



Report Garden City Hospital

January 1, 2018
Through
December 31, 2018



Garden City Hospital

Compassion. Community. Quality.

February 14, 2019

Attorney General
525 W. Ottawa – 7th Floor
Lansing, MI 48933
VIA FEDERAL EXPRESS OVERNIGHT

and

Department of Attorney General
Corporate Oversight Division
Charitable Trust Section Attorney – Time Sensitive
525 W. Ottawa, 6th Floor
Lansing, MI 48933
VIA FEDERAL EXPRESS OVERNIGHT

RE: Prime Healthcare Services – Garden City, LLC's Fourth Annual Monitoring Report

Dear Mr. Thurber:

The purpose of this letter is to provide Prime Healthcare Services – Garden City, LLC's Fourth Annual Report on the status of each of the Post Closing Covenants contained in the Asset Purchase Agreement dated July 1, 2014, and any amendments, thereto. This report covers the calendar year of January 1, 2018 to December 31, 2018. This report is issued pursuant to the requirements of the Monitoring Compliance and Enforcement Agreement (MCE Agreement) among the Department of Attorney General, Garden City Hospital (GCH), Prime Healthcare Services – Garden City, LLC, Prime Healthcare Services (PHS), and Stout Risius Ross (SRR).

Under this MCE Agreement, GCH is tasked with monitoring the compliance of PHS with the Post-Closing Covenants contained in the Asset Purchase Agreement dated July 1, 2014 (a copy of the Post Closing Covenants is attached as **Exhibit 1**).

The following is a summary of GCH's observations on the Post Closing Covenants.

Capital Commitment – Section 12.3

Section 12.3 of the APA requires that PHS have a current capital plan in place. Attached as **Exhibit 2** is a copy of the PHS/GCH capital plan for the current monitoring period. Additionally, PHS/GCH is including all minutes of the GCH Advisory Board for the monitoring period. Specifically included in **Exhibit 2** are the December 2018 Advisory Board minutes where the capital/expenditures for 2019 were discussed and a general discussion of the GCH Capital Plan was held.

In addition to having a current capital plan in place, Section 12.3 requires that PHS/GCH present evidence of the annual capital spend for the current monitoring period. Listed below (and attached as noted) are the categories of the strategic master capital plan required for monitoring. The annual capital spend total for PHS/GCH for the monitoring period was \$7,163,225.00.

a. Physician Recruitment and Retention

During the monitoring period, PHS and GCH have made a concerted effort to recruit physicians and retain the members of its current medical staff. During the monitoring period, GCH did not employ any new physicians, however, GCH has credentialed or re-credentialed 224 physicians, including 54 new to our medical staff, during the reporting period. Attached as **Exhibit 3** is a list of employed physicians and physicians that have been credentialed or re-credentialed during the monitoring period.

b. Increasing the Number and Scope of Medical Service Offerings

PHS and GCH did increase the number of medical services it offers during the current reporting period. This included expansion of the non-emergent percutaneous coronary intervention (PCI), also known as coronary angioplasty in order to serve and immediate community need. PHS and GCH also increased the scope of several of our service offerings, including, but not limited to, continued expansion of interventional cardiology, wound care, neurosurgical services, and emergency services. In addition, a Certificate of Need was obtained to add future psychiatric beds to GCH. Attached as **Exhibit 4** is the 2017 AHA Report¹ listing of the GCH service offerings during the current monitoring period.

c. Investment in Information Systems

Attached and included in **Exhibit 2** is a list of the capital expenditures in the information systems. Some of the highlights of the capital expenditures include numerous other upgrades to hospital hardware and software that will enhance patient care and safety. These include upgrades to building automation software and upgrades to interfaces for clinical and administrative data. The total capital spend for the monitoring period for information services was \$40,595.00.

d. New Equipment (Purchased or Leased)

Attached and included in **Exhibit 2** is a list of the capital expenditures for new equipment. Some of the highlights of the capital expenditures include new equipment for the cardiac cath lab, imaging equipment, and air handling and HVAC systems. The total capital spend for the monitoring period for new equipment was \$5,009,764.00.

e. Facilities Repair, and Maintenance (Excluding Routine Expenses)

