DLN: 93493136015132

OMB No 1545-0047

Form **990** 

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2010

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2010 calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011 D Employer identification number B Check if applicable BELL MEMORIAL HOSPITAL Address change 38-1394903 Doing Business As . Name change E Telephone number Initial return Number and street (or P O box if mail is not delivered to street address) (906) 486-4431 901 LAKESHORE DRIVE Terminated **G** Gross receipts \$ 46,746,960 City or town, state or country, and ZIP  $\pm$  4 ISHPEMING, MI 49849 Amended return Application pending Name and address of principal officer H(a) Is this a group return for affiliates? 901 LAKESHORE DRIVE Γ Yes Γ No H(b) Are all affiliates included? ISHPEMING, MI 49849 If "No," attach a list (see instructions) Group exemption number 🕨 Website: ► WWW BELLHO SPITAL ORG K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1951 M State of legal domicile MI Part I Summary 1 Briefly describe the organization's mission or most significant activities IMPROVE THE LIVES OF EVERYONE WE TOUCH Activities & Governance 2 Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . . . 14 4 Number of independent voting members of the governing body (Part VI, line 1b) . 4 13 5 Total number of individuals employed in calendar year 2010 (Part V, line 2a) . 5 435 6 Total number of volunteers (estimate if necessary) . . . . 6 165 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 537.436 **b** Net unrelated business taxable income from Form 990-T, line 34 7b 0 **Current Year** Contributions and grants (Part VIII, line 1h) . 653,646 2,363,282 Revenue 39,107,149 43,239,019 Program service revenue (Part VIII, line 2g) . . . 863,944 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 402,991 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 941,902 0 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 41.105.688 46.466.245 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . 4,586,198 3,918,967 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 0 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 21.505.307 20,814,931 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . 0 b Total fundraising expenses (Part IX, column (D), line 25) 10 20,595,520 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . . 20,261,271 46,687,025 44,995,169 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) -5,581,337 1,471,076 19 Revenue less expenses Subtract line 18 from line 12 . Net Assets or Fund Balances **Beginning of Current End of Year** 60,880,447 20 Total assets (Part X, line 16) . . 63,451,083 21 48,101,892 43,234,364 Total liabilities (Part X, line 26) . . 15,349,191 17,646,083 22 Net assets or fund balances Subtract line 21 from line 20 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 2012-05-11 Signature of officer Sign Here GERALD MESSANA CFO Type or print name and title Print/Type preparer's name Preparer's signature Check if self PTIN TERRI REXRODE CPA TERRI REXRODE CPA employed 🕨 📙 Paid Firm's name 🕨 WIPFLI LLP Preparer Firm's address 🕨 PO BOX 12237 Use Only Phone no (920) 662-GREEN BAY, WI 543072237 **▽** Yes May the IRS discuss this return with the preparer shown above? (see instructions) .

Form	990 (2010)				Page :
Par		nt of Program Service chedule O contains a respons		S Part III	
1	Briefly describe t	he organization's mission			
BELL	. HOSPITAL'S MIS	SSION IS TO IMPROVE THE	LIVES OF EVERYONE	WE TOUCH	
2		on undertake any significant 0 or 990-EZ?		the year which were not liste	d on
	If "Yes," describe	these new services on Sche	dule O		
3	_	on cease conducting, or mak		how it conducts, any program	
	If "Yes," describe	these changes on Schedule	0		
4	Section 501(c)(3		s and section 4947(a)(1	n's three largest program ser ) trusts are required to report program service reported	
4a	(Code	) (Expenses \$	34,126,768 including grant	ts of \$ ) (Rev	enue \$ 40,925,000 )
	OF THE HOSPITAL'S SURROUNDING COM HOSPITAL OFFERS K	EXEMPT PURPOSE BELL HOSPITAL IMUNITY BELL HOSPITAL IS A CONV EY ANCILLARY SERVICES AND ADVA	IS DEDICATED TO BEING A LEA /ENIENT AND COMPASSIONATE ANCED MEDICAL TECHNOLOGI	ADER IN PROVIDING AND PROMOTIN E ACUTE CARE HOSPITAL OFFERING ES JUST STEPS AWAY, THE SURGIC	
4b	(Code	) (Expenses \$	ıncludıng grants	s of \$ ) (Reve	enue \$ )
	-				
<b>4</b> c	(Code	) (Expenses \$	including grants	s of \$ ) (Reve	enue \$ )
	-				
4d	Other program s (Expenses \$	ervices (Describe in Schedu includii	lle O )	) (Revenue \$	)
	(Σπροιίσου φ		g. a 0. 4	, (Revenue \$	,

	·			
Par	t IV Checklist of Required Schedules			
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes,"		Yes Yes	No
1	complete Schedule A	1		
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and $IV$ .	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes " complete Schedule H	20-	Yes	

**b** If "Yes" to line 20a, did the organization attach its audited financial statement to this return? **Note.** Some Form

990 filers that operate one or more hospitals must attach audited financial statements (see instructions)

Yes

20b

Par	t IV Checklist of Required Schedules (continued)			rage -
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in	21	Yes	
	the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II			
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes,"  complete Schedule L. Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		No
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Yes V No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

	990 (2010)			Pag
Pai	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
	return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the	3a	Yes	
ь	year?	3b	Yes	1
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		l N
ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	36		
		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
7	were not tax deductible?	6b		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
Ĭ	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
8	Form 1098-C?	7h		
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
_		8		
9	Sponsoring organizations maintaining donor advised funds.  Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
11	facilities  Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources	1		
	against amounts due or received from them )	.		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
Ь	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
ь	Enter the amount of reserves the organization is required to maintain by the states			
	in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No

**b** If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*...

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Gove	erning Body	and	Management
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			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year						
b	Enter the number of voting members included in line 1a, above, who are independent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No			
3	B Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?						
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No			
6	Does the organization have members or stockholders?	6	Yes				
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes				
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No			
_	aria a Bariata (Tha Carlas Bara and a fearanta a bara and a said a da tha Tala and						

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization GERALD MESSANA
  901 LAKESHORE DRIVE

ISHPEMING, MI 49849 (906) 485-2643 Form 990 (2010) Page **7** 

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B) Average hours per	(C) Position (check all that apply)						( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
(1) BRYAN JOHNSON CHAIRMAN	4 00	Х		х				0	0	0
(2) JANICE ANDERSON VICE-CHAIR	4 00	Х		х				0	0	0
(3) REVEREND RUDY KEMPPAINEN SECRETARY	2 00	Х		х				0	0	0
(4) LARRY ARGALL CPA TREASURER	4 00	х		х				0	0	0
(5) ROBERT DELLANGELO MD BOARD MEMBER	4 00	х						0	0	0
(6) RICHARD GRAYBILL BOARD MEMBER	2 00	Х						0	0	0
(7) MARLIN KITCHEN BOARD MEMBER	2 00	х						0	0	0
(8) BILL STREAM BOARD MEMBER	2 00	Х						0	0	0
(9) JAYNE LETTS BOARD MEMBER	2 00	Х						0	0	0
(10) JAMES HAYWARD DDS BOARD MEMBER	2 00	Х						0	0	0
(11) KEN FARELY BOARD MEMBER	2 00	Х						0	0	0
(12) SHAHAR MADJAR MD COS BOARD MEMBER	4 00	Х						0	0	0
(13) DOUGLAS LABELLE MD CMO BOARD MEMBER/ER PHYSICIAN	40 00	х						270,204	0	31,114
(14) RICK AMENT CHIEF EXECUTIVE OFFICER	40 00			х				295,960	0	31,248
(15) GREGORY PERTTULA FORMER CHIEF FINANCIAL OFFICER	40 00			х				139,984	0	15,556
(16) GERALD MESSANA CHIEF FINANCIAL OFFICER	40 00			х				107,864	0	27,387

### Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours		tion ( that a	(che		11		(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
(17) JUDD JOHNSTON MD PATHOLOGIST	38 00					Х		268,506	0	38,758
(18) HAROLD HILDEBRAND MD ER PHYSICIAN	40 00					Х		264,344	0	35,858
(19) LYLE VANDERSCHAAF MD ER PHYSICIAN	40 00					Х		230,674	0	25,153
(20) MICHAEL MLSNA MD ER PHYSICIAN	40 00					Х		219,513	0	34,677
(21) HUGH HART CRNA	40 00					Х		210,176	0	24,413
1b Sub-Total			•		•	<u></u>	•			
c Total from continuation sheets t d Total (add lines 1b and 1c)		ion A					<b>&gt;</b>	2,007,225	0	264,164
2 Total number of individuals (inclu					ted a	above)	who	received more tha	n	

\$100,000 in reportable compensation from the organization -23

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		Νo

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
MARQUETTE GENERAL HEALTH SYSTEM 420 W MAGNETIC STREET MARQUETTE, MI 49855	LAB AND PATHOLOGY READING	540,473
CARLOS MORENO 23916 OLD 16 ROAD CENTREVILLE, MI 49032	ANESTHESIOLOGIST	460,044
SUPERIOR THERAPY SERVICES 97 SOUTH FOURTH STREET SUITE B ISHPEMING, MI 49849	SPEECH, OCCUPATIONAL AND PHYSICAL THERAP	397,942
GE MEDICAL SYSTEMS 22622 HARPER AVENUE CLAIRE SHORES, MI 48080	CONTRACTED SERVICES	372,300
SIGNATURE PERFORMANCE 10330 REGENCY PARKWAY DRIVE SUITE OMAHA, NE 68114	REVENUE CYCLE MANAGEMENT	303,981
2 Total number of independent contractors (including but not limited to those liste \$100,000 in compensation from the organization ▶9	ed above) who received more than	

Part	$\mathbf{v}\mathbf{m}$	Statement of Revenue	ue					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	
								512, 513, or 514
25 25	1a	Federated campaigns	1a					
E E	h	Membership dues	. 1b					
ಕ್ಕಾ		·						
ुं ह	С	Fundraising events	1c					
<u> 5,ē</u>	d	Related organizations	. 1d	2,359,100				
₩. ₩.	e	Government grants (contributions)	1e					
Contributions, gifts, grants and other similar amounts	f	All other contributions, gifts, grants	, and <b>1f</b>	4,182				
혈흊	ļ .	similar amounts not included above	e					
뒫골	g	Noncash contributions included in li	ines 1a-1f \$					
ပ္မ	h	Total. Add lines 1a-1f			2,363,282			
				Business Code				
Ž	2a							
32 32		PATIENT REVENUE		624100		40,925,000		
ъ		MISCELLANEOUS		900099	1,553,695			1,553,695
Ş	١.	ASSISTED LIVING		623000	537,436		537,436	
38	d	CAFETERIA REVENUE		722210	222,888			222,888
Ē	e	A.II I						
Program Service Revenue	"	All other program service re	venue					
查	g	Total. Add lines 2a-2f			43,239,019			
	3	Investment income (includin	ng dividends, interest					
		and other similar amounts)	and a second by	955,875			955,875	
	4	Income from investment of tax-ex	empt bond proceeds					
	5	Royalties	<u> </u>					
	_		(ı) Real	(II) Personal				
		Gross Rents Less rental						
	Ь	expenses						
	С	Rental income or (loss)						
	d	Net rental income or (loss)	🟲					
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory		188,784				
	ь	Less cost or		280,715				
		other basis and sales expenses						
	_	Gain or (loss)		-91,931				
		Net gain or (loss)			-91,931			-91,931
<u>e</u>	8a	Gross income from fundraisii (not including	ng events					
듄		\$						
Other Revenue		of contributions reported on						
<u>.</u>		See Part IV, line 18	a					
¥	Ь	Less direct expenses .	b					
0		Net income or (loss) from fur						
	9a	Gross income from gaming a	ectivities See Part IV, line 19 . a					
	ь	Less direct expenses .	b					
	С	Net income or (loss) from ga	ming activities					
	10a	Gross sales of inventory, les returns and allowances .	a a					
	Ь	Less cost of goods sold .						
		Net income or (loss) from sa						
		Miscellaneous Revenue	·	Business Code				
	11a							
	Ŀ	)	<del></del>					
		All other revenue	<del></del>					
		Total. Add lines 11a-11d						
			<b>.</b>					
	12	Total revenue. See Instructi	ons		46,466,245	40,925,000		2,640,527

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	3,918,967	3,918,967		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	919,317	301,318	617,999	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	15,699,612	12,406,892	3,292,720	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	824,527	630,502	194,025	
9	Other employee benefits	2,254,365	1,723,874	530,491	
10	Payroll taxes	1,117,110	854,235	262,875	
а	Fees for services (non-employees) Management	, ,	,	,	
ь	Legal	131,524		131,524	
c	Accounting	,			
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other	2,008,423	825,419	1,183,004	
12	Advertising and promotion	180,911	,	180,911	
13	Office expenses	8,831,552	6,616,671	2,214,881	
14	Information technology	0,001,002	3,013,011	2,211,001	
15	Royalties				
16	Occupancy	765,861	515,193	250,668	
17	Travel	98,611	37,705	60,906	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	30,011	31,103	30,300	
19	Conferences, conventions, and meetings				
20	Interest	1,317,797	886,479	431,318	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	2,701,071	1,817,005	884,066	
23	Insurance	425,341	252,624	172,717	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	BAD DEBT EXPENSE	2,990,942	2,990,942		
b	MISCELLANEOUS	448,289	230,803	217,486	
c	DUES, LICENSES, & SUBSC	360,949	118,139	242,810	
d	5559,555,055,055	000,513	110,103	2.12,010	
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	44,995,169	34,126,768	10,868,401	0
26	Joint costs. Check here ► ☐ If following	77,223,103	54,120,700	10,000,401	
	SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

_		2010)					Page <b>11</b>
Pa	irt X	Balance Sheet			(4)		(B)
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			6,433,839	1	10,270,679
	2	Savings and temporary cash investments			2		
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net			5,605,896	4	4,481,493
	5	Receivables from current and former officers, directors, trustees					
		highest compensated employees Complete Part II of					
		Schedule L		5			
	6	Receivables from other disqualified persons (as defined under spersons described in section 4958(c)(3)(B), and contributing eigensoring organizations of section 501(c)(9) voluntary employ organizations (see instructions)	nploy	ers, and			
ŝ		Schedule L			6		
Assets	7	Notes and loans receivable, net			7		
Æ	8	Inventories for sale or use		1,618,717	8	1,560,414	
	9	Prepaid expenses and deferred charges			287,811	9	381,269
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	57,488,784				
	b	Less accumulated depreciation	10b	14,790,088	45,151,542	10c	42,698,696
	11	Investments—publicly traded securities	2,006,726	11	0		
	12	Investments—other securities See Part IV, line 11	173,273	12	933,888		
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			2,173,279	15	554,008
	16	Total assets. Add lines 1 through 15 (must equal line 34)			63,451,083	16	60,880,447
	17	Accounts payable and accrued expenses .			3,621,760	17	3,497,078
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			34,372,534	20	33,243,432
e)	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
- 5		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			10,107,598	25	6,493,854
	26	Total liabilities. Add lines 17 through 25			48,101,892	26	43,234,364
es		Organizations that follow SFAS 117, check here ▶   and comp through 29, and lines 33 and 34.	lete li	nes 27			
3nc	27	Unrestricted net assets			13,523,655	27	17,494,015
Balances	28	Temporarily restricted net assets			1,825,536	28	152,068
Ē	29	Permanently restricted net assets			29		
r Fund		Organizations that do not follow SFAS 117, check here ▶ ☐ an lines 30 through 34.	d com	plete			
Š.	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
455	32	Retained earnings, endowment, accumulated income, or other fu				32	
Net /	33	Total net assets or fund balances			15,349,191	33	17,646,083
ž	34	Total liabilities and net assets/fund balances			63,451,083	34	60,880,447
	1				1 25, 12 1, 360		Form <b>990</b> (2010)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI			. <del> </del>	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		46.4	166,245
2	Total expenses (must equal Part IX, column (A), line 25)	2			95,169
3	Revenue less expenses Subtract line 2 from line 1	3		1,4	71,076
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		15,3	349,191
5	Other changes in net assets or fund balances (explain in Schedule O)	5		825,81 17,646,08	
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6			
Par	The triangle of triang			৮	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b		
			F	orm <b>99</b> 0	(2010)

### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

h

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Inspection

**Employer identification number** 

BELL	MEMOR)	IAL HÖSPITAL							
			38-1394903						
	rt I	Reason for Public Charity Status (All organizations must complete this par	<u> </u>	tions					
The	organı:	zation is not a private foundation because it is (For lines 1 through 11, check only one box	•						
1		A church, convention of churches, or association of churches described in <b>section 170(b)(</b>	1)(A)(i).						
2	Г	A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E)							
3	~	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A	)(iii).						
4	Γ	A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the hospital's name, city, and state							
5	Γ	An organization operated for the benefit of a college or university owned or operated by a g	overnmental unit	describe	d ın				
_	_	section 170(b)(1)(A)(iv). (Complete Part II )							
6		A federal, state, or local government or governmental unit described in section 170(b)(1)(							
7	J	An organization that normally receives a substantial part of its support from a government described in section 170(b)(1)(A)(vi) (Complete Part II)	al unit or from the	e general	public				
8	Г	A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )							
9	Г	An organization that normally receives (1) more than 331/3% of its support from contribute	ions, membershi	p fees, ar	nd gros	SS			
		receipts from activities related to its exempt functions—subject to certain exceptions, and	(2) no more than	n 331/3%	of				
		its support from gross investment income and unrelated business taxable income (less se	ction 511 tax) fro	om busine	esses				
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part I	II)						
10	Г	An organization organized and operated exclusively to test for public safety. See <b>section 50</b>	9(a)(4).						
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purpone or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3) the box that describes the type of supporting organization and complete lines 11e through 11h  a							
e	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly be other than foundation managers and other than one or more publicly supported organization section 509(a)(2)	•						
f		If the organization received a written determination from the IRS that it is a Type I check this box	I or Type III sup	porting o	rganız	ation,			
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of following persons?							
		(i) a person who directly or indirectly controls, either alone or together with persons descr	ibed in (ii)		Yes	No			
		and (III) below, the governing body of the the supported organization?		11g(i)					
		(ii) a family member of a person described in (i) above?		11g(ii)		l			

(i) Name of supported organization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organizati col (i) orga in the U	(vii) A mount of support	
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

11g(iii)

## Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	under Part III. II tile	organization i	ans to quality t	muer the tests	listed below, pie	ease complete	Part III.)
	ection A. Public Support		1	_			
Cale	endar year (or fiscal year beginning in)	<b>(a)</b> 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	<b>(d)</b> 2009	<b>(e)</b> 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grants ")						
2	Tax revenues levied for the						
_	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on	.					
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	, (f)						
6	Public Support. Subtract line 5 from						
	line 4						
	ection B. Total Support						
Cale	endar year (or fiscal year beginning	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
_	ın) <b>►</b>		. ,	. ,	<b>— ` ,</b>		<u> </u>
	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV )						
11	Total support (Add lines 7						<u> </u>
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions )		•	12	
13	First Five Years If the Form 990 is	for the organizati	on's first second	third fourth or	fifth tay vear as a		nization
	check this box and stop here	or the organization	on 5 m5t, 5ccom	, cilita, loaren, or	men eax year as a	501(c)(5) 01gui	<b>▶</b> □
	•						·
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2010	) (line 6 column (	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A, Pa	rt II, line 14			15	
16a	33 1/3% support test-2010. If the	organization did	not check the ho	x on line 13 and	line 14 is 33 1/3%		this hox
	and <b>stop here.</b> The organization qua	-		,	IIIIC 1 1 13 33 1/3/0	, or more, eneer	<b>▶</b> □
Ь	33 1/3% support test-2009. If the				5a, and line 15 is 3	33 1/3% or more	· ·
	box and stop here. The organization	ı qualıfıes as a pı	ublicly supported	organization	•		·    ►□
17a	10%-facts-and-circumstances test-				, ,		
	is 10% or more, and if the organiza						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ation qualifies as	a publicly suppo	
	organization	2000 TELL		ahaalea Jereman I	12 16- 161		<b>►</b> □
b	10%-facts-and-circumstances test-						
	15 is 10% or more, and if the organ Explain in Part IV how the organiza						·lv
	supported organization	aon meets the 16	acts and circuitis	cances test life	. organization qual	mes as a public	.'y ▶□
18	Private Foundation If the organizati	ion did not check	a box on line 13	, 16a, 16b, 17a c	r 17b, check this l	box and see	1
	instructions						<b>▶</b> □

	dule A (Form 990 or 990-EZ) 2010						Page <b>3</b>
Pa	Support Schedule for (Complete only if you Part II. If the organization)	checked the l	oox on line 9 o	f Part I or if the	e organization (		
Se	ction A. Public Support	ation lans to q	daniy dilaci di	c tests listed be	ciow, picase ce	mpiete i dit 11.	1
	ndar year (or fiscal year beginning in) ▶	(a) 2006	<b>(b)</b> 2007	(c) 2008	( <b>d)</b> 2009	<b>(e)</b> 2010	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the		+				
4	organization's benefit and either						
	paid to or expended on its						
_	behalf		1		1	-	
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
Se	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	(-) 2006	<b>(b)</b> 2007	(-) 2000	(4) 2000	(-) 2010	(6) Takal
	ın)	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9	A mounts from line 6						
0a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
<b>h</b>	Unrelated business taxable						
D	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c L1	Add lines 10a and 10b  Net income from unrelated						
	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on Other income Do not include						
L2	gain or loss from the sale of						
	capital assets (Explain in Part						
12	IV ) Total support (Add lines 9, 10c,						
L3	11 and 12)						
L4	First Five Years If the Form 990 is for	r the organization	on's first, second	, thırd, fourth, or	fifth tax year as a	section501(c)(3	
	check this box and <b>stop here</b>						<b>►</b> □
Se	ction C. Computation of Publi	ic Support Pe	ercentage				
15	Public Support Percentage for 2010			13 column (f))		15	
<b>L</b> 6	Public support percentage from 2009			,		16	
	,, ,		, 2 = -				
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
L7	Investment income percentage for 2				n (f))	17	
<b>.8</b>	Investment income percentage from	<b>2009</b> Schedule	A , Part III , line 1	.7		18	
19a	33 1/3% support tests—2010. If the	organization did	not check the b	ox on line 14, and	l line 15 is more		l line 17 is not
	more than 33 1/3%, check this box a						

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule A (Form 990 or 990-EZ) 2010

### 

**SCHEDULE C** 

DLN: 93493136015132

Political Campaign and Lobbying Activities

(For	m 990 or 990-EZ)	For Organi	zations Exempt From Income Ta	x Under section	1 501(c) and section 52	<sub>7</sub> 2010
Departi	ment of the Treasury		Complete if the organizate Attach to Form 990 or Form 990-l			Open to Public
Interna	Revenue Service		- Attach to Form 990 of Form 990 i	See separat	e mstructions.	Inspection
	•	swered "Ye	s," to Form 990, Part IV, Line 3, or	Form 990-EZ, Pa	rt V, line 46 (Political Ca	mpaign Activities),
ther		ianizatione Co	mplete Parts I-A and B Do not complet	e Part I C		
			601(c)(3)) organizations. Complete Pari		Do not complete Part I-B	
<ul><li>Se</li></ul>	ction 527 organiza	tions Complete	Part I-A only		·	
	•		s," to Form 990, Part IV, Line 4, or			• •
			: have filed Form 5768 (election under : have NOT filed Form 5768 (election u			
			s," to Form 990, Part IV, Line 5 (Pre			
	_		zations Complete Part III	<b>,,</b>	, ,	( · · · · · · · · · · · · · · · · · · ·
						tification number
BEL	L MEMORIAL HOSPITAI	L			38-1394903	
Par	t I-A Comple	te if the or	ganization is exempt under s	section 501(c		organization.
1	Provide a descri	ption of the org	ganızatıon's dırect and ındırect politic	al campaign activ	vities in Part IV	
2	Political expendi	tures	•		▶	\$
3	Volunteer hours					T
Par	t I-B Comple	te if the or	ganization is exempt under s	section 501(c	)(3).	
1	Enter the amoun	t of any excise	e tax incurred by the organization und	ler section 4955	▶	\$
2	Enter the amoun	t of any excise	e tax incurred by organization manage	ers under section	<b>4</b> 955 <b>►</b>	\$
3	If the organization	on incurred a s	ection 4955 tax, did it file Form 472	O for this year?		☐ Yes ☐ No
4a	Was a correction	n made?				┌ Yes ┌ No
b	If "Yes," describ	e ın Part IV				
Par	t I-C Comple	te if the or	ganization is exempt under s	section 501(c	) except section 501	L(c)(3).
1	Enter the amoun	t directly expe	ended by the filing organization for se	ction 527 exempt	function activities 🕨	\$
2	Enter the amoun exempt funtion a	_	rganızatıon's funds contributed to otl	ner organizations	for section 527	\$
3	Total exempt fur	nction expendi	tures Add lines 1 and 2 Enter here a	and on Form 1120	)-POL, line 17b ►	
4	·		Form 1120-POL for this year?		,	\$
5			nd employer identification number (EI	N) of all coction I	527 political organizations	, , , , , , , , , , , , , , , , , , , ,
5	organization mad amount of politic	de payments falcontribution	For each organization listed, enter the for each organization listed, enter the properties of the promptly and dispolitical action committee (PAC) If a	e amount paid fror rectly delivered t	n the filing organization's to a separate political orga	funds Also enter the nization, such as a
	(a) Name	2	<b>(b)</b> Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political
						organization If none, enter - 0 -

Sch	nedule C (Form 990 or 990-EZ) 2010			Page <b>2</b>
Pa	cart II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3) a	nd filed Form 5768	(election
	Check If the filing organization belongs to a Check If the filing organization checked box	n affiliated group x A and "limited control" provisions apply		
	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing O rganization's Totals	<b>(b)</b> Affiliated Group Totals
1a	Total lobbying expenditures to influence public o			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobbying)		
c	Total lobbying expenditures (add lines 1a and 1b	p)		
d	O ther exempt purpose expenditures			
е	Total exempt purpose expenditures (add lines 1	c and 1d)		
f	Lobbying nontaxable amount Enter the amount f	rom the following table in both		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)		
h	Subtract line 1g from line 1a If zero or less, ente	er -0-		
i	Subtract line 1f from line 1c If zero or less, ente	r - 0 -		
j	If there is an amount other than zero on either line section 4911 tax for this year?	ne 1h or line 1i, did the organization file Form 47	20 reporting	┌ Yes ┌ No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expendit	ures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	<b>(d)</b> 2010	<b>(e)</b> Total
2a	Lobbying non-taxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots non-taxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					
f	Grassroots lobbying expenditures					

## Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)	
			No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No		
c	Media advertisements?		No		
d	Mailings to members, legislators, or the public?		No		
e	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		No		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo		
i	Other activities? If "Yes," describe in Part IV	Yes		2,835	
j	Total lines 1c through 1i			2,835	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		ľ		
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		l i		

### Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			res	IAO	
1	Were substantially all (90% or more) dues received nondeductible by members?	1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2			
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3			

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
EXPLANATION OF OTHER LOBBYING ACTIVITIES	PART II-B, LINE 1I	MHA AND AHA LOBBYING DUES

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As Filed Data -

DLN: 93493136015132

OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

	me of the organization L MEMORIAL HOSPITAL		Employer identification number
DEL	E LIFLIOKTAT UOSKII AT		38-1394903
Pa	organizations Maintaining Donor A organization answered "Yes" to Form 99	0, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advidunds are the organization's property, subject to the		or advised Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	5 5	,
Pa	rt II Conservation Easements. Complete	if the organization answered "Yes" to	<u> </u>
1	Purpose(s) of conservation easements held by the o Preservation of land for public use (e g , recreat) Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year	rganization (check all that apply) ion or pleasure) Preservation of an Preservation of a c	historically importantly land area certified historic structure
		[	Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c	Number of conservation easements on a certified his	storic structure included in (a)	2c
d	Number of conservation easements included in (c) a	cquired after 8/17/06	2d
3	Number of conservation easements modified, transfer the taxable year -	erred, released, extinguished, or terminate	d by the organization during
4	Number of states where property subject to conserve	ation easement is located ►	<u> </u>
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds		dling of violations, and Yes No
6	Staff and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation easem	ents during the year ►
7	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	s during the year 🕨 \$
8	Does each conservation easement reported on line $270(h)(4)(B)(I)$ and $170(h)(4)(B)(II)$ ?	2(d) above satisfy the requirements of sec	tion Yes No
9	In Part XIV, describe how the organization reports c balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financial	
Par	Complete if the organization answered		or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fir	l for public exhibition, education or researc	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research in	•
	(i) Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
2	If the organization received or held works of art, hist following amounts required to be reported under SFA	•	or financial gain, provide the
а	Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$
b	Assets included in Form 990, Part X		<b>▶-</b> \$

Part	Organizations Maintaining Co	llections of Art	, His	tori	cal Tı	eası	ires, or C	the	r Similar As	sets (d	continued)
3	Using the organization's accession and other items (check all that apply)	r records, check an	y of th	he foll	_		_			ion	
а	Public exhibition		d	Г	Loan	orexo	hange prog	rams			
b	Scholarly research		е	$\Gamma$	Othe	r					
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ıın ho	w they	/ furthe	er the	organızatıoı	n's ex	kempt purpose i	n	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									☐ Yes	┌ No
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	ed "Y	es" to Form 9	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterm	ediary	for c	ontribi	itions	or other ass	sets		☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follov	ving ta	able		_				
									An	nount	
C	Beginning balance						ļ	1c			
d	Additions during the year							1d			
e	Distributions during the year							1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?	•						Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	,									
Pa	t V Endowment Funds. Complete	f the organizatio	n ans	swere	ed "Ye	s" to	Form 990				
		(a)Current Year	(b	Prior \	/ear	(c)T\	wo Years Back	(d)	Three Years Back	<b>(e)</b> Four	Years Back
1a	Beginning of year balance							_			
b	Contributions										
c	Investment earnings or losses										
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as								
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
c	Term endowment ▶										
3a	Are there endowment funds not in the posses	ssion of the organiz	atıon	that a	re hel	d and	admınıstere	d for	the		
	organization by								25/	Yes	No
	(i) unrelated organizations		•			•		•	3a(		+
b	(ii) related organizations			 Sched	ıle R?			•	Su(		+
4	Describe in Part XIV the intended uses of th	•				•		•	3.	<u> </u>	
Par	t VI Investments—Land, Buildings					90, P	art X, line	10.			
		,			Cost or		(b)Cost or o		(c) Accumulated	(4) D	and walter
	Description of investment				s (invest		basis (othe		depreciation	(a) B	ook value
1a	and		•				2,194	1,046			2,194,046
b	Buildings		•				38,619	9,207	5,471,60	3	33,147,604
C	easehold improvements										
d	Equipment		•				16,675	5,531	9,318,48	5	7,357,046
	Other										
Tota	. Add lines 1a-1e (Column (d) should equal Fo	orm 990, Part X, colui	mn (B <sub>,</sub>	), lıne	10(c).	• .			•		42,698,696

Part VIII Investments—Other Securities. See F	Form 990, Part X, line 12		4 - 6 1 4
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value		od of valuation f-year market value
)Financial derivatives			
)Closely-held equity interests			
ther			
otal. (Column (b) should equal Form 990, Part X, col (B) line 12 )			
art VIII Investments—Program Related. See	Form 990, Part X, line :		
(a) Description of investment type	(b) Book value		od of valuation f-year market value
		205001011410	year market value
otal. (Column (b) should equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip			(b) Book value
(4) 5 656115			(B) Book Value
		<u> </u>	
otal. (Column (b) should equal Form 990, Part X, col.(B) line 15		<u> </u>	
Part X Other Liabilities. See Form 990, Part X			
(a) Description of Liability	(b) A mount		
ederal Income Taxes			
CCRUED PROFESSIONAL AND OTHER LIABILITIES	1,300,000		
AS 87 LIABILITY	2,507,945		
THER- FMV OF INTEREST RATE SWAPS	2,477,511		
EASES PAYABLE	208,398		
otal. (Column (b) should equal Form 990, Part X, col (B) line 25 )			

Jeneu	ule D (Form 990) 2010		Page <b>4</b>
Part	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	46,466,245
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	44,995,169
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	1,471,076
4	Net unrealized gains (losses) on investments	4	714,340
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	111,476
9	Total adjustments (net) Add lines 4 - 8	9	825,816
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	2,296,892
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	eturn
1	Total revenue, gains, and other support per audited financial statements	1	45,178,749
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a 714,340		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d 357,264		
e	Add lines <b>2a</b> through <b>2d</b>	2e	1,071,604
3	Subtract line <b>2e</b> from line <b>1</b>	3	44,107,145
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b 2,359,100		
C	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	2,359,100
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	46,466,245
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1 1	41,099,156
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	41,099,156
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	3,896,013
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	44,995,169

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		IN ORDER TO ACCOUNT FOR ANY UNCERTAIN TAX POSITIONS, THE ORGANIZATION DETERMINES WHETHER IT IS MORE LIKELY THAN NOT THAT A TAX POSITION WILL BE SUSTAINED UPON EXAMINATION OF THE TECHNICAL MERITS OF THE POSITION, ASSUMING THE TAXING AUTHORITY HAS FULL KNOWLEDGE OF ALL INFORMATION IF THE TAX POSITION DOES NOT MEET THE MORE-LIKELY-THAN-NOT RECOGNITION THRESHOLD, THE BENEFIT OF THAT POSITION IS NOT RECOGNIZED IN THE COMBINED FINANCIAL STATEMENTS THE ORGANIZATION RECORDED NO ASSETS OR LIABILITIES FOR UNCERTAIN TAX POSITIONS OR UNRECOGNIZED TAX BENEFITS IN FISCAL 2011 AND 2010 FEDERAL INCOME TAX RETURNS FOR THE FISCAL YEARS ENDED 2008 AND BEYOND REMAIN SUBJECT TO EXAMINATION BY THE INTERNAL REVENUE SERVICE (IRS)
PART XI, LINE 8 - OTHER ADJUSTMENTS		CHANGE IN FAIR VALUE OF INTEREST RATE SWAP AGREEMENTS 357,265 PENSION RELATED CHANGES OTHER THAN NET PERIODIC PENSION COSTS 1,447,680 CHANGE IN INTEREST OF NET ASSETS OF THE CHARITABLE FOUNDATION -1,693,469
PART XII, LINE 2D - OTHER ADJUSTMENTS		CHANGE IN FAIR VALUE OF INTEREST RATE SWAP AGREEMENTS 357,264
PART XII, LINE 4B - OTHER ADJUSTMENTS		CONTRIBUTIONS FROM FOUNDATION 2,359,100
PART XIII, LINE 4B - OTHER ADJUSTMENTS		TRANSFER TO AFFILIATE 3,896,013

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DLN: 93493136015132

### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

### **Hospitals**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions. OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization **Employer identification number** BELL MEMORIAL HOSPITAL 38-1394903 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a finnancial assistance policy during the tax year? If "No," skip to question 6a . **1**a Yes h If "Yes." is it a written policy? 1b Yes If the organization has multiple hospitals, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to most hospitals Applied uniformly to all hospitals Generally tailored to individual hospitals Answer the following based on the the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If "Yes," indicate which of the following is the FPG family income limit for eligibility for free care За Yes **▽** 200% C Other\_ 100% 150% Does the organization use FPG to determine eligibility for providing discounted care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care . . . . . Yes **7** 300% 350% **▼** 400% If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? . . . . . . Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? . 5a Yes If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?  $\cdot$  . 5b Νo If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted 50 Does the organization prepare a community benefit report during the tax 6a Yes **6b** If "Yes," did the organization make it available to the public? . . . . . Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost (a) Number of Financial Assistance and (b) Persons (c) Total community (d) Direct offsetting (e) Net community benefit (f) Percent of activities or served benefit expense revenue expense total expense **Means-Tested Government** programs (optional) **Programs** (optional) Financial Assistance at cost 626,162 626,162 1 490 % (from Worksheets 1 and 2) Unreimbursed Medicaid (from 2,378,151 2,562,661 -184,510 0 % Worksheet 3, column a) Unreimbursed costs-other means-tested government programs (from Worksheet 3. 1,409,735 2.219.926 5 290 % 3,629,661 column b) Total Financial Assistance and Means-Tested Government Programs 6,633,974 3,972,396 2,661,578 6 780 % Other Benefits e Community health improvement services and community benefit operations (from 1,080 154,761 153,681 0 370 % (Worksheet 4) . . Health professions education 394.210 0 940 % (from Worksheet 5) . Subsidized health services (from Worksheet 6) Research (from Worksheet 7) Cash and in-kind contributions to community groups

(from Worksheet 8) .

k Total. Add lines 7d and 71

Total Other Benefits . . .

6.000

7,080

3,979,476

41,125

590,096

35,125

583,016

3,244,594

0.080 %

1 390 %

8 170 %

			(b) Persons served (optional)	(c) Total community building expense		(d) Direct offsetting revenue		(e) Net communit building expense		(f) Pero	
		programs (optional)									
1	Physical improvements and housing			1,385				1,	385		0 %
2	Economic development			14,370				14,	.370	С	030 9
3	Community support			30,660				30,	660	C	070 9
4	Environmental improvements			24,744				24,	744	С	060 9
5	Leadership development and training			4.645				4	645		0100
6	for community members Coalition building			4,645 7,920					920		010 9
7	Community health improvement advocacy			27.425				27	425		. 070 (
8	Workforce development			27,425 2,507				·	.507		0 070 9
9	Other			,				,			
0	Total			113,656				113,	656	C	270 9
ali	t IIII Bad Debt, Medicar	e, & Collect	tion Practic	es							
≥ct	ion A. Bad Debt Expense							,		Yes	No
•	Did the organization report bac Statement No 15?				incial M	anagei	ment As	ssociation	1	Yes	
2	Enter the amount of the organi					2		1,419,053		†	
3	Enter the estimated amount of	_				3		0			
	attributable to patients eligible	under the org	ianization's fina	ancial assistance pol	ıcy .			~		1	
	Provide in Part VI the text of t In addition, describe the costi rationale for including a portion	ng methodolog	ıy used ın detei	mining the amounts							
ect	ion B. Medicare	Torbud debt d	mounts as con	manicy benefic							
	Enter total revenue received fr	om Medicare (	including DSH	and IME)		5		9,513,728			
,	Enter Medicare allowable cost	s of care relati	ng to payments	s on line 5		6		10,738,929			
,	Subtract line 6 from line 5 Thi	s is the surplu	s or (shortfall)			7		-1,225,201			
1	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	osting method	ology or source								
	Cost accounting system	r Co	st to charge ra	tio $\Gamma$	O ther						
ect	ion C. Collection Practices										
)a	Does the organization have a v								9a	Yes	ļ
b	If "Yes," does the organization patients who are known to qua								9b		No
a:	t IV Management Com										
	(a) Name of entity	(b	) Description of pr activity of entit		c) Organia rofit % o ownersh	r stock	eı	) Officers, directors, trustees, or key nployees' profit % stock ownership%	pro	<b>e)</b> Physiofit % or ownersh	r stock
							_				
0		1							+		
1									1		
									1		
,											
2											

Part	V Facility Information									
(list in	on A. Hospital Facilities order of size, measured by total revenue per facility, from t to smallest)	Licensed hospital	General medical &	Children's hospital	Teaching ho	Critical access hospital	Research facility	ER-24 hours	ER-other	
	any hospital facilities did the organization operate during year? <b>1</b>	ospital	dical & surgical	ospital	hospital	ess hospital	cility			
Name	and address									Other (Describe)
1	BELL MEMORIAL HOSPITAL 901 LAKESHORE DRIVE ISHPEMING,MI 49849	х	Х			х		х		
		1								

Section C. Other Facilities That Are Not Licensed, Reg (list in order of size, measured by total revenue per facility,	istered, or Similarly Recognized as a Hospital Facility from largest to smallest)
How many non-hospital facilities did the organization operate	e during the tax year?
Name and address	Type of Facility (Describe)
1	
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Part V Facility Information (continued)

Schedule H (Form 990) 2010

### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the description required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
		PART I, LINE 3C N/A

Identifier	ReturnReference	Explanation
		PART I, L7 COL(F) BELL MEMORIAL HOSPITAL TAKES ACTUAL GROSS CHARGES OF BAD DEBT EXPENSES AND APPLIES THE RATIO OF PATIENT CARE COST TO CHARGES THE COST TO CHARGE RATIO METHOD WAS USED FROM WORKSHEET 2

Identifier	ReturnReference	Explanation
		PART II BELL HOSPITAL'S SENIOR MANAGEMENT, DIRECTORS, MANAGERS, PHYSICIANS, AND NURSES CONTRIBUTED MORE THAN 1,500 STAFF HOURS AND A
		TOTAL OF \$99,665 TOTAL COMMUNITY BUILDING EXPENSES WITH NO OFFSETTING REVENUE TO PROVIDE LEADERSHIP AND RESOURCES TO EQUIP COMMUNITY ORGANIZATIONS WITH THE SKILLS NEEDED TO CREATE
		HEALTHY COMMUNITIES OUR STAFF PARTICIPATE ON BOARDS, ADVISORY COMMITTEES, AND COMMISSIONS FOR EXAMPLE, OUR VICE PRESIDENT OF OPERATIONS
		SERVES IN TWO KIWANIS ORGANIZATIONS AND IS A MEMBER OF THE ACHIEVE COUNCIL, USING TIME THAT WOULD OTHERWISE BE ALLOCATED FOR OTHER ACTIVITIES AT BELL HOSPITAL

Identifier	ReturnReference	Explanation
		PART III, LINE 4 AN ALLOWANCE FOR UNCOLLECTIBLE
		ACCOUNTS IS ESTABLISHED ON AN AGGREGATE BASIS
		BY USING HISTORICAL LOSS RATE FACTORS APPLIED TO
		UNPAID ACCOUNTS BASED ON AGING LOSS RATE
		FACTORS ARE BASED ON HISTORICAL LOSS EXPERIENCE
		AND ADJUSTED FOR ECONOMIC CONDITIONS AND
		OTHER TRENDS AFFECTING THE HOSPITAL'S ABILITY TO
		COLLECT OUTSTANDING AMOUNTS UNCOLLECTIBLE
		AMOUNTS ARE WRITTEN OFF AGAINST THE ALLOWANCE
		FOR UNCOLLECTIBLE ACCOUNTS IN THE PERIOD THEY
		ARE DEEMED TO BE UNCOLLECTIBLE THE ALLOWANCE
		FOR CONTRACTUAL ADJUSTMENTS IS BASED ON
		EXPECTED PAYMENT RATES FROM PAYORS BASED ON
		CURRENT REIMBURSEMENT METHODOLOGIES THIS
		AMOUNT ALSO INCLUDES AMOUNTS RECEIVED AS
		INTERIM PAYMENTS AGAINST UNPAID CLAIMS BY
		CERTAIN PAYORS BELL HOSPITAL USES A COST-TO-
		CHARGE RATIO BASED FOR DETERMINING BAD DEBT
		EXPENSE AMOUNTS FURTHER, BELL HOSPITAL USES THE
		KNOWLEDGE OF ITS ACCOUNTING STAFF TO HELP
		ESTIMATE THE AMOUNT OF THE ORGANIZATION'S BAD
		DEBT EXPENSE ATTRIBUTABLE TO PATIENTS ELIGIBLE
		UNDER THE ORGANIZATION'S CHARITY CARE POLICY

Identifier	ReturnReference	Explanation
		PART III, LINE 8 AS MOST OF THE MEDICARE CLIENTELE ARE FROM MARQUETTE COUNTRY, THE COST-TO-CHARGE RATIO PERCENTAGE ON THE SHORTFALL IS BELIEVED TO BE A COMMUNITY BENEFIT THE COSTING METHODOLOGY USED WAS THE COST-TO-CHARGE RATIO

Identifier	ReturnReference	Explanation
		PART III, LINE 9B THE DEBT COLLECTION POLICY MAY APPLY TO PATIENTS WHO QUALIFY UNDER THE CHARITY CARE POLICY FOR EXAMPLE, IF THE CHARITY CARE POLICY COVERED 80% OF THE MEDICAL COSTS UNDER THE SLIDING SCALE OF THE FEDERAL POVERTY GUIDELINES, BELL HOSPITAL WOULD USE DEBT COLLECTION PRACTICES TO COLLECT THE REMAINING 20% BELL HOSPITAL USES THE SAME DEBT COLLECTION PRACTICES FOR ALL INDIVIDUALS

Identifier	ReturnReference	Explanation
		PART VI, LINE 2 BELL MEMORIAL HOSPITAL DOES NOT CONDUCT ITS OWN NEEDS ASSESSMENT THE LOCAL COUNTY HEALTH DEPARTMENT ALONG WITH LOCAL COALITIONS HAVE CONDUCTED NEEDS ASSESSMENTS AND HAVE PUBLISHED THE INFORMATION BELL MEMORIAL HOSPITAL USES THIS INFORMATION TO DEVELOP PROGRAMS AND INITIATIVES TO IMPROVE THE HEALTH OF THE COMMUNITY

Identifier	ReturnReference	Explanation
		PART VI, LINE 3 AT THE POINT OF REGISTRATION IT IS DETERMINED WHETHER A PATIENT HAS INSURANCE COVERAGE OR IS A "SELF-PAY" PATIENT IF A "SELF-PAY" PATIENT, THEY ARE MADE AWARE OF THEIR RESPONSIBILITY FOR PAYMENT AND REFERRED TO A HOSPITAL FINANCIAL COUNSELOR TO DETERMINE ELIGIBILITY FOR ALL INPATIENTS NOTED AS "SELF-PAY", A FINANCIAL COUNSELOR WILL MEET THEM IN PERSON WHILE AT THE HOSPITAL AND REVIEW ELIGIBILITY OPTIONS FURTHER, A CHARITY CARE FLYER IS INSERTED IN THEIR BILLING STATEMENT, AS WELL AS, THE FINANCIAL COUNSELOR'S CONTACT INFORMATION ALSO, EACH BILLING STATEMENT SENT TO THE INDIVIDUAL IS STAMPED WITH COUNSELOR'S PHONE
		NUMBER AND STATES TO CALL THEM IF UNABLE TO PAY IN 30 DAYS

Identifier	ReturnReference	Explanation
		PART VI, LINE 4 BELL HOSPITAL IS A NOT-FOR-PROFIT COMMUNITY HOSPITAL THAT HAS BEEN DEDICATED TO SERVING THE AREA'S HEALTH CARE NEEDS FOR OVER A CENTURY BELL HOSPITAL IS THE WESTERN MOST HOSPITAL WITHIN MARQUETTE COUNTY, THEREFORE, IT RECEIVES A NUMBER OF PATIENTS WITHIN ITS AMBULANCE ROUTE, WHICH INCLUDES THE NEAREST TWO CITIES AND TEN TOWNSHIPS (ISHPEMING, ELY, TILDEN, REPUBLIC, NEGAUNEE, CHAMPION, HUMBOLDT, RICHMOND, MICHIGAMME AND SPURR) OVER 22,000 RESIDENTS LIVE IN THESE AREAS AND SEEK MEDICAL ATTENTION

Identifier	ReturnReference	Explanation
Identifier		PART VI, LINE 6 THE ACHIEVE PROGRAM THE ACHIEVE CHART TEAM OF MARQUETTE COUNTY'S VISION IS TO ASSIST OUR RESIDENTS TO ACHIEVE HIGHER LEVELS OF GOOD HEALTH BY MAKING THE HEALTHY CHOICE, THE EASY CHOICE IT DOES THIS BY 1 PROMOTING HEALTH AND WELLNESS ACTIVITIES WITHIN THE COMMUNITY, 2 PROVIDING OR COORDINATING OPPORTUNITIES THAT EDUCATES INDIVIDUALS ABOUT HEALTHY LIFESTYLES, 3 PROMOTING ENVIRONMENTAL AND POLICY CHANGES WITHIN THE COMMUNITY THAT MAKE IT EASIER TO BE PHYSICALLY ACTIVE, PRACTICE GOOD NUTRITION, LIVE TOBACCO FREE, AND AVOID SECOND HAND SMOKE THE PRIMARY PURPOSE OF THE ACHIEVE CHART TEAM OF MARQUETTE COUNTY IS TO COLLABORATIVELY WORK IN THE COMMUNITY TO PROMOTE THE MAINTENANCE AND IMPROVEMENT OF THE HEALTH OF MARQUETTE COUNTY RESIDENTS THROUGH ENVIRONMENTAL AND POLICY CHANGES THAT SUPPORT REGULAR PHYSICAL ACTIVITY, GOOD NUTRITION, AND TO BACCO FREE LIVING, AS WELL AS THE ELIMINATION OF SECOND HAND SMOKE BELL HOSPITAL PROMOTES THE HEALTH OF THE COMMUNITY BY PROVIDING AN ANNUAL STRENGTH FROM WITHIN PROGRAM THAT TARGETS LOCAL YOUTHS FROM GRADES 6-8 TO PROVIDE A STRUCTURED HEALTHY LIVING PROGRAM INCLUDING EXERCISE, NUTRITION AND COMMUNITY SERVICE THE SFW PROGRAM AWARDS A YEAR OF TUITION TO THE LOCAL UNIVERSITY BELL HOSPITAL ALSO CONDUCTS AN ANNUAL WOMEN'S HEALTH EXPO FREE OF CHARGE THE STAFF, MANAGEMENT AND PHYSICIAN PRESENTATIONS ALL FREE OF CHARGE FOR EMPLOYEES WITH NO OFFSETTING REVENUE SINCE A MAJORITY OF THE COMMUNITY THE STAFF AND MANAGEMENT CONTRIBUTED OVER 200 HOURS AND PHYSICIAN PRESENTATIONS ALL FREE OF CHARGE FOR EMPLOYEES AND FAMILIES OF CLIFFS NATURAL RESOURCES THE HEALTH AND WELLNESS DEMONSTRATIONS AND PHYSICIAN PRESENTATIONS ALL FREE OF CHARGE FOR EMPLOYEES AND FAMILIES OF CLIFFS NATURAL RESOURCES THE HEALTH EXPO PREE OF CHARGE FOR EMPLOYEES AND FAMILIES OF CLIFFS NATURAL RESOURCES THE HEALTH EXPO PROVIDED HEALTH SCREENINGS, HEALTH AND WELLNESS DEMONSTRATIONS WHICH MANAGEMENT AND STATION DURING THE MEDICAL MINUTE, A PHYSICIAN PROVIDED HEALTH SCREENINGS, HEALTH AND STAFF OON THE SOURCE SOUR
		FOR LOCAL SPORTING EVENTS THESE RESOURCES AMOUNTED TO NEARLY 1,300 STAFF HOURS AND \$46,000 IN STAFF COSTS WITH NO OFFSETTING REVENUE BELL HOSPITAL SPONSORS THE FOLLOWING LOCAL COMMUNITY EVENTS LAKE SUPERIOR COMMUNITY PARTNERSHIP AND GREATER ISHPEMING-NEGAUNEE CHAMBER OF COMMERCESERVICE CLUB ORGANIZATIONS AND EVENTSPIGS-N-HEAT FIRE RELIEF FUNDCOMMUNITY BABY SHOWER (PROVIDES BABY ESSENTIALS FOR LOW INCOME MOMS TO BE)MUD PLUNGEANNUAL SUMMER AND
		WINTER COMMUNITY EVENTS

Explanation	PART VI, LINE 7 N/A
	PAR
ReturnReference	
Identifier	

Identifier	ReturnReference	Explanation
REPORTS FILED WITH STATES	PART VI, LINE 7	MI

Schedule H (Form 990) 2010

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DLN: 93493136015132 OMB No 1545-0047

Schedule I (Form 990)

### Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Name of the organization Employer identification number BELL MEMORIAL HOSPITAL

the selection criteria used Describe in Part IV the or	_						┌ Yes
Form 990, Part I	V, line 21 for any	recipient that received eded.	d more than \$5,000.	Check this box if no	one recipient rec	ceived more than \$5,	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
) BELL MEDICAL CENTER D1 LAKESHORE DRIVE HPEMING,MI 49849	38-2124042	501(C)(3)	3,896,013			N/A	TO SUPPORT THE OPERATIONS OF BELL MEDICAL CENTER IN ITS CHARITABLE PURPOSE
) LAKE SUPERIOR OMMUNITY ARTNERSHIP DUNDATION501 S RONT STREET ARQUETTE,MI 49855	38-3566907	501(C)(3)	22,954				TO PROMOTE ECONOMIC DEVELOPMENT IN THE MARQUETTE AREA

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
OTHER INFORMATION	PART IV	ALL OF THE GRANTS WERE GIVEN TO MEMBERS OF OUR AFFILIATED GROUP

Schedule I (Form 990) 2010

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DLN: 93493136015132

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990. Part IV, question 23.

Compensation Information

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Inspection

**Employer identification number** Name of the organization BELL MEMORIAL HOSPITAL 38-1394903 Part I Questions Regarding Compensation Yes Νo Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence 굣 Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment from the organization or a related organization? 4a Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Νo Participate in, or receive payment from, an equity-based compensation arrangement? 40 Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5a Νo 5b Any related organization? Νo If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo 6b Νo Any related organization? If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) DOUGLAS LABELLE MD CMO	(ı) (ıı)	269,452 0	0	752 0	13,045 0	18,069 0	301,318 0	o 0
(2) RICK AMENT	(I) (II)	244,058 0	47,600 0	4,302 0	13,359 0	17,889 0	327,208 0	0
(3) GREGORY PERTTULA	(I) (II)	139,469 0	0	515 0	10,394 0	5,162 0	155,540 0	0
(4) JUDD JOHNSTON MD	(I) (II)	248,386 0	18,159 0	1,961 0	22,794 0	15,964 0	307,264 0	0
(5) HAROLD HILDEBRAND MD	(I) (II)	263,638 0	0	706 0	19,894 0	15,964 0	300,202	0
(6) LYLE VANDERSCHAAF MD	(I) (II)	230,274 0	0 0	400 0	9,189 0	15,964 0	255,827 0	0
(7) MICHAEL MLSNA MD	(I) (II)	218,530 0	0 0	983 0	18,713 0	15,964 0	254,190 0	0
(8) HUGH HART	(I) (II)	207,610 0	0 0	2,566 0	10,996 0	13,417 0	234,589 0	0
(9)								
( 10 )								
( 11 )								
( 12 )								
( 13 )								
( 14 )								
(15)								
( 16 )								

Schedule J (Form 990) 2010

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	PART I, LINE 1A	RICK AMENT HAD HIS GOLF DUES OF \$3,115 PAID BY BELL MEMORIAL HOSPITAL THESE DUES WERE TAXABLE TO HIM FOR 2010
	PART I, LINE 4A	GREGORY PERTTULA \$72,337

Schedule J (Form 990) 2010

Schedule K (Form 990)

### **Supplemental Information on Tax Exempt Bonds**

OMB No 1545-0047

DLN: 93493136015132

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Inspection

Name of the organization BELL MEMORIAL HOSPITAL

Employer identification number 38-1394903

	(a) Issuer Name	) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (		(e) Issue P	(e) Issue Price (f) Description of Purpose		(g) Defeased		(h) On d Behalf of Issuer		of (I)								
										Yes	No	Yes	No	Yes	No				
A	ECONOMIC DEVELOPMENT CORP OF THE COUNTY OF MARQUETTE MI	38-2401335	57147NAC7	03-29-2007	32,825	,000	CONTRUCTION AND EQUIPPING OF A NEW CRITICAL ACCESS		ACQUISITION, CONTRUCTION AND EQUIPPING OF A NEW CRITICAL ACCESS HOSPITAL		CONTRUCTION AND EQUIPPING OF A NEW CRITICAL ACCESS		CONTRUCTION AND EQUIPPING OF A NEW		x		Х		х
В	ECONOMIC DEVELOPMENT CORP OF THE COUNTY OF MARQUETTE MI	38-2401335	57147NAD5	08-28-2007	3,700	,000	SEWE EXTEI	CONTRUCTION OF WATER, SEWER AND UTILITY EXTENSIONS FOR NEW HOSPITAL		CONTRUCTION OF WATER, SEWER AND UTILITY EXTENSIONS FOR NEW			х		х		х		
_				+															
Pa	rt III Proceeds	tII Proceeds						1											
1	Amount of bonds retired					<u> </u>	В		С				D						
2	Amount of bonds legally defea	sed																	
3	Total proceeds of issue					33,767,401 3,733,927													
4	Gross proceeds in reserve fun	nds																	
5	Capitalized interest from proc	eeds																	
6	Proceeds in refunding escrow																		
7	Issuance costs from proceeds	S				492	,809		74,000										
8	Credit enhancement from proc	eeds																	
9	Working capital expenditures	from proceeds																	
10	Capital expenditures from pro	ceeds				32,841	.,778		3,613,003										
11	O ther spent proceeds					432	2,814		46,924										
12	O ther unspent proceeds																		
13	Year of substantial completion	n			20	8 0		20	08										
					Yes	No	•	Yes	No	Yes	$\perp$	No	Yes	$\perp$	No				
14	Were the bonds issued as par	t of a current refund	ing issue?			X		Х											
15	Were the bonds issued as part	t of an advance refu	ndıng ıssue?			Х			Х										

#### allocation of proceeds? Part IIII Private Business Use

16

Has the final allocation of proceeds been made?

		A		E	3	(	С		)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		Х		Х				
2	Are there any lease arrangements that may result in private business use of bond-financed property?	Х			×				

Χ

Χ

Does the organization maintain adequate books and records to support the final

Χ

Χ

 Schedule K (Form 990) 2010
 Page 2

Par	TIII Private Business Use (Continued)								
			A		В		С	ı	)
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use?	Х			х				
b	Are there any research agreements that may result in private business use of bond- financed property?		×		×				
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	×		Х					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		4 190 %						
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5		4 190 %						
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?		х		×				
Dai	rt TV Arbitrage								

7	post-issuance compliance of its tax-exempt bond liabilities?		Х		X					
Par	t IV Arbitrage		I	<b>-</b>			•			
		A			В		С	:	D	
		Yes	No	Yes	No		Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		x					
2	Is the bond issue a variable rate issue?	X		X						
За	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?									
		X		X						
b	Name of provider	CHARTER OI	NE BANK	CHARTER NA	ONE BANK			I		
С	Term of hedge	9 8000	0000000	9 900	00000000	0.0				
d	Was the hedge superintegrated?		х		×					
e	Was a hedge terminated?		×		х					
4a	Were gross proceeds invested in a GIC?		х		х					
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
5	Were any gross proceeds invested beyond an available temporary period?		х		х					
6	6 Did the bond issue qualify for an exception to rebate?			×						

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
FORM 990, SCHEDULE K		SCHEDULE K, PART II, LINE 3, BOND ISSUE B THE CURRENT REFUNDING ESCROW WAS EXPENDED ON NOVEMBER 7, 2007 SCHEDULE K, PART II, LINE 7, BOND ISSUE A OF THE TOTAL COSTS OF ISSUANCE OF THE BONDS, \$492,809 WAS FOR CREDIT ENHANCEMENT AND \$432,814 WAS FOR COSTS OF ISSUANCE SCHEDULE K, PART II, LINE 7, BOND ISSUE B OF THE TOTAL COSTS OF ISSUANCE OF THE BONDS, \$46,924 WAS FOR CREDIT ENHANCEMENT AND \$74,000 WAS FOR COSTS OF ISSUANCE SCHEDULE K, PART III, LINE 3A, BOND ISSUE A THE ORGANIZATION HAS DETERMINED THAT ITS ARRANGEMENT OR SERVICE CONTRACTS MEET THE SAFE HARBOR UNDER REV PROC 97-13, 1997-1 C B 632 SCHEDULE K, PART III, LINE 7, THE ORGANIZATION WILL SEEK TO ADOPT ARRANGEMENT PRACTICES TO ENSURE POST-ISSUANCE COMPLIANCE THIS UPCOMING YEAR SCHEDULE K, PART IV, LINE 6, BOND ISSUES A AND B THE ORGANIZATION REASONABLY BELIEVES THAT THE BOND ISSUES QUALIFIED FOR AN EXCEPTION TO REBATE AND HAS HIRED A REBATE ANALYST TO CONFIRM

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Schedule L

Department of the Treasury

(Form 990 or 990-EZ)

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

or Form 990-EZ, Part V lines 38a or 40b.

OMB No 1545-0047

DLN: 93493136015132

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1	(a) Name of dısqı	ualıfıed	person			<b>(b)</b> Desc	ription	of trans	action		Cor	rected?
											Yes	No
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3 Ente	artha amount of tay impos	ad an t	ha araa	nization man		diagnalified nere	one dur	na tha v	aar unda	<u>_</u>	•	•
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Part II	Loans to and/or F	rom	Intere	sted Pers	sons.							
	Complete if the organiz	zation a	nswere	d "Yes" on F	orm 990	), Part IV, line 26	, or For	n 990-E	Z, Part V	, line 38	a	
		(b)	oan to						(f)			
(a) Name	e of interested person and		m the				(e) In default?				(g)Writt	
(-,	purpose	organizati				(d)Balance due					agreement?	
		To	From	1			Yes	No	Yes	No	Yes	No
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Partill	Complete if the orga						. line 2	27.				
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(a	a) Name of interested pers	on	L`			ganızatıon		( <b>c)</b> A m	ount of g	rant or ty	pe of assis	stance

# Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
	organization			Yes	No
(1) TOM EDMARK OWNER OF IRON RANGE AGE	FORMER BOARD MEMBER		PROVIDER OF DIRECTORS AND OFFICERS LIABILITY INSURANCE		No
					_

#### **Supplemental Information** Part V

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
	Return Reference

Schedule L (Form 990 or 990-EZ) 2010

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DLN: 93493136015132 OMB No 1545-0047

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Name of the organization

FORM 990, PART VI, SECTION A,

BELL MEMORIAL HOSPITAL

Department of the Treasury Internal Revenue Service

LINE 6

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

2010

**Open to Public** Inspection **Employer identification number** 

		38-1394903
ldentifier	Return Reference	Explanation

MEMORIAL HOSPITAL

SUPERIOR HEALTHCARE SYSTEMS IN THE SOLE MEMBER (100% OWNER) OF BELL

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A		MANY OF THE BOARD MEMBERS OF SUPERIOR HEALTHCARE SYSTEMS ARE ALSO BOARD MEMBERS OF BELL MEMORIAL HOSPITAL, THEREFORE IT CAN BE SAID THAT SUPERIOR HEALTHCARE SYSTEMS HAS THE ABILITY TO ELECT MEMBERS OF THE GOVERNING BODY

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B		MANY OF THE BOARD MEMBERS OF SUPERIOR HEALTHCARE SYSTEMS ARE ALSO BOARD MEMBERS OF BELL MEMORIAL HOSPITAL, THEREFORE IT CAN BE SAID THAT SUPERIOR HEALTHCARE SYSTEMS HAS APPROVAL OVER DECISIONS OF THE GOVERNING BODY

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		FORM 990 IS PRESENTED TO THE BOARD OF DIRECTORS FOR REVIEW PRIOR TO BEING SUBMITTED TO THE IRS QUESTIONS AND COMMENTS WERE SOLICITED FROM THE BOARD OF DIRECTORS TO ENSURE THE COMPLETENESS AND ACCURACY OF THE FORM

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	BOARD MEMBERS REVIEW AND SIGN THE CONFLICT OF INTEREST DISCLOSURES ANNUALLY THESE STATEMENTS ARE REVIEWED BY THE ORGANIZATION'S LEGAL COUNCIL TO ENSURE COMPLIANCE WITH THE POLICY IF A BOARD MEMBER IS FOUND TO HAVE A CONFLICT, THEY ARE REQUIRED TO REMOVE THEMSELVES FROM ANY DISCUSSIONS OF THE MATTER IF THE CONFLICT COULD NOT BE DEALT WITH THE BOARD WOULD HAVE TO CONSIDER WHETHER THE BOARD MEMBER SHOULD STAY A MEMBER OF THE BOARD OF DIRECTORS TO DATE, THE ORGANIZATION HAS NOT HAD ANY BOARD MEMBERS WITH CONFLICTS OF INTEREST

Identifier	Return Reference	Explanation
	,	THE ORGANIZATION USES COMPENSATION SURVEYS AND MEDICAL GROUP MANAGEMENT ASSOCIATION DATA TO ENSURE COMPENSATION DATA IS COMPARABLE DETERMINATION OF THE OFFICER'S AND CHIEF OF STAFF'S COMPENSATION PACKAGES WERE LAST CONDUCTED IN 2010 USING AFOREMENTIONED DATA

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST

ldentifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 714,340 CHANGE IN FAIR VALUE OF INTEREST RATE SWAP AGREEMENTS 357,265 PENSION RELATED CHANGES OTHER THAN NET PERIODIC PENSION COSTS 1,447,680 CHANGE IN INTEREST OF NET ASSETS OF THE CHARITABLE FOUNDATION - 1,693,469 TOTAL TO FORM 990, PART XI, LINE 5 825,816

Identifier	Return Reference	Explanation
	FORM 990, PART XII, LINE 2C	THE AUDIT PROCESS HAS NOT CHANGED IN THE CURRENT YEAR

SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2010

DLN: 93493136015132

2010 Open to Public

Internal Revenue Service

Department of the Treasury

Inspection

Name of the organization
BELL MEMORIAL HOSPITAL

Second Se

					38-1394903			
Part I Identification of Disregarded Entities (	Complete	ıf the organizatıo	n answered "Yes"	on Form 990, Pai	rt IV, line 33.)			
(a) Name, address, and EIN of disregarded entity		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
			5.1					
art II Identification of Related Tax-Exempt O or more related tax-exempt organizations di	rganizat	t <b>ions</b> (Complete i	f the organization	answered "Yes" (	on Form 990, Part	: IV, line 34 because	e it had	on
or more related tax exempt organizations at		tax year.)	<u> </u>	1		T		<u>م</u> ۱
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	<b>(f)</b> Direct controlling	Section 51	12(b
ivalie, address, and Liv of leated organization		Fillinary activity	or foreign country)	Exempt code section	(if section 501(c)(3))	entity	contr organi	
							Yes	No
) SUPERIOR HEALTHCARE SYSTEMS								
D1 LAKESHORE DR	HEAL	THCARE SERVICES	MI	501(C)(3)	LINE 3	N/A		No
SHPEMING, MI 49849		orute servirses				,		
3-3040126 2) BELL MEDICAL CENTER							<u> </u>	-
01 LAKESHORE DR	HEAL	THCARE SERVICES	MI	501(C)(3)	LINE 11B, II	BELL MEMORIAL HOSPITAL	1	No
HPEMING, MI 49849 3-2124042								
B) BELL FOUNDATION							1	
7 S FOURTH ST		D A VOTING		F04/6)/2)	1705 440 77	BELL MEMORIAL HOSPITAL		ļ
SHPEMING, MI 49849	FUNL	O RAISING	MI	501(C)(3)	LINE 11B, II			No
3-3040125								
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Schedule R (Form 990	)2010												Page <b>2</b>
				<b>ble as a Partner</b> treated as a partne			answe	ered "Y	es" on Fo	rm 990,	Part	IV, lır	ne 34
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		<b>(j</b> Genei mana parti	ral or iging	<b>(k)</b> Percentage ownership
							Yes	No			Yes	No	
		1											
				ble as a Corpora ations treated as a					nswered "	Yes" on I	Form	990,	Part IV,
			I	1 ()	1 (1)								

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) SUPERIOR ENTERPRISES INC 97 S FOURTH ST ISHPEMING, MI49849 38-3112668	REHABILITATION SERVICES	MI	N/A	С			

hedule R (Form 990) 2010		Р	age <b>3</b>
Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35	5, 35A, or 36.)		
Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
<b>b</b> Gift, grant, or capital contribution to other organization(s)	1b	Yes	
c Gift, grant, or capital contribution from other organization(s)	1c	Yes	:
d Loans or loan guarantees to or for other organization(s)	1d		No
e Loans or loan guarantees by other organization(s)	1e		No
f Sale of assets to other organization(s)	1f		No
g Purchase of assets from other organization(s)	1 <u>g</u>		No
h Exchange of assets	1h		No
i Lease of facilities, equipment, or other assets to other organization(s)	1i		No
j Lease of facilities, equipment, or other assets from other organization(s)	<u>1j</u>		No
k Performance of services or membership or fundraising solicitations for other organization(s)	1k		No
l Performance of services or membership or fundraising solicitations by other organization(s)	11		No
m Sharing of facilities, equipment, mailing lists, or other assets	1m	1	No
n Sharing of paid employees	1n	Yes	
	<u>.</u>		1
o Reimbursement paid to other organization for expenses	10	+	No
p Reimbursement paid by other organization for expenses	1p	-	No
<b>q</b> Other transfer of cash or property to other organization(s)	<b>1</b> q		No
r Other transfer of cash or property from other organization(s)	1r	_	No
	_	•	•

2	If the answer to any of the above is "	Yes,'	' see the	instructions for information o	on who must complete this lir	ne, including cov	ered relationships and transaction threshold	ıls
---	--	-------	-----------	--------------------------------	-------------------------------	-------------------	--	-----

(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) Amount involved	<b>(d)</b> Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	all ners non c)(3) rations?	<b>(e)</b> Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	agın tner
			Yes	No		Yes	No		Yes	N
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Schedule R (Form 990) 2010

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference	Explanation
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Schedule R (Form 990) 2010

Ishpeming, Michigan

Combined Financial Statements and Additional Information
Years Ended June 30, 2011 and 2010

Combined Financial Statements and Additional Information Years Ended June 30, 2011 and 2010

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Combined Balance Sheets	2
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Combining Balance Sheets	38
Combining Statements of Operations	40



### Independent Auditor's Report

Board of Directors Bell Memorial Hospital Ishpeming, Michigan

We have audited the accompanying combined balance sheet of Bell Memorial Hospital and Affiliate (the "Organization") as of June 30, 2011, and the related combined statements of operations, changes in net assets, and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit. The combined financial statements of Bell Memorial Hospital and Affiliate as of June 30, 2010, were audited by other auditors whose report dated March 28, 2011, expressed an unqualified opinion on those financial statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion

In our opinion, the 2011 combined financial statements referred to above present fairly, in all material respects, the financial position of Bell Memorial Hospital and Affiliate as of June 30, 2011, and the results of their operations, changes in their net assets, and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States

Wipfli LLP

February 21, 2012 Green Bay, Wisconsin

Wippei LLP

## **Combined Balance Sheets**

June 30, 2011 and 2010

Assets		2011		2010
Current assets:				
Current assets:	¢	40 000 000	ф	0.400.000
Cash and cash equivalents	\$	10,322,966	\$	6,433,839
Accounts receivable - Net		5,962,404		6,638,713
Inventories		1,560,414		1,651,534
Prepaid expenses and other		415,293		324,275
Amounts due from third-party reimbursement programs		3,027		0
Total current assets		18,264,104		15,048,361
Property and equipment - Net		43,099,529		45,787,031
Assets limited as to use		0		2,010,062
Beneficial interest in net assets of Bell Foundation		152,068		1,825,536
Other assets:				
Unamortized bond issue costs		251,877		266,549
Notes receivable		393,323		1,666
Investments in unconsolidated affiliates		933,888		173,273
Other		153,243		84,065
Total other assets		1,732,331		525,553
TOTAL ASSETS	\$	63,248,032	\$	65,196,543

Liabilities and Net Assets	2011	2010
Current liabilities:		
Current maturities of long-term debt	\$ 879,472	\$ 1,014,827
Current portion of obligations under capital leases	64,519	0
Accounts payable	1,380,661	1,946,948
Accrued and other liabilities	2,760,187	2,654,813
Amounts due to third-party reimbursement programs	0	1,025,437
Total current liabilities	5,084,839	6,642,025
Long-term liabilities:		
Long-term debt	32,363,960	33,242,914
Obligations under capital leases	143,879	114,793
Interest rate swap agreements	2,477,511	2,834,776
Pension liability	2,507,945	3,955,625
Other liabilities	1,300,000	1,350,000
Total long-term liabilities	38,793,295	41,498,108
Total liabilities	43,878,134	48,140,133
Net assets:		
Unrestricted	19,217,830	15,230,874
Temporarily restricted	152,068	1,825,536
Total net assets	19,369,898	17,056,410
TOTAL LIABILITIES AND NET ASSETS	\$ 63,248,032	\$ 65,196,543

## **Combined Statements of Operations**

		2011	2010
Devenue			
Net netient convex revenue	\$	49,017,581 \$	47,347,313
Net patient service revenue Other revenue	φ	3,618,070	2,089,450
Other levellue		3,010,070	2,009,430
Total revenue		52,635,651	49,436,763
Expenses			
Salaries and wages		24,287,839	23,750,876
Employee benefits		5,680,731	6,331,366
Supplies		6,616,044	6,110,244
Purchased services		3,475,822	2,720,210
Insurance		568,517	568,137
Other health care expenses		5,611,726	5,615,823
Depreciation and amortization		3,112,653	2,854,747
Provision for bad debts		3,556,227	6,505,285
Interest		1,465,646	2,011,696
Total expenses		54,375,205	56,468,384
Loss from operations		(1,739,554)	(7,031,621)
Other income (deductions)			
Investment income		955,875	364,642
Contributions		4,182	634,142
Gain (loss) on disposal of property and equipment		(91,932)	38,349
Change in net unrealized gains and losses on investments - Trading			
securities		(46,275)	286,954
Change in equity investments in unconsolidated affiliates		760,615	0
Change in fair value of interest rate swap agreements		357,265	(849,572)
Excess (deficiency) of revenue over expenses		200,176	(6,557,106)
Other changes in unrestricted net assets			
Pension-related changes other than net periodic pension cost		1,447,680	(908,797)
Net assets released from restrictions		2,339,100	0
Increase (decrease) in unrestricted net assets	\$	3,986,956 \$	(7,465,903)
more than the first that the transfer of the t	Ψ	υ,υυυ,υυυ ψ	(1,700,000)

## Combined Statements of Changes in Net Assets

	2011	2010
Unrestricted net assets:		
Excess (deficiency) of revenue over expenses	\$ 200,176	\$ (6,557,106)
Pension-related changes other than net periodic pension cost	1,447,680	(908,797)
Net assets released from restrictions	2,339,100	0
Increase (decrease) in unrestricted net assets	3,986,956	(7,465,903)
Temporarily restricted net assets:		
Change in beneficial interest in net assets of Bell Foundation	665,632	935,553
Net assets released from restrictions	(2,339,100)	0
Increase (decrease) in temporarily restricted net assets	(1,673,468)	935,553
Change in net assets	2,313,488	(6,530,350)
Net assets at beginning	17,056,410	23,586,760
Net assets at end	\$ 19,369,898	\$ 17,056,410

## **Combined Statements of Cash Flows**

	2011	2010
Increase (decrease) in cash and cash equivalents		
Change in net assets	\$ 2,313,488	\$ (6,530,350)
Adjustments to reconcile change in net assets to net cash		
provided by (used in) operating activities		
Depreciation and amortization	3,112,653	2,854,747
Amortization of bond issue discount	16,046	15,528
Change in net unrealized gains and losses on investments -		
Trading securities	46,275	(286,954)
Realized gain on sales of investments	(408,553)	(348,993)
Change in beneficial interest in net assets of Bell Foundation	(665,632)	(935,553)
Pension-related changes other than net periodic pension cost	(1,447,680)	908,797
Change in fair value of interest rate swap agreements	(357,265)	849,572
Provision for bad debts	3,556,227	6,505,285
(Gain) loss on disposal of property and equipment	91,932	(38,349)
Change in equity investments in unconsolidated affiliates	(760,615)	0
Changes in operating assets and liabilities		
Accounts receivable	(2,879,918)	(7,101,512)
Inventories	91,120	(287,164)
Prepaid expenses and other	(91,018)	(20,108)
Amounts due from third-party reimbursement programs	(3,027)	1,824,100
Other assets	(69,178)	0
Accounts payable	(566,287)	(34,508)
Amounts due to third-party reimbursement programs	(1,025,437)	1,545,782
Accrued liabilities	105,374	473,713
Other liabilities	(50,000)	31,295
Total adjustments	(1,304,983)	5,955,678
Net cash provided by (used in) operating activities	1,008,505	(574,672)

## Combined Statements of Cash Flows (Continued)

		2011		2010
Cash flows from investing activities				
Capital expenditures	\$	(550,948)	¢	(2,138,708)
Proceeds from property and equipment disposals	Ψ	188,784	Ψ	20,761
Purchase of investments		(129,812)		(4,167,576)
Proceeds from sales of investments		2,502,152		6,145,879
Issuance of note receivable		(449,088)		0,143,073
Collection of note receivable		57,431		260,914
- Collection of note receivable		07,401		200,514
Net cash provided by investing activities		1,618,519		121,270
Cash flows from financing activities				
Proceeds from issuance of long-term debt		0		105,979
Principal payments on long-term debt		(1,030,355)		(980,600)
Principal payments on obligations under capital lease		(46,642)		0
Proceeds from Bell Foundation		2,339,100		935,553
		_,,		
Net cash provided by financing activities		1,262,103		60,932
Net increase (decrease) in cash and cash equivalents		3,889,127		(392,470)
Cash and cash equivalents at beginning		6,433,839		6,826,309
· · · · · · · · · · · · · · · · · · ·				
Cash and cash equivalents at end	\$	10,322,966	\$	6,433,839
Supplemental cash flow information				
Cash paid for interest	\$	1,576,469	\$	1,641,571
Noncash financing and investing activities				
Acquistion of property and equipment under capital lease obligations	\$	140,247	\$	90,980

### Notes to Combined Financial Statements

## Note 1 Summary of Significant Accounting Policies

The Entities

Bell Memorial Hospital (the "Hospital") is a nonprofit, nonstock corporation that operates a 25-bed acute care facility. The Hospital provides comprehensive inpatient, outpatient, and emergency services to residents of Ishpeming, Michigan, and the surrounding areas. The Hospital's sole member is Superior Healthcare System, a Michigan nonprofit holding company.

Bell Medical Center (the "Medical Center") is a nonprofit, nonstock corporation that operates physicians' offices and provides physician clinic services. The Medical Center's sole member is Superior Healthcare System. The Hospital provides financial support for the Medical Center's operations and has the ability to determine direction and assign various health care-related functions to the Medical Center.

### Principles of Combination

The combined financial statements include the accounts of the Hospital and the Medical Center, its affiliate (collectively referred to as the "Organization") All significant intercompany accounts and transactions have been eliminated in preparing the combined financial statements

#### Financial Statement Presentation

The Organization follows accounting standards contained in the Financial Accounting Standards Board Accounting Standards Codification (ASC) The ASC is the single source of authoritative accounting principles generally accepted in the United States (GAAP) to be applied to nongovernmental entities in the preparation of financial statements in conformity with GAAP

#### Use of Estimates in Preparation of Financial Statements

The preparation of the accompanying combined financial statements in conformity with GAAP requires management to make estimates and assumptions that directly affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates may also affect the reported amounts of revenue and expenses during the reporting period. Actual results may differ from these estimates.

#### **Notes to Combined Financial Statements**

### Note 1 Summary of Significant Accounting Policies (Continued)

### Cash Equivalents

The Organization considers all highly liquid debt instruments with an original maturity of three months or less to be cash equivalents, excluding amounts whose use is limited or restricted. The carrying amount reported in the accompanying combined balance sheets for cash equivalents approximates fair value.

#### Accounts Receivable and Credit Policy

Accounts receivable are uncollateralized patient obligations that are stated at the amount management expects to collect from outstanding balances. These obligations are primarily from local residents, most of whom are insured under third-party payor agreements. The Organization bills third-party payors on the patients' behalf, or if a patient is uninsured, the patient is billed directly. Once claims are settled with the primary payor, any secondary insurance is billed, and patients are billed for copay and deductible amounts that are the patients' responsibility. Payments on accounts receivable are applied to the specific claim identified on the remittance advice or statement. The Organization does not have a policy to charge interest on past due accounts.

The carrying amounts of accounts receivable are reduced by allowances that reflect management's best estimate of the amounts that will not be collected. Management provides for contractual adjustments under terms of third-party reimbursement agreements through a reduction of gross revenue and a credit to accounts receivable. In addition, management provides for probable uncollectible amounts, primarily uninsured patients and amounts patients are personally responsible for, through a charge to operations and a credit to a valuation allowance based upon its assessment of historical collection likelihood and the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable.

Accounts receivable are recorded in the accompanying combined balance sheets net of contractual adjustments and allowances for doubtful accounts

#### **Notes to Combined Financial Statements**

### Note 1 Summary of Significant Accounting Policies (Continued)

#### Inventories

Inventories of supplies are valued at the lower of cost, determined on the first-in, first-out method, or market

#### Investments

Investments are measured at fair value in the accompanying combined balance sheets Investment income or loss (including realized gains and losses on investments, interest, and dividends) is included in the excess (deficiency) of revenue over expenses unless the income is restricted by donor or law. Unrealized gains and losses on investments are excluded from the excess (deficiency) of revenue over expenses unless the investments are trading securities. Realized gains and losses are determined by specific identification and charged to operations.

The Organization monitors the difference between the cost and fair value of its investments. A decline in market value of an individual investment security below cost that is deemed to be other than temporary results in an impairment, and the Organization reduces the investment's carrying value to fair value. A new cost basis is established for the investment, and any impairment loss is recorded as a realized loss in investment income.

#### Assets Limited as to Use

Assets limited as to use include assets set aside by the Board of Directors for the payment of professional liability claims, over which the Board retains control and may at its discretion subsequently use for other purposes, and assets held by trustees under indenture agreements

Investments in Unconsolidated Affiliates

Investments in unconsolidated affiliates are accounted for using the equity method

#### Notes to Combined Financial Statements

## Note 1 Summary of Significant Accounting Policies (Continued)

Fair Value Measurements

The Organization measures fair value of its financial instruments using a three-tier hierarchy, which prioritizes the inputs used in measuring fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access

#### Level 2 Inputs to the valuation methodology include

- Quoted prices for similar assets or liabilities in active markets
- Quoted prices for identical or similar assets or liabilities in inactive markets
- Inputs other than quoted prices that are observable for the asset or liability
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement Valuation techniques maximize the use of observable inputs and minimize the use of unobservable inputs

#### Notes to Combined Financial Statements

### Note 1 Summary of Significant Accounting Policies (Continued)

Property, Equipment, and Depreciation

Property and equipment acquisitions are recorded at cost or, if donated, at fair value at the date of donation. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Property and equipment under capital leases are amortized on the straight-line method over the shorter period of the lease term or the estimated economic life. Such amortization expense is included with depreciation expense. Estimated useful lives range from 10 to 20 years for land improvements, 5 to 40 years for buildings and improvements, and 3 to 20 years for equipment. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support and are excluded from the excess (deficiency) of revenue over expenses unless explicit donor stipulations specify how the donated assets must be used Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

#### Impairment

The Organization reviews its property and equipment periodically to determine potential impairment by comparing the carrying value of the property and equipment with the estimated future net discounted cash flows expected to result from the use of the assets, including cash flows from disposition. Should the sum of the expected future net cash flows be less than the carrying value, the Organization would recognize an impairment loss at that time. No impairment loss was recognized in fiscal 2011 or 2010.

#### Notes to Combined Financial Statements

## Note 1 Summary of Significant Accounting Policies (Continued)

Interest in Net Assets of Bell Foundation

The Hospital and Bell Foundation (the "Foundation") are financially interrelated organizations and, accordingly, the Hospital recognized its interest in the net assets of the Foundation and adjusts that interest for its share of the change in net assets of the Foundation

**Unamortized Bond Issue Costs** 

Bond issue costs related to issuance of long-term debt are being amortized over the life of the related debt using the straight-line method

Asset Retirement Obligations

ASC Topic 410-20, *Asset Retirement Obligations,* clarifies when an entity is required to recognize a liability for a conditional asset retirement obligation. The Organization has considered ASC Topic 410-20, specifically as it relates to its legal obligation to perform asset retirement activities, such as asbestos removal, on its existing properties. During 2009, the Hospital entered into an agreement with a local developer to sell its old facility for \$1. In connection with this agreement, the Hospital is obligated for an amount not to exceed \$825,000 for the removal of asbestos within the old facility. At June 30, 2011 and 2010, the Hospital has a liability of \$700,000 recorded, which is the balance remaining under this agreement. The liability is included in other liabilities in the accompanying combined balance sheets.

Temporarily Restricted Net Assets

Temporarily restricted net assets are those whose use by the Organization has been limited by donors to a specific time period or purpose. The temporarily restricted net assets are comprised entirely of the interest in the net assets of Bell Foundation.

#### Notes to Combined Financial Statements

### Note 1 Summary of Significant Accounting Policies (Continued)

Interest Rate Swap Agreements

The Organization entered into interest rate swap agreements to reduce economic risks associated with variability in cash outflows for interest required under provisions of variable rate revenue bonds. Interest rate swaps are recognized as assets or liabilities at fair value. Realized gains and losses on interest rate swaps are classified as a component of operating income and are presented as part of interest expense in the combined statements of changes in net assets. Unrealized changes in the fair value of the interest rate swaps are recognized as part of other income, separate from operating income. The Organization does not use hedge accounting for these interest rate swap agreements.

#### Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and are adjusted in future periods as final settlements are determined

#### Excess (Deficiency) of Revenue Over Expenses

The accompanying combined statements of operations include excess (deficiency) of revenue over expenses, which is considered the operating indicator. Changes in unrestricted net assets that are excluded from the operating indicator include unrealized gains and losses on investments other than trading securities, contributions of long-lived assets including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets, pension-related changes other than net periodic cost, and transfers to (from) related organizations other than for goods and services

#### **Notes to Combined Financial Statements**

### Note 1 Summary of Significant Accounting Policies (Continued)

**Charity Care** 

The Organization provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because the Organization does not pursue collection of amounts determined to qualify as charity care, they are not included in net patient service revenue in the accompanying combined statements of operations.

#### Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Hospital are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is deemed unconditional. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the accompanying combined statements of operations and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying combined statements of operations.

#### Advertising Costs

The Organization expenses advertising costs as incurred

#### **Unemployment Compensation**

The Organization has elected the reimbursement method to finance the cost of unemployment compensation benefits. Unemployment compensation expense is charged to operating expense when paid or when the amount of the claims can be estimated. The Organization contributes to a state unemployment trust held by a third party.

#### **Notes to Combined Financial Statements**

### Note 1 Summary of Significant Accounting Policies (Continued)

Income Taxes

The Hospital and the Center are nonprofit corporations as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") and are exempt from federal income taxes on related income pursuant to Section 501(a) of the Code The Hospital and the Center are also exempt from state income taxes on related income

In order to account for any uncertain tax positions, the Organization determines whether it is more likely than not that a tax position will be sustained upon examination of the technical merits of the position, assuming the taxing authority has full knowledge of all information. If the tax position does not meet the more-likely-than-not recognition threshold, the benefit of that position is not recognized in the combined financial statements. The Organization recorded no assets or liabilities for uncertain tax positions or unrecognized tax benefits in fiscal 2011 and 2010. Federal income tax returns for the fiscal years ended 2008 and beyond remain subject to examination by the Internal Revenue Service (IRS).

#### **New Accounting Pronouncements**

In July 2011, the FASB issued Accounting Standards Update (ASU) No 2011-07, *Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and Allowance for Doubtf ul Accounts for certain Health Care Entities* The ASU amends ASC Topic 954 and requires health care entities to change the presentation of their statements of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue Entities are also required to enhance disclosures about their policies for recognizing revenue and assessing bad debts. In addition, this guidance requires disclosure of qualitative and quantitative information about changes in the allowance for doubtful accounts. The guidance in this ASU is effective for the Organization's year ending June 30, 2013, with early adoption permitted

#### Notes to Combined Financial Statements

### Note 1 Summary of Significant Accounting Policies (Continued)

New Accounting Pronouncements (Continued)

In August 2010, the FASB issued ASU No 2010-23, *Measuring Charity Care for Disclosure* This ASU amends ASC Topic 954 and requires entities to use cost as the measurement basis for charity care disclosures, including both direct and indirect costs Entities are also required to disclose the method used to determine these costs, such as directly from a costing system or through an estimation process. The guidance in this ASU is effective for the Organization's year ending June 30, 2012.

#### Subsequent Events

Subsequent events have been evaluated through February 21, 2012, which is the date the combined financial statements were issued. See Note 9 for specific subsequent events related to the Series 2007A Limited Obligation Revenue Bonds.

### Note 2 Reimbursement Arrangements With Third-Party Payors

The Organization has agreements with third-party payors that provide for reimbursement at amounts that vary from its established rates. A summary of the basis of reimbursement with major third-party payors follows

- Medicare The Hospital is certified as a critical access hospital with reimbursement based on cost for inpatient, outpatient, and rural health clinic services. Professional services provided by physicians and other clinicians continue to be reimbursed based on prospectively determined fee schedules.
- Medicaid Inpatient services rendered to Medicaid program beneficiaries are reimbursed at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based upon clinical, diagnostic, and other factors. In addition, capital-related costs are reimbursed under a cost methodology. Outpatient services are paid based upon a prospectively determined fee schedule for each type of service. Professional services provided by physicians and other clinicians are reimbursed based upon one of the following methods: a prospectively determined fee schedule or a cost-reimbursement methodology depending on the type of professional services provided.

#### **Notes to Combined Financial Statements**

### Note 2 Reimbursement Arrangements With Third-Party Payors (Continued)

- Blue Cross Blue Shield of Michigan ("Blue Cross") Inpatient and outpatient services rendered to Blue Cross subscribers are reimbursed on a controlledcharge basis Professional services provided by physicians and other clinicians are reimbursed on a prospectively determined fee schedule
- Other The Organization also has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Organization under these agreements includes prospectively determined rates and discounts from established charges.
- Accounting for Contractual Arrangem ents The Hospital is reimbursed for cost reimbursable items at an interim rate, and final settlements are determined after audit of the Hospital's related annual cost reports by the respective Medicare, Medicaid, and Blue Cross fiscal intermediaries. Estimated provisions to approximate the full expected settlements after review by the intermediaries are included in the accompanying combined financial statements. The Hospital's cost reports have been audited by the Medicare, Medicaid, and Blue Cross fiscal intermediaries through June 30, 2009, June 30, 2007, and June 30, 2010, respectively.

#### Compliance

The health care industry is subject to numerous laws and regulations of federal, state, and local governments. Compliance with these laws and regulations, particularly those relating to the Medicare and Medicaid programs, can be subject to government review and interpretation, as well as regulatory actions unknown and unasserted at this time. Federal government activity has increased with respect to investigations and allegations concerning possible violations by health care providers of regulations, which could result in the imposition of significant fines and penalties, as well as significant repayments of previously billed and collected revenue from patients' services. Management believes the Organization is in substantial compliance with current laws and regulations.

#### **Notes to Combined Financial Statements**

### Note 2 Reimbursement Arrangements With Third-Party Payors (Continued)

Compliance (Continued)

The Centers for Medicare & Medicaid Services (CMS) uses recovery audit contractors (RACs) as part of CMS's further efforts to ensure accurate payments. CMS uses RACs to search for potentially inaccurate Medicare payments that may have been made to health care providers and not detected through existing CMS program integrity efforts. Once a RAC identifies a claim it believes is inaccurate, CMS makes a deduction from or addition to the provider's Medicare reimbursement in an amount estimated to equal the overpayment or underpayment. RAC reviews of the Organization's activities are anticipated, however, the outcome of such potential reviews is unknown and cannot be reasonably estimated as of June 30, 2011.

#### Note 3 Accounts Receivable

Accounts receivable consisted of the following at June 30

	2011	2010
Patient accounts receivable	\$ 14,412,416	\$ 18,095,810
Less:		
Contractual adjustments	6,082,114	7,616,567
Allowance for doubtful accounts	2,487,522	4,040,448
Net patient accounts receivable	5,842,780	6,438,795
Other receivables	119,624	199,918
Accounts receivable - Net	\$ 5,962,404	\$ 6,638,713

### **Notes to Combined Financial Statements**

## Note 4 Charity Care

The Hospital maintains records to identify and monitor the level of charity care it provides to Hospital patients. The amount of charges foregone for services and supplies furnished under the Hospital's charity care policy aggregated approximately \$1,960,000 and \$897,000 during the years ended June 30, 2011 and 2010, respectively

#### Note 5 Investments

Assets Limited as to Use

Assets limited as to use, stated at fair value, consisted of the following at June 30

	2	011	2010
Funds held by trustees under bond indenture By board of trustees for payment of professional	\$	0	\$ 3,336
liability claims		0	2,006,726
Total assets limited as to use	\$	0	\$ 2,010,062

Investment income and gains and losses on assets limited as to use, cash equivalents, and other investments included the following for the years ended June 30, 2011 and 2010

	2011			2010
Investment income - Unrestricted:				
Interest and dividend income	\$	547,322	\$	53,998
Net realized gain on sales of investments		408,553		310,644
Total investment income - Unrestricted	\$	955,875	\$	364,642
Change in net unrealized gains and losses on				
investments - Trading securities	\$	(46,275)	\$	286,954

#### **Notes to Combined Financial Statements**

### Note 5 Investments (Continued)

Management assesses individual investment securities as to whether declines in market value are temporary or other than temporary. In assessing an issuer's financial condition, management evaluates various financial indicators. The length of time and extent to which the fair value of the investment is less than cost and the Hospital's ability and intent to retain the investment to allow for any anticipated recovery of the investment's fair value are key components as to whether management deems declines in fair value as temporary or other than temporary. Unrealized losses on individual investments and any declines in fair value below cost were deemed to be temporary.

Investments, in general, are exposed to various risks such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the value of certain investments will occur in the near term and such changes could materially affect the amounts reported in the combined financial statements.

### Note 6 Investments in Unconsolidated Affiliates

The Organization has a 4 57% interest in Upper Peninsula Managed Care, LLC and Upper Peninsula Health Plan, Inc ("The Corporations") The Organization recognized an increase in equity investments in unconsolidated affiliates of \$760,615 for the year ended June 30, 2011

Detail by investment for the years ended June 30, 2011 and 2010, is as follows

	2011			2010					
	Inv	estments/	Change		Investments		Change		
The Corporations	\$	933,888	\$	760,615	\$	173,273	\$		0

### **Notes to Combined Financial Statements**

## Note 6 Investments in Unconsolidated Affiliates (Continued)

The following is a summary of the financial position of the Organization's investments accounted for under the equity method as of June 30

	Unaudited			
	2011	2010		
Assets	\$ 38,891,284	\$ 44,501,052		
Liabilities	\$ 20,651,289	\$ 16,010,666		
		_		
Equity	\$ 18,239,995	\$ 28,490,386		

#### Note 7 Fair Value Measurements

Following is a description of the valuation methodologies used for assets measured at fair value

- Cash equivalents are valued using \$1 as the net asset value (NAV)
- Mutual funds are valued at quoted market prices which represents the NAV of shares held by the Organization
- The interest rate swap agreements are recorded at the amount at which they
  could be settled, based on estimates by a third-party valuation service, which uses
  a discounted cash flow analysis using observable market-based inputs, including
  forward interest rate curves

### **Notes to Combined Financial Statements**

## Note 7 Fair Value Measurements (Continued)

The following tables set forth by level, within the fair value hierarchy, the Hospital's assets and liabilities as of June 30

	2011 Fair Value Measurements Using Level 1 Level 2 Level 3						. a	Total Liabilities at Fair Value	
		LCVCII		LCVC12		LCVCIO			Tall Value
Liabilities - Interest rate swap									
agreements	\$	0	\$	(2,477,511)	\$		0	\$	(2,477,511)
				2010				. Т	otal Assets/
		Fair Va	alue	Measurements	Us	ing			Liabilities
		Level 1		Level 2		Level 3		at Faır Value	
Assets									
Cash equivalents	\$	63,376	\$	0	\$		0	\$	63,376
Fixed income mutual funds		577,754		0			0		577,754
Equity mutual funds		1,364,877		0			0		1,364,877
									· · · · · · · · · · · · · · · · · · ·
Total assets	\$	2,006,007	\$	0	\$		0	\$	2,006,007
			•					•	
Liabilities - Interest rate swap									
agreements	\$	0	\$	(2,834,776)	\$		0	\$	(2,834,776)

### **Notes to Combined Financial Statements**

### Note 8 Property and Equipment

Property and equipment consisted of the following at June 30

	2011			2010
Land and land improvements	\$	2,246,545	\$	2,229,995
Buildings and building improvements		39,564,401		39,782,554
Equipment		18,099,869		17,979,682
				_
Total property and equipment		59,910,815		59,992,231
Less - Accumulated depreciation		16,811,286		14,220,200
Net depreciated value		43,099,529		45,772,031
Construction in progress		0		15,000
Property and equipment - Net	\$	43,099,529	\$	45,787,031

Depreciation expense on property and equipment totaled \$3,097,981 and \$2,840,074 for the years ended June 30, 2011 and 2010, respectively

## Note 9 Long-Term Debt

Long-term debt consisted of the following at June 30

	2011		2010
Note payable to the Michigan State Hospital Finance Authority (MSHFA) due in monthly installments of approximately \$11,000, paid in full during 2011	\$	0	\$ 170,355
Limited Obligation Revenue Bonds, Series 2007A, dated March 1, 2007, monthly interest payments at a variable rate of LIBOR times 0 67, maturing			
in varying amounts through March 1, 2033	30,060,0	00	30,835,000

#### Notes to Combined Financial Statements

Note 9	Long-Term Debt (Continued)		
		2011	2010
	Limited Obligation Revenue Bonds, Series 2007B, dated August 1, 2007, monthy interest payments at a variable rate of LIBOR times 0.67, maturing in varying amounts through August 1, 2032	\$ 3,450,000	\$ 3,535,000
	Totals	33,510,000	34,540,355
	Less:		
	Original issue discounts	266,568	282,614
	Current maturities	879,472	1,014,827
	Long-term portion	\$ 32,363,960	\$ 33,242,914

The Series 2007A and Series 2007B Limited Obligation Revenue Bonds are secured by irrevocable direct-pay letters of credit, which expire on March 15, 2012 and August 15, 2012, respectively, and are secured by substantially all of the Organization's assets, including property, equipment, accounts receivable, and inventories. The bonds are subject to mandatory redemption upon the expiration or termination of the letters of credit unless the existing letters of credit have been extended or an alternate letter of credit has been issued. The Series 2007A and Series 2007B Limited Obligation Revenue Bonds are also guaranteed by the Organization's sole member, Superior Healthcare System. Letters of credit fees are 1.5% on the Series 2007A and 0.85% on the Series 2007B Limited Obligation Revenue Bonds through March 1, 2011 and July 1, 2011, respectively. Effective in March 1, 2011 and July 1, 2011, these fees are 2.75% for the Series 2007A and Series 2007B Limited Obligation Revenue Bonds, respectively.

The Series 2007A and Series 2007B Limited Obligation Revenue Bonds described above are remarketed on a weekly basis. Should the remarketing agent be unable to remarket the bonds based on its best efforts, the bonds would be "put" back to the trustee who would draw down on the letters of credit to pay down the Series 2007A and Series 2007B Limited Obligation Revenue Bonds

#### Notes to Combined Financial Statements

## Note 9 Long-Term Debt (Continued)

In connection with the issuance of the letters of credit and related Series 2007A and Series 2007B Limited Obligation Revenue Bonds, the Organization has agreed to certain financial covenants relating to debt service coverage, days cash on hand, aging of accounts receivable, and various other operational covenants. At June 30, 2010, the Organization was in violation of these financial covenants. Amendment No. 2 to the Reimbursement Agreement waived these financial covenants through June 30, 2011, and established new monthly covenants for the period from January 1, 2011 through June 30, 2011, including modifications to certain financial covenants. At June 30, 2011, the Organization was in violation with one of the new covenants, resulting in the bank hiring an independent consultant for the purpose of reviewing the financial reporting and system processes of the Organization

Effective January 26, 2012, the Organization entered into a Forbearance Agreement and Amendment No 3 to the Reimbursement Agreement related to the Series 2007A Limited Obligation Revenue Bonds. The agreements stipulate additional covenants that the Organization must comply with related to the bonds. With these agreements in place, the Organization's letter of credit related to the Series 2007A Limited Obligation Revenue Bonds was extended through March 15, 2015. Based on the extension of the letter of credit, the Organization classified the related debt as long-term on the accompanying combined balance sheets at June 30, 2011.

Scheduled payments of principal on long-term debt at June 30, 2011, including current maturities, are summarized as follows

2012	\$ 879,472
2013	945,000
2014	985,000
2015	1,035,000
2016	1,080,000
Thereafter	28,585,528
Total	\$ 33,510,000

#### **Notes to Combined Financial Statements**

### Note 10 Interest Rate Swap Agreements

In conjunction with the issuance of the Series 2007A and Series 2007B Limited Obligation Revenue Bonds (Note 9), the Organization entered into two interest rate swap agreements for the purpose of mitigating the floating interest rate risk on the variable rate bonds. The notional amount of the swap agreements was \$23,576,250 and \$24,216,250 at June 30, 2011 and 2010, respectively. The Organization pays a fixed rate of 3 500% and 3 665% for the Series 2007A and Series 2007B Limited Obligation Revenue Bonds, respectively, and receives a variable rate of 0 67 of LIBOR

The interest rate swap agreements were recorded as liabilities of \$2,477,511 and \$2,834,776 as of June 30, 2011 and 2010, respectively. The Organization recognized income of \$357,265 and expense of \$849,572 during the years ended June 30, 2011 and 2010, respectively, included in other income (deductions) in the accompanying combined statements of operations.

The Organization is exposed to credit loss in the event of nonperformance by the counterparty to the interest rate swap agreements. However, the Organization does not anticipate nonperformance by the counterparty

## Note 11 Temporarily Restricted Net Assets

Temporarily restricted net assets reflect the interest in the Foundation and are restricted for the replacement Hospital facility project and related property and equipment purchases

### **Notes to Combined Financial Statements**

### Note 12 Leases

The Hospital leases various equipment under capital lease obligations Capital assets included the following amounts at June 30 for leases that have been capitalized

	2011	2010
Equipment	\$ 281,762	\$ 143,901
Less - Accumulated amortization	41,667	3,430
Totals	\$ 240,095	\$ 140,471

Future minimum payments, by year and in the aggregate, under capital leases with initial or remaining terms in excess of one year consisted of the following

2012	\$	75,263
2013	т	75,263
2014		61,678
2015		16,224
2016		1,279
Total minimum lease payments		229,707
Amount representing interest		21,309
Present value of net minimum lease payments		208,398
Less - Current portion		64,519
Long-term obligations under capital leæes	\$	143,879

### **Notes to Combined Financial Statements**

### Note 13 Net Patient Service Revenue

Net patient service revenue consisted of the following

	2011	2010
Gross patient service revenue:		
Inpatient services	\$ 21,532,023	\$ 22,152,093
Outpatient services	73,684,699	64,836,861
Total gross patient service revenue	95,216,722	86,988,954
Less - Contractual adjustments and other discounts	46,199,141	39,641,641
Net patient service revenue	\$ 49,017,581	\$ 47,347,313

The Hospital's mix of gross revenue from patients and third-party payors at June 30 is as follows

	2011	2010
Medicare	44%	44%
Medicaid	13%	11%
Blue Cross	31%	31%
Other commercial payors	9%	11%
Patients	3%	3%
Totals	100%	100%

#### **Notes to Combined Financial Statements**

### Note 14 Malpractice Insurance

The Organization's professional liability insurance for claim losses of less than \$1 million per claim and \$3 million per year covers professional liability claims reported during a policy year ("claims made" coverage) The professional liability insurance policy is renewable annually and has been renewed by the insurance carrier for the annual period extending through April 2012

Under a claims-made policy, the risk for claims and incidents not asserted within the policy period remains with the Organization. The Organization has included a provision of \$700,000 and \$750,000 at June 30, 2011 and 2010, respectively, in accrued and other liabilities for potential claims from services provided to patients which have not yet been asserted as of June 30, 2011 and 2010.

#### Note 15 Retirement Plans

The Organization has two noncontributory pension plans that together cover substantially all employees who meet service and age requirements

Union employees are covered under a defined contribution plan that is administered under a collective bargaining arrangement

The Plan provides for either profit sharing or matching contributions to be made by the Plan Sponsor to eligible participants. Employees who were eligible for the Bell Memorial Hospital Non-Union Pension Plan prior to it being frozen on November 1, 2005, are eligible to receive employer profit sharing contributions. The amount of profit sharing contributions received by an eligible participant is based on a specified percentage of the participant's annual pay as specified in the plan documents. Nonunion, noncontingent participants who are not eligible to receive the employer profit sharing contributions are instead eligible to receive employer matching contributions. Employer matching contributions are based on 100% of the pretax contributions made by the participant, up to a maximum of 5.5% of the employee's pay. Amounts contributed to the Plan from other qualified plans are not matched.

### **Notes to Combined Financial Statements**

## Note 15 Retirement Plans (Continued)

Expenses under the defined contribution plans for the years ended June 30, 2011 and 2010, were approximately \$1,185,000 and \$1,155,000, respectively

The Organization also sponsors a defined benefit pension plan. The Organization's Board of Directors voted to freeze the future accrual of benefits under the defined benefit pension plan effective November 1, 2005.

The following table sets forth the defined benefit pension plan's funded status and amounts recognized in the accompanying combined balance sheets for the defined benefit pension plan at June 30

	2011	2010
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 10,301,342	8,757,684
Interest cost	531,873	536,727
Actuarial (gain) loss	(348,104)	1,303,707
Benefits paid	(326,241)	(296,776)
		_
Benefit obligation at end of year	10,158,870	10,301,342
		_
Change in plan assets:		
Fair value of plan assets at beginning of year	6,345,717	5,798,339
Actual return on plan assets	1,620,562	844,154
Employer contributions	10,887	0
Benefits paid	(326,241)	(296,776)
Fair value of plan assets at end of year	7,650,925	6,345,717
Funded status at end of year	\$ (2,507,945)	(3,955,625)

### **Notes to Combined Financial Statements**

Note 15 Retirement Plans (Continued)
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Pension expense for the years ended June 30 was comprised of the following

		2011		2010
Pension expense:				
Interest cost	\$	531,873	\$	536,727
Expected return on assets		(433,820)		(393,980)
Amortization of unrecognized loss		79,075		55,264
Total pension expense	\$	177,128	\$	198,011
	т		т	,

Amounts recognized in the accompanying combined balance sheets consisted of the following at June 30

		2011		2010
D 1 11 111	•	0.507.045	•	2.055.205
Pension liability	\$	2,507,945	\$	3,955,625
Net assets:				
Net (gain) loss	\$	1,526,755	\$	(853,533)
Amortization recognized		(79,075)		(55,264)
Total amount recognized in net assets	\$	1,447,680	\$	(908,797)

Weighted average assumptions used as of June 30, the measurement date, in developing the net periodic benefit cost were as follows

	2011	2010
Discount rate	5.25%	6.25%
Expected return on plan assets	7.00%	7.00%

#### Notes to Combined Financial Statements

### Note 15 Retirement Plans (Continued)

To develop the expected long-term rate of return on asset assumptions, the Organization considered the historical returns and future expectations for returns in each asset class, as well as targeted asset allocation percentages within the pension portfolio

The defined benefit pension plan's asset allocations at June 30 were as follows

	2011	2010
Cash, cash equivalents, and receivables	1.48%	2.20%
Mutual funds - Equity	72.15%	68.52%
Mutual funds - Fixed income	26.37%	29.28%
Totals	100.00%	100.00%

Following is a description of the valuation methodologies used for pension assets measured at fair value. There have been no changes in the methodologies used at June 30, 2011 and 2010. Cash and cash equivalents are valued at historical cost, which approximates fair value. Mutual funds are valued at quoted market prices, which represent the net asset value of shares held by the plan at year-end.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date

### **Notes to Combined Financial Statements**

## Note 15 Retirement Plans (Continued)

The following tables set forth by level, within the fair value hierarchy, the Organization's assets within the defined benefit pension plan at fair value as of June 30

		А	sset	sat Fair Va	alue	as	ofJune 30	, 20	11	
		Level 1		Level 2			Level 3			Total
Money market fund	\$	111,185	\$		0	\$		0	\$	111,185
Mustukal Kurada										
Mututal funds		0.440.560			^			^		2 442 560
Growth funds		3,112,569			0			0		3,112,569
Intermediate-term bond		0.040.000			_					0.040.000
funds		2,019,382			0			0		2,019,382
International funds		825,650			0			0		825,650
Value funds		1,582,139			0			0		1,582,139
					_					
Total mutual funds		7,539,740			0			0		7,539,740
Total assets at fair value	\$	7,650,925	\$		0	\$		0	\$	7,650,925
Total assets at fall value	<u>Ψ</u>	7,000,020	<u>Ψ</u>		_	<u>Ψ</u>			<u>Ψ</u>	7,000,020
		٨	ccot	ts at Fair Va	مبياد	00	of lune 20	20	110	
		Level 1	1550	Level 2	ilue	as	Level 3	, 20	710	Total
		Level I		LEVELZ			Level 3			Total
Money market fund	\$	137,158	\$		0	\$		0	\$	137,158
Mututal funds										
Blend funds		250,649			0			0		250,649
Growth funds		2,400,227			0			0		2,400,227
Intermediate-term bond										
funds		1,859,976			0			0		1,859,976
International funds		662,903			0			0		662,903
Value funds		1,034,804			0			0		1,034,804
Total mutual funds		6,208,559			0			0		6,208,559
Total assets at fair value	\$	6,345,717	\$		0	\$		0	\$	6,345,717

#### **Notes to Combined Financial Statements**

## Note 15 Retirement Plans (Continued)

**Estimated Future Benefit Payments** 

The following pension benefit payments, which reflect expected future service, as appropriate, are expected to be paid

2012	\$ 349,792
2013	386,246
2014	443,416
2015	472,047
2016	513,679
Succeeding five years	3,310,852

#### Note 16 Self-Funded Health Insurance

The Organization sponsors a self-funded health insurance plan covering substantially all of its employees and their dependents, of which some services are provided by the Organization. The health insurance expense is based upon actual claims paid, administration fees, and provisions for unpaid and unreported claims at year-end. Health insurance expense was approximately \$2,300,000 and \$2,700,000 for the years ended. June 30, 2011 and 2010, respectively.

A provision of approximately \$300,000 and \$319,000 for unpaid and unasserted claims at June 30, 2011 and 2010, respectively, was included in accrued and other liabilities in the accompanying combined balance sheets. Management believes this provision is sufficient to cover estimated claims, including claims incurred but not yet reported.

### **Notes to Combined Financial Statements**

## Note 17 Functional Expenses

The Organization is a general acute care facility that provides inpatient and outpatient health care services and clinic services to patients in Ishpeming, Michigan, and the surrounding area. Expenses related to providing these services were as follows

	2011	2010
Health care services	\$ 41,738,213	\$ 45,272,338
General and administrative	12,636,992	11,196,046
Total	\$ 54,375,205	\$ 56,468,384

#### Note 18 Concentration of Credit Risk

Financial instruments that potentially subject the Organization to credit risk consist principally of accounts receivable, interest rate swap agreements, and cash deposits in excess of insured limits in financial institutions

Accounts receivable consist of amounts due from patients, their insurers, or governmental agencies (primarily Medicare and Medicaid) for health care provided to the patients. The majority of the Hospital's patients are from Ishpeming, Michigan, and the surrounding areas. The mix of receivables from patients and third-party payors was as follows at June 30.

	2011	2010
Medicare	30%	29%
Medicaid	7%	15%
Other third-party payors	42%	33%
Patients	21%	23%
Totals	100%	100%

### **Notes to Combined Financial Statements**

### Note 18 Concentration of Credit Risk (Continued)

The Organization maintains depository relationships with area financial institutions insured by the Federal Deposit Insurance Corporation (FDIC) On November 9, 2010, the FDIC issued a final rule implementing Section 343 of the Dodd-Frank Wall Street Reform and Consumer Protection Act that provides for unlimited insurance coverage of non-interest-bearing transaction accounts through December 31, 2012. The Organization maintains cash in interest-bearing accounts at these institutions that are insured by the FDIC up to \$250,000. At June 30, 2011, the Organization's bank balances in excess of FDIC-insured limits were approximately \$9,500,000. In addition, other investments held by financial institutions are uninsured.

#### Note 19 Reclassifications

Certain reclassifications have been made to the 2010 combined financial statements to conform to the 2011 classifications

# **Additional Information**



### Independent Auditor's Report on Additional Information

Board of Directors Bell Memorial Hospital Ishpeming, Michigan

Our report on our audit of the combined financial statements of Bell Memorial Hospital and Affiliate for the year ended June 30, 2011, appears on page 1. That audit was conducted for the purpose of forming an opinion on the combined financial statements taken as a whole. The additional information appearing on pages 38 through 41 is presented for purposes of additional analysis and is not a required part of the combined financial statements. Such information has been subjected to the auditing procedures applied in the audit of the combined financial statements and, in our opinion, is fairly presented in all material respects in relation to the combined financial statements taken as a whole

Wipfli LLP

February 21, 2012 Green Bay, Wisconsin

Wigger LLP

## Combining Balance Sheet

June 30, 2011

	В	sell Memorial	E	Bell Medical		
		Hospital		Center	Eliminations	Total
Current assets						
Cash and cash equivalents	\$	10,270,679	\$	52,287	\$ 0	\$ 10,322,966
Accounts receivable - Net		4,481,493		1,480,911	0	5,962,404
Inventories		1,560,414		0	0	1,560,414
Prepaid expenses and other		381,269		34,024		415,293
Amounts due from third-party						
reimbursement programs		3,027		0	0	3,027
Total account account		10,000,000		4 507 000	•	10.004.404
Total current assets		16,696,882		1,567,222	0	18,264,104
Property and equipment - Net		42,698,696		400,833	0	43,099,529
Beneficial interest in net assets						
of Bell Foundation		152,068		0	0	152,068
Other assets						
Unamortized bond issue costs		251,877		0	0	251,877
Notes receivable		0		393,323	0	393,323
Investments in unconsolidated affiliates		933,888		0	0	933,888
Other		147,036		6,207	0	153,243
Total other assets		1,332,801		399,530	0	1,732,331
TOTAL ASSETS	\$	60,880,447	\$	2,367,585	\$ 0	\$ 63,248,032

	Bell Memorial	Bell Medical		
Liabilities and Net Assets	Hospital	Center	Eliminations	Total
Current liabilities				
Current maturities of long-term debt	\$ 879,472	\$ 0	\$ 0	\$ 879,472
Current portion of obligations under capital				
leases	64,519	0	0	64,519
Accounts payable	1,277,781	102,880	0	1,380,661
Accrued and other liabilities	2,219,297	540,890	0	2,760,187
Total current liabilities	4,441,069	643,770	0	5,084,839
Long-term liabilities				
Long-term debt	32,363,960	0	0	32,363,960
Obligations under capital leases	143,879	0	0	143,879
Interest rate swap agreements	2,477,511	0	0	2,477,51
Pension liability	2,507,945	0	0	2,507,945
Other liabilities	1,300,000	0	0	1,300,000
Total long-term liabilities	38,793,295	0	0	38,793,295
Total liabilities	43,234,364	643,770	0	43,878,134
Net assets				
Unrestricted	17,494,015	1,723,815	0	19,217,830
Temporarily restricted	152,068	0	0	152,068
Total net assets	17,646,083	1,723,815	0	19,369,898
TOTAL LIABILITIES AND NET ASSETS	\$ 60,880,447	\$ 2,367,585	\$ 0	\$ 63,248,032

## **Combining Balance Sheet**

June 30, 2010

TOTAL ASSETS

	В	ell Memorial	Bell	Medical				
Assets Ho		Hospital	С	enter	Eliminations		Total	
Current assets								
Cash and cash equivalents	\$	6,433,839	\$	0	\$	0	\$	6,433,839
Accounts receivable - Net		4,983,105	1	,655,608		0		6,638,713
Inventories		1,618,717		32,817		0		1,651,534
Prepaid expenses and other		287,811		36,464				324,275
Total current assets		13,323,472	1	,724,889		0		15,048,361
Property and equipment - Net		45,151,542		635,489		0		45,787,031
Assets limited as to use		2,010,062		0		0		2,010,062
Beneficial interest in net assets of Bell								
Foundation		1,825,536		0		0		1,825,536
Other assets								
Unamortized bond issue costs		266,549		0		0		266,549
Notes receivable		0		1,666		0		1,666
Investments in unconsolidated affiliates		173,273		0		0		173,273
Other		77,858		6,207		0		84,065
Total other assets		517,680		7,873		0		525,553

\$ 62,828,292 \$

2,368,251 \$

0 \$ 65,196,543

	Bell Memoria	al Bell Medical		
Liabilities and Net Assets	Hospital	Center	Eliminations	Total
Current liabilities				
Current maturities of long-term debt	\$ 1,014,82	27 \$ 0	\$ 0	\$ 1,014,827
Accounts payable	1,810,58	35 136,363	0	1,946,948
Accrued and other liabilities	2,130,14	524,669	0	2,654,813
Amounts due to third-party reimbursement				
programs	1,025,43	37 0	0	1,025,437
Total current liabilities	5,980,99	93 661,032	0	6,642,025
Long-term liabilities				
Long-term debt	33,242,91	0	0	33,242,914
Obligations under capital leases	114,79	93 0		114,793
Interest rate swap agreements	2,834,77	76 0	0	2,834,776
Pension liability	3,955,62	25 0	0	3,955,625
Other liabilities	1,350,00	00 0	0	1,350,000
Total long-term liabilities	41,498,10	08 0	0	41,498,108
Total liabilities	47,479,10	01 661,032	0	48,140,133
Net assets				
Unrestricted	13,523,65	1,707,219	0	15,230,874
Temporarily restricted	1,825,53	36 0	0	1,825,536
Total net assets	15,349,19	91 1,707,219	0	17,056,410
TOTAL LIABILITIES AND NET ASSETS	\$ 62,828,29	92 \$ 2,368,251	\$ 0	\$ 65,196,543

## **Combining Statement of Operations**

Year Ended June 30, 2011

	Bell Memorial	Bell Medical	El	T.1.1
	Hospital	Center	Eliminations	Total
Revenue				
Patient service revenue	\$80,115,805	\$15,100,917	\$ 0	\$95,216,722
Revenue deductions	(39,190,805)	(7,008,336)	0	(46,199,141
Net patient service revenue	40,925,000	8,092,581	0	49,017,581
Other revenue	2,314,019	1,304,051	0	3,618,070
Total revenue	43,239,019	9,396,632	0	52,635,651
Expenses				
Salaries and wages	16,611,480	7,676,359	0	24,287,839
Employee benefits	4,196,002	1,484,729	0	5,680,731
Supplies	5,928,917	687,127	0	6,616,044
Purchased services	1,909,428	1,566,394	0	3,475,822
Insurance	425,341	143,176	0	568,517
Other health care expenses	5,010,923	600,803	0	5,611,726
Depreciation and amortization	2,708,326	404,327	0	3,112,653
Provision for bad debts	2,990,942	565,285	0	3,556,227
Interest	1,317,797	147,849	0	1,465,646
Total expenses	41,099,156	13,276,049	0	54,375,205
Income (loss) from operations	2,139,863	(3,879,417)	0	(1,739,554
Other income (deductions)				
Investment income	955,875	0	0	955,875
Contributions	4,182	0	0	4,182
Loss on disposal of property and equipment	(91,932)	0	0	(91,932
Change in net unrealized gains and losses on				
investments - Trading securities	(46,275)	0	0	(46,275
Change in equity investments in unconsolidated affiliates	760,615	0	0	760,615
Change in fair value of interest rate swap agreements	357,265	0	0	357,265
Excess (deficiency) of revenue over expenses	4,079,593	(3,879,417)	0	200,176
Other changes in unrestricted net assets				
Transfer to affiliate	(3,896,013)	3,896,013	0	0
Pension-related changes other than net periodic pension				
cost	1,447,680	0	0	1,447,680
Net assets released from restrictions	2,339,100	0	0	2,339,100
ncrease in unrestricted net assets	\$ 3,970,360	\$16,596	\$0	\$ 3,986,956

## **Combining Statement of Operations**

Year Ended June 30, 2010

	B	ell Memorial Hospital	 Bell Medical Center	Eliminations		 Total
Revenue						
Patient service revenue	\$	73,754,103	\$ 13,234,851	\$	0	\$ 86,988,954
Revenue deductions		(34,646,954)	(4,994,687)		0	 (39,641,641)
Net patient service revenue		39,107,149	8,240,164		0	47,347,313
Other revenue		961,406	1,128,044		0	 2,089,450
Total revenue		40,068,555	9,368,208		0	 49,436,763
Expenses						
Salaries and wages		15,792,332	7,958,544		0	23,750,876
Employee benefits		4,780,359	1,551,007		0	6,331,366
Supplies		5,423,108	687,136		0	6,110,244
Purchased services		1,395,467	1,324,743		0	2,720,210
Insurance		378,900	189,237		0	568,137
Other health care expenses		5,045,062	570,761		0	5,615,823
Depreciation and amortization		2,499,041	355,706		0	2,854,747
Provision for bad debts		4,890,046	1,615,239		0	6,505,285
Interest		1,896,512	115,184		0	 2,011,696
Total expenses		42,100,827	14,367,557		0	 56,468,384
Loss from operations		(2,032,272)	(4,999,349)		0	(7,031,621)
Other income (deductions)						
Investment income		364,642	0		0	364,642
Contributions		634,142	0		0	634,142
Gain on disposal of property and equipment		38,349	0		0	38,349
Change in net unrealized gains and losses on						
investments - Trading securities		286,954	0		0	286,954
Change in fair value of interest rate swap agreements		(849,572)	0		0	 (849,572)
Deficiency of revenue over expenses		(1,557,757)	(4,999,349)		0	(6,557,106)
Other changes in unrestricted net assets						
Transfer to affiliate		(4,586,198)	4,586,198		0	0
Pension-related changes other than net periodic pension						
cost		(908,797)	0		0	(908,797)
Decrease in unrestricted net assets	\$	(7,052,752)	\$ (413,151)	\$	0	\$ (7,465,903)