Asset Management

Presenters:

- Luke Dehtiar, P.E. GR District Supervisor
- Bob Schneider Revolving Loan Section
- Mark Conradi Revolving Loan Section
- Dan Lewis, P.E. Prein & Newhof

Topics Covered Today:

- Asset Management Basics
- Overview of Available Tools
- DEQ Requirements
- Financial Considerations
- Practical Perspectives



Asset Management Basics

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Overview

- What asset management is.
- Why asset management programs are necessary.
- How asset management benefits you.
- How to get started.

Definition of Asset Management

• From the MI SDWA:

"Asset management program" means a program that identifies the desired level of service at the lowest life cycle cost for rehabilitating, repairing, or replacing the assets associated with the waterworks system.

• EPA's "Asset Management 101":

"A process for maintaining a desired level of customer service at the best appropriate cost."

What is an Asset?

- All of the "things" that are needed for the water system to function.
 - Intakes/Wells
 - Treatment equipment
 - Pumps
 - Pipes and appurtenances
 - Tanks
 - Buildings and land
 - Tools
 - People
 - Controls and computer systems

Why Asset Management?

EPA estimates the nationwide need for DW improvements is **\$384.2 Billion**.

On average, the overall condition of assets is not improving. Repair and replacement projects are not keeping up with the rate of degradation.

Asset management guides decisions for where and when to best spend money.

What is Required?

- Requirements are defined in Rule 1606 within the Administrative Rules for Act 399. (1976 PA 399, as Amended)
- Requires Asset Management Programs (AMP) to be completed for all water systems serving more than 1,000 people.
- AMPs must be implemented by January 1, 2018.

Asset Management Benefits

- Prioritizes the best areas to spend money.
- Identifies the funding necessary for a sustainable utility.
- Spreads the decision making responsibility over the entire organization.
- Could improve efficiency of maintenance activities through integrated work order generation.
- Could capture knowledge from current operators that would otherwise be lost when they depart.

Assemble a Team!

- Asset management must include input from all knowledge-keepers and decision-makers.
 - Operators
 - Engineers
 - Officials
 - Treasurer
 - Accountants
 - IT Support
 - Community Members

5 Principles of Asset Management:

- Inventory of assets
- Criticality assessment
- Level of service goals
- Capital improvement plan
- Funding structure and rate methodology

Asset Inventory:

- A list of all of the assets the water system chooses to track.
- The detail of each asset class should be chosen carefully. Rule of thumb: use the detail of a work order.
- Scale:
 - Entire pump station
 - Individual pumping units
 - Motor, case, impeller, VFD...etc separately

Asset Inventory:

- The inventory is the most time consuming part of the process.
- Good task for a summer intern it provides them with a physical product to show for their work.
- Many options for recordkeeping tools.

<u>Criticality Assessment:</u>

- Based on the combined results of a condition assessment (likelihood of failure) and consequence of failure.
- Uses a numerical scale to judge the most high priority assets.

Criticality Assessment:

- Condition assessment for above ground assets is relatively easy, while buried assets are quite difficult.
- Active condition assessment technologies are available, but can be expensive.
- The "consequence of failure" rating could be an indicator to determine which pipes are more intensively evaluated.

Criticality Assessment:

- Some amount of water main will not be specifically assessed. A method to gauge the condition should still be developed.
 - Age
 - Material
 - History of complaints
 - History of breaks
 - Hydraulic modeling

<u>Criticality Assessment:</u>

- Consequence of failure determination
 - Often difficult to quantify
 - Can use a scale to give guidelines (example)
 - 1 Little to no impact to customers or environment
 - 2 Inconvenience to customers
 - 3 Minor impacts to property or environment
 - 4 Major property impact and/or limited health risks
 - 5 Imminent hazard to health and/or environment

Criticality Assessment:

- Develop numerical scale and methodology Example 1:
 - Likelihood of failure: 1 to 5
 - Consequence of failure: 1 to 5
 - Criticality = Likelihood x Consequence

Criticality Assessment:

• Develop numerical scale and methodology Example 2:



Asset Management Programs Level of Service Goals

- Define the expectations your customers have for your water system.
- Be clear about the level of service you expect to provide.
- Use these goals to provide meaning to the criticality scores.

