## Optional Table 3A Summary of Specific Annual Objectives 2009
## Community Development MSHDA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|---|
| **DH-1** | **Availability/Accessibility of Decent Housing** | | | | | | | |
| **DH-1.1** | | | | | 2005 | | | |
| | | | | | 2006 | | | |
| | | | | | 2007 | | | |
| | | | | | 2008 | | | |
| | | | | | 2009 | | | |
| | | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2** | **Affordability of Decent Housing** | | | | | | | |
| **DH-2.1** | Address the need for affordable housing by offering rehabilitation assistance to very low income households | | CDBG<br>HOME | Number of units occupied by very low income households<br>Number of units brought to standards<br>Number of units made lead safe | 2005 | | | |
| | | | | | 2006 | | | |
| | | | | | 2007 | 500 | 529 | 105% |
| | | | | | 2008 | 500 | 350 | 70% |
| | | | | | 2009 | 450 | 524 | 116% |
| | | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2.2** | Address the need for affordable housing by offering rehabilitation and or downpayment assistance to low income homebuyers. Including Habitat for Humanity homebuyers | | HOME | Number of persons receiving counseling<br>Number of 1st time homebuyers<br>Number of units meeting energy standards | 2005 | | | |
| | | | | | 2006 | | | |
| | | | | | 2007 | 350 | 607 | 173% |
| | | | | | 2008 | 350 | 249 | 71% |
| | | | | | 2009 | 250 | 231 | 92% |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2.3** | Address the need for affordable housing by rehabilitating rental housing | | CDBG<br>HOME | Number of units brought to standards<br>Number of units made lead safe<br>Number of units created through the conversion of non-residential to residential | | | | |
| | | | | | 2007 | 50 | 157 | 314% |
| | | | | | 2008 | 100 | 35 | 35% |
| | | | | | 2009 | 100 | 164 | 164% |
| | | | | | | | | |
| | | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives-
## Downtown Development MSHDA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **SL-1** | **Availability/Accessibility of Suitable Living Environment** | | | | | | |
| **SL-1.1** | The **Blueprints and MainStreet Programs** are planning programs designed to improve the quality of life for the residents and business owners within a community. These planning programs help communities add capacity for the further development of new jobs and housing opportunities. In addition, these programs are the basis for identifying the availability, accessibility, and feasibility of utilizing funds and resources to make modifications and or sustain current practices to improve the community and its living environment. | CDBG | Amount of money leveraged; Total number of community residents/beneficiaries; Percentage of low/mod persons served; Total number of activities in plan implemented; Private investment; and Job Creation | 2005 | | | |
| | | | | 2006 | | | |
| | | Local Match | | 2007 | 8 | 12 | 150% |
| | | | | 2008 | 4 | 3 | 75% |
| | | | | 2009 | N/A | | |
| | | | **MULTI-YEAR GOAL** | | | | |
| **SL-2** | **Affordability of Suitable Living Environment** | | | | | | |
| **SL-2.1** | The VSCI program is designed to improve the downtown's infrastructure quality and reduce redevelopment costs to make a project feasible. Six communities were selected via a competitive process. The communities then applied for eligible projects. | | Amount of money leveraged; number of CDBG projects implemented; National Objective/Beneficiary documentation; six month progress reports; before, after, and during photos. | 2007 | 6 | 34 | 566% |
| | | | | 2008 | 2 | 0 | 0 |
| | | | | 2009 | N/A | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| **SL-3** | **Sustainability of Suitable Living Environment** | | | | | | |
| **SL-3.1** | The downtown **Land Assembly Program** enables a community to secure and demolish a blighted parcel in order to improve the aesthetic and physical conditions of the | CDBG | Elimination of blight; Size of parcel; SEV value on a yearly basis. | 2005 | | | |
| | | | | 2006 | | | |
| | | Local Match: | | 2007 | 5 | 3 | 50% |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| | parcel and to minimize downtown deterioration. This program also is designed to allow the community, once program requirements are met, to make the parcels available for uses that would better serve the residents and help sustain the downtown as a hub which provides goods and services to the community thereby creating a more suitable living environment. | Minimum of 25% of total project costs required. | | 2008 | 2 | 0 | 0 |
