# Collaborative Evaluation in the Small Business Assessment Program

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#### The Small Business Dilemma

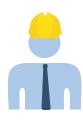
Like most utilities, Consumers Energy has a large **small business customer base**...





but small businesses are more difficult to engage in energy efficiency programs than mid-sized or large businesses.

Consumers Energy was **already offering successful programs for small businesses**, including a trade ally driven program and a direct install program...







but wanted to reach a **larger number of customers** and increase participation in energy efficiency programs.



## The Concept



#### **Consumers Energy's Idea:**

Provide free, walk-through energy assessment to small businesses

Lighter "touch" than existing energy efficiency programs, reaching far more customers

Provide recommendations and report about energy savings, direct install (where appropriate) and drive customers to other efficiency programs





#### **EMI Consulting Partnership:**

Involved in planning and design from first concept

Provide evaluation and research support throughout program life



#### The Partnership

Consumers Energy wanted to "get it right" from the beginning of program, and sought out feedback to make program as effective as possible.

EMI Consulting used a flexible and iterative evaluation process called developmental evaluation to be able to:



Incorporate evaluation and research **early** 



Provide **rapid feedback** on program changes



Be **agile** to developing program design





Provide **prospective and actionable** recommendations



#### The Partnership

EMI Consulting used an iterative evaluation loop, where the research would then inform future research or recommendations.

#### Example of iterative process:



Question from research: What do customers need to implement recommendations?





Research designed: Added a "next steps" section to the report



Design evaluation research: Customer interviews and auditor ride-alongs





Research finding: Some customers need additional information on next steps, including contractors







## Program Design



Auditor (utility staff) goes door-to-door to small businesses and offers free assessment



Auditor identifies opportuities and educates about energy use and programs



When applicable, auditor offers and installs equipment while at the facility





Auditor talks through recommendations, equipment, and next steps with customer





Auditor provides customer with kit that includes free energy efficient measures



Auditor sends report with recommended improvements and next steps





## Report

#### **ENERGY ASSESSMENT REPORT**



#### RECOMMENDED ENERGY SAVING OPPORTUNITIES

500 lbs)

Based on our observations during your energy assessment, we recommend the following energy saving opportunities. The items listed qualify for prescriptive incentives through Consumers Energy Business Energy Efficiency Programs. Consumers Energy also offers custom rebates for projects not included in our prequalified equipment lists or addressed in other programs. The energy and cost savings provided below represent estimated savings should you choose to implement the recommended items. These estimates are subject to change based on rate or usage differences.

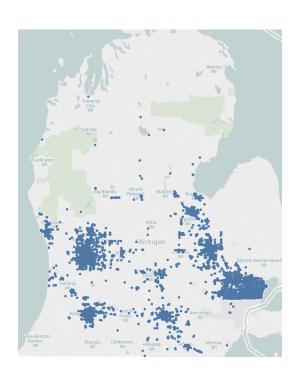
	Relamp 1 Lamp 4' 32W T8 Linear Fluorescent fixtures with tubular LED lamps							
	Upgrading a standard 4' 32W T8 lamp to a tubular LED (TLED) can provide energy savings as simple as a lamp change. Coupling upgrades with controls, when applicable, can also provide even further savings.							
1	EXISTING	PROPOSED	SPACE	QUANTITY	Annual Savings  KWH MCF COST			ESTIMATED INCENTIVE
	Linear Fluorescent 32W 1L T8 NBF	1L 4ft Linear Replacement LED Lamp DLC	Whole Building	20	907	0.00	\$91	\$100.00
	Replace 400W Flood/Spot Metal Halide exterior fixture with LED							
2								
	EXISTING	PROPOSED	SPACE	QUANTITY	Annual Savings  KWH MCF COST			ESTIMATED INCENTIVE
	Metal Halide 400W Standard 1L Flood/Spot	LED equivalent 400W metal halide exterior flood/spot	Whole Building	10	6,897	0.00	\$690	\$657.95
	Replace inefficient ice machine with ENERGYSTAR machine (< 500 lbs)							
	Replacing old or failing ice ma STAR ice machines are more	or energy sa	ivings, as ne	w ENERGY				
•	on a constant of the more	smooth and may have additions	ar correct rottures.					
3	EXISTING	PROPOSED	SPACE	QUANTITY	KWH	Annual Savings ESTIM  KWH MCF COST INCE		
	Less Efficient Ice Machine	Replace inefficient ice machine with ENERGYSTAR machine (<	Whole Building	2	1,002	0.00	\$100	\$800.00





## Program Successes

The SBA program has been a successful pipeline for driving small business customers into the energy efficiency programs.



16,391

Total number of assessments completed to date.

3,089,000 kWh 3,420 MCF Energy savings from the SBA program *only*.

1,853

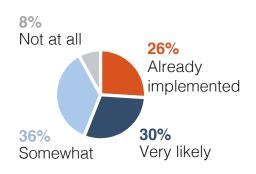
Projects resulting from the SBA program.

26,863,000 kWh 25,243 MCF Energy savings resulting from those projects (in addition to the savings through the program).





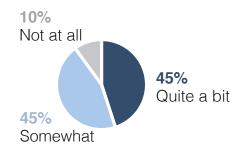
# Program Successes



In latest survey results, over one-quarter of participants who received their report had **already implemented a recommendation**.

Customers were surveyed between 1 to 3 months from their assessment.

An additional 30% were "very likely" to implement recommendations.



90% said the assessment had **increased their understanding of their energy use**, either "somewhat" or "quite a bit".





## Program Successes

The SBA program has also been very well-received by the small business community.



"I like the initiative and they gave explanations. They tried to find solutions. It was nice that someone would come out to try to find these solutions."

"It just kind of opened my eyes to opportunities where we could save money... That was pretty cool. I'm glad someone stopped by so now I have some opportunity to save the company some money. It is a great idea."





