,848</b>	<b>\$1,346</b>
Total Exp Before Transfers	\$2,727,019,497	\$9,668	\$1,570,256	\$6	\$385,816,205	\$1,368	\$194,362,504	\$689	\$4,046,051	\$14	\$3,312,814,513	\$11,745
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$3,446,295	\$12	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,446,295	\$12
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$2,583,699	\$9	\$530,198,939	\$1,880	\$759,439	\$3	\$371,265	\$1	\$0	\$0	\$533,913,342	\$1,893
To Other Funds	\$47,639,249	\$169	\$647,000	\$2	\$1,114,905	\$4	\$13,669,014	\$48	\$0	\$0	\$63,070,168	\$224
Other Transactions	\$4,467,875	\$16	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,467,875	\$16
<b>Total Outgoing Transfers</b>	<b>\$58,137,118</b>	<b>\$206</b>	<b>\$530,845,939</b>	<b>\$1,882</b>	<b>\$1,874,344</b>	<b>\$7</b>	<b>\$14,040,280</b>	<b>\$50</b>	<b>\$0</b>	<b>\$0</b>	<b>\$604,897,680</b>	<b>\$2,144</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$2,785,156,615</b>	<b>\$9,874</b>	<b>\$532,416,194</b>	<b>\$1,888</b>	<b>\$387,690,549</b>	<b>\$1,374</b>	<b>\$208,402,783</b>	<b>\$739</b>	<b>\$4,046,051</b>	<b>\$14</b>	<b>\$3,917,712,193</b>	<b>\$13,889</b>

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	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(D) 5,000 to 9,999 STATE SCHOOL AID MEMBERS												
	361,477											

**Balance Sheet Data**

Total Assets	\$973,330,777	\$2,693	\$77,318,878	\$214	\$706,677,497	\$1,955	\$53,282,406	\$147	\$31,053,119	\$86	\$1,841,662,677	\$5,095
Total Liabilities	\$556,756,737	\$1,540	\$7,886,554	\$22	\$65,729,409	\$182	\$24,193,671	\$67	\$300,475	\$1	\$654,866,846	\$1,812
End Fund Bal. before Reserves	\$416,574,040	\$1,152	\$69,432,324	\$192	\$640,948,088	\$1,773	\$29,088,735	\$80	\$30,752,644	\$85	\$1,186,795,831	\$3,283
Reserves	\$22,807,351	\$63	\$11,771,214	\$33	\$182,973,360	\$506	\$568,381	\$2	\$15,378,467	\$43	\$233,498,773	\$646
Designations	\$39,317,836	\$109	\$0	\$0	\$1,520,630	\$4	\$3,240,997	\$9	\$48,428	\$0	\$44,127,891	\$122
Ending Fund Balance	\$354,448,852	\$981	\$57,661,111	\$160	\$456,454,098	\$1,263	\$25,279,357	\$70	\$15,325,749	\$42	\$909,169,167	\$2,515

**Revenues**

Local Sources	\$807,359,202	\$2,234	\$373,380,062	\$1,033	\$84,452,022	\$234	\$104,751,104	\$290	\$3,154,694	\$9	\$1,373,097,084	\$3,799
Other Political Subdivisions	\$210,324	\$1	\$0	\$0	\$0	\$0	\$125,909	\$0	\$0	\$0	\$336,233	\$1
State Sources	\$2,256,565,296	\$6,243	\$788,085	\$2	\$0	\$0	\$26,636,065	\$74	\$0	\$0	\$2,283,989,445	\$6,318
Federal Sources	\$96,057,896	\$266	\$0	\$0	\$0	\$0	\$44,796,433	\$124	\$0	\$0	\$140,854,330	\$390
Total Revenues Before Transfers	\$3,160,192,719	\$8,742	\$374,168,147	\$1,035	\$84,452,022	\$234	\$176,309,511	\$488	\$3,154,694	\$9	\$3,798,277,093	\$10,508

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$9,225,558	\$26	\$13,282,786	\$37	\$7,518,010	\$21	\$44,399,726	\$123	\$365,591	\$1	\$74,791,671	\$207
Other Transactions	\$13,257,892	\$37	\$381,930,075	\$1,057	\$187,748,013	\$519	\$111,556	\$0	\$24,298	\$0	\$583,071,834	\$1,613
<b>Total Incoming Transfers</b>	\$22,483,449	\$62	\$395,212,862	\$1,093	\$195,266,023	\$540	\$44,511,282	\$123	\$389,889	\$1	\$657,863,504	\$1,820
<b>Total Revs, Transfers, Other Trans.</b>	\$3,182,676,168	\$8,805	\$769,381,008	\$2,128	\$279,718,046	\$774	\$220,820,792	\$611	\$3,544,582	\$10	\$4,456,140,597	\$12,328

**Expenditures**

**Instruction**

Total Basic Programs	\$1,599,667,827	\$4,446	\$0	\$0	\$0	\$0	\$1,201,419	\$3	\$0	\$0	\$1,600,869,246	\$4,449
Salaries for Basic Programs	\$1,055,435,604	\$2,934	\$0	\$0	\$0	\$0	\$824,737	\$2	\$0	\$0	\$1,056,260,340	\$2,936
Total Added Needs Programs	\$394,434,968	\$1,096	\$0	\$0	\$0	\$0	\$47,977,373	\$133	\$0	\$0	\$442,412,341	\$1,230
Salaries for Added Needs	\$255,295,575	\$710	\$0	\$0	\$0	\$0	\$30,873,416	\$86	\$0	\$0	\$286,168,991	\$795
Total Adult Education	\$8,971,873	\$5,308	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,971,873	\$5,308
Salaries for Adult Education	\$5,528,902	\$3,271	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,528,902	\$3,271
Employee Benefits for Instruction	\$609,400,565	\$1,686	\$0	\$0	\$0	\$0	\$16,356,903	\$45	\$0	\$0	\$625,757,468	\$1,731
Total Salaries for Instruction	\$1,316,260,081	\$3,641	\$0	\$0	\$0	\$0	\$31,698,152	\$88	\$0	\$0	\$1,347,958,233	\$3,729
<b>Total Instruction</b>	\$2,003,074,668	\$5,541	\$0	\$0	\$0	\$0	\$49,178,792	\$136	\$0	\$0	\$2,052,253,460	\$5,677
<b>Total FTE Basic Program Teachers</b>	16,101	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$61,753	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$201,902,880	\$559	\$0	\$0	\$0	\$0	\$15,889,899	\$44	\$0	\$0	\$217,792,779	\$603
Salaries for Pupil Services	\$132,946,705	\$368	\$0	\$0	\$0	\$0	\$10,664,407	\$30	\$0	\$0	\$143,611,112	\$397
Total Instructional Staff Services	\$147,599,347	\$408	\$0	\$0	\$0	\$0	\$4,492,566	\$12	\$0	\$0	\$152,091,913	\$421
Salaries for Instructional Staff Supp	\$85,344,315	\$236	\$0	\$0	\$0	\$0	\$2,443,417	\$7	\$0	\$0	\$87,787,732	\$243
Total School Adm.	\$203,176,745	\$562	\$0	\$0	\$0	\$0	\$559,246	\$2	\$0	\$0	\$203,735,990	\$564
Salaries for School Adm.	\$132,872,040	\$368	\$0	\$0	\$0	\$0	\$363,114	\$1	\$0	\$0	\$133,235,154	\$369
<b>Total Instructional Support</b>	<b>\$552,678,972</b>	<b>\$1,529</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,941,710</b>	<b>\$58</b>	<b>\$0</b>	<b>\$0</b>	<b>\$573,620,682</b>	<b>\$1,587</b>

**Non-Instructional Support Services**

Total General Administration	\$39,860,238	\$110	\$0	\$0	\$0	\$0	\$8,151	\$0	\$0	\$0	\$39,868,389	\$110
Salaries for General Adm.	\$18,759,630	\$52	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,759,630	\$52
Total Business Administration	\$59,428,228	\$164	\$385,058	\$1	\$1,366,785	\$4	\$192,844	\$1	\$0	\$0	\$61,372,915	\$170
Salaries for Business Adm.	\$23,989,618	\$66	\$0	\$0	\$0	\$0	\$3,987	\$0	\$0	\$0	\$23,993,606	\$66
Total Facilities Acquisition	\$452,417	\$1	\$0	\$0	\$27,997,513	\$77	\$608	\$0	\$0	\$0	\$28,450,538	\$79
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$5,500	\$0	\$0	\$0	\$0	\$0	\$5,500	\$0
Total Operations and Maintenance	\$359,781,479	\$995	\$0	\$0	\$747,316	\$2	\$4,217,858	\$12	\$0	\$0	\$364,746,653	\$1,009
Salaries for Opns. & Maint.	\$129,205,012	\$357	\$0	\$0	\$0	\$0	\$534,317	\$1	\$0	\$0	\$129,739,329	\$359
Total Transportation	\$131,721,059	\$364	\$0	\$0	\$0	\$0	\$2,419,220	\$7	\$0	\$0	\$134,140,279	\$371
Salaries for Transportation	\$66,641,277	\$184	\$0	\$0	\$0	\$0	\$793,567	\$2	\$0	\$0	\$67,434,845	\$187
Total Other Support Services	\$73,613,895	\$204	\$0	\$0	\$31,301	\$0	\$1,509,003	\$4	\$492,877	\$1	\$75,647,076	\$209
Salaries for Other Support Services	\$33,704,790	\$93	\$0	\$0	\$0	\$0	\$429,744	\$1	\$0	\$0	\$34,134,534	\$94
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$105,140,200	\$291	\$0	\$0	\$105,140,200	\$291
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$44,684,046	\$124	\$0	\$0	\$44,684,046	\$124
<b>Total Non-Instructional Support</b>	<b>\$664,857,316</b>	<b>\$1,839</b>	<b>\$385,058</b>	<b>\$1</b>	<b>\$30,142,916</b>	<b>\$83</b>	<b>\$158,171,930</b>	<b>\$438</b>	<b>\$492,877</b>	<b>\$1</b>	<b>\$854,050,097</b>	<b>\$2,363</b>
<b>Total Support Services</b>	<b>\$1,217,536,289</b>	<b>\$3,368</b>	<b>\$385,058</b>	<b>\$1</b>	<b>\$30,142,916</b>	<b>\$83</b>	<b>\$179,113,639</b>	<b>\$496</b>	<b>\$492,877</b>	<b>\$1</b>	<b>\$1,427,670,779</b>	<b>\$3,950</b>
Total Emp. Bene. for Supp. Servs.	\$306,621,922	\$848	\$0	\$0	\$421	\$0	\$27,662,600	\$77	\$0	\$0	\$334,284,942	\$925
Total Salaries for Supp. Servs.	\$623,463,388	\$1,725	\$0	\$0	\$5,500	\$0	\$71,095,380	\$197	\$0	\$0	\$694,564,268	\$1,921
<b>Total Current Operating Expenditures</b>	<b>\$3,220,610,957</b>	<b>\$8,910</b>	<b>\$385,058</b>	<b>\$1</b>	<b>\$30,142,916</b>	<b>\$83</b>	<b>\$228,292,432</b>	<b>\$632</b>	<b>\$492,877</b>	<b>\$1</b>	<b>\$3,479,924,240</b>	<b>\$9,627</b>
Total Salaries in COE	\$1,939,723,469	\$5,366	\$0	\$0	\$5,500	\$0	\$102,793,532	\$284	\$0	\$0	\$2,042,522,502	\$5,650
<b>Community Service Activities</b>	<b>\$30,963,336</b>	<b>\$86</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,719,856</b>	<b>\$85</b>	<b>\$380,341</b>	<b>\$1</b>	<b>\$62,063,533</b>	<b>\$172</b>
<b>Capital Outlay</b>	<b>\$40,343,940</b>	<b>\$112</b>	<b>\$0</b>	<b>\$0</b>	<b>\$368,067,425</b>	<b>\$1,018</b>	<b>\$4,213,352</b>	<b>\$12</b>	<b>\$0</b>	<b>\$0</b>	<b>\$412,624,717</b>	<b>\$1,141</b>
Total Exp Before Transfers	\$3,291,918,233	\$9,107	\$385,058	\$1	\$398,210,341	\$1,102	\$263,225,640	\$728	\$873,218	\$2	\$3,954,612,490	\$10,940

**Outgoing Transfers**

Other Public Schools in Michigan	\$1,915,139	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,915,139	\$5
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$11,271,127	\$31	\$755,440,814	\$2,090	\$1,820,287	\$5	\$56,762	\$0	\$354,788	\$1	\$768,943,777	\$2,127
To Other Funds	\$57,685,697	\$160	\$697,175	\$2	\$6,799,220	\$19	\$9,151,099	\$25	\$458,479	\$1	\$74,791,671	\$207
Other Transactions	\$1,079,563	\$3	\$0	\$0	\$0	\$0	\$30,276	\$0	\$32,240	\$0	\$1,142,079	\$3
<b>Total Outgoing Transfers</b>	<b>\$71,951,526</b>	<b>\$199</b>	<b>\$756,137,989</b>	<b>\$2,092</b>	<b>\$8,619,507</b>	<b>\$24</b>	<b>\$9,238,137</b>	<b>\$26</b>	<b>\$845,507</b>	<b>\$2</b>	<b>\$846,792,666</b>	<b>\$2,343</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$3,363,869,759</b>	<b>\$9,306</b>	<b>\$756,523,047</b>	<b>\$2,093</b>	<b>\$406,829,848</b>	<b>\$1,125</b>	<b>\$272,463,777</b>	<b>\$754</b>	<b>\$1,718,725</b>	<b>\$5</b>	<b>\$4,801,405,156</b>	<b>\$13,283</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(E) 4,500 to 4,999 STATE SCHOOL AID MEMBERS												
	38,079											

**Balance Sheet Data**

Total Assets	\$89,501,315	\$2,350	\$7,862,691	\$206	\$13,079,312	\$343	\$5,559,552	\$146	\$818,930	\$22	\$116,821,801	\$3,068
Total Liabilities	\$59,396,805	\$1,560	\$1,037,997	\$27	\$1,605,044	\$42	\$3,591,684	\$94	\$35,999	\$1	\$65,667,530	\$1,725
End Fund Bal. before Reserves	\$30,104,510	\$791	\$6,824,694	\$179	\$11,474,269	\$301	\$1,967,868	\$52	\$782,931	\$21	\$51,154,271	\$1,343
Reserves	\$594,712	\$16	\$0	\$0	\$0	\$0	\$52,021	\$1	\$35,333	\$1	\$682,067	\$18
Designations	\$669,001	\$18	\$0	\$0	\$845,024	\$22	\$593,327	\$16	\$0	\$0	\$2,107,352	\$55
Ending Fund Balance	\$28,840,796	\$757	\$6,824,694	\$179	\$10,629,245	\$279	\$1,322,520	\$35	\$747,598	\$20	\$48,364,852	\$1,270

**Revenues**

Local Sources	\$45,989,849	\$1,208	\$34,250,874	\$899	\$2,187,450	\$57	\$9,538,568	\$250	\$121,911	\$3	\$92,088,651	\$2,418
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Sources	\$242,837,759	\$6,377	\$19,532	\$1	\$0	\$0	\$6,052,930	\$159	\$0	\$0	\$248,910,221	\$6,537
Federal Sources	\$14,120,680	\$371	\$0	\$0	\$0	\$0	\$5,177,300	\$136	\$0	\$0	\$19,297,980	\$507
Total Revenues Before Transfers	\$302,948,289	\$7,956	\$34,270,405	\$900	\$2,187,450	\$57	\$20,768,797	\$545	\$121,911	\$3	\$360,296,852	\$9,462