| | | | | 2009 | N/A | | |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives
## Downtown Development MSHDA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **EO-1** | **Availability/Accessibility of Economic Opportunity** | | | | | | |
| **EO-1.1** | The **Signature Building Program** enables a community to secure a building that is a focal point within the downtown for commercial rehabilitation purposes that will result in job creation and once redeveloped would become an asset and make a significant contribution to the overall downtown area.<br><br>The CDBG funding allows the community to acquire property that a developer would not typically purchase and redevelop due to the substantial amount of money required and that its current owners are experiencing challenges with developing and/or maintaining and is currently being underused. Therefore, this program gives the community availability/accessibility to funding to stimulate economic opportunity within a downtown. | CDBG | Amount of dollars leveraged: Number of new business tenants; Number of new jobs created; Number of jobs held by low/mod utilizing an Income Certification Form that documents income levels; types of jobs; employer sponsored health care; and categories including race, ethnicity, and disability; yearly SEV value of property; six month progress reports; before, after, and during photographs. | 2005 | | | |
| | | | | 2006 | | | |
| | | Local/Private Match: Minimum of 25% of total project costs required. | | 2007 | 8 | 7 | 80% |
| | | | | 2008 | 6 | 2 | 33% |
| | | | | 2009 | N/A | | |
| | | | **MULTI-YEAR GOAL** | | | | |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **EO-2** | **Affordability of Economic Opportunity** | | | | | | |
| **EO-2.1** | The **Downtown Infrastructure Program** enables a community to improve the downtown's infrastructure quality and reduce redevelopment costs to make a project feasible. This program is restricted to providing public downtown infrastructure improvements that are tied to new commercial/mixed-use development activities which require the additional infrastructure to create new economic opportunities and job creation activity within a downtown area. | CDBG | Amount of $'s leveraged: Number of new business tenants; Number of new jobs created; Number of jobs held by low/mod utilizing an Income Certification Form that documents income levels; types of jobs; employer sponsored health care; and categories including race, ethnicity, and disability; yearly SEV value of property; six month progress reports; before, after, and during photographs. | 2005 | | | |
| | | | | 2006 | | | |
| | | Local Match: Minimum of 10% of total project costs required. | | 2007 | 6 | 11 | 183% |
| | | | | 2008 | 5 | 3 | 60% |
| | | Private Match: 2:1 match ratio preferred | | 2009 | N/A | | |
| | | | **MULTI-YEAR GOAL** | | | | |
| **EO-3** | **Sustainability of Economic Opportunity** | | | | | | |
| **EO-3.1** | The downtown **Façade Program** is structured to provide commercial façade improvements to sustain and minimize deterioration of the downtown area. This program is based on the premise that the exterior improvements will stimulate additional private investment in the buildings and the surrounding area, attract and increase additional customers, thereby resulting in additional downtown economic opportunities. | CDBG | Amount of $'s leveraged: Number of new business tenants; Number of new jobs created; Number of jobs held by low/mod utilizing an Income Certification Form that documents income levels; types of jobs; employer sponsored health care; and categories including race, ethnicity, and disability; yearly SEV value of property; six month progress reports; before, after, and during photographs. | 2005 | | | |
| | | | | 2006 | | | |
| | | Local/Private Match: Minimum of 50% of total project costs required. | | 2007 | 14 | 22 | 157% |
| | | | | 2008 | 15 | 13 | 86% |
| | | | | 2009 | N/A | | |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives
## Downtown Development MSHDA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **CR-1** | **Community Revitalization** | | | | | | |
| **CR-1.1** | The **Downtown Planning/Marketing Program** enables a community to identify and determine what activities the community could do to increase the availability/accessibility of economic opportunities to revitalize and stimulate job creation within the downtown area. | CDBG | Amount of money leveraged; Total number of community residents/beneficiaries; Percentage of low/mod persons served. | 2005 | | | |
| | | | | 2006 | | | |
| | | Local Match: Minimum of 50% of total project costs required. | | 2007 | 6 | 5 | 83% |
| | | | | 2008 | 4 | 0 | 0 |
| | | | | 2009 | N/A | | |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives-
## Economic Development MEDC

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **SL-2** | **Affordability of Suitable Living Environment** | | | | | | |
| **SL-2.1** | **Infrastructure Capacity Enhancement**<br>This program is designed to upgrade existing public infrastructure systems by replacing deteriorating or obsolete systems or by adding capacity to existing systems in low to moderate income communities. This will be an announced competitive round based on availability of funds. | CDBG-Community-Private | Projects are expected to increase the capacity of public infrastructure systems in communities/neighborhoods where at least 51% of the residents are low to moderate income. | 2005 | | | |
| | | | | 2006 | | | |
| | | Expected to assist 2 communities | | 2007 | 2 | 37 | 1850% |
| | | | | 2008 | 2 | 7 | 350% |
| | | Leverage:<br>Projects with the highest % of matching funds will be given priority. | | 2009 | 2 | 30 | 1500% |
| | | | **MULTI-YEAR GOAL** | | | | |
| **SL-3** | **Sustainability of Suitable Living Environment** | | | | | | |
| **SL-3.1** | **Elimination of Blight**<br>This program is designed to provide assistance to communities in eliminating spot blight and increase the safety to its residence. | CDBG-Community-Private | Projects are expected to eliminate public safety threats by removing slum and blighted buildings. | 2005 | | | |
| | | | | 2006 | | | |
| | | Expected to assist 4 communities. | | 2007 | 4 | 0 | 0 |
| | | | | 2008 | 4 | 0 | 0 |
| | | Leverage:<br>Other funds must be provided. Priority will be given to projects that have 25% match. | | 2009 | 4 | 2 | 50% |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives-
## Economic Development MEDC

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **EO-1** | **Availability/Accessibility of Economic Opportunity** | | | | | | |
| **EO-1.1** | **Economic Development Infrastructure: Job Creation**<br>Supports communities seeking to provide necessary public infrastructure and private industry support to induce job creation. Communities may request funds to provide necessary water or sanitary sewer lines and related facilities, streets, roads, bridges, sidewalks, parking facilities, pedestrian malls, alleys, property designated to reduce, eliminate or prevent the spread of identified soil or groundwater contamination, drainage systems, waterways, and publicly owned utilities and systems. Privately owned utility and pipe line pojects may be considered where existing service placement impedes development and requires relocation and where a significant case is made for extension or enhancement of service delivery can be made, including the inability of the service provider to fund the necessary costs. Privately owned rail enhancement projects may be cons9dered where CDBG funds represent no more than 50% of the necessary reaio improvement/extension costs. | CDBG-Community-Private<br>CDBG-Community-Private | Projects are expected to result in the creation of jobs for low to moderate income persons. Projects will provide jobs where at least 51% of new jobs are made available to or held by low to moderate income persons. | 2005<br>2006 | | | |
| | | Expected to assist 6 projects | | 2007 | 361 | 418 | 115% |
| | | | | 2008 | 361 | 670 | 185% |
| | | Leverage:<br>Will be tailored to specific project needs. | | 2009 | 361 | 462 | 128% |
| | | | **MULTI-YEAR GOAL** | | | | |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **EO-2** | **Affordability of Economic Opportunity** | | | | | | |