Asset Management Programs Level of Service Goals

- Goals should be meaningful and measureable.
- The goals establish clear expectations.
 - Level of treatment provided (aesthetic?)
 - Weigh services versus costs

Asset Management Programs Level of Service Goals

- Examples:
 - Meet all Federal and State standards
 - Maintain pressures between X psi and Y psi
 - Limit water system disruptions to X hours
 - Limit non-revenue water to less than X%
 - Maintain the average water bill at less than X% of the community's median household income
 - Replace all lead service lines by 20XX
 - Ensure all operators are certified at the X level and receive Y hours of relevant education per year.

Asset Management Programs Capital Improvement Plan

- The previous 3 exercises have collected all the pieces necessary to assemble the CIP.
- The CIP lists the projects the water system intends to complete, and has budgeted for at a certain time.
- The CIP does **NOT** establish an enforceable schedule for completion.

Asset Management Programs Capital Improvement Plan

- The CIP must identify the 5 and 20 year needs for the water system.
- The CIP should focus the timing of projects based on the criticality factor, but other factors can alter the order.
- Funding sources should be identified for the projects on the short term plan.

Funding Structure and Rate Methodology

- This last element is the entire reason for the AMP.
- The system must determine if there is enough funding available to maintain the assets to a degree that meets the level of service goals.
- The costs identified in the CIP, plus the rest of the system's operating budget need to be offset with income.

Asset Management Programs Funding Structure and Rate Methodology

- Once to this point, there is a great opportunity to evaluate whether the current rate structure is appropriate.
- If a funding gap is present, there are 2 possible resolutions:
 - Restructure/raise rates (can be stepped over time)
 - Lower level of service goals

Recordkeeping Tools

Asset management workbook

- DWRF Forms and Guidance
 - <u>Asset Management Guidance for Water Systems</u> (pdf) revised 7/2013
 - <u>Asset Management Plan Workbook for Water Utilities</u> (Excel) - revised 10/2013

Asset Inventory Table 1

Directions

A. List assets

B. Enter asset information

C. To add more assets use insert function and add rows then copy first asset row to new rows to transfer formulas

D. Enter information in highlighed cells

E. Remaining cells will calculate automatically.

А	В	С	D	Е	F	G	н	I	J	к	L
Source Assets	Material	Location	Manufacturer	Original Cost	Replacement Cost	Remaining Useful Life in Years	Condition	Redundancy	Likeliness of Failure	Consequence of Failure	Criticality Factor
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If Criticality Factor is greater than 16 cell will turn RED

If Criticality Factor is greater than 16 ad

Α	в	С	D	Е	F	G	н	I	J	к	L
Treatment Assets	Material	Location	Manufacturer	Original Cost	Replacement Cost	Remaining Useful Life in Years	Condition	Redundancy	Likeliness of Failure	Consequence of Failure	Criticality Factor
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Enter asset						0					0
Enter asset						0					0
Enter asset						0			2	3	6
Enter asset						0			4	4	16
Enter asset						0			5	5	25
Enter asset						0					0

If Criticality Factor is greater than 16 cell will turn RED. If Criticality Factor is greater than 16 add to CIP tab

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Replacement Expenses

Table 4

Directions

- A. List assets to be replaced or rehabilitated
- B. Determine how long before action must take place
- C. Enter cost to replace or rehabilitate
- D. To add more replacement items use insert function and add rows then copy first line item row to new rows to transfer formulas
- E. Enter information in highlighed cells
- F. Remaining cells will calculate automatically.

Α	В	С	
Projects	Remaining Useful Life in Years	Replacement Cost	Reserve Required Each Year
Replace valves (45 valves at \$500 each)	0	\$-	\$ -
Replace well #1 pump	0	\$-	\$ -
Paint elevated storage tank	0	\$-	\$
Rehabilitate ground storage tank	0	\$-	\$ -
Replace hydrants (30 at \$2,000 each)	0	\$-	\$-
Replace chlorinator	0	\$-	\$-
Enter asset to be replaced or rehabilitated	0	\$-	\$ -
Enter asset to be replaced or rehabilitated	0	\$-	\$ -
Enter asset to be replaced or rehabilitated	0	\$-	\$-
Enter asset to be replaced or rehabilitated	0	\$ -	\$-
Enter asset to be replaced or rehabilitated	0	\$ -	\$ -
Enter asset to be replaced or rehabilitated	0	\$-	\$ -
Total Replacement reserves required in the current year			<u>\$</u>