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$2,067,782	\$54	\$282,460	\$7	\$1,323,320	\$35	\$4,609,180	\$121	\$0	\$0	\$8,282,742	\$218
Other Transactions	\$1,193,936	\$31	\$2,512,070	\$66	\$4,849,855	\$127	\$47,222	\$1	\$199,622	\$5	\$8,802,704	\$231
<b>Total Incoming Transfers</b>	\$3,261,718	\$86	\$2,794,530	\$73	\$6,173,175	\$162	\$4,656,402	\$122	\$199,622	\$5	\$17,085,446	\$449
<b>Total Revs, Transfers, Other Trans.</b>	\$306,210,006	\$8,042	\$37,064,935	\$973	\$8,360,625	\$220	\$25,425,199	\$668	\$321,532	\$8	\$377,382,298	\$9,911

**Expenditures**

**Instruction**

Total Basic Programs	\$151,251,408	\$4,052	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$151,251,408	\$4,052
Salaries for Basic Programs	\$96,974,645	\$2,598	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$96,974,645	\$2,598
Total Added Needs Programs	\$46,040,423	\$1,233	\$0	\$0	\$0	\$0	\$12,386,493	\$332	\$0	\$0	\$58,426,916	\$1,565
Salaries for Added Needs	\$30,317,373	\$812	\$0	\$0	\$0	\$0	\$7,829,832	\$210	\$0	\$0	\$38,147,205	\$1,022
Total Adult Education	\$2,006,048	\$2,669	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,006,048	\$2,669
Salaries for Adult Education	\$1,101,306	\$1,466	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,101,306	\$1,466
Employee Benefits for Instruction	\$59,888,215	\$1,573	\$0	\$0	\$0	\$0	\$4,243,380	\$111	\$0	\$0	\$64,131,595	\$1,684
Total Salaries for Instruction	\$128,393,324	\$3,372	\$0	\$0	\$0	\$0	\$7,829,832	\$206	\$0	\$0	\$136,223,156	\$3,577
<b>Total Instruction</b>	\$199,297,878	\$5,234	\$0	\$0	\$0	\$0	\$12,386,493	\$325	\$0	\$0	\$211,684,372	\$5,559
<b>Total FTE Basic Program Teachers</b>	1,506	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$60,746	\$2	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$20,686,919	\$543	\$0	\$0	\$0	\$0	\$2,272,477	\$60	\$0	\$0	\$22,959,396	\$603
Salaries for Pupil Services	\$12,972,637	\$341	\$0	\$0	\$0	\$0	\$1,602,715	\$42	\$0	\$0	\$14,575,353	\$383
Total Instructional Staff Services	\$11,406,897	\$300	\$0	\$0	\$0	\$0	\$847,944	\$22	\$0	\$0	\$12,254,841	\$322
Salaries for Instructional Staff Supp	\$6,698,222	\$176	\$0	\$0	\$0	\$0	\$461,460	\$12	\$0	\$0	\$7,159,681	\$188
Total School Adm.	\$19,789,170	\$520	\$0	\$0	\$0	\$0	\$707,032	\$19	\$0	\$0	\$20,496,202	\$538
Salaries for School Adm.	\$12,804,226	\$336	\$0	\$0	\$0	\$0	\$482,771	\$13	\$0	\$0	\$13,286,998	\$349
<b>Total Instructional Support</b>	<b>\$51,882,986</b>	<b>\$1,363</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,827,454</b>	<b>\$101</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,710,439</b>	<b>\$1,463</b>
<b>Non-Instructional Support Services</b>												
Total General Administration	\$3,746,203	\$98	\$0	\$0	\$0	\$0	\$8,578	\$0	\$0	\$0	\$3,754,780	\$99
Salaries for General Adm.	\$1,897,139	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,897,139	\$50
Total Business Administration	\$6,292,843	\$165	\$21,207	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$6,314,050	\$166
Salaries for Business Adm.	\$2,530,350	\$66	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,530,350	\$66
Total Facilities Acquisition	\$0	\$0	\$0	\$0	\$197,910	\$5	\$0	\$0	\$0	\$0	\$197,910	\$5
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$36,327,074	\$954	\$0	\$0	\$57,055	\$1	\$631,800	\$17	\$0	\$0	\$37,015,929	\$972
Salaries for Opns. & Maint.	\$12,156,677	\$319	\$0	\$0	\$21,068	\$1	\$206,038	\$5	\$0	\$0	\$12,383,784	\$325
Total Transportation	\$10,511,128	\$276	\$0	\$0	\$0	\$0	\$657,534	\$17	\$0	\$0	\$11,168,661	\$293
Salaries for Transportation	\$4,454,810	\$117	\$0	\$0	\$0	\$0	\$197,227	\$5	\$0	\$0	\$4,652,037	\$122
Total Other Support Services	\$6,951,813	\$183	\$0	\$0	\$99,401	\$3	\$57,174	\$2	\$217,442	\$6	\$7,325,830	\$192
Salaries for Other Support Services	\$3,338,859	\$88	\$0	\$0	\$0	\$0	\$12,129	\$0	\$0	\$0	\$3,350,988	\$88
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$11,897,893	\$312	\$0	\$0	\$11,897,893	\$312
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$5,064,303	\$133	\$0	\$0	\$5,064,303	\$133
<b>Total Non-Instructional Support</b>	<b>\$63,829,061</b>	<b>\$1,676</b>	<b>\$21,207</b>	<b>\$1</b>	<b>\$354,366</b>	<b>\$9</b>	<b>\$18,317,281</b>	<b>\$481</b>	<b>\$217,442</b>	<b>\$6</b>	<b>\$82,739,357</b>	<b>\$2,173</b>
<b>Total Support Services</b>	<b>\$115,712,046</b>	<b>\$3,039</b>	<b>\$21,207</b>	<b>\$1</b>	<b>\$354,366</b>	<b>\$9</b>	<b>\$22,144,734</b>	<b>\$582</b>	<b>\$217,442</b>	<b>\$6</b>	<b>\$138,449,796</b>	<b>\$3,636</b>
Total Emp. Bene. for Supp. Servs.	\$28,467,421	\$748	\$0	\$0	\$5,823	\$0	\$3,907,406	\$103	\$0	\$0	\$32,380,650	\$850
Total Salaries for Supp. Servs.	\$56,852,920	\$1,493	\$0	\$0	\$21,068	\$1	\$9,102,598	\$239	\$0	\$0	\$65,976,586	\$1,733
<b>Total Current Operating Expenditures</b>	<b>\$315,009,925</b>	<b>\$8,273</b>	<b>\$21,207</b>	<b>\$1</b>	<b>\$354,366</b>	<b>\$9</b>	<b>\$34,531,228</b>	<b>\$907</b>	<b>\$217,442</b>	<b>\$6</b>	<b>\$350,134,168</b>	<b>\$9,195</b>
Total Salaries in COE	\$185,246,244	\$4,865	\$0	\$0	\$21,068	\$1	\$16,932,430	\$445	\$0	\$0	\$202,199,742	\$5,310
<b>Community Service Activities</b>	<b>\$2,367,695</b>	<b>\$62</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,930,736</b>	<b>\$51</b>	<b>\$11,303</b>	<b>\$0</b>	<b>\$4,309,734</b>	<b>\$113</b>
<b>Capital Outlay</b>	<b>\$2,199,597</b>	<b>\$58</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,976,781</b>	<b>\$367</b>	<b>\$343,167</b>	<b>\$9</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,519,545</b>	<b>\$434</b>
Total Exp Before Transfers	\$319,577,217	\$8,393	\$21,207	\$1	\$14,331,146	\$376	\$36,805,131	\$967	\$228,745	\$6	\$370,963,447	\$9,742
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$539,102	\$14	\$35,933,686	\$944	\$0	\$0	\$0	\$0	\$0	\$0	\$36,472,788	\$958
To Other Funds	\$6,092,495	\$160	\$0	\$0	\$0	\$0	\$2,190,247	\$58	\$0	\$0	\$8,282,742	\$218
Other Transactions	\$220,068	\$6	\$418	\$0	\$139	\$0	\$0	\$0	\$0	\$0	\$220,624	\$6
<b>Total Outgoing Transfers</b>	<b>\$6,851,665</b>	<b>\$180</b>	<b>\$35,934,104</b>	<b>\$944</b>	<b>\$139</b>	<b>\$0</b>	<b>\$2,190,247</b>	<b>\$58</b>	<b>\$0</b>	<b>\$0</b>	<b>\$44,976,155</b>	<b>\$1,181</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$326,428,882</b>	<b>\$8,573</b>	<b>\$35,955,311</b>	<b>\$944</b>	<b>\$14,331,285</b>	<b>\$376</b>	<b>\$38,995,378</b>	<b>\$1,024</b>	<b>\$228,745</b>	<b>\$6</b>	<b>\$415,939,602</b>	<b>\$10,923</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(F) 4,000 to 4,499 STATE SCHOOL AID MEMBERS												
	59,327											

**Balance Sheet Data**

Total Assets	\$163,729,484	\$2,760	\$16,272,539	\$274	\$53,232,045	\$897	\$6,381,983	\$108	\$330,455	\$6	\$239,946,507	\$4,044
Total Liabilities	\$124,819,238	\$2,104	\$4,285,591	\$72	\$2,508,589	\$42	\$2,728,414	\$46	\$0	\$0	\$134,341,832	\$2,264
End Fund Bal. before Reserves	\$38,910,246	\$656	\$11,986,949	\$202	\$50,723,456	\$855	\$3,653,569	\$62	\$330,455	\$6	\$105,604,674	\$1,780
Reserves	\$3,014,751	\$51	\$1,017,873	\$17	\$41,736	\$1	\$0	\$0	\$0	\$0	\$4,074,360	\$69
Designations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$35,895,494	\$605	\$10,969,076	\$185	\$50,681,720	\$854	\$3,653,569	\$62	\$330,455	\$6	\$101,530,314	\$1,711

**Revenues**

Local Sources	\$95,362,675	\$1,607	\$63,649,929	\$1,073	\$8,952,809	\$151	\$18,684,498	\$315	\$21,100	\$0	\$186,671,011	\$3,146
Other Political Subdivisions	\$2,348,508	\$40	\$0	\$0	\$0	\$0	\$104	\$0	\$0	\$0	\$2,348,612	\$40
State Sources	\$376,067,074	\$6,339	\$0	\$0	\$0	\$0	\$4,725,282	\$80	\$0	\$0	\$380,792,356	\$6,419
Federal Sources	\$20,973,778	\$354	\$0	\$0	\$0	\$0	\$8,107,230	\$137	\$0	\$0	\$29,081,008	\$490
Total Revenues Before Transfers	\$494,752,035	\$8,339	\$63,649,929	\$1,073	\$8,952,809	\$151	\$31,517,114	\$531	\$21,100	\$0	\$598,892,987	\$10,095

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$2,273,254	\$38	\$693,261	\$12	\$429,000	\$7	\$11,367,035	\$192	\$0	\$0	\$14,762,551	\$249
Other Transactions	\$2,003,549	\$34	\$93,200,834	\$1,571	\$24,882,594	\$419	\$660	\$0	\$0	\$0	\$120,087,638	\$2,024
<b>Total Incoming Transfers</b>	\$4,276,804	\$72	\$93,894,096	\$1,583	\$25,311,594	\$427	\$11,367,696	\$192	\$0	\$0	\$134,850,189	\$2,273
<b>Total Revs, Transfers, Other Trans.</b>	\$499,028,838	\$8,411	\$157,544,025	\$2,656	\$34,264,403	\$578	\$42,884,810	\$723	\$21,100	\$0	\$733,743,176	\$12,368

**Expenditures**

**Instruction**

Total Basic Programs	\$230,339,166	\$3,977	\$0	\$0	\$0	\$0	\$263,837	\$5	\$0	\$0	\$230,603,003	\$3,981
Salaries for Basic Programs	\$148,505,299	\$2,564	\$0	\$0	\$0	\$0	\$159,345	\$3	\$0	\$0	\$148,664,644	\$2,567
Total Added Needs Programs	\$70,370,872	\$1,215	\$0	\$0	\$0	\$0	\$7,891,536	\$136	\$0	\$0	\$78,262,408	\$1,351
Salaries for Added Needs	\$44,081,703	\$761	\$0	\$0	\$0	\$0	\$4,865,919	\$84	\$0	\$0	\$48,947,622	\$845
Total Adult Education	\$5,227,352	\$3,715	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,227,352	\$3,715
Salaries for Adult Education	\$2,526,848	\$1,796	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,526,848	\$1,796
Employee Benefits for Instruction	\$91,527,677	\$1,543	\$0	\$0	\$0	\$0	\$2,584,567	\$44	\$0	\$0	\$94,112,245	\$1,586
Total Salaries for Instruction	\$195,113,849	\$3,289	\$0	\$0	\$0	\$0	\$5,025,264	\$85	\$0	\$0	\$200,139,113	\$3,373
<b>Total Instruction</b>	\$305,937,389	\$5,157	\$0	\$0	\$0	\$0	\$8,155,373	\$137	\$0	\$0	\$314,092,762	\$5,294
<b>Total FTE Basic Program Teachers</b>	2,405	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$58,115	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$39,254,230	\$662	\$0	\$0	\$0	\$0	\$3,356,782	\$57	\$0	\$0	\$42,611,012	\$718
Salaries for Pupil Services	\$25,710,210	\$433	\$0	\$0	\$0	\$0	\$2,262,466	\$38	\$0	\$0	\$27,972,676	\$471
Total Instructional Staff Services	\$21,326,357	\$359	\$0	\$0	\$0	\$0	\$1,697,353	\$29	\$0	\$0	\$23,023,710	\$388
Salaries for Instructional Staff Supp	\$12,292,043	\$207	\$0	\$0	\$0	\$0	\$926,989	\$16	\$0	\$0	\$13,219,032	\$223
Total School Adm.	\$29,888,663	\$504	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,888,663	\$504
Salaries for School Adm.	\$19,199,472	\$324	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,199,472	\$324
<b>Total Instructional Support</b>	<b>\$90,469,250</b>	<b>\$1,525</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,054,135</b>	<b>\$85</b>	<b>\$0</b>	<b>\$0</b>	<b>\$95,523,385</b>	<b>\$1,610</b>
<b>Non-Instructional Support Services</b>												
Total General Administration	\$9,300,291	\$157	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,300,291	\$157
Salaries for General Adm.	\$3,455,513	\$58	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,455,513	\$58
Total Business Administration	\$11,328,173	\$191	\$77,634	\$1	\$15,178	\$0	\$22,493	\$0	\$0	\$0	\$11,443,478	\$193
Salaries for Business Adm.	\$4,488,512	\$76	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,488,512	\$76
Total Facilities Acquisition	\$1,789	\$0	\$0	\$0	\$1,704,537	\$29	\$0	\$0	\$0	\$0	\$1,706,326	\$29
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$72,939	\$1	\$0	\$0	\$0	\$0	\$72,939	\$1
Total Operations and Maintenance	\$57,894,489	\$976	\$0	\$0	\$0	\$0	\$648,095	\$11	\$0	\$0	\$58,542,583	\$987
Salaries for Opns. & Maint.	\$19,906,450	\$336	\$0	\$0	\$0	\$0	\$185,017	\$3	\$0	\$0	\$20,091,467	\$339
Total Transportation	\$22,670,599	\$382	\$0	\$0	\$0	\$0	\$343,793	\$6	\$0	\$0	\$23,014,392	\$388
Salaries for Transportation	\$11,235,069	\$189	\$0	\$0	\$0	\$0	\$112,127	\$2	\$0	\$0	\$11,347,196	\$191
Total Other Support Services	\$11,233,815	\$189	\$0	\$0	\$39,044	\$1	\$395,215	\$7	\$4,788	\$0	\$11,672,861	\$197
Salaries for Other Support Services	\$5,252,828	\$89	\$0	\$0	\$0	\$0	\$284,953	\$5	\$0	\$0	\$5,537,781	\$93
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$16,621,425	\$280	\$0	\$0	\$16,621,425	\$280
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$7,741,795	\$130	\$0	\$0	\$7,741,795	\$130
<b>Total Non-Instructional Support</b>	<b>\$112,429,156</b>	<b>\$1,895</b>	<b>\$77,634</b>	<b>\$1</b>	<b>\$1,758,759</b>	<b>\$30</b>	<b>\$25,772,816</b>	<b>\$434</b>	<b>\$4,788</b>	<b>\$0</b>	<b>\$140,043,153</b>	<b>\$2,361</b>
<b>Total Support Services</b>	<b>\$202,898,406</b>	<b>\$3,420</b>	<b>\$77,634</b>	<b>\$1</b>	<b>\$1,758,759</b>	<b>\$30</b>	<b>\$30,826,951</b>	<b>\$520</b>	<b>\$4,788</b>	<b>\$0</b>	<b>\$235,566,538</b>	<b>\$3,971</b>
Total Emp. Bene. for Supp. Servs.	\$51,410,733	\$867	\$0	\$0	\$17,619	\$0	\$4,806,651	\$81	\$0	\$0	\$56,235,003	\$948
Total Salaries for Supp. Servs.	\$101,540,097	\$1,712	\$0	\$0	\$72,939	\$1	\$12,637,777	\$213	\$0	\$0	\$114,250,813	\$1,926
<b>Total Current Operating Expenditures</b>	<b>\$508,835,796</b>	<b>\$8,577</b>	<b>\$77,634</b>	<b>\$1</b>	<b>\$1,758,759</b>	<b>\$30</b>	<b>\$38,982,324</b>	<b>\$657</b>	<b>\$4,788</b>	<b>\$0</b>	<b>\$549,659,300</b>	<b>\$9,265</b>
Total Salaries in COE	\$296,653,947	\$5,000	\$0	\$0	\$72,939	\$1	\$17,663,041	\$298	\$0	\$0	\$314,389,926	\$5,299
<b>Community Service Activities</b>	<b>\$2,258,498</b>	<b>\$38</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,924,828</b>	<b>\$150</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,183,326</b>	<b>\$189</b>
<b>Capital Outlay</b>	<b>\$4,612,653</b>	<b>\$78</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,208,036</b>	<b>\$256</b>	<b>\$254,955</b>	<b>\$4</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,075,644</b>	<b>\$338</b>
Total Exp Before Transfers	\$515,706,947	\$8,693	\$77,634	\$1	\$16,966,795	\$286	\$48,162,107	\$812	\$4,788	\$0	\$580,918,271	\$9,792
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$948,107	\$16	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$948,107	\$16
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$514,158	\$9	\$155,785,653	\$2,626	\$0	\$0	\$0	\$0	\$0	\$0	\$156,299,810	\$2,635
To Other Funds	\$12,080,460	\$204	\$408,836	\$7	\$0	\$0	\$2,204,959	\$37	\$68,295	\$1	\$14,762,551	\$249
Other Transactions	\$718,363	\$12	\$4,666	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$723,029	\$12
<b>Total Outgoing Transfers</b>	<b>\$14,261,088</b>	<b>\$240</b>	<b>\$156,199,155</b>	<b>\$2,633</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,204,959</b>	<b>\$37</b>	<b>\$68,295</b>	<b>\$1</b>	<b>\$172,733,497</b>	<b>\$2,912</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$529,968,034</b>	<b>\$8,933</b>	<b>\$156,276,789</b>	<b>\$2,634</b>	<b>\$16,966,795</b>	<b>\$286</b>	<b>\$50,367,067</b>	<b>\$849</b>	<b>\$73,083</b>	<b>\$1</b>	<b>\$753,651,768</b>	<b>\$12,703</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(G) 3,500 to 3,999 STATE SCHOOL AID MEMBERS												
	67,616											