| **EO-2.1** | **Incubator/Entrepreneurial Development**<br>This program is designed to assist communities with construction or expansion of public incubator. This project will a make the cost of a facility lower and more affordable for new businesses and entrepreneurs. | CDBG- Local Community-Private<br>Expected to assist 6 communities and create 75 jobs<br>Leverage:<br>Local participation of at least 30% of infrastructure costs.<br>Private participation<br>Priority given to projects with 2:1 or greater match. | Projects are expected to result in the creation of jobs for low to moderate income persons. Projects will provide jobs where at least 51% of new jobs are made available to or held by low to moderate income persons. | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | 75 | 0 | 0 |
| | | | | 2008 | 75 | 2 | 3% |
| | | | | 2009 | 75 | 0 | 0 |
| | | | **MULTI-YEAR GOAL** | | | | |
| **EO-3** | **Sustainability of Economic Opportunity** | | | | | | |
| **EO-3.1** | **Economic Development Planning**<br>The program is designed to help communities accomplish project specific public planning and design work which is likely to lead to an eligible economic development implementation project within 2 years. The program provides sustainability to communities by accomplishing planning activities that are designed to improve the economic climate of the community. | CDBG- Local Community<br>Expected to assist 10 communities with planning.<br>Leverage Ratio:<br>Minimum 10% match<br>Preference given to projects that can provide 1:1 ratio on match. | Projects are expected to lead to job creation within 2-4 years. Fifty-one percent of jobs created as a result of these studies are expected to be held by or made available to low and moderate income persons. | 2006 | | | |
| | | | | 2007 | 10 | 0 | 0 |
| | | | | 2008 | 0 | | |
| | | | | 2009 | 5 | 6 | 120% |
| | | | | | | | |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives HOPWA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **DH-2** | **Affordability of Decent Housing** | | | | | | |
| **DH-2.1** | Provide Tenant-Based Rental Assistance (TBRA) for the purpose of providing decent affordable housing. | HOPWA | Number of Households receiving TBRA | 2005 | 150 | 203 | 135% |
| | | | | 2006 | 150 | 219 | 146% |
| | | | | 2007 | 50 | 54 | 108% |
| | | | | 2008 | 50 | 29 | 58% |
| | | | | 2009 | 50 | n/a | |
| | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2** | **Affordability of Decent Housing** | | | | | | |
| **DH-2.2** | Provide Short-Term Rent, Mortgage, Utilities assistance (STRMU) for the purpose of providing decent affordable housing. | HOPWA | Number of Households receiving STRMU | 2005 | 400 | 403 | 100% |
| | | | | 2006 | 400 | 292 | 73% |
| | | | | 2007 | 250 | 326 | 130% |
| | | | | 2008 | 250 | 241 | 96% |
| | | | | 2009 | 250 | n/a | |
| | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2** | **Affordability of Decent Housing** | | | | | | |
| **DH-2.3** | Provide Permanent Housing Placement assistance for the purpose of providing decent affordable housing. | HOPWA | Number of Households receiving Permanent Housing Placement assistance | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | 50 | 10 | 20% |
| | | | | 2008 | 50 | 146 | 300% |
| | | | | 2009 | 50 | n/a | |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives HOPWA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **DH-2** | **Affordability of Decent Housing** | | | | | | |
| **DH-2.4** | Provide Housing Information Services for the purpose of providing decent affordable housing. | HOPWA | Number of Households receiving Housing Information Services | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | 250 | 214 | 86% |
| | | | | 2008 | 250 | 488 | 195% |
| | | | | 2009 | 250 | n/a | |
| | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2** | **Affordability of Decent Housing** | | | | | | |
| **DH-2.5** | Provide Resource Identification services for the purpose of providing decent affordable housing. | HOPWA | Amount of funds expended for Resource Identification | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | 15,000 | 49,934 | 290% |
| | | | | 2008 | 15,000 | 48,082 | 320% |
| | | | | 2009 | 15,000 | n/a | |
| | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2** | **Affordability of Decent Housing** | | | | | | |