Click Total to add to Budget

Capital Improvement Project Plan			
Directions			
A. List projects to be completed			
B. Determine how long before the project must begin			
C. Enter the total projected cost of the project			
D. To add more CIP's use insert function and add rows	then copy first CIP ro	w to new rows to t	ransfer formulas
E Enter information in highlighed cells			

F. Remaining cells will calculate automatically.

5 year CIP

Α -	В 👻		C -	-
	Years Until Project			
Projects	Must Begin		Cost	Reserve Required Each Year
well #1	3	\$	23,000	\$ 7,667
well #2	8	\$	23,000	\$ 2,875
Build elevated storage tank	0	\$	-	\$-
Enter project	0	\$	-	\$
Enter project	0	\$	-	\$ -
Enter project	0	\$	-	\$ -
Enter project	0	\$	-	\$
Enter project	0	\$	-	\$ -
Enter project	0	\$	-	\$ -
Enter project	0	\$	-	\$ -
Enter project	0	\$	-	\$-
Enter project	0	\$	-	\$-
Total Capital Improvement reserve required in the ca	urrent year			<u>\$ 10,542</u>
				Click Total to add to Budget
20 year CIP				
A	В		С	
	Years Until Project			
Projects	Must Begin		Cost	Reserve Required Each Year
Install arsenic treatment on well #1	0			
	0	\$	-	\$ -
Expand transmission main	10	\$	- 100,000	\$-Bond
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Ten Year Budget*

Table 7

Directions

A. List current year budget expenses

B. Determine inflation factor

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D. Enter information in highlighed cells

E. Remaining cells will calculate automatically.	INFLATION FACTOR (%) -	1.0
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EXPENSES	Cur	rent Year	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	
OPERATIONS & MAINTENANCE												1
Wages & Taxes	\$	11,159	\$11,271	\$11,383	\$11,497	\$11,612	\$11,728	\$11,846	\$11,846	\$11,846	\$11,846	1
BASA Contract Costs	\$	42,828	\$43,256	\$43,689	\$44,126	\$44,567	\$45,013	\$45,463	\$45,917	\$46,377	\$46,840	
Insursance	\$	4,016	\$4,056	\$4,097	\$4,138	\$4,179	\$4,221	\$4,263	\$4,306	\$4,349	\$4,392]
Utilities	\$	9,557	\$9,653	\$9,749	\$9,847	\$9,945	\$10,045	\$10,145	\$10,246	\$10,349	\$10,452	
Suplies & Maintenace	\$	10,413	\$10,517	\$10,622	\$10,729	\$10,836	\$10,944	\$11,054	\$11,164	\$11,276	\$11,389]
Comm, Pub, Training	\$	544	\$549	\$555	\$560	\$566	\$572	\$577	\$583	\$589	\$595	
Prof Services	\$	1,500	\$1,515	\$1,530	\$1,545	\$1,561	\$1,577	\$1,592	\$1,608	\$1,624	\$1,641	
Depreciation	\$	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
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	\$	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
GIS Software	\$	2,500	\$2,525	\$2,550	\$2,576	\$2,602	\$2,628	\$2,654	\$2,680	\$2,707	\$2,734	
Replacement (See Replacement sheet)	\$	4,760	\$4,760	\$4,760	\$4,760	\$4,760	\$4,760	\$4,760	\$4,760	\$4,760	\$4,760	
TOTAL OM&R EXPENSES		\$87,277	\$88,102	\$88,936	\$89,777	\$90,628	\$91,486	\$92,353	\$93,111	\$93,876	\$94,649	
Capital Improvement (See CIP sheet)	\$	6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	
Reserves Cap Impr. Savings	\$	6,000	\$6,060	\$6,121	\$6,182	\$6,244	\$6,306	\$6,369	\$6,433	\$6,497	\$6,562	
USDA Loan Principal	\$	26,500	\$26,790	\$27,080	\$27,370	\$27,660	\$27,950	\$28,240	\$28,530	\$28,820	\$29,110	
USDA Loan Interest	\$	40,828	\$40,993	\$41,157	\$41,322	\$41,486	\$41,651	\$41,815	\$41,980	\$42,144	\$42,309	
Bond Reserve*	\$	4,800	\$4,800	\$4,800	\$4,800	\$4,800	\$4,800	\$4,800	\$4,800	\$4,800	\$4,800	1
RRI Savings*	\$	5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	1
Miscellaneous	\$	-										
												Ì
TOTAL EXPENSES		\$176,905	\$178,245	\$179,593	\$180,951	\$182,317	\$183,693	\$185,078	\$186,353	\$187,637	\$188,929	
REVENUES												
User charge Revenue		\$127,885	\$127,885	\$127,885	\$127,885	\$127,885	\$127,885	\$127,885	\$127,885	\$127,885	\$127,885	1
Rental Revenue		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	1
Miscellaneous Revenue		\$52,020	\$52,020	\$52,020	\$52,020	\$52,020	\$52,020	\$52,020	\$52,020	\$52,020	\$52,020	
Interest Income		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL REVENUES		\$179,905	\$179,905	\$179,905	\$179,905	\$179,905	\$179,905	\$179,905	\$179,905	\$179,905	\$179,905	
BUDGET SURPLUS/DEFICIT		\$3,000	\$1,660	\$312	-\$1,046	-\$2,412	-\$3,788	-\$5,173	-\$6,448	-\$7,732	-\$9,024	

**

CUPSS system

- Free, easy-to-use software
- Asset Management 101 for water/wastewater systems
- Prepare an asset management plan in 7 steps



CUPSS Homepage





Beauty View Acres Subdivision - DW Operation and Maintenance Add A Task Print Blank W	Vorksheet Search/Print
The O&M section allows you to filter tasks by a utility. 😜	
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Generate My Financial Check Up Report

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Save Report

Generate Report

Support For Users CUPSS Supporting Materials

- CUPSS User's Guide
- CUPSS Workbook
- Tutorials/training
- User E-mail List
- CUPSS Web site (www.epa.gov/cupss)

Asset Management Supporting Materials

- STEP Guides
- Best Practices Guides
- Web cast training
- AM Web site

Trainer Network

Asset Management Requirements

Luke Dehtiar, P.E.

Michigan Department of Environmental Quality

616-307-0322 / dehtiarl@michigan.gov



Drinking Water Asset Management Programs

- Requirements are defined in Rule 1606 within the Administrative Rules for Act 399. (1976 PA 399, as Amended)
- Requires Asset Management Programs (AMP) to be completed for all water systems serving more than 1,000 people.
- AMPs must be implemented by January 1, 2018.

Rule Requirements

Rule 1606 lays out 5 specific requirements:

- Inventory of assets
- Criticality assessment
- Level of service goals
- Capital improvement plan
- Funding structure and rate methodology

DEQ Philosophy

- The AMP should be a useful tool for the water system to assure sustainability.
- In order to be most useful to all water systems, the structure of the AMPs must be flexible.
 - No templates or forms
 - Latitude for water systems to tailor the programs to fit their situation

DEQ Guidance Materials

<u>AM Guidance for Submission to the DEQ</u>
<u>Common Q&A Regarding Asset Mgmt</u>

Available on the DEQ's website > <u>Community Water Supply homepage</u> > Under "Programs and Activities" > "<u>Asset Management</u>" Link

Asset inventory

- "A summary detailing the system used to maintain an inventory of assets."
- Which assets are included?
 - "Priority shall be given to an inventory of source, treatment, pumping, and distribution system assets."
 - Wells, chemical eqpt, pumps, pipes, tanks
 - ...controls, structures, tools?

Asset inventory

- Which parameters are tracked?
- Entire dataset is not necessary.
 - The submittal should describe the data completeness and integrity.
 - Are there gaps in entries?
 - Are there data that you aren't confident about?
 - How and when will the dataset be complete?

Criticality Assessment

- "A summary describing the method used to assess the criticality of assets considering the likelihood and consequence of failure".
- If numerical rankings are used, a description of the scales and relevant calculations should be included.

Criticality Assessment

- The methodology used to assess each asset should be described.
 - Condition assessment and likelihood of failure
 - Consequences of failure
 - Public health
 - Financial
 - Convenience (Traffic, displaced homes, boils)
 - Consumer confidence
 - Environmental

DEQ Submittal Requirements Level of Service Goals

- Simply a statement of the goals adopted by the water system is all that is required.
- The purpose is so that all parties (public, manager/council, operators) are working towards the same objectives.
- Ensures shared responsibility among the parties.