**Balance Sheet Data**

Total Assets	\$165,907,634	\$2,454	\$12,156,032	\$180	\$159,396,012	\$2,357	\$5,357,092	\$79	\$1,168,346	\$17	\$343,985,117	\$5,087
Total Liabilities	\$104,599,777	\$1,547	\$1,145,594	\$17	\$7,616,759	\$113	\$2,879,488	\$43	\$159,282	\$2	\$116,400,900	\$1,722
End Fund Bal. before Reserves	\$61,307,857	\$907	\$11,010,439	\$163	\$151,779,253	\$2,245	\$2,477,604	\$37	\$1,009,064	\$15	\$227,584,218	\$3,366
Reserves	\$2,687,416	\$40	\$4,385,306	\$65	\$32,579,923	\$482	\$474,388	\$7	\$851,605	\$13	\$40,978,638	\$606
Designations	\$3,312,963	\$49	\$146,584	\$2	\$1,338,134	\$20	\$0	\$0	\$0	\$0	\$4,797,682	\$71
Ending Fund Balance	\$55,307,478	\$818	\$6,478,548	\$96	\$117,861,196	\$1,743	\$2,003,216	\$30	\$157,459	\$2	\$181,807,898	\$2,689

**Revenues**

Local Sources	\$103,913,683	\$1,537	\$71,741,990	\$1,061	\$15,372,664	\$227	\$18,685,950	\$276	\$122,727	\$2	\$209,837,014	\$3,103
Other Political Subdivisions	\$396,552	\$6	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$401,552	\$6
State Sources	\$432,378,023	\$6,395	\$0	\$0	\$0	\$0	\$1,137,659	\$17	\$0	\$0	\$433,515,682	\$6,411
Federal Sources	\$21,227,450	\$314	\$0	\$0	\$0	\$0	\$9,436,582	\$140	\$0	\$0	\$30,664,031	\$454
Total Revenues Before Transfers	\$557,915,708	\$8,251	\$71,741,990	\$1,061	\$15,372,664	\$227	\$29,265,191	\$433	\$122,727	\$2	\$674,418,279	\$9,974

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$723,285	\$11	\$675,500	\$10	\$669,331	\$10	\$8,085,030	\$120	\$0	\$0	\$10,153,146	\$150
Other Transactions	\$2,106,230	\$31	\$87,157,218	\$1,289	\$32,084,053	\$475	\$2,927	\$0	\$0	\$0	\$121,350,428	\$1,795
<b>Total Incoming Transfers</b>	\$2,829,515	\$42	\$87,832,718	\$1,299	\$32,753,385	\$484	\$8,087,957	\$120	\$0	\$0	\$131,503,575	\$1,945
<b>Total Revs, Transfers, Other Trans.</b>	\$560,745,223	\$8,293	\$159,574,708	\$2,360	\$48,126,048	\$712	\$37,353,148	\$552	\$122,727	\$2	\$805,921,854	\$11,919

**Expenditures**

**Instruction**

Total Basic Programs	\$274,604,642	\$4,072	\$0	\$0	\$0	\$0	\$42,962	\$1	\$0	\$0	\$274,647,604	\$4,073
Salaries for Basic Programs	\$179,648,459	\$2,664	\$0	\$0	\$0	\$0	\$30,730	\$0	\$0	\$0	\$179,679,189	\$2,665
Total Added Needs Programs	\$70,193,081	\$1,041	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,193,081	\$1,041
Salaries for Added Needs	\$45,848,034	\$680	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45,848,034	\$680
Total Adult Education	\$1,140,963	\$6,242	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,140,963	\$6,242
Salaries for Adult Education	\$669,198	\$3,661	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$669,198	\$3,661
Employee Benefits for Instruction	\$106,150,104	\$1,570	\$0	\$0	\$0	\$0	\$8,077	\$0	\$0	\$0	\$106,158,181	\$1,570
Total Salaries for Instruction	\$226,165,691	\$3,345	\$0	\$0	\$0	\$0	\$30,730	\$0	\$0	\$0	\$226,196,422	\$3,345
<b>Total Instruction</b>	\$345,938,686	\$5,116	\$0	\$0	\$0	\$0	\$42,962	\$1	\$0	\$0	\$345,981,648	\$5,117
<b>Total FTE Basic Program Teachers</b>	2,904	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$58,706	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$31,401,461	\$464	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,401,461	\$464
Salaries for Pupil Services	\$20,316,675	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,316,675	\$300
Total Instructional Staff Services	\$23,336,810	\$345	\$0	\$0	\$0	\$0	\$194,675	\$3	\$0	\$0	\$23,531,484	\$348
Salaries for Instructional Staff Supp	\$13,260,903	\$196	\$0	\$0	\$0	\$0	\$141,396	\$2	\$0	\$0	\$13,402,299	\$198
Total School Adm.	\$36,200,961	\$535	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36,200,961	\$535
Salaries for School Adm.	\$23,026,205	\$341	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,026,205	\$341
<b>Total Instructional Support</b>	<b>\$90,939,232</b>	<b>\$1,345</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$194,675</b>	<b>\$3</b>	<b>\$0</b>	<b>\$0</b>	<b>\$91,133,907</b>	<b>\$1,348</b>

**Non-Instructional Support Services**

Total General Administration	\$9,005,117	\$133	\$0	\$0	\$0	\$0	\$500	\$0	\$0	\$0	\$9,005,617	\$133
Salaries for General Adm.	\$4,416,610	\$65	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,416,610	\$65
Total Business Administration	\$12,269,605	\$181	\$209,580	\$3	\$159,030	\$2	\$1,079,475	\$16	\$0	\$0	\$13,717,690	\$203
Salaries for Business Adm.	\$4,328,576	\$64	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,328,576	\$64
Total Facilities Acquisition	\$199,097	\$3	\$0	\$0	\$1,875,148	\$28	\$0	\$0	\$0	\$0	\$2,074,245	\$31
Salaries for Facilities Acq.	\$7,707	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,707	\$0
Total Operations and Maintenance	\$64,476,625	\$954	\$0	\$0	\$400,416	\$6	\$258,258	\$4	\$0	\$0	\$65,135,299	\$963
Salaries for Opns. & Maint.	\$19,663,718	\$291	\$0	\$0	\$0	\$0	\$32,603	\$0	\$0	\$0	\$19,696,321	\$291
Total Transportation	\$25,077,795	\$371	\$0	\$0	\$0	\$0	\$382,747	\$6	\$0	\$0	\$25,460,542	\$377
Salaries for Transportation	\$12,036,945	\$178	\$0	\$0	\$0	\$0	\$59,064	\$1	\$0	\$0	\$12,096,008	\$179
Total Other Support Services	\$10,943,617	\$162	\$0	\$0	\$1,143	\$0	\$34,725	\$1	\$29,560	\$0	\$11,009,045	\$163
Salaries for Other Support Services	\$5,076,075	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,076,075	\$75
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$20,934,318	\$310	\$0	\$0	\$20,934,318	\$310
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$9,482,599	\$140	\$0	\$0	\$9,482,599	\$140
<b>Total Non-Instructional Support</b>	<b>\$121,971,855</b>	<b>\$1,804</b>	<b>\$209,580</b>	<b>\$3</b>	<b>\$2,435,738</b>	<b>\$36</b>	<b>\$32,172,621</b>	<b>\$476</b>	<b>\$29,560</b>	<b>\$0</b>	<b>\$156,819,354</b>	<b>\$2,319</b>
<b>Total Support Services</b>	<b>\$212,911,087</b>	<b>\$3,149</b>	<b>\$209,580</b>	<b>\$3</b>	<b>\$2,435,738</b>	<b>\$36</b>	<b>\$32,367,295</b>	<b>\$479</b>	<b>\$29,560</b>	<b>\$0</b>	<b>\$247,953,260</b>	<b>\$3,667</b>
Total Emp. Bene. for Supp. Servs.	\$51,873,379	\$767	\$0	\$0	\$0	\$0	\$4,011,335	\$59	\$0	\$0	\$55,884,714	\$827
Total Salaries for Supp. Servs.	\$102,133,413	\$1,510	\$0	\$0	\$0	\$0	\$11,049,814	\$163	\$0	\$0	\$113,183,227	\$1,674
<b>Total Current Operating Expenditures</b>	<b>\$558,849,774</b>	<b>\$8,265</b>	<b>\$209,580</b>	<b>\$3</b>	<b>\$2,435,738</b>	<b>\$36</b>	<b>\$32,410,257</b>	<b>\$479</b>	<b>\$29,560</b>	<b>\$0</b>	<b>\$593,934,908</b>	<b>\$8,784</b>
Total Salaries in COE	\$328,299,104	\$4,855	\$0	\$0	\$0	\$0	\$11,080,545	\$164	\$0	\$0	\$339,379,649	\$5,019
<b>Community Service Activities</b>	<b>\$4,634,145</b>	<b>\$69</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,968,461</b>	<b>\$59</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,602,607</b>	<b>\$127</b>
<b>Capital Outlay</b>	<b>\$5,442,395</b>	<b>\$80</b>	<b>\$0</b>	<b>\$0</b>	<b>\$48,544,262</b>	<b>\$718</b>	<b>\$632,468</b>	<b>\$9</b>	<b>\$3,020</b>	<b>\$0</b>	<b>\$54,622,145</b>	<b>\$808</b>
Total Exp Before Transfers	\$568,926,314	\$8,414	\$209,580	\$3	\$50,980,000	\$754	\$37,011,186	\$547	\$32,580	\$0	\$657,159,660	\$9,719

**Outgoing Transfers**

Other Public Schools in Michigan	\$538,481	\$8	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$538,481	\$8
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$1,483,379	\$22	\$159,467,078	\$2,358	\$337,363	\$5	\$0	\$0	\$0	\$0	\$161,287,820	\$2,385
To Other Funds	\$9,043,403	\$134	\$334,601	\$5	\$312,542	\$5	\$462,600	\$7	\$0	\$0	\$10,153,146	\$150
Other Transactions	\$566,769	\$8	\$0	\$0	\$8,380	\$0	\$43,564	\$1	\$39,226	\$1	\$657,939	\$10
<b>Total Outgoing Transfers</b>	<b>\$11,632,032</b>	<b>\$172</b>	<b>\$159,801,680</b>	<b>\$2,363</b>	<b>\$658,285</b>	<b>\$10</b>	<b>\$506,163</b>	<b>\$7</b>	<b>\$39,226</b>	<b>\$1</b>	<b>\$172,637,386</b>	<b>\$2,553</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$580,558,346</b>	<b>\$8,586</b>	<b>\$160,011,260</b>	<b>\$2,366</b>	<b>\$51,638,285</b>	<b>\$764</b>	<b>\$37,517,349</b>	<b>\$555</b>	<b>\$71,806</b>	<b>\$1</b>	<b>\$829,797,046</b>	<b>\$12,272</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(H) 3,000 to 3,499 STATE SCHOOL AID MEMBERS												
	114,136											

**Balance Sheet Data**

Total Assets	\$272,409,694	\$2,387	\$20,505,240	\$180	\$128,989,497	\$1,130	\$12,145,988	\$106	\$2,288,534	\$20	\$436,338,952	\$3,823
Total Liabilities	\$146,993,283	\$1,288	\$2,147,718	\$19	\$16,659,604	\$146	\$3,040,852	\$27	\$476,313	\$4	\$169,317,769	\$1,483
End Fund Bal. before Reserves	\$125,416,411	\$1,099	\$18,357,522	\$161	\$112,329,892	\$984	\$9,105,136	\$80	\$1,812,221	\$16	\$267,021,182	\$2,340
Reserves	\$7,368,466	\$65	\$4,054,174	\$36	\$7,683,086	\$67	\$155,627	\$1	\$189,052	\$2	\$19,450,406	\$170
Designations	\$3,752,236	\$33	\$697,680	\$6	\$4,049,863	\$35	\$99,376	\$1	\$323,030	\$3	\$8,922,186	\$78
Ending Fund Balance	\$114,295,708	\$1,001	\$13,605,668	\$119	\$100,596,943	\$881	\$8,850,132	\$78	\$1,300,139	\$11	\$238,648,590	\$2,091