| **DH-2.6** | Provide Supportive Services for the purpose of providing decent affordable housing. | HOPWA | The number of persons receiving Supportive Services ONLY.<br>No Housing Assistance | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | 25 | 21 | 84% |
| | | | | 2008 | 25 | 52 | 208% |
| | | | | 2009 | 25 | n/a | |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives-
## Multifamily Rental Development and Preservation MSHDA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **DH-1** | **Availability/Accessibility of Decent Housing** | | | | | | |
| **DH-1.1** | | | | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | | | |
| | | | | 2008 | | | |
| | | | | 2009 | | | |
| | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2** | **Affordability of Decent Housing** | | | | | | |
| **DH-2.1** | Address the need for affordable decent housing for ELI, VLI and MLI by providing gap financing for newly constructed or rehabilitated rental units. | HOME | Number of households assisted. | 2007 | 789 | 405 | 51% |
| | | | | 2007 | *300 | 188 | 62.6% |
| | | HOME | | 2008 | 350 | 126 | 36% |
| **DH-2.2** | ~~Address the need to preserve existing affordable housing by providing gap subsidy to rehabilitate existing multifamily units that requires the owner to extend the low-income character of the development. *~~ | | Number of units sustained as low-income housing. | 2009 | 300 | 170 | 56% |
| | | | | | | | |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives-
## Supportive Housing MSHDA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **DH-1** | **Availability/Accessibility of Decent Housing** | | | | | | |
| **DH-1.1** | Homeless Prevention | McKinney Vento | Number assisted with:<br>Utility arrearages, foreclosure, first months rent, homeless prevention. | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | 1400 | 3468 | 247% |
| | | | | 2008 | 2000 | 11,365 | 568% |
| | | | | 2009 | 11,000 | 26,985 | 245% |
| | | | **MULTI-YEAR GOAL** | | | | |
| **DH-2** | **Affordability of Decent Housing** | | | | | | |
| **DH-2.1** | Address the need for affordable decent housing for VLI special needs households through funding new construction or rehabilitation rental units. | HOME | Number of units occupied by very VLI special needs households. | 2005 | | | |
| | | | | 2006 | | | |
| | | | Number of units occupied by VLI homeless families with children. | 2007 | 150 | 267 | 178% |
| | | | | 2008 | 160 | 0 | 0 |
| | | | Number of units occupied by VLI homeless youth. | 2009 | 200 | 170 | 85% |
| | | | **MULTI-YEAR GOAL** | | | | |
| **DH-3** | **Sustainability of Decent Housing** | | | | | | |
| **DH-3.1** | | | | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | | | |
| | | | | 2008 | | | |
| | | | | 2009 | | | |
| | | | **MULTI-YEAR GOAL** | | | | |

## Optional Table 3A Summary of Specific Annual Objectives
## Supportive Housing MSHDA

| Specific Obj. # | Outcome/Objective<br>Specific Annual Objectives | Sources of Funds | Performance Indicators | Program Year | Expected Number | Actual Number | Percent Completed |
|---|---|---|---|---|---|---|---|
| **SL-1** | **Availability/Accessibility of Suitable Living Environment** | | | | | | |
| **SL-1.1** | Essential Services | McKinney Vento | Number assisted with:<br>Mental Health counseling, substance abuse counseling, case management, and shelter. | 2005 | | | |
| | | | | 2006 | | | |
| | | | | 2007 | 12,000 | 9613 | 80.1 |
| | | | | 2008 | 8000 | 8177 | 102% |
| | | | | 2009 | 8,000 | 12,297 | 154% |
| | | | **MULTI-YEAR GOAL** | | | | |
| **SL-2** | **Affordability of Suitable Living Environment** | | | | | | |
| **SL-2.1** | Improve the sustainability of suitable living environment for ~~Homeless Youth~~ persons who are Homeless. | HOME | Number of homeless youth, **domestic violence survivors, chronically homeless and families** housed, if they remain housed and where they live after receiving TBRA. | 2007 | 200 | 61 | 30.5 |
| | | | | 2007 | *320 | 291 | 90.9% |
| | | HOME | | 2008 | 500 | 968 | 193% |
| **SL-2.2** | ~~Improve the sustainability of suitable living environment for homeless families. *~~ | | | 2009 | 950 | 632 | 67% |
| | | | ~~Number of homeless families housed, if they remain housed and where they live after receiving TBRA.~~ | | | | |
| | | | **MULTI-YEAR GOAL** | | | | |