DEQ Submittal Requirements Capital Improvements Plan (CIP)

- The CIP must identify 5 and 20 year needs.
- All water systems will be required to have a CIP complete by Jan 2018. (all public by Jan 2016)
- Assets should be prioritized and assembled into the CIP.
 - The schedule does not have to exactly align with the criticality score
 - Other factors could adjust the priority ranking

- Capital Improvements Plan (CIP)
 - Project info should include:
 - Projected cost
 - Anticipated completion date
 - Proposed funding source
 - The CIP should be approved by the water supply's leadership to ensure all are in support.
 - The CIP does **NOT** establish an enforceable schedule for completion of the projects.

Funding Structure and Rate Methodology

- A summary of the funding structure and rate methodology must be included.
- Do the current rates support the water supply's needs?
- A budget should be included, showing all of the water system's costs compared with the anticipated revenue.

Funding Structure and Rate Methodology

- The rate structure should be included, as the DEQ's review may reveal possible improvements to the rate setting and billing processes.
- If a funding gap is identified, a proposed course of action to close the gap should be included as well.

Update Frequency

- The AMP should be considered a "living document" and should receive continuous updates.
- The submission to the DEQ does NOT need to be updated on the same timeframe.
- The asset management program is considered part of the system's general plan.

Update Frequency

- General plans are required to be updated within 6 months of a request from the DEQ.
- The general plan is often updated with the reliability study (5 yr), as each provides information necessary to complete the other.
- Consider a practical minimum frequency to be 5 years, but the DEQ can request an update at any time.

Financial Considerations

Rates and Charges

- Sufficient Are the rates sufficient to run the system?
- Equitable Are the rates proportionate to the services received by the customer?
- Defensible Is there a method to how the rates are calculated?
- Understandable Can the rates be explained in terms so that the public understands where their money is going?
- Trust Can the numbers be trusted?

Rate Methodologies

- Flat fee
- Meter equivalent unit
- Residential equivalent unit
- Billable flow
- Fixed/Variable

Fixed Expenses

Expenses that occur regardless of the amount of water that is produced or the number of customers on the system

- Debt
- Insurance
- Some salaries
- Some Operating Expenses

Variable Expenses

Vary depending on the amount of water produced or treated

- Electricity / Utilities
- Some Labor Such as Meter Readers
- Chemicals
- Maintenance supplies

Rate Metho	odology	Table 4				
Directions						
A. To add more	line item expense	es use insert function	and add rows then c	opy first line item rov	v to new rows to tra	ansfer formulas
B. Enter informa	tion in highlighed	l cells				
C. Remaining ce	ells will calculate a	automatically.				
0		5				
Gallons (mil)	<<< Click at left	and select flow units	(million cubic feet or	· millions of gallons)		Calculate Opera
30,000.00	<<< Enter annu	al billable flow in unit	s selected above			\$ 99,850
0	<<< Enter typic	al quarterly flow of si	ngle-family home in ι	inits selected above		\$ 49,925
REU	<<< Click at left	and select the type	of fixed units			
300	<<< Enter numb	per of fixed units				\$ 49,925
\$						
1. Edit budget it	ems below, if nee	eded				
2. Enter budget	amount for each	item in highlighted o	ells			\$-
3. Under Option	s 3 and 4, enter	percent of entire buc	get allocated to billab	le flow (Variable). Th	ne remainder is alle	ocated to Fixed.

4. Under Option 5, enter percent of each budget item allocated to billable flow. The remainder is allocated to Fixed.

5. Click on Capital Improvements tab and Replacement tab to complete those worksheets

Readiness to serve charge/REU

Quarterly Bill for single-family home

Expenditures	Budget	Option 1	Option 2	Opt	ion 3	
		Variable	Variable	Variable		Fixed
		100%	100%	100%		0%
Operation, Maintenance and Repa	air (OM&R)					
Salaries	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000		
* Insurance	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$	-
* Dental	\$ 500	\$ 500	\$ 500	\$ 500	\$	-
* MERS	\$ 500	\$ 500	\$ 500	\$ 500	\$	-
* Medicare	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$	-
* FICA	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$	-
* Disability	\$ 500	\$ 500	\$ 500	\$ 500	\$	-
Unemployment Insurance	\$ 200	\$ 200	\$ 200	\$ 200	\$	-
Postage	\$ 50	\$ 50	\$ 50	\$ 50	\$	-
Bank Charges	\$-	\$ -	\$ -	\$ -	\$	-
Operating Supplies	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$	-
Contract Services	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	-
Telephone	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$	-
Dues	\$ 200	\$ 200	\$ 200	\$ 200	\$	-
Printing	\$ 200	\$ 200	\$ 200	\$ 200	\$	-
Insurance & Bonds	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$	-
Utilities	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$	-
Repairs	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$	-
Maintenance	\$ 12,000	\$ 12,000	\$ 12,000	\$ 15,000	\$	-
Rentals	\$ 500	\$ 500	\$ 500	\$ 500	\$	-
GIS software	\$-	\$ -	\$ -	\$ -	\$	-
Replacement (See Table 4)	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$	-
Total OM&R	\$ 99,850	\$ 99,850	\$ 99,850	\$ 102,850		
Capital Improvement (See Table 5)	\$ 10,500	\$ -	\$ 10,500	\$ 3,000	\$	-
Operating Reserves	\$ 3	\$ 3	\$ 3	\$ 3	\$	-
Debt Expenses	\$-	\$ -	\$ -	\$ -	\$	-
Miscellaneous	\$-	\$ _	\$ -	\$ -	\$	-
Total Water System Expenses	\$ 110,353	\$ 99,853	\$ 110,353	\$ 105,853	\$	-
Calculate Rate		Option 1	Option 2	Opt	ion 3	
Rate per 1000 Gallons		\$ 3 33	\$ 3.68	\$		3 5 3

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•	Operating Expenses //	
•	590-000-702.000 Salaries	\$32,000
•	590-000-710.000 Pension	\$ 4,300
•	590-000-715.000 Social Security Expense	\$2,900
•	590-000-727.000 Office Supplies -	
•	590-000-740.000 Operating Supplies	\$17,500
•	590-000-775.000 Repair & Maintenance	\$22,500
•	590-000-801.000 Professional	\$3,300
•	590-000-910.000 Insurance	\$30,000
•	590-000-920.000 Public Utilities	\$7,000
•	590-000-940.000 Equipment Rental	\$10,000
•	590-000-968.000 Depreciation -	\$
•	590-000-996.000 Interest Expense -	\$0
•	590-000-999.100 Depreciation Trans To C	Cont - \$0
•	590-470-877.000 SAW Grant -	\$0
•	Net Expenses Supported by Rates	\$129,500
•	Rate Revenue	
•	Village REU's billed	580
•	Village REU charge - Month	\$16.00
•	Village REU Revenue - Month	\$9,280
•	Times: 12 Months	12
•	Village REU Revenue	\$111,360
•	Township REU's billed	132
•	Township REU charge - Month	\$23.00
•	Township REU Revenue - Month	3,036
•	Times: 12 Months	12
•	Township REU Revenue	\$36,432
•	Total Rate Revenue	\$147,792

COUNTY OF MUSKEGON, MICHIGAN

RESOLUTION NO. 15-06-10

RESOLUTION TO SET SEWER RATES AND CHARGES

Minutes of a special meeting of the Village Council of the Village of Ravenna, Muskegon County, Michigan, held in the Village Hall on the 19th day of October, 2015, at 7:00 p.m., Local Time.

PRESENT: Members: D. Wildfong, H. Drake, K. Bensinger, B. Leszinske and S. Dohm

ABSENT: Members: None

The following preamble and resolution were offered by Member Dohm and supported by Member Leszinske:

WHEREAS, Part 121 of the Ravenna Village Code, known as the Sewer Rate Ordinance (the "Sewer Rate Ordinance"), provides in Section 121.001 that the Village Council shall establish from time to time by resolution various rates and charges for use of the Village sewer system.

NOW, THEREFORE, BE IT HEREBY RESOLVED AS FOLLOWS:

 Effective for sewer service commencing January 1, 2016, the Service Charge shall be as follows:

> Sewer customers located inside the Village limits Sewer customers located outside the Village limits

\$16.00 per month per Unit \$23.00 per month per Unit

2. Effective for sewer service commencing January 1, 2017, the Service Charge shall

be as follows:

Sewer customers located inside the Village limits Sewer customers located outside the Village limits

\$17.00 per month per Unit \$24.00 per month per Unit

Financial Assessments (FA)

- For water systems (wastewater)
- Populations of less than 10,000
- Any recommendations are voluntary
- No charge for assessment
- Asset Management overview

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Mark Conradi 517-284-5404 <u>conradim@michigan.gov</u>