**Revenues**

Local Sources	\$161,606,048	\$1,416	\$102,953,743	\$902	\$17,929,690	\$157	\$31,905,548	\$280	\$508,193	\$4	\$314,903,222	\$2,759
Other Political Subdivisions	\$738,039	\$6	\$0	\$0	\$52,017	\$0	\$97,543	\$1	\$0	\$0	\$887,599	\$8
State Sources	\$725,200,789	\$6,354	\$0	\$0	\$431,273	\$4	\$4,283,069	\$38	\$0	\$0	\$729,915,132	\$6,395
Federal Sources	\$26,202,519	\$230	\$0	\$0	\$0	\$0	\$18,964,443	\$166	\$0	\$0	\$45,166,962	\$396
Total Revenues Before Transfers	\$913,747,395	\$8,006	\$102,953,743	\$902	\$18,412,980	\$161	\$55,250,604	\$484	\$508,193	\$4	\$1,090,872,915	\$9,558

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$945,035	\$8	\$3,396,435	\$30	\$5,664,596	\$50	\$15,381,476	\$135	\$0	\$0	\$25,387,541	\$222
Other Transactions	\$4,386,985	\$38	\$66,448,240	\$582	\$8,690,549	\$76	\$79,522	\$1	\$0	\$0	\$79,605,297	\$697
<b>Total Incoming Transfers</b>	\$5,332,020	\$47	\$69,844,675	\$612	\$14,355,145	\$126	\$15,460,999	\$135	\$0	\$0	\$104,992,839	\$920
<b>Total Revs, Transfers, Other Trans.</b>	\$919,079,415	\$8,053	\$172,798,418	\$1,514	\$32,768,125	\$287	\$70,711,603	\$620	\$508,193	\$4	\$1,195,865,753	\$10,478

**Expenditures**

**Instruction**

Total Basic Programs	\$454,947,189	\$4,026	\$0	\$0	\$0	\$0	\$721,148	\$6	\$0	\$0	\$455,668,337	\$4,032
Salaries for Basic Programs	\$293,700,882	\$2,599	\$0	\$0	\$0	\$0	\$454,319	\$4	\$0	\$0	\$294,155,201	\$2,603
Total Added Needs Programs	\$113,543,773	\$1,005	\$0	\$0	\$0	\$0	\$2,687,229	\$24	\$0	\$0	\$116,231,003	\$1,028
Salaries for Added Needs	\$73,976,998	\$655	\$0	\$0	\$0	\$0	\$1,789,151	\$16	\$0	\$0	\$75,766,149	\$670
Total Adult Education	\$7,226,563	\$6,443	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,226,563	\$6,443
Salaries for Adult Education	\$4,601,004	\$4,102	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,601,004	\$4,102
Employee Benefits for Instruction	\$177,436,274	\$1,555	\$0	\$0	\$0	\$0	\$1,102,933	\$10	\$0	\$0	\$178,539,207	\$1,564
Total Salaries for Instruction	\$372,278,883	\$3,262	\$0	\$0	\$0	\$0	\$2,243,471	\$20	\$0	\$0	\$374,522,354	\$3,281
<b>Total Instruction</b>	\$575,717,525	\$5,044	\$0	\$0	\$0	\$0	\$3,408,377	\$30	\$0	\$0	\$579,125,903	\$5,074
<b>Total FTE Basic Program Teachers</b>	4,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$56,344	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$48,629,818	\$426	\$0	\$0	\$0	\$0	\$1,333,703	\$12	\$0	\$0	\$49,963,521	\$438
Salaries for Pupil Services	\$31,488,902	\$276	\$0	\$0	\$0	\$0	\$864,872	\$8	\$0	\$0	\$32,353,774	\$283
Total Instructional Staff Services	\$35,875,137	\$314	\$0	\$0	\$0	\$0	\$594,367	\$5	\$0	\$0	\$36,469,504	\$320
Salaries for Instructional Staff Supp	\$20,044,129	\$176	\$0	\$0	\$0	\$0	\$367,834	\$3	\$0	\$0	\$20,411,963	\$179
Total School Adm.	\$58,869,574	\$516	\$0	\$0	\$0	\$0	\$109,253	\$1	\$0	\$0	\$58,978,827	\$517
Salaries for School Adm.	\$37,598,894	\$329	\$0	\$0	\$0	\$0	\$74,364	\$1	\$0	\$0	\$37,673,258	\$330
<b>Total Instructional Support</b>	<b>\$143,374,529</b>	<b>\$1,256</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,037,323</b>	<b>\$18</b>	<b>\$0</b>	<b>\$0</b>	<b>\$145,411,852</b>	<b>\$1,274</b>

**Non-Instructional Support Services**

Total General Administration	\$19,312,946	\$169	\$0	\$0	\$0	\$0	\$26,754	\$0	\$0	\$0	\$19,339,700	\$169
Salaries for General Adm.	\$8,673,060	\$76	\$0	\$0	\$0	\$0	\$800	\$0	\$0	\$0	\$8,673,860	\$76
Total Business Administration	\$18,098,795	\$159	\$179,504	\$2	\$78,703	\$1	\$44,226	\$0	\$0	\$0	\$18,401,228	\$161
Salaries for Business Adm.	\$7,603,227	\$67	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,603,227	\$67
Total Facilities Acquisition	\$29,951	\$0	\$0	\$0	\$9,011,944	\$79	\$903	\$0	\$0	\$0	\$9,042,797	\$79
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$104,179,922	\$913	\$0	\$0	\$114,175	\$1	\$687,808	\$6	\$0	\$0	\$104,981,906	\$920
Salaries for Opns. & Maint.	\$33,725,408	\$295	\$0	\$0	\$0	\$0	\$220,414	\$2	\$0	\$0	\$33,945,822	\$297
Total Transportation	\$38,666,772	\$339	\$0	\$0	\$0	\$0	\$944,691	\$8	\$0	\$0	\$39,611,463	\$347
Salaries for Transportation	\$16,990,582	\$149	\$0	\$0	\$0	\$0	\$287,596	\$3	\$0	\$0	\$17,278,178	\$151
Total Other Support Services	\$17,715,329	\$155	\$0	\$0	\$110,002	\$1	\$59,246	\$1	\$235,523	\$2	\$18,120,100	\$159
Salaries for Other Support Services	\$7,573,463	\$66	\$0	\$0	\$0	\$0	\$12,200	\$0	\$0	\$0	\$7,585,663	\$66
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$36,736,043	\$322	\$0	\$0	\$36,736,043	\$322
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$17,803,306	\$156	\$0	\$0	\$17,803,306	\$156
<b>Total Non-Instructional Support</b>	<b>\$198,003,715</b>	<b>\$1,735</b>	<b>\$179,504</b>	<b>\$2</b>	<b>\$9,314,824</b>	<b>\$82</b>	<b>\$56,302,977</b>	<b>\$493</b>	<b>\$235,523</b>	<b>\$2</b>	<b>\$264,036,543</b>	<b>\$2,313</b>
<b>Total Support Services</b>	<b>\$341,378,244</b>	<b>\$2,991</b>	<b>\$179,504</b>	<b>\$2</b>	<b>\$9,314,824</b>	<b>\$82</b>	<b>\$58,340,299</b>	<b>\$511</b>	<b>\$235,523</b>	<b>\$2</b>	<b>\$409,448,395</b>	<b>\$3,587</b>
Total Emp. Bene. for Supp. Servs.	\$81,871,950	\$717	\$0	\$0	\$0	\$0	\$8,398,190	\$74	\$0	\$0	\$90,270,140	\$791
Total Salaries for Supp. Servs.	\$163,697,665	\$1,434	\$0	\$0	\$0	\$0	\$21,375,979	\$187	\$0	\$0	\$185,073,644	\$1,622
<b>Total Current Operating Expenditures</b>	<b>\$917,095,769</b>	<b>\$8,035</b>	<b>\$179,504</b>	<b>\$2</b>	<b>\$9,314,824</b>	<b>\$82</b>	<b>\$61,748,677</b>	<b>\$541</b>	<b>\$235,523</b>	<b>\$2</b>	<b>\$988,574,298</b>	<b>\$8,661</b>
Total Salaries in COE	\$535,976,548	\$4,696	\$0	\$0	\$0	\$0	\$23,619,450	\$207	\$0	\$0	\$559,595,998	\$4,903
<b>Community Service Activities</b>	<b>\$7,675,821</b>	<b>\$67</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,855,175</b>	<b>\$86</b>	<b>\$60,368</b>	<b>\$1</b>	<b>\$17,591,364</b>	<b>\$154</b>
<b>Capital Outlay</b>	<b>\$10,839,166</b>	<b>\$95</b>	<b>\$0</b>	<b>\$0</b>	<b>\$112,584,595</b>	<b>\$986</b>	<b>\$1,390,766</b>	<b>\$12</b>	<b>\$0</b>	<b>\$0</b>	<b>\$124,814,527</b>	<b>\$1,094</b>
Total Exp Before Transfers	\$935,610,756	\$8,197	\$179,504	\$2	\$121,899,419	\$1,068	\$72,994,618	\$640	\$295,891	\$3	\$1,130,980,189	\$9,909

**Outgoing Transfers**

Other Public Schools in Michigan	\$1,118,752	\$10	\$0	\$0	\$0	\$0	\$16,870	\$0	\$0	\$0	\$1,135,622	\$10
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$2,401,411	\$21	\$170,296,383	\$1,492	\$1,035,840	\$9	\$0	\$0	\$0	\$0	\$173,733,633	\$1,522
To Other Funds	\$21,899,767	\$192	\$250,661	\$2	\$2,283,073	\$20	\$926,339	\$8	\$27,703	\$0	\$25,387,542	\$222
Other Transactions	\$272,572	\$2	\$4,918	\$0	\$49,788	\$0	\$259,968	\$2	\$50,792	\$0	\$638,038	\$6
<b>Total Outgoing Transfers</b>	<b>\$25,692,501</b>	<b>\$225</b>	<b>\$170,551,963</b>	<b>\$1,494</b>	<b>\$3,368,700</b>	<b>\$30</b>	<b>\$1,203,177</b>	<b>\$11</b>	<b>\$78,495</b>	<b>\$1</b>	<b>\$200,894,835</b>	<b>\$1,760</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$961,303,257</b>	<b>\$8,422</b>	<b>\$170,731,467</b>	<b>\$1,496</b>	<b>\$125,268,119</b>	<b>\$1,098</b>	<b>\$74,197,795</b>	<b>\$650</b>	<b>\$374,386</b>	<b>\$3</b>	<b>\$1,331,875,024</b>	<b>\$11,669</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(I) 2,500 to 2,999 STATE SCHOOL AID MEMBERS	101,684											

**Balance Sheet Data**

Total Assets	\$269,461,323	\$2,650	\$24,599,855	\$242	\$148,988,505	\$1,465	\$10,801,619	\$106	\$5,855,936	\$58	\$459,707,238	\$4,521
Total Liabilities	\$133,688,551	\$1,315	\$1,279,725	\$13	\$10,772,750	\$106	\$4,374,498	\$43	\$309,231	\$3	\$150,424,754	\$1,479
End Fund Bal. before Reserves	\$135,772,772	\$1,335	\$23,320,130	\$229	\$138,215,755	\$1,359	\$6,427,120	\$63	\$5,546,705	\$55	\$309,282,483	\$3,042
Reserves	\$3,105,751	\$31	\$6,388,892	\$63	\$31,052,118	\$305	\$560,752	\$6	\$832,349	\$8	\$41,939,861	\$412
Designations	\$11,402,796	\$112	\$596,051	\$6	\$410,787	\$4	\$44,714	\$0	\$54,054	\$1	\$12,508,402	\$123
Ending Fund Balance	\$121,264,225	\$1,193	\$16,335,187	\$161	\$106,752,850	\$1,050	\$5,821,654	\$57	\$4,660,303	\$46	\$254,834,220	\$2,506

**Revenues**

Local Sources	\$169,125,284	\$1,663	\$89,584,763	\$881	\$17,103,194	\$168	\$28,148,783	\$277	\$1,453,701	\$14	\$305,415,725	\$3,004
Other Political Subdivisions	\$0	\$0	\$0	\$0	\$25,000	\$0	\$6,000	\$0	\$0	\$0	\$31,000	\$0
State Sources	\$632,149,344	\$6,217	\$0	\$0	\$41,822	\$0	\$3,892,635	\$38	\$0	\$0	\$636,083,802	\$6,255
Federal Sources	\$24,382,692	\$240	\$0	\$0	\$0	\$0	\$13,257,443	\$130	\$0	\$0	\$37,640,135	\$370
Total Revenues Before Transfers	\$825,657,321	\$8,120	\$89,584,763	\$881	\$17,170,016	\$169	\$45,304,861	\$446	\$1,453,701	\$14	\$979,170,662	\$9,630

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$3,886,055	\$38	\$2,627,882	\$26	\$2,940,337	\$29	\$14,332,794	\$141	\$0	\$0	\$23,787,068	\$234
Other Transactions	\$2,244,992	\$22	\$59,749,746	\$588	\$52,798,559	\$519	\$200	\$0	\$0	\$0	\$114,793,497	\$1,129
<b>Total Incoming Transfers</b>	\$6,131,047	\$60	\$62,377,629	\$613	\$55,738,896	\$548	\$14,332,994	\$141	\$0	\$0	\$138,580,565	\$1,363
<b>Total Revs, Transfers, Other Trans.</b>	\$831,788,368	\$8,180	\$151,962,392	\$1,494	\$72,908,912	\$717	\$59,637,855	\$587	\$1,453,701	\$14	\$1,117,751,227	\$10,992

**Expenditures**

**Instruction**

Total Basic Programs	\$418,265,138	\$4,151	\$0	\$0	\$0	\$0	\$19,422	\$0	\$0	\$0	\$418,284,560	\$4,151
Salaries for Basic Programs	\$272,593,640	\$2,705	\$0	\$0	\$0	\$0	\$7,895	\$0	\$0	\$0	\$272,601,535	\$2,705
Total Added Needs Programs	\$93,932,425	\$932	\$0	\$0	\$0	\$0	\$5,133,656	\$51	\$0	\$0	\$99,066,081	\$983
Salaries for Added Needs	\$61,733,471	\$613	\$0	\$0	\$0	\$0	\$2,928,101	\$29	\$0	\$0	\$64,661,572	\$642
Total Adult Education	\$4,080,169	\$4,421	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,080,169	\$4,421
Salaries for Adult Education	\$2,451,766	\$2,656	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,451,766	\$2,656
Employee Benefits for Instruction	\$156,230,050	\$1,536	\$0	\$0	\$0	\$0	\$1,680,401	\$17	\$0	\$0	\$157,910,451	\$1,553
Total Salaries for Instruction	\$336,778,877	\$3,312	\$0	\$0	\$0	\$0	\$2,935,996	\$29	\$0	\$0	\$339,714,873	\$3,341
<b>Total Instruction</b>	\$516,277,731	\$5,077	\$0	\$0	\$0	\$0	\$5,153,079	\$51	\$0	\$0	\$521,430,810	\$5,128
<b>Total FTE Basic Program Teachers</b>	4,470	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$58,039	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$45,824,821	\$451	\$0	\$0	\$0	\$0	\$1,195,550	\$12	\$0	\$0	\$47,020,371	\$462
Salaries for Pupil Services	\$30,605,919	\$301	\$0	\$0	\$0	\$0	\$883,306	\$9	\$0	\$0	\$31,489,225	\$310
Total Instructional Staff Services	\$31,059,944	\$305	\$0	\$0	\$0	\$0	\$790,499	\$8	\$0	\$0	\$31,850,443	\$313
Salaries for Instructional Staff Supp	\$16,955,927	\$167	\$0	\$0	\$0	\$0	\$542,951	\$5	\$0	\$0	\$17,498,879	\$172
Total School Adm.	\$52,585,382	\$517	\$0	\$0	\$0	\$0	\$63,491	\$1	\$0	\$0	\$52,648,873	\$518
Salaries for School Adm.	\$33,821,959	\$333	\$0	\$0	\$0	\$0	\$49,148	\$0	\$0	\$0	\$33,871,107	\$333
<b>Total Instructional Support</b>	<b>\$129,470,147</b>	<b>\$1,273</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,049,540</b>	<b>\$20</b>	<b>\$0</b>	<b>\$0</b>	<b>\$131,519,687</b>	<b>\$1,293</b>

**Non-Instructional Support Services**

Total General Administration	\$17,775,320	\$175	\$0	\$0	\$0	\$0	\$500	\$0	\$0	\$0	\$17,775,820	\$175
Salaries for General Adm.	\$8,795,287	\$86	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,795,287	\$86
Total Business Administration	\$17,539,563	\$172	\$378,468	\$4	\$1,606,852	\$16	\$33,779	\$0	\$33,104	\$0	\$19,591,766	\$193
Salaries for Business Adm.	\$7,015,489	\$69	\$0	\$0	\$0	\$0	\$16,016	\$0	\$0	\$0	\$7,031,505	\$69
Total Facilities Acquisition	\$0	\$0	\$0	\$0	\$12,287,201	\$121	\$0	\$0	\$0	\$0	\$12,287,201	\$121
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$93,546,656	\$920	\$0	\$0	\$307,563	\$3	\$264,262	\$3	\$0	\$0	\$94,118,481	\$926
Salaries for Opns. & Maint.	\$29,992,494	\$295	\$0	\$0	\$0	\$0	\$29,118	\$0	\$0	\$0	\$30,021,612	\$295
Total Transportation	\$34,918,788	\$343	\$0	\$0	\$32,050	\$0	\$315,641	\$3	\$0	\$0	\$35,266,478	\$347
Salaries for Transportation	\$17,768,420	\$175	\$0	\$0	\$0	\$0	\$156,818	\$2	\$0	\$0	\$17,925,238	\$176
Total Other Support Services	\$12,629,531	\$124	\$0	\$0	\$393,971	\$4	\$502,592	\$5	\$673,926	\$7	\$14,200,019	\$140
Salaries for Other Support Services	\$5,480,059	\$54	\$0	\$0	\$0	\$0	\$158,676	\$2	\$0	\$0	\$5,638,735	\$55
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$30,692,896	\$302	\$0	\$0	\$30,692,896	\$302
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$17,519,841	\$172	\$0	\$0	\$17,519,841	\$172
<b>Total Non-Instructional Support</b>	<b>\$176,409,858</b>	<b>\$1,735</b>	<b>\$378,468</b>	<b>\$4</b>	<b>\$14,627,636</b>	<b>\$144</b>	<b>\$49,329,510</b>	<b>\$485</b>	<b>\$707,030</b>	<b>\$7</b>	<b>\$241,452,502</b>	<b>\$2,375</b>
<b>Total Support Services</b>	<b>\$305,880,004</b>	<b>\$3,008</b>	<b>\$378,468</b>	<b>\$4</b>	<b>\$14,627,636</b>	<b>\$144</b>	<b>\$51,379,050</b>	<b>\$505</b>	<b>\$707,030</b>	<b>\$7</b>	<b>\$372,972,189</b>	<b>\$3,668</b>
Total Emp. Bene. for Supp. Servs.	\$73,323,004	\$721	\$0	\$0	\$145,000	\$1	\$7,442,341	\$73	\$0	\$0	\$80,910,344	\$796
Total Salaries for Supp. Servs.	\$150,435,555	\$1,479	\$0	\$0	\$0	\$0	\$20,425,455	\$201	\$0	\$0	\$170,861,010	\$1,680
<b>Total Current Operating Expenditures</b>	<b>\$822,157,735</b>	<b>\$8,085</b>	<b>\$378,468</b>	<b>\$4</b>	<b>\$14,627,636</b>	<b>\$144</b>	<b>\$56,532,129</b>	<b>\$556</b>	<b>\$707,030</b>	<b>\$7</b>	<b>\$894,402,999</b>	<b>\$8,796</b>
Total Salaries in COE	\$487,214,432	\$4,791	\$0	\$0	\$0	\$0	\$23,361,451	\$230	\$0	\$0	\$510,575,883	\$5,021
<b>Community Service Activities</b>	<b>\$7,260,329</b>	<b>\$71</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,620,217</b>	<b>\$36</b>	<b>\$17,696</b>	<b>\$0</b>	<b>\$10,898,242</b>	<b>\$107</b>
<b>Capital Outlay</b>	<b>\$7,543,846</b>	<b>\$74</b>	<b>\$0</b>	<b>\$0</b>	<b>\$76,358,195</b>	<b>\$751</b>	<b>\$857,112</b>	<b>\$8</b>	<b>\$0</b>	<b>\$0</b>	<b>\$84,759,153</b>	<b>\$834</b>
Total Exp Before Transfers	\$836,961,910	\$8,231	\$378,468	\$4	\$90,985,831	\$895	\$61,009,458	\$600	\$724,726	\$7	\$990,060,394	\$9,737

**Outgoing Transfers**

Other Public Schools in Michigan	\$842,726	\$8	\$0	\$0	\$0	\$0	\$36,680	\$0	\$0	\$0	\$879,406	\$9
Other Schools Outside Michigan	\$113,069	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$113,069	\$1
Debt	\$1,897,653	\$19	\$147,669,074	\$1,452	\$1,861,758	\$18	\$2,975	\$0	\$0	\$0	\$151,431,461	\$1,489
To Other Funds	\$17,716,850	\$174	\$1,200,198	\$12	\$3,689,698	\$36	\$1,180,322	\$12	\$0	\$0	\$23,787,068	\$234
Other Transactions	\$429,505	\$4	\$46,859	\$0	\$2,406	\$0	\$12,632	\$0	\$0	\$0	\$491,401	\$5
<b>Total Outgoing Transfers</b>	<b>\$20,999,803</b>	<b>\$207</b>	<b>\$148,916,131</b>	<b>\$1,465</b>	<b>\$5,553,862</b>	<b>\$55</b>	<b>\$1,232,609</b>	<b>\$12</b>	<b>\$0</b>	<b>\$0</b>	<b>\$176,702,406</b>	<b>\$1,738</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$857,961,714</b>	<b>\$8,438</b>	<b>\$149,294,599</b>	<b>\$1,468</b>	<b>\$96,539,694</b>	<b>\$949</b>	<b>\$62,242,067</b>	<b>\$612</b>	<b>\$724,726</b>	<b>\$7</b>	<b>\$1,166,762,799</b>	<b>\$11,474</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(J) 2,000 to 2,499 STATE SCHOOL AID MEMBERS												
	90,374											

**Balance Sheet Data**

Total Assets	\$231,237,308	\$2,559	\$29,076,393	\$322	\$98,333,051	\$1,088	\$10,615,143	\$117	\$2,382,966	\$26	\$371,644,862	\$4,112
Total Liabilities	\$137,157,593	\$1,518	\$2,073,042	\$23	\$14,521,043	\$161	\$5,507,099	\$61	\$434,205	\$5	\$159,692,983	\$1,767
End Fund Bal. before Reserves	\$94,079,715	\$1,041	\$27,003,351	\$299	\$83,812,008	\$927	\$5,108,044	\$57	\$1,948,761	\$22	\$211,951,879	\$2,345
Reserves	\$6,089,587	\$67	\$9,971,897	\$110	\$31,910,215	\$353	\$245,704	\$3	\$491,933	\$5	\$48,709,336	\$539
Designations	\$0	\$0	\$0	\$0	\$0	\$0	\$23,000	\$0	\$0	\$0	\$23,000	\$0
Ending Fund Balance	\$87,990,128	\$974	\$17,031,454	\$188	\$51,901,793	\$574	\$4,839,340	\$54	\$1,456,829	\$16	\$163,219,543	\$1,806

**Revenues**

Local Sources	\$137,090,193	\$1,517	\$82,084,053	\$908	\$7,356,759	\$81	\$20,329,486	\$225	\$256,964	\$3	\$247,117,456	\$2,734
Other Political Subdivisions	\$35,798	\$0	\$0	\$0	\$0	\$0	\$46,973	\$1	\$0	\$0	\$82,771	\$1
State Sources	\$574,381,589	\$6,356	\$0	\$0	\$56,118	\$1	\$3,068,133	\$34	\$0	\$0	\$577,505,840	\$6,390
Federal Sources	\$28,592,259	\$316	\$0	\$0	\$0	\$0	\$17,164,872	\$190	\$0	\$0	\$45,757,131	\$506
Total Revenues Before Transfers	\$740,099,840	\$8,189	\$82,084,053	\$908	\$7,412,877	\$82	\$40,609,464	\$449	\$256,964	\$3	\$870,463,198	\$9,632

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$1,737,878	\$19	\$6,297,716	\$70	\$1,180,925	\$13	\$13,441,458	\$149	\$0	\$0	\$22,657,976	\$251
Other Transactions	\$3,465,630	\$38	\$72,331,935	\$800	\$20,531,411	\$227	\$19,734	\$0	\$0	\$0	\$96,348,710	\$1,066
<b>Total Incoming Transfers</b>	\$5,203,508	\$58	\$78,629,651	\$870	\$21,712,336	\$240	\$13,461,192	\$149	\$0	\$0	\$119,006,686	\$1,317
<b>Total Revs, Transfers, Other Trans.</b>	\$745,303,348	\$8,247	\$160,713,704	\$1,778	\$29,125,213	\$322	\$54,070,656	\$598	\$256,964	\$3	\$989,469,884	\$10,949

**Expenditures**

**Instruction**

Total Basic Programs	\$359,631,958	\$4,018	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$359,631,958	\$4,018
Salaries for Basic Programs	\$230,681,641	\$2,578	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$230,681,641	\$2,578
Total Added Needs Programs	\$91,998,097	\$1,028	\$0	\$0	\$0	\$0	\$234,851	\$3	\$0	\$0	\$92,232,948	\$1,031
Salaries for Added Needs	\$59,647,963	\$666	\$0	\$0	\$0	\$0	\$159,606	\$2	\$0	\$0	\$59,807,568	\$668
Total Adult Education	\$4,184,333	\$4,761	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,184,333	\$4,761
Salaries for Adult Education	\$2,165,431	\$2,464	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,165,431	\$2,464
Employee Benefits for Instruction	\$142,742,566	\$1,579	\$0	\$0	\$0	\$0	\$72,212	\$1	\$0	\$0	\$142,814,778	\$1,580
Total Salaries for Instruction	\$292,495,035	\$3,236	\$0	\$0	\$0	\$0	\$159,606	\$2	\$0	\$0	\$292,654,641	\$3,238
<b>Total Instruction</b>	\$455,814,388	\$5,044	\$0	\$0	\$0	\$0	\$234,851	\$3	\$0	\$0	\$456,049,239	\$5,046
<b>Total FTE Basic Program Teachers</b>	3,998	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$54,281	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$39,367,280	\$436	\$0	\$0	\$0	\$0	\$44,165	\$0	\$0	\$0	\$39,411,445	\$436
Salaries for Pupil Services	\$24,767,746	\$274	\$0	\$0	\$0	\$0	\$32,321	\$0	\$0	\$0	\$24,800,066	\$274
Total Instructional Staff Services	\$27,118,401	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$27,118,401	\$300
Salaries for Instructional Staff Supp	\$14,094,950	\$156	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,094,950	\$156
Total School Adm.	\$48,484,078	\$536	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48,484,078	\$536
Salaries for School Adm.	\$30,357,550	\$336	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,357,550	\$336
<b>Total Instructional Support</b>	<b>\$114,969,760</b>	<b>\$1,272</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$44,165</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,013,924</b>	<b>\$1,273</b>

**Non-Instructional Support Services**

Total General Administration	\$16,693,735	\$185	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,693,735	\$185
Salaries for General Adm.	\$7,577,122	\$84	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,577,122	\$84
Total Business Administration	\$17,023,989	\$188	\$2,145,380	\$24	\$221,949	\$2	\$18,005	\$0	\$0	\$0	\$19,409,323	\$215
Salaries for Business Adm.	\$6,673,719	\$74	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,673,719	\$74
Total Facilities Acquisition	\$127,324	\$1	\$0	\$0	\$9,523,402	\$105	\$0	\$0	\$0	\$0	\$9,650,726	\$107
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$80,486,991	\$891	\$0	\$0	\$601,948	\$7	\$212,682	\$2	\$0	\$0	\$81,301,621	\$900
Salaries for Opns. & Maint.	\$24,753,764	\$274	\$0	\$0	\$0	\$0	\$62,931	\$1	\$0	\$0	\$24,816,696	\$275
Total Transportation	\$35,031,064	\$388	\$0	\$0	\$0	\$0	\$345,724	\$4	\$0	\$0	\$35,376,787	\$391
Salaries for Transportation	\$17,375,391	\$192	\$0	\$0	\$0	\$0	\$121,393	\$1	\$0	\$0	\$17,496,783	\$194
Total Other Support Services	\$10,335,362	\$114	\$0	\$0	\$0	\$0	\$72,691	\$1	\$113,432	\$1	\$10,521,485	\$116
Salaries for Other Support Services	\$4,202,051	\$46	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,202,051	\$46
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$30,085,865	\$333	\$0	\$0	\$30,085,865	\$333
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$14,954,867	\$165	\$0	\$0	\$14,954,867	\$165
<b>Total Non-Instructional Support</b>	<b>\$159,698,465</b>	<b>\$1,767</b>	<b>\$2,145,380</b>	<b>\$24</b>	<b>\$10,347,298</b>	<b>\$114</b>	<b>\$45,689,834</b>	<b>\$506</b>	<b>\$113,432</b>	<b>\$1</b>	<b>\$217,994,409</b>	<b>\$2,412</b>
<b>Total Support Services</b>	<b>\$274,668,225</b>	<b>\$3,039</b>	<b>\$2,145,380</b>	<b>\$24</b>	<b>\$10,347,298</b>	<b>\$114</b>	<b>\$45,733,998</b>	<b>\$506</b>	<b>\$113,432</b>	<b>\$1</b>	<b>\$333,008,333</b>	<b>\$3,685</b>
Total Emp. Bene. for Supp. Servs.	\$66,397,310	\$735	\$0	\$0	\$0	\$0	\$6,233,518	\$69	\$0	\$0	\$72,630,828	\$804
Total Salaries for Supp. Servs.	\$129,802,293	\$1,436	\$0	\$0	\$0	\$0	\$16,728,805	\$185	\$0	\$0	\$146,531,098	\$1,621
<b>Total Current Operating Expenditures</b>	<b>\$730,482,613</b>	<b>\$8,083</b>	<b>\$2,145,380</b>	<b>\$24</b>	<b>\$10,347,298</b>	<b>\$114</b>	<b>\$45,968,849</b>	<b>\$509</b>	<b>\$113,432</b>	<b>\$1</b>	<b>\$789,057,573</b>	<b>\$8,731</b>
Total Salaries in COE	\$422,297,328	\$4,673	\$0	\$0	\$0	\$0	\$16,888,411	\$187	\$0	\$0	\$439,185,739	\$4,860
<b>Community Service Activities</b>	<b>\$4,061,617</b>	<b>\$45</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,460,236</b>	<b>\$60</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,521,853</b>	<b>\$105</b>
<b>Capital Outlay</b>	<b>\$9,246,051</b>	<b>\$102</b>	<b>\$0</b>	<b>\$0</b>	<b>\$85,340,884</b>	<b>\$944</b>	<b>\$925,182</b>	<b>\$10</b>	<b>\$0</b>	<b>\$0</b>	<b>\$95,512,116</b>	<b>\$1,057</b>
Total Exp Before Transfers	\$743,790,280	\$8,230	\$2,145,380	\$24	\$95,688,182	\$1,059	\$52,354,268	\$579	\$113,432	\$1	\$894,091,542	\$9,893

**Outgoing Transfers**

Other Public Schools in Michigan	\$1,619,833	\$18	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,619,833	\$18
Other Schools Outside Michigan	\$76,189	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$76,189	\$1
Debt	\$2,492,568	\$28	\$153,482,497	\$1,698	\$1,254,210	\$14	\$0	\$0	\$0	\$0	\$157,229,275	\$1,740
To Other Funds	\$18,575,165	\$206	\$2,320,719	\$26	\$0	\$0	\$1,760,234	\$19	\$1,859	\$0	\$22,657,976	\$251
Other Transactions	\$389,369	\$4	\$451	\$0	\$0	\$0	\$4,676	\$0	\$0	\$0	\$394,496	\$4
<b>Total Outgoing Transfers</b>	<b>\$23,153,123</b>	<b>\$256</b>	<b>\$155,803,667</b>	<b>\$1,724</b>	<b>\$1,254,210</b>	<b>\$14</b>	<b>\$1,764,910</b>	<b>\$20</b>	<b>\$1,859</b>	<b>\$0</b>	<b>\$181,977,769</b>	<b>\$2,014</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$766,943,403</b>	<b>\$8,486</b>	<b>\$157,949,048</b>	<b>\$1,748</b>	<b>\$96,942,393</b>	<b>\$1,073</b>	<b>\$54,119,177</b>	<b>\$599</b>	<b>\$115,290</b>	<b>\$1</b>	<b>\$1,076,069,311</b>	<b>\$11,907</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(K) 1,500 to 1,999 STATE SCHOOL AID MEMBERS												
	116,995											

**Balance Sheet Data**

Total Assets	\$310,297,696	\$2,652	\$27,504,361	\$235	\$113,117,469	\$967	\$11,396,944	\$97	\$4,625,084	\$40	\$466,941,555	\$3,991
Total Liabilities	\$190,933,342	\$1,632	\$1,638,098	\$14	\$12,005,711	\$103	\$4,183,452	\$36	\$877,470	\$8	\$209,638,074	\$1,792
End Fund Bal. before Reserves	\$119,364,355	\$1,020	\$25,866,263	\$221	\$101,111,758	\$864	\$7,213,492	\$62	\$3,747,614	\$32	\$257,303,481	\$2,199
Reserves	\$7,379,575	\$63	\$4,423,920	\$38	\$7,870,106	\$67	\$953,288	\$8	\$1,844,727	\$16	\$22,471,615	\$192
Designations	\$2,887,419	\$25	\$0	\$0	\$165,079	\$1	\$0	\$0	\$0	\$0	\$3,052,499	\$26
Ending Fund Balance	\$109,097,361	\$932	\$21,442,343	\$183	\$93,076,573	\$796	\$6,260,203	\$54	\$1,902,887	\$16	\$231,779,367	\$1,981

**Revenues**

Local Sources	\$153,404,488	\$1,311	\$85,370,071	\$730	\$10,523,923	\$90	\$25,985,586	\$222	\$596,630	\$5	\$275,880,699	\$2,358
Other Political Subdivisions	\$1,773,210	\$15	\$0	\$0	\$0	\$0	\$312,811	\$3	\$0	\$0	\$2,086,021	\$18
State Sources	\$742,296,245	\$6,345	\$0	\$0	\$47,338	\$0	\$2,464,902	\$21	\$0	\$0	\$744,808,485	\$6,366
Federal Sources	\$38,240,631	\$327	\$0	\$0	\$24,800	\$0	\$20,591,868	\$176	\$0	\$0	\$58,857,300	\$503
Total Revenues Before Transfers	\$935,714,575	\$7,998	\$85,370,071	\$730	\$10,596,061	\$91	\$49,355,167	\$422	\$596,630	\$5	\$1,081,632,505	\$9,245

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$1,197,099	\$10	\$4,780,973	\$41	\$2,480,419	\$21	\$15,887,520	\$136	\$0	\$0	\$24,346,010	\$208
Other Transactions	\$3,538,813	\$30	\$52,168,743	\$446	\$59,665,254	\$510	\$94,665	\$1	\$13,586	\$0	\$115,481,061	\$987
<b>Total Incoming Transfers</b>	\$4,735,912	\$40	\$56,949,716	\$487	\$62,145,672	\$531	\$15,982,185	\$137	\$13,586	\$0	\$139,827,072	\$1,195
<b>Total Revs, Transfers, Other Trans.</b>	\$940,450,487	\$8,038	\$142,319,787	\$1,216	\$72,741,734	\$622	\$65,337,353	\$558	\$610,216	\$5	\$1,221,459,576	\$10,440

**Expenditures**

**Instruction**

Total Basic Programs	\$451,801,210	\$3,889	\$0	\$0	\$0	\$0	\$209,395	\$2	\$0	\$0	\$452,010,606	\$3,891
Salaries for Basic Programs	\$285,965,566	\$2,462	\$0	\$0	\$0	\$0	\$136,879	\$1	\$0	\$0	\$286,102,445	\$2,463
Total Added Needs Programs	\$118,722,499	\$1,022	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$118,722,499	\$1,022
Salaries for Added Needs	\$75,455,748	\$650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,455,748	\$650
Total Adult Education	\$4,970,668	\$5,995	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,970,668	\$5,995
Salaries for Adult Education	\$2,904,032	\$3,502	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,904,032	\$3,502
Employee Benefits for Instruction	\$180,406,269	\$1,542	\$0	\$0	\$0	\$0	\$67,926	\$1	\$0	\$0	\$180,474,195	\$1,543
Total Salaries for Instruction	\$364,325,346	\$3,114	\$0	\$0	\$0	\$0	\$136,879	\$1	\$0	\$0	\$364,462,225	\$3,115
<b>Total Instruction</b>	\$575,494,377	\$4,919	\$0	\$0	\$0	\$0	\$209,395	\$2	\$0	\$0	\$575,703,772	\$4,921
<b>Total FTE Basic Program Teachers</b>	5,057	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$53,195	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$40,599,726	\$347	\$0	\$0	\$0	\$0	\$131,891	\$1	\$0	\$0	\$40,731,618	\$348
Salaries for Pupil Services	\$25,976,696	\$222	\$0	\$0	\$0	\$0	\$97,950	\$1	\$0	\$0	\$26,074,647	\$223
Total Instructional Staff Services	\$31,576,028	\$270	\$0	\$0	\$0	\$0	\$113,034	\$1	\$0	\$0	\$31,689,061	\$271
Salaries for Instructional Staff Supp	\$16,414,959	\$140	\$0	\$0	\$0	\$0	\$81,686	\$1	\$0	\$0	\$16,496,644	\$141
Total School Adm.	\$62,252,847	\$532	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,252,847	\$532
Salaries for School Adm.	\$38,880,247	\$332	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38,880,247	\$332
<b>Total Instructional Support</b>	<b>\$134,428,600</b>	<b>\$1,149</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$244,925</b>	<b>\$2</b>	<b>\$0</b>	<b>\$0</b>	<b>\$134,673,526</b>	<b>\$1,151</b>

**Non-Instructional Support Services**

Total General Administration	\$25,624,105	\$219	\$0	\$0	\$0	\$0	\$1,200	\$0	\$0	\$0	\$25,625,305	\$219
Salaries for General Adm.	\$11,381,285	\$97	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,381,285	\$97
Total Business Administration	\$23,155,794	\$198	\$1,913,110	\$16	\$39,308	\$0	\$14,455	\$0	\$3,233	\$0	\$25,125,900	\$215
Salaries for Business Adm.	\$8,058,903	\$69	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,058,903	\$69
Total Facilities Acquisition	\$21,749	\$0	\$0	\$0	\$3,704,433	\$32	\$0	\$0	\$0	\$0	\$3,726,182	\$32
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$99,769,486	\$853	\$0	\$0	\$589,172	\$5	\$455,520	\$4	\$0	\$0	\$100,814,178	\$862
Salaries for Opns. & Maint.	\$29,461,481	\$252	\$0	\$0	\$0	\$0	\$106,537	\$1	\$0	\$0	\$29,568,018	\$253
Total Transportation	\$44,316,016	\$379	\$0	\$0	\$0	\$0	\$390,673	\$3	\$0	\$0	\$44,706,689	\$382
Salaries for Transportation	\$21,064,744	\$180	\$0	\$0	\$0	\$0	\$153,284	\$1	\$0	\$0	\$21,218,028	\$181
Total Other Support Services	\$13,064,865	\$112	\$0	\$0	\$792	\$0	\$43,871	\$0	\$235,181	\$2	\$13,344,709	\$114
Salaries for Other Support Services	\$5,123,301	\$44	\$0	\$0	\$0	\$0	\$4,059	\$0	\$0	\$0	\$5,127,360	\$44
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$39,555,743	\$338	\$0	\$0	\$39,555,743	\$338
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$18,464,919	\$158	\$0	\$0	\$18,464,919	\$158
<b>Total Non-Instructional Support</b>	<b>\$205,952,014</b>	<b>\$1,760</b>	<b>\$1,913,110</b>	<b>\$16</b>	<b>\$4,333,706</b>	<b>\$37</b>	<b>\$58,926,382</b>	<b>\$504</b>	<b>\$238,414</b>	<b>\$2</b>	<b>\$271,363,625</b>	<b>\$2,319</b>
<b>Total Support Services</b>	<b>\$340,380,615</b>	<b>\$2,909</b>	<b>\$1,913,110</b>	<b>\$16</b>	<b>\$4,333,706</b>	<b>\$37</b>	<b>\$59,171,307</b>	<b>\$506</b>	<b>\$238,414</b>	<b>\$2</b>	<b>\$406,037,151</b>	<b>\$3,471</b>
Total Emp. Bene. for Supp. Servs.	\$79,492,219	\$679	\$0	\$0	\$0	\$0	\$7,956,942	\$68	\$500	\$0	\$87,449,661	\$747
Total Salaries for Supp. Servs.	\$156,361,616	\$1,336	\$0	\$0	\$0	\$0	\$21,121,309	\$181	\$0	\$0	\$177,482,925	\$1,517
<b>Total Current Operating Expenditures</b>	<b>\$915,874,991</b>	<b>\$7,828</b>	<b>\$1,913,110</b>	<b>\$16</b>	<b>\$4,333,706</b>	<b>\$37</b>	<b>\$59,380,702</b>	<b>\$508</b>	<b>\$238,414</b>	<b>\$2</b>	<b>\$981,740,923</b>	<b>\$8,391</b>
Total Salaries in COE	\$520,686,962	\$4,450	\$0	\$0	\$0	\$0	\$21,258,188	\$182	\$0	\$0	\$541,945,150	\$4,632
<b>Community Service Activities</b>	<b>\$6,540,451</b>	<b>\$56</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,462,832</b>	<b>\$30</b>	<b>\$68,939</b>	<b>\$1</b>	<b>\$10,072,222</b>	<b>\$86</b>
<b>Capital Outlay</b>	<b>\$12,121,114</b>	<b>\$104</b>	<b>\$0</b>	<b>\$0</b>	<b>\$73,845,299</b>	<b>\$631</b>	<b>\$984,789</b>	<b>\$8</b>	<b>\$0</b>	<b>\$0</b>	<b>\$86,951,202</b>	<b>\$743</b>
Total Exp Before Transfers	\$934,536,556	\$7,988	\$1,913,110	\$16	\$78,179,005	\$668	\$63,828,323	\$546	\$307,353	\$3	\$1,078,764,346	\$9,221

**Outgoing Transfers**

Other Public Schools in Michigan	\$809,372	\$7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$809,372	\$7
Other Schools Outside Michigan	\$37,244	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$37,244	\$0
Debt	\$2,731,176	\$23	\$137,381,376	\$1,174	\$756,752	\$6	\$0	\$0	\$0	\$0	\$140,869,305	\$1,204
To Other Funds	\$21,435,457	\$183	\$1,275,334	\$11	\$1,125,289	\$10	\$509,931	\$4	\$0	\$0	\$24,346,011	\$208
Other Transactions	\$1,083,527	\$9	\$7,828	\$0	\$14,157	\$0	\$461	\$0	\$81,832	\$1	\$1,187,804	\$10
<b>Total Outgoing Transfers</b>	<b>\$26,096,776</b>	<b>\$223</b>	<b>\$138,664,538</b>	<b>\$1,185</b>	<b>\$1,896,198</b>	<b>\$16</b>	<b>\$510,392</b>	<b>\$4</b>	<b>\$81,832</b>	<b>\$1</b>	<b>\$167,249,736</b>	<b>\$1,430</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$960,633,332</b>	<b>\$8,211</b>	<b>\$140,577,648</b>	<b>\$1,202</b>	<b>\$80,075,203</b>	<b>\$684</b>	<b>\$64,338,714</b>	<b>\$550</b>	<b>\$389,185</b>	<b>\$3</b>	<b>\$1,246,014,082</b>	<b>\$10,650</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(L) 1,000 to 1,499 STATE SCHOOL AID MEMBERS	133,382											

**Balance Sheet Data**

Total Assets	\$363,541,741	\$2,726	\$39,513,405	\$296	\$130,357,043	\$977	\$11,488,611	\$86	\$5,651,003	\$42	\$550,551,803	\$4,128
Total Liabilities	\$207,632,009	\$1,557	\$1,757,064	\$13	\$6,899,009	\$52	\$4,349,934	\$33	\$614,153	\$5	\$221,252,168	\$1,659
End Fund Bal. before Reserves	\$155,909,732	\$1,169	\$37,756,342	\$283	\$123,458,034	\$926	\$7,138,676	\$54	\$5,036,850	\$38	\$329,299,634	\$2,469
Reserves	\$2,729,399	\$20	\$8,646,359	\$65	\$18,652,548	\$140	\$378,408	\$3	\$2,843,807	\$21	\$33,250,522	\$249
Designations	\$1,288,194	\$10	\$463,753	\$3	\$483,491	\$4	\$205,356	\$2	\$0	\$0	\$2,440,793	\$18
Ending Fund Balance	\$151,892,140	\$1,139	\$28,646,229	\$215	\$104,321,995	\$782	\$6,554,912	\$49	\$2,193,042	\$16	\$293,608,319	\$2,201

**Revenues**

Local Sources	\$184,251,399	\$1,381	\$105,514,203	\$791	\$14,811,524	\$111	\$27,071,826	\$203	\$786,971	\$6	\$332,435,922	\$2,492
Other Political Subdivisions	\$321,620	\$2	\$0	\$0	\$0	\$0	\$163,589	\$1	\$0	\$0	\$485,208	\$4
State Sources	\$848,891,661	\$6,364	\$303,320	\$2	\$16,900,000	\$127	\$3,262,699	\$24	\$0	\$0	\$869,357,681	\$6,518
Federal Sources	\$47,933,323	\$359	\$0	\$0	\$0	\$0	\$26,783,446	\$201	\$0	\$0	\$74,716,770	\$560
Total Revenues Before Transfers	\$1,081,398,003	\$8,108	\$105,817,523	\$793	\$31,711,524	\$238	\$57,281,560	\$429	\$786,971	\$6	\$1,276,995,580	\$9,574

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$6,734	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,734	\$0
Transfers from Other Funds	\$529,403	\$4	\$7,825,629	\$59	\$2,661,168	\$20	\$20,659,285	\$155	\$0	\$0	\$31,675,485	\$237
Other Transactions	\$22,424,711	\$168	\$103,634,703	\$777	\$23,407,578	\$175	\$19,465	\$0	\$710	\$0	\$149,487,167	\$1,121
<b>Total Incoming Transfers</b>	\$22,960,848	\$172	\$111,460,332	\$836	\$26,068,746	\$195	\$20,678,750	\$155	\$710	\$0	\$181,169,386	\$1,358
<b>Total Revs, Transfers, Other Trans.</b>	\$1,104,358,851	\$8,280	\$217,277,855	\$1,629	\$57,780,270	\$433	\$77,960,310	\$584	\$787,681	\$6	\$1,458,164,967	\$10,932

**Expenditures**

**Instruction**

Total Basic Programs	\$526,441,199	\$3,967	\$0	\$0	\$0	\$0	\$196,769	\$1	\$0	\$0	\$526,637,969	\$3,968
Salaries for Basic Programs	\$314,908,805	\$2,373	\$0	\$0	\$0	\$0	\$121,821	\$1	\$0	\$0	\$315,030,625	\$2,374
Total Added Needs Programs	\$129,933,956	\$979	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$129,933,956	\$979
Salaries for Added Needs	\$80,105,071	\$604	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,105,071	\$604
Total Adult Education	\$5,156,656	\$7,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,156,656	\$7,700
Salaries for Adult Education	\$2,759,730	\$4,121	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,759,730	\$4,121
Employee Benefits for Instruction	\$195,494,384	\$1,466	\$0	\$0	\$0	\$0	\$64,716	\$0	\$0	\$0	\$195,559,100	\$1,466
Total Salaries for Instruction	\$397,773,606	\$2,982	\$0	\$0	\$0	\$0	\$121,821	\$1	\$0	\$0	\$397,895,427	\$2,983
<b>Total Instruction</b>	\$661,531,811	\$4,960	\$0	\$0	\$0	\$0	\$196,769	\$1	\$0	\$0	\$661,728,581	\$4,961
<b>Total FTE Basic Program Teachers</b>	6,212	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$47,513	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$41,487,620	\$311	\$0	\$0	\$0	\$0	\$38,020	\$0	\$0	\$0	\$41,525,640	\$311
Salaries for Pupil Services	\$25,395,926	\$190	\$0	\$0	\$0	\$0	\$30,374	\$0	\$0	\$0	\$25,426,300	\$191
Total Instructional Staff Services	\$31,607,295	\$237	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,607,295	\$237
Salaries for Instructional Staff Supp	\$14,940,494	\$112	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,940,494	\$112
Total School Adm.	\$71,684,900	\$537	\$0	\$0	\$0	\$0	\$221,545	\$2	\$0	\$0	\$71,906,445	\$539
Salaries for School Adm.	\$40,062,750	\$300	\$0	\$0	\$0	\$0	\$36,734	\$0	\$0	\$0	\$40,099,484	\$301
<b>Total Instructional Support</b>	<b>\$144,779,815</b>	<b>\$1,085</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$259,565</b>	<b>\$2</b>	<b>\$0</b>	<b>\$0</b>	<b>\$145,039,380</b>	<b>\$1,087</b>

**Non-Instructional Support Services**

Total General Administration	\$39,953,983	\$300	\$0	\$0	\$0	\$0	\$3,275	\$0	\$0	\$0	\$39,957,258	\$300
Salaries for General Adm.	\$14,639,683	\$110	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,639,683	\$110
Total Business Administration	\$28,296,230	\$212	\$2,675,031	\$20	\$654,168	\$5	\$508,318	\$4	\$13,652	\$0	\$32,147,400	\$241
Salaries for Business Adm.	\$8,586,487	\$64	\$0	\$0	\$0	\$0	\$311,896	\$2	\$0	\$0	\$8,898,383	\$67
Total Facilities Acquisition	\$61,859	\$0	\$0	\$0	\$3,352,954	\$25	\$0	\$0	\$0	\$0	\$3,414,813	\$26
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$119,192,278	\$894	\$0	\$0	\$1,775,099	\$13	\$385,705	\$3	\$0	\$0	\$121,353,082	\$910
Salaries for Opns. & Maint.	\$31,810,500	\$238	\$0	\$0	\$0	\$0	\$30,868	\$0	\$0	\$0	\$31,841,368	\$239
Total Transportation	\$49,560,841	\$372	\$0	\$0	\$0	\$0	\$538,239	\$4	\$0	\$0	\$50,099,079	\$376
Salaries for Transportation	\$23,106,768	\$173	\$0	\$0	\$0	\$0	\$279,913	\$2	\$0	\$0	\$23,386,681	\$175
Total Other Support Services	\$14,567,064	\$109	\$0	\$0	\$16,465	\$0	\$10,334	\$0	\$219,508	\$2	\$14,813,371	\$111
Salaries for Other Support Services	\$4,334,984	\$33	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,334,984	\$33
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$48,252,432	\$362	\$0	\$0	\$48,252,432	\$362
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$23,908,536	\$179	\$0	\$0	\$23,908,536	\$179
<b>Total Non-Instructional Support</b>	<b>\$251,632,254</b>	<b>\$1,887</b>	<b>\$2,675,031</b>	<b>\$20</b>	<b>\$5,798,687</b>	<b>\$43</b>	<b>\$73,606,839</b>	<b>\$552</b>	<b>\$233,160</b>	<b>\$2</b>	<b>\$333,945,971</b>	<b>\$2,504</b>
<b>Total Support Services</b>	<b>\$396,412,069</b>	<b>\$2,972</b>	<b>\$2,675,031</b>	<b>\$20</b>	<b>\$5,798,687</b>	<b>\$43</b>	<b>\$73,866,403</b>	<b>\$554</b>	<b>\$233,160</b>	<b>\$2</b>	<b>\$478,985,351</b>	<b>\$3,591</b>
Total Emp. Bene. for Supp. Servs.	\$83,063,736	\$623	\$0	\$0	\$0	\$0	\$9,435,799	\$71	\$500	\$0	\$92,500,035	\$693
Total Salaries for Supp. Servs.	\$162,877,591	\$1,221	\$0	\$0	\$0	\$0	\$25,474,977	\$191	\$0	\$0	\$188,352,567	\$1,412
<b>Total Current Operating Expenditures</b>	<b>\$1,057,943,880</b>	<b>\$7,932</b>	<b>\$2,675,031</b>	<b>\$20</b>	<b>\$5,798,687</b>	<b>\$43</b>	<b>\$74,063,173</b>	<b>\$555</b>	<b>\$233,160</b>	<b>\$2</b>	<b>\$1,140,713,931</b>	<b>\$8,552</b>
Total Salaries in COE	\$560,651,196	\$4,203	\$0	\$0	\$0	\$0	\$25,596,798	\$192	\$0	\$0	\$586,247,994	\$4,395
<b>Community Service Activities</b>	<b>\$5,943,951</b>	<b>\$45</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,175,500</b>	<b>\$16</b>	<b>\$250</b>	<b>\$0</b>	<b>\$8,119,701</b>	<b>\$61</b>
<b>Capital Outlay</b>	<b>\$31,909,051</b>	<b>\$239</b>	<b>\$19,341</b>	<b>\$0</b>	<b>\$95,653,689</b>	<b>\$717</b>	<b>\$1,109,568</b>	<b>\$8</b>	<b>\$0</b>	<b>\$0</b>	<b>\$128,691,648</b>	<b>\$965</b>
Total Exp Before Transfers	\$1,095,796,882	\$8,215	\$2,694,372	\$20	\$101,452,377	\$761	\$77,348,241	\$580	\$233,410	\$2	\$1,277,525,281	\$9,578

**Outgoing Transfers**

Other Public Schools in Michigan	\$605,756	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$605,756	\$5
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$7,253,075	\$54	\$209,461,630	\$1,570	\$1,749,593	\$13	\$0	\$0	\$0	\$0	\$218,464,298	\$1,638
To Other Funds	\$26,936,335	\$202	\$3,412,152	\$26	\$998,182	\$7	\$328,804	\$2	\$0	\$0	\$31,675,473	\$237
Other Transactions	\$549,696	\$4	\$24,697	\$0	\$18,351	\$0	\$21,916	\$0	\$10,143	\$0	\$624,802	\$5
<b>Total Outgoing Transfers</b>	<b>\$35,344,862</b>	<b>\$265</b>	<b>\$212,898,478</b>	<b>\$1,596</b>	<b>\$2,766,126</b>	<b>\$21</b>	<b>\$350,720</b>	<b>\$3</b>	<b>\$10,143</b>	<b>\$0</b>	<b>\$251,370,329</b>	<b>\$1,885</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$1,131,141,744</b>	<b>\$8,480</b>	<b>\$215,592,850</b>	<b>\$1,616</b>	<b>\$104,218,502</b>	<b>\$781</b>	<b>\$77,698,960</b>	<b>\$583</b>	<b>\$243,553</b>	<b>\$2</b>	<b>\$1,528,895,609</b>	<b>\$11,463</b>

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Class(M) 500 to 999 STATE SCHOOL AID MEMBERS	103,681											

**Balance Sheet Data**

Total Assets	\$261,965,371	\$2,527	\$49,094,108	\$474	\$52,714,582	\$508	\$7,402,901	\$71	\$3,339,780	\$32	\$374,516,742	\$3,612
Total Liabilities	\$156,936,103	\$1,514	\$768,607	\$7	\$4,248,681	\$41	\$3,527,642	\$34	\$598,382	\$6	\$166,079,415	\$1,602
End Fund Bal. before Reserves	\$105,029,268	\$1,013	\$48,325,500	\$466	\$48,465,901	\$467	\$3,875,259	\$37	\$2,741,399	\$26	\$208,437,327	\$2,010
Reserves	\$2,323,862	\$22	\$10,343,511	\$100	\$3,591,914	\$35	\$36,079	\$0	\$737,872	\$7	\$17,033,239	\$164
Designations	\$646,598	\$6	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$646,598	\$6
Ending Fund Balance	\$102,058,807	\$984	\$37,981,989	\$366	\$44,873,986	\$433	\$3,839,180	\$37	\$2,003,527	\$19	\$190,757,490	\$1,840

**Revenues**

Local Sources	\$130,604,969	\$1,260	\$47,531,185	\$458	\$5,654,159	\$55	\$16,604,973	\$160	\$764,606	\$7	\$201,159,893	\$1,940
Other Political Subdivisions	\$641,066	\$6	\$0	\$0	\$0	\$0	\$172,139	\$2	\$10,679	\$0	\$823,883	\$8
State Sources	\$692,665,104	\$6,681	\$6,013	\$0	\$0	\$0	\$1,522,092	\$15	\$0	\$0	\$694,193,209	\$6,695
Federal Sources	\$45,203,663	\$436	\$0	\$0	\$0	\$0	\$18,466,285	\$178	\$0	\$0	\$63,669,948	\$614
Total Revenues Before Transfers	\$869,114,803	\$8,383	\$47,537,198	\$458	\$5,654,159	\$55	\$36,765,488	\$355	\$775,285	\$7	\$959,846,933	\$9,258

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers from Other Funds	\$1,617,305	\$16	\$20,729,331	\$200	\$4,320,938	\$42	\$14,341,814	\$138	\$0	\$0	\$41,009,388	\$396
Other Transactions	\$30,736,634	\$296	\$30,907,811	\$298	\$31,176,968	\$301	\$162,881	\$2	\$183,763	\$2	\$93,168,057	\$899
<b>Total Incoming Transfers</b>	\$32,353,939	\$312	\$51,637,142	\$498	\$35,497,906	\$342	\$14,504,695	\$140	\$183,763	\$2	\$134,177,445	\$1,294
<b>Total Revs, Transfers, Other Trans.</b>	\$901,468,741	\$8,695	\$99,174,340	\$957	\$41,152,066	\$397	\$51,270,183	\$494	\$959,048	\$9	\$1,094,024,378	\$10,552

**Expenditures**

**Instruction**

Total Basic Programs	\$380,588,575	\$3,679	\$0	\$0	\$0	\$0	\$35,132	\$0	\$0	\$0	\$380,623,707	\$3,679
Salaries for Basic Programs	\$172,650,141	\$1,669	\$0	\$0	\$0	\$0	\$25,143	\$0	\$0	\$0	\$172,675,285	\$1,669
Total Added Needs Programs	\$85,591,743	\$827	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85,591,743	\$827
Salaries for Added Needs	\$39,757,312	\$384	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$39,757,312	\$384
Total Adult Education	\$685,892	\$3,019	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$685,892	\$3,019
Salaries for Adult Education	\$368,672	\$1,623	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$368,672	\$1,623
Employee Benefits for Instruction	\$107,360,548	\$1,035	\$0	\$0	\$0	\$0	\$7,714	\$0	\$0	\$0	\$107,368,262	\$1,036
Total Salaries for Instruction	\$212,776,125	\$2,052	\$0	\$0	\$0	\$0	\$25,143	\$0	\$0	\$0	\$212,801,269	\$2,052
<b>Total Instruction</b>	\$466,866,210	\$4,503	\$0	\$0	\$0	\$0	\$35,132	\$0	\$0	\$0	\$466,901,342	\$4,503
<b>Total FTE Basic Program Teachers</b>	5,044	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$32,148	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
<b>Supporting Services</b>												
<b>Instructional Supporting Services</b>												
Total Pupil Services	\$26,339,456	\$254	\$0	\$0	\$0	\$0	\$178,822	\$2	\$0	\$0	\$26,518,279	\$256
Salaries for Pupil Services	\$9,853,528	\$95	\$0	\$0	\$0	\$0	\$130,436	\$1	\$0	\$0	\$9,983,964	\$96
Total Instructional Staff Services	\$24,601,489	\$237	\$0	\$0	\$0	\$0	\$191,026	\$2	\$0	\$0	\$24,792,515	\$239
Salaries for Instructional Staff Supp	\$6,499,389	\$63	\$0	\$0	\$0	\$0	\$160,918	\$2	\$0	\$0	\$6,660,307	\$64
Total School Adm.	\$66,617,441	\$643	\$0	\$0	\$0	\$0	\$8,890	\$0	\$0	\$0	\$66,626,331	\$643
Salaries for School Adm.	\$22,685,927	\$219	\$0	\$0	\$0	\$0	\$6,760	\$0	\$0	\$0	\$22,692,687	\$219
<b>Total Instructional Support</b>	<b>\$117,558,387</b>	<b>\$1,134</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$378,738</b>	<b>\$4</b>	<b>\$0</b>	<b>\$0</b>	<b>\$117,937,125</b>	<b>\$1,137</b>
<b>Non-Instructional Support Services</b>												
Total General Administration	\$56,465,892	\$545	\$0	\$0	\$0	\$0	\$2,700	\$0	\$0	\$0	\$56,468,592	\$545
Salaries for General Adm.	\$11,162,564	\$108	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,162,564	\$108
Total Business Administration	\$23,715,501	\$229	\$1,629,799	\$16	\$4,264	\$0	\$225,944	\$2	\$516	\$0	\$25,576,023	\$247
Salaries for Business Adm.	\$4,561,947	\$44	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,561,947	\$44
Total Facilities Acquisition	\$17,904	\$0	\$0	\$0	\$5,101,769	\$49	\$0	\$0	\$0	\$0	\$5,119,674	\$49
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$118,835,741	\$1,146	\$0	\$0	\$130,007	\$1	\$248,212	\$2	\$0	\$0	\$119,213,961	\$1,150
Salaries for Opns. & Maint.	\$16,008,528	\$154	\$0	\$0	\$0	\$0	\$48,122	\$0	\$0	\$0	\$16,056,650	\$155
Total Transportation	\$25,758,637	\$248	\$0	\$0	\$0	\$0	\$280,050	\$3	\$0	\$0	\$26,038,687	\$251
Salaries for Transportation	\$12,002,149	\$116	\$0	\$0	\$0	\$0	\$102,304	\$1	\$0	\$0	\$12,104,454	\$117
Total Other Support Services	\$15,259,268	\$147	\$0	\$0	\$4,863	\$0	\$332,305	\$3	\$606,271	\$6	\$16,202,707	\$156
Salaries for Other Support Services	\$2,769,230	\$27	\$0	\$0	\$0	\$0	\$131,574	\$1	\$0	\$0	\$2,900,804	\$28
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$32,476,119	\$313	\$0	\$0	\$32,476,119	\$313
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$14,505,324	\$140	\$0	\$0	\$14,505,324	\$140
<b>Total Non-Instructional Support</b>	<b>\$240,052,943</b>	<b>\$2,315</b>	<b>\$1,629,799</b>	<b>\$16</b>	<b>\$5,240,904</b>	<b>\$51</b>	<b>\$48,070,654</b>	<b>\$464</b>	<b>\$606,787</b>	<b>\$6</b>	<b>\$295,601,087</b>	<b>\$2,851</b>
<b>Total Support Services</b>	<b>\$357,611,330</b>	<b>\$3,449</b>	<b>\$1,629,799</b>	<b>\$16</b>	<b>\$5,240,904</b>	<b>\$51</b>	<b>\$48,449,392</b>	<b>\$467</b>	<b>\$606,787</b>	<b>\$6</b>	<b>\$413,538,212</b>	<b>\$3,989</b>
Total Emp. Bene. for Supp. Servs.	\$43,888,085	\$423	\$0	\$0	\$0	\$0	\$5,759,181	\$56	\$1,000	\$0	\$49,648,266	\$479
Total Salaries for Supp. Servs.	\$85,543,263	\$825	\$0	\$0	\$0	\$0	\$15,264,963	\$147	\$0	\$0	\$100,808,225	\$972
<b>Total Current Operating Expenditures</b>	<b>\$824,477,540</b>	<b>\$7,952</b>	<b>\$1,629,799</b>	<b>\$16</b>	<b>\$5,240,904</b>	<b>\$51</b>	<b>\$48,484,524</b>	<b>\$468</b>	<b>\$606,787</b>	<b>\$6</b>	<b>\$880,439,553</b>	<b>\$8,492</b>
Total Salaries in COE	\$298,319,388	\$2,877	\$0	\$0	\$0	\$0	\$15,290,106	\$147	\$0	\$0	\$313,609,494	\$3,025
<b>Community Service Activities</b>	<b>\$5,322,115</b>	<b>\$51</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,302,351</b>	<b>\$13</b>	<b>\$200</b>	<b>\$0</b>	<b>\$6,624,666</b>	<b>\$64</b>
<b>Capital Outlay</b>	<b>\$20,457,525</b>	<b>\$197</b>	<b>\$0</b>	<b>\$0</b>	<b>\$39,879,964</b>	<b>\$385</b>	<b>\$1,054,962</b>	<b>\$10</b>	<b>\$0</b>	<b>\$0</b>	<b>\$61,392,451</b>	<b>\$592</b>
Total Exp Before Transfers	\$850,257,180	\$8,201	\$1,629,799	\$16	\$45,120,868	\$435	\$50,841,837	\$490	\$606,987	\$6	\$948,456,670	\$9,148
<b>Outgoing Transfers</b>												
Other Public Schools in Michigan	\$578,478	\$6	\$0	\$0	\$0	\$0	\$12,963	\$0	\$0	\$0	\$591,441	\$6
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$9,059,718	\$87	\$105,477,218	\$1,017	\$6,036,405	\$58	\$1,725	\$0	\$0	\$0	\$120,575,065	\$1,163
To Other Funds	\$36,191,818	\$349	\$3,018,685	\$29	\$1,341,377	\$13	\$457,500	\$4	\$0	\$0	\$41,009,379	\$396
Other Transactions	\$9,423,744	\$91	\$0	\$0	\$0	\$0	\$25,135	\$0	\$14,175	\$0	\$9,463,053	\$91
<b>Total Outgoing Transfers</b>	<b>\$55,253,758</b>	<b>\$533</b>	<b>\$108,495,902</b>	<b>\$1,046</b>	<b>\$7,377,782</b>	<b>\$71</b>	<b>\$497,322</b>	<b>\$5</b>	<b>\$14,175</b>	<b>\$0</b>	<b>\$171,638,939</b>	<b>\$1,655</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$905,510,937</b>	<b>\$8,734</b>	<b>\$110,125,701</b>	<b>\$1,062</b>	<b>\$52,498,649</b>	<b>\$506</b>	<b>\$51,339,159</b>	<b>\$495</b>	<b>\$621,162</b>	<b>\$6</b>	<b>\$1,120,095,608</b>	<b>\$10,803</b>

Class(N)	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil
Below 500												
STATE SCHOOL AID MEMBERS	55,722											

**Balance Sheet Data**

Total Assets	\$181,137,976	\$3,251	\$21,293,143	\$382	\$13,966,897	\$251	\$2,828,158	\$51	\$1,887,529	\$34	\$221,113,702	\$3,968
Total Liabilities	\$84,371,822	\$1,514	\$131,099	\$2	\$1,211,008	\$22	\$1,666,582	\$30	\$191,325	\$3	\$87,571,836	\$1,572
End Fund Bal. before Reserves	\$96,766,154	\$1,737	\$21,162,043	\$380	\$12,755,888	\$229	\$1,161,577	\$21	\$1,696,204	\$30	\$133,541,866	\$2,397
Reserves	\$4,562,330	\$82	\$7,484,445	\$134	\$4,738,794	\$85	\$93,656	\$2	\$476,303	\$9	\$17,355,528	\$311
Designations	\$2,294,419	\$41	\$0	\$0	\$57,003	\$1	\$0	\$0	\$82,017	\$1	\$2,433,439	\$44
Ending Fund Balance	\$89,909,404	\$1,614	\$13,677,598	\$245	\$7,960,092	\$143	\$1,067,920	\$19	\$1,137,884	\$20	\$113,752,899	\$2,041

**Revenues**

Local Sources	\$70,300,876	\$1,262	\$17,779,659	\$319	\$3,209,798	\$58	\$5,040,589	\$90	\$160,627	\$3	\$96,491,549	\$1,732
Other Political Subdivisions	\$404,604	\$7	\$0	\$0	\$0	\$0	\$29,155	\$1	\$0	\$0	\$433,759	\$8
State Sources	\$376,749,449	\$6,761	\$169,143	\$3	\$468	\$0	\$752,730	\$14	\$0	\$0	\$377,671,790	\$6,778
Federal Sources	\$40,153,397	\$721	\$0	\$0	\$0	\$0	\$10,400,067	\$187	\$0	\$0	\$50,553,464	\$907
Total Revenues Before Transfers	\$487,608,327	\$8,751	\$17,948,802	\$322	\$3,210,266	\$58	\$16,222,541	\$291	\$160,627	\$3	\$525,150,562	\$9,425

**Incoming Transfers**

Other Public Schools in Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Schools Outside of State	\$0	\$0	\$0	\$0	\$0	\$0	\$1,086	\$0	\$0	\$0	\$1,086	\$0
Transfers from Other Funds	\$1,832,800	\$33	\$9,739,028	\$175	\$1,362,391	\$24	\$5,534,180	\$99	\$0	\$0	\$18,468,398	\$331
Other Transactions	\$29,502,397	\$529	\$22,658,761	\$407	\$25,112,131	\$451	\$18,418	\$0	\$0	\$0	\$77,291,707	\$1,387
<b>Total Incoming Transfers</b>	\$31,335,196	\$562	\$32,397,789	\$581	\$26,474,522	\$475	\$5,553,684	\$100	\$0	\$0	\$95,761,191	\$1,719
<b>Total Revs, Transfers, Other Trans.</b>	\$518,943,523	\$9,313	\$50,346,590	\$904	\$29,684,788	\$533	\$21,776,224	\$391	\$160,627	\$3	\$620,911,753	\$11,143

**Expenditures**

**Instruction**

Total Basic Programs	\$197,896,598	\$3,556	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$197,896,598	\$3,556
Salaries for Basic Programs	\$71,244,848	\$1,280	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$71,244,848	\$1,280
Total Added Needs Programs	\$46,201,633	\$830	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$46,201,633	\$830
Salaries for Added Needs	\$16,165,693	\$290	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,165,693	\$290
Total Adult Education	\$541,314	\$8,173	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$541,314	\$8,173
Salaries for Adult Education	\$208,352	\$3,146	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$208,352	\$3,146
Employee Benefits for Instruction	\$42,644,959	\$765	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$42,644,959	\$765
Total Salaries for Instruction	\$87,618,894	\$1,572	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$87,618,894	\$1,572
<b>Total Instruction</b>	\$244,639,545	\$4,390	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$244,639,545	\$4,390
<b>Total FTE Basic Program Teachers</b>	2,971	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Avg Basic Program Teacher's Salary</b>	\$22,195	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	General Fund		Debt Retirement		Capital Projects		Special Revenue		Trust Fund		All Funds	
	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil	Total	Per Pupil

**Supporting Services**

**Instructional Supporting Services**

Total Pupil Services	\$12,416,693	\$223	\$0	\$0	\$0	\$0	\$8,454	\$0	\$0	\$0	\$12,425,147	\$223
Salaries for Pupil Services	\$3,241,660	\$58	\$0	\$0	\$0	\$0	\$7,149	\$0	\$0	\$0	\$3,248,809	\$58
Total Instructional Staff Services	\$12,568,329	\$226	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,568,329	\$226
Salaries for Instructional Staff Supp	\$2,595,800	\$47	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,595,800	\$47
Total School Adm.	\$35,535,971	\$638	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,535,971	\$638
Salaries for School Adm.	\$8,126,496	\$146	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,126,496	\$146
<b>Total Instructional Support</b>	<b>\$60,520,993</b>	<b>\$1,086</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,454</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,529,447</b>	<b>\$1,086</b>

**Non-Instructional Support Services**

Total General Administration	\$47,515,779	\$853	\$0	\$0	\$0	\$0	\$550	\$0	\$0	\$0	\$47,516,329	\$853
Salaries for General Adm.	\$7,974,408	\$143	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,974,408	\$143
Total Business Administration	\$15,586,137	\$280	\$929,660	\$17	\$18,769	\$0	\$7,700	\$0	\$45,385	\$1	\$16,587,651	\$298
Salaries for Business Adm.	\$2,022,089	\$36	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,022,089	\$36
Total Facilities Acquisition	\$207,992	\$4	\$0	\$0	\$887,184	\$16	\$2,048	\$0	\$0	\$0	\$1,097,224	\$20
Salaries for Facilities Acq.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operations and Maintenance	\$67,837,563	\$1,217	\$0	\$0	\$384,202	\$7	\$88,857	\$2	\$0	\$0	\$68,310,623	\$1,226
Salaries for Opns. & Maint.	\$5,389,374	\$97	\$0	\$0	\$0	\$0	\$1,309	\$0	\$0	\$0	\$5,390,683	\$97
Total Transportation	\$11,788,617	\$212	\$0	\$0	\$0	\$0	\$62,086	\$1	\$0	\$0	\$11,850,704	\$213
Salaries for Transportation	\$3,939,960	\$71	\$0	\$0	\$0	\$0	\$22,922	\$0	\$0	\$0	\$3,962,882	\$71
Total Other Support Services	\$5,916,727	\$106	\$0	\$0	\$0	\$0	\$58,280	\$1	\$63,135	\$1	\$6,038,143	\$108
Salaries for Other Support Services	\$796,010	\$14	\$0	\$0	\$0	\$0	\$49,082	\$1	\$0	\$0	\$845,093	\$15
School Lunch Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$16,180,251	\$290	\$0	\$0	\$16,180,251	\$290
School Athletic Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$4,159,768	\$75	\$0	\$0	\$4,159,768	\$75
<b>Total Non-Instructional Support</b>	<b>\$148,852,816</b>	<b>\$2,671</b>	<b>\$929,660</b>	<b>\$17</b>	<b>\$1,290,156</b>	<b>\$23</b>	<b>\$20,559,541</b>	<b>\$369</b>	<b>\$108,520</b>	<b>\$2</b>	<b>\$171,740,693</b>	<b>\$3,082</b>
<b>Total Support Services</b>	<b>\$209,373,809</b>	<b>\$3,758</b>	<b>\$929,660</b>	<b>\$17</b>	<b>\$1,290,156</b>	<b>\$23</b>	<b>\$20,567,995</b>	<b>\$369</b>	<b>\$108,520</b>	<b>\$2</b>	<b>\$232,270,140</b>	<b>\$4,168</b>
Total Emp. Bene. for Supp. Servs.	\$15,580,688	\$280	\$0	\$0	\$0	\$0	\$1,984,508	\$36	\$0	\$0	\$17,565,196	\$315
Total Salaries for Supp. Servs.	\$34,085,798	\$612	\$0	\$0	\$0	\$0	\$4,803,012	\$86	\$0	\$0	\$38,888,810	\$698
<b>Total Current Operating Expenditures</b>	<b>\$454,013,354</b>	<b>\$8,148</b>	<b>\$929,660</b>	<b>\$17</b>	<b>\$1,290,156</b>	<b>\$23</b>	<b>\$20,567,995</b>	<b>\$369</b>	<b>\$108,520</b>	<b>\$2</b>	<b>\$476,909,685</b>	<b>\$8,559</b>
Total Salaries in COE	\$121,704,691	\$2,184	\$0	\$0	\$0	\$0	\$4,803,012	\$86	\$0	\$0	\$126,507,703	\$2,270
<b>Community Service Activities</b>	<b>\$3,196,996</b>	<b>\$57</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$691,418</b>	<b>\$12</b>	<b>\$33,150</b>	<b>\$1</b>	<b>\$3,921,565</b>	<b>\$70</b>
<b>Capital Outlay</b>	<b>\$19,746,648</b>	<b>\$354</b>	<b>\$3,456</b>	<b>\$0</b>	<b>\$25,149,312</b>	<b>\$451</b>	<b>\$191,498</b>	<b>\$3</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,090,914</b>	<b>\$809</b>
Total Exp Before Transfers	\$476,956,998	\$8,560	\$933,116	\$17	\$26,439,468	\$474	\$21,450,911	\$385	\$141,670	\$3	\$525,922,164	\$9,438

**Outgoing Transfers**

Other Public Schools in Michigan	\$216,561	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$216,561	\$4
Other Schools Outside Michigan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt	\$12,357,265	\$222	\$46,480,092	\$834	\$1,538,533	\$28	\$0	\$0	\$4,569	\$0	\$60,380,459	\$1,084
To Other Funds	\$14,336,051	\$257	\$619,807	\$11	\$3,468,130	\$62	\$44,110	\$1	\$305	\$0	\$18,468,402	\$331
Other Transactions	\$586,013	\$11	\$2	\$0	\$33,750	\$1	\$7,363	\$0	\$0	\$0	\$627,128	\$11
<b>Total Outgoing Transfers</b>	<b>\$27,495,889</b>	<b>\$493</b>	<b>\$47,099,901</b>	<b>\$845</b>	<b>\$5,040,413</b>	<b>\$90</b>	<b>\$51,473</b>	<b>\$1</b>	<b>\$4,874</b>	<b>\$0</b>	<b>\$79,692,550</b>	<b>\$1,430</b>
<b>Total Exp., Outgoing Transfers</b>	<b>\$504,452,886</b>	<b>\$9,053</b>	<b>\$48,033,017</b>	<b>\$862</b>	<b>\$31,479,881</b>	<b>\$565</b>	<b>\$21,502,384</b>	<b>\$386</b>	<b>\$146,544</b>	<b>\$3</b>	<b>\$605,614,713</b>	<b>\$10,869</b>