Attached and included in **Exhibit 2** is a list of the capital expenditures for facility repair and maintenance (excluding routine maintenance). These capital investments include numerous

¹ The 2018 AHA Report has not yet been filed at the as of the due date of this Certificate.

facility bathroom upgrades, new parking lot lights, air handling equipment and water supply upgrades. The total capital spend for the monitoring period for new equipment was \$2,098,930.00 (included in the total for facilities in the attached spreadsheet).

f. Facility Renovations

Attached and included in **Exhibit 2** is a list of the capital expenditures for facility renovations. Facility renovations include capital investments for the expanded cardiac cath lab project and renovation of the existing cardiac cath lab, design of the building for the future Westland medical center, the CON for the future psychiatric unit continued implementation of new fire alarm and sprinkler systems, continued expansion of the cath lab, renovations for a future psych unit, fire stop installation, and mold and asbestos remediation. The total capital spend for the monitoring period for new equipment was \$2,098,930.00.

g. New Facilities

PHS and GCH did not purchase any new facilities during the monitoring period (See **Exhibit 2**).

h. New or Renovated Medical Office Space

PHS and GCH did not purchase or renovate any medical office spaces during the monitoring period (See **Exhibit 2**).

i. Information Systems

Attached and included in **Exhibit 2** is a list of the capital expenditures in the information systems. Some of the highlights of the capital expenditures include numerous other upgrades to hospital hardware and software that will enhance patient care and safety. These include upgrades to building automation software and upgrades to interfaces for clinical and administrative data. The total capital spend for the monitoring period for information services was \$40,595.00.

j. Other Capital Improvements

Additionally, PHS and GCH have made capital investments in equipment purchases, including, but not limited to, food service equipment modernization (See **Exhibit 2**). The total capital spend for the monitoring period for Other Capital Improvements was \$13,937.00.

Maintenance of Acute Care Hospital – Section 12.12

The MCE states that PHS shall maintain the Hospital as an acute care, with substantially consistent services offerings as of the Closing Date, and with an open accessible emergency department, for no less than five (5) years after the Closing date. Further, the MCE requires that PHS continue to use the name “Garden City Hospital” for the Hospital.

Attached as **Exhibit 5** is a system-generated Hospital Usage Report, which indicates the quantity of procedures performed and the associated dollar amounts charged and received. Also included in **Exhibit 5** is a cross-walk from the Hospital Usage Report and the AHA Report.

PHS has maintained substantially consistent service offerings, and has maintained an active, accessible emergency department. A copy of the Hospital service offerings is attached as **Exhibit 4**, and the GCH emergency department activity log is attached as **Exhibit 6**.

In addition, PHS has maintained and continues to use the name "Garden City Hospital" for the Hospital. A copy of the State of Michigan licensing paperwork and proof of payment of the corresponding dues/fees is attached as **Exhibit 7**.

Charity Care and Community Benefit – Section 12.14

Under Section 12.14, a copy of the Buyer's Charity Care Policy, initially dated July 2014 and revised in October 2018, to show GCH's internal charity care processes, which was adopted by GCH and has been in effect since that time, including the 2018 revision, is included as **Exhibit 8**. GCH represents that the Charity Care Policy adopted July of 2014 and revised in October of 2018 is no less favorable than the previous, July 2012 policy, which was in effect immediately prior to the sale, is attached as **Exhibit 9**.

Also attached is a listing of all charity care provided to the community pursuant to GCH's charity care policy (See **Exhibit 10**, attached).

Covenant Not to Sell Hospital – Section 12.15

The MCE provides that, for a period of five (5) year following the closing date, PHS shall not sell the assets of the hospital to a third party, and GCH shall remain a direct or indirect subsidiary of PHS. PHS represents that no assets of the hospital have been transferred to a third- party.


In February 2018 GCH and PHS transferred its license for 14 unused beds to a private long-term acute care hospital (LTACH) to be operated within the walls of GCH. The transfer of the unused bed licenses provides GCH and the community greater net benefit by providing LTACH options locally for the patients served by GCH.

A copy of the most recent audited financial statements is attached as **Exhibit 11**. The copies of all Advisory Board Minutes are included in **Exhibit 2**.

Conclusion

In conclusion, PHS and GCH are confident that the Monitor will find that they, for the current monitoring period, have met their obligations under the Post-Closing Covenants in the Purchase Agreement. GCH is also confident in the premise that precipitated the purchase by PHS; that the purchase of GCH by PHS, and the investments made, therein, has ensured that GCH will have the ability to serve as a community hospital for the foreseeable future.

Respectfully submitted,



Saju George
Chief Executive Officer
Garden City Hospital

Cc: Marc Goldstone
General Counsel
Prime Healthcare Services

Stout, Risius & Ross
4000 Town Center, 20th Floor
Southfield, MI 48075
Attention: Jay B. Wachowicz, CFA

EXHIBIT 1

**MONITORING, COMPLIANCE AND ENFORCEMENT AGREEMENT
AMONG THE DEPARTMENT OF ATTORNEY GENERAL, GARDEN CITY
HOSPITAL, PRIME HEALTHCARE SERVICES – GARDEN CITY, LLC, PRIME
HEALTHCARE SERVICES, INC., AND STOUT RISIUS ROSS**

Effective upon execution of this Agreement, the Michigan Department of Attorney General ("Attorney General"), Garden City Hospital ("Garden City"), Prime Healthcare Services – Garden City, LLC ("Buyer"), Prime Healthcare Services, Inc. ("Prime") and Stout Risius Ross, Inc. ("Monitor") (collectively, "the Parties" and individually, a "Party");

RECITALS

WHEREAS, Garden City and Buyer are parties to an Asset Purchase Agreement, dated as of January 30, 2014, as amended by that certain First Amendment to Asset Purchase Agreement dated April 1, 2014 (collectively, the "Purchase Agreement"), pursuant to which Garden City is selling substantially all its assets to Buyer (the "Transaction");

WHEREAS, Section 9.5 of the Purchase Agreement provides as a condition to closing that Buyer obtain the Attorney General's approval of the Transaction;

WHEREAS, the Attorney General in its review of the Transaction, requires appropriate monitoring, reporting, and enforcement of certain Post-Closing Covenants (as hereinafter defined) set forth in the Purchase Agreement;

NOW, THEREFORE, for and in consideration of the premises, agreements and covenants, hereinafter set forth, and other good and valuable consideration, the receipt and adequacy of all of which are forever acknowledged and confessed, the Parties hereby agree as follows:

TERMS

1. Defined Terms

All capitalized terms used in this contract and not otherwise defined herein shall have the meanings as defined in the Purchase Agreement.

AG Enforceable Provisions: Sections 11.3 (Specific Performance), 12.3 (Capital Commitment), 12.12 (Maintenance of Acute Care Hospital and Use of Name), 12.14 (Charity Care Policy), 12.15 (Covenant Not to Sell Hospital), 13.6 (Benefit), 13.10 (Amendment), and 13.12 (Entire Agreement) of the Purchase Agreement, as any of the aforesaid Sections may be modified by Section 6.3 (Regulatory Approvals) and Section 7.1 (Regulatory Approvals).

Agreement: This Monitoring, Compliance and Enforcement Agreement among the Department of Attorney General, Garden City Hospital, Prime Healthcare Services – Garden City, LLC, Prime Healthcare Services, Inc. and Stout Risius Ross, Inc.

Buyer Affiliate: Any corporation, limited liability company or other business entity that directly or indirectly owns, is owned by or is under common ownership with Buyer.

Post-Closing Covenants: Sections 12.3 (Capital Commitment), 12.12 (Maintenance of Acute Care Hospital and Use of Name), 12.14 (Charity Care Policy), and 12.15 (Covenant Not to Sell Hospital) of the Purchase Agreement, all subject to revision, if any, permitted by and in accordance with the Purchase Agreement.

Purchase Agreement: Asset Purchase Agreement, dated as of January 30, 2014, as amended by that First Amendment to Asset Purchase Agreement dated April 1, 2014, by and between Garden City as Seller and Prime Healthcare Services – Garden City, LLC, as Buyer.

Required Documents: The reports and documents specified on **Appendix 1** to this Agreement, being those the Parties have agreed are necessary for Monitor to perform its obligations under this Agreement.

2. **Update to Ensure No Conflict of Interest**

A. Within three (3) days prior to Closing, senior management of Buyer, Prime, and Garden City must do the following:

- i. Attest in writing that no member of Garden City's Board of Directors or officers will receive any increase in salary, incentive payment or bonus, or other form of compensation from Buyer or Buyer Affiliate in return for negotiating, supporting, or entering into the Purchase Agreement or any related agreement, promise or offer; and
- ii. Agree in writing that, except as provided below, any incentive compensation, increase in salary, bonus or other form of compensation Buyer or Buyer Affiliate may award after Closing to members of Garden City's senior management, or that such persons may accept, will reward individuals solely on the basis of post-Closing performance.

B. Within ninety (90) days after Closing, each Party that employs (directly or through any Affiliate) any person post-Closing (an "Employee") who served pre-Closing as a director or officer of Garden City shall be responsible for providing written disclosure to the Attorney General of all agreements between each such Employee and Buyer or between such Employee and any Buyer Affiliate regarding future employment or other compensation (each a "Future Compensation Agreement") that are not disclosed in the Purchase Agreement. If any Future Compensation Agreement has not been executed within ninety (90) days after Closing, then the disclosure required by this section must be provided within five (5) business days after the agreement is completed; this disclosure obligation shall last until Buyer submits its final Annual Report pursuant to this Agreement.

3. Responsibilities of Buyer or Buyer Affiliate

A. Buyer shall have the following reporting responsibilities:

i. Buyer shall initially report, in writing, to the Attorney General on the status of each of the Post-Closing Covenants. The Attorney General intends to post such report (the "Initial Report") to its public website. By September 15, 2015, Buyer shall submit its Initial Report to both the Attorney General and the Monitor. The Initial Report shall be due September 15, 2015, and shall report on the period from Closing through June 30, 2015.

ii. Following the Initial Report, Buyer shall annually report, in writing, to the Attorney General on the status of each of the Post-Closing Covenants. The Attorney General intends to post each such report (the "Annual Report") to its public website. By February 15 each year, Buyer shall submit its Annual Report to both the Attorney General and the Monitor. The first Annual Report shall be due February 15, 2016, and shall report on the period from January 1, 2015 through December 31, 2015. Thereafter, each Annual Report shall report on the preceding calendar year. Buyer's annual reporting requirement shall end with Buyer's submission of its fifth Annual Report; provided, however, that upon full performance of any Post-Closing Covenant, no subsequent Annual Report need address that particular Post-Closing Covenant.

iii. With the Initial Report and each Annual Report, Buyer shall submit to the Monitor the Required Documents.

iv. Buyer shall provide the Monitor with reasonable access and cooperate with the Monitor during its review and shall participate in good faith in all Non-compliance Discussions referenced in paragraphs 4.B and 5.A hereof.

v. Monitor's annual fee for the services described in this Agreement ("Monitor Fee") will be \$20,000 for the first Monitor Report (as defined in paragraph 4.A) and \$10,000 for the second through fifth Monitor Reports, plus, for each Monitor Report, actual out-of-pocket expenses as more fully described below. The annual Monitor Fee includes all professional and administrative time and expenses required to perform Monitor's annual obligations under this Agreement through and including issuance of each Monitor Report to the Attorney General; provided however, that Monitor's documented reasonable out-of-pocket expenses (including transportation, lodging, meals, communications, supplies, research charges, copying, etc.) will be billed to and paid by Buyer at the actual amounts incurred. Buyer shall pay Monitor the annual Monitor Fee and reimbursement for the aforementioned out-of-pocket costs within thirty (30) days after Buyer's receipt of Monitor's invoice therefor and documentation of applicable out-of-pocket expenses. Commencing January 1, 2017, should Monitor deem that it cannot adequately perform the Monitor's services under this Agreement for the Monitor Fee specified herein, the Parties shall negotiate in good faith to determine whether there should be an appropriate adjustment to the Monitor Fee.

vi. Any work required by the Attorney General of the Monitor beyond its annual obligations under this Agreement, including but not limited to arbitration, litigation, testimony or preparation for testimony, etc., will be billed at Monitor's then-current standard hourly rates, and the Attorney General shall pay Monitor for such other work within thirty (30) days after receipt of Monitor's invoices. Current hourly rates for the Monitor's professional staff range from \$75 to \$550. The standard hourly rates are reconsidered annually with changes effective January 1 of each year.

vii. Buyer shall develop a strategic capital plan in accord with the timeframe specified in the Purchase Agreement.

B. Absent prior written approval of the Attorney General granting a time extension, Buyer's failure to submit an Annual Report or the corresponding Required Documents by the due date specified herein shall be deemed Reporting Non-compliance.

C. Buyer's material non-compliance with any of the Post-Closing Covenants shall be deemed Covenant Non-compliance.

D. Simultaneous with the closing of the Transaction, Buyer will cause a bank or other financial institution acceptable to the Attorney General (an "Acceptable Financial Institution") to hold \$250,000 in escrow ("Escrow Amount") naming the Attorney General as the beneficiary (the "Initial Escrow").

E. In the event that any Reporting Non-compliance by Buyer continues and remains uncured sixty (60) days after Buyer's receipt of written notice of Non-compliance from the Monitor specifying the alleged Non-compliance, the Attorney General may draw upon the Initial Escrow in an amount equal to the Attorney General's reasonable enforcement costs in ensuring Buyer's compliance with the obligations under paragraph 3.B.

F. In the event of material Non-compliance with any Post-Closing Covenant that is not cured within the sixty (60) day period specified in paragraph 5.A, Buyer shall cause an Acceptable Financial Institution to hold an additional \$250,000 in escrow ("Additional Escrow") naming the Attorney General as the beneficiary. The Parties specifically intend that Non-compliance during any year with a specific Post-Closing Covenant shall in all cases constitute a single event of Covenant Non-compliance.

G. Six (6) months after issuance of a Monitor Report (as defined in Section 4) finding Covenant Non-compliance, Buyer shall report to the Attorney General on its efforts to cure each event of Covenant Non-compliance. Buyer shall have one (1) year after the end of the sixty (60) day period specified in paragraph 5.A in which to cure each event of Covenant Non-compliance. The Attorney General may not draw upon any Initial Escrow or Additional Escrow unless the Covenant Non-compliance is not cured within that one (1) year period and remains uncured on the date of the next annual Monitor Report; provided, however, that the Attorney General retains the right to commence an

enforcement action upon expiration of the sixty (60) day period specified in paragraph 5.A.

H. If the Monitor Report regarding Buyer's next Annual Report documents compliance with all Post-Closing Covenants, the Additional Escrow shall be returned to Buyer. Conversely, if the Monitor Report regarding Buyer's next Annual Report documents Non-compliance with any Post-Closing Covenant, the Attorney General may draw upon the Initial Escrow and, if the Initial Escrow is exhausted, the Additional Escrow, in an amount equal to the Attorney General's actual enforcement costs with respect to the event of Covenant Non-compliance.

I. The Parties further expressly agree that, unless a shorter period is specified in the Purchase Agreement, the Capital Commitment may be fulfilled at any time during the five-year post-Closing period and as otherwise permitted by paragraph 4.H of this Agreement and that Buyer's compliance therewith does not require that the Capital Commitment be fulfilled on a pro-rated basis each year.

J. If on the fifth anniversary of the Closing, Buyer has failed to fully satisfy its capital commitment Post-Closing Covenant, as described in Section 12.3 of the Purchase Agreement, Buyer shall immediately pay to a local charitable foundation or other exempt organization for healthcare purposes all funds necessary to fully satisfy Buyer's capital commitment Post-Closing Covenant. The corporate board of Garden City, with approval of the Attorney General, which such approval shall not be unreasonably withheld or delayed, shall designate the charitable foundation or other exempt organization to receive such funds from Buyer. In the event Garden City is no longer in existence on the fifth anniversary of the Closing, Buyer shall immediately pay all funds necessary to fully satisfy Buyer's capital commitment Post-Closing Covenant to a local charitable foundation or other exempt organization for healthcare purposes designated by the advisory board of Garden City as identified in Section 12.11 of the Purchase Agreement upon approval by the Attorney General, which such approval shall not be unreasonably denied or delayed.

K. If, upon the Attorney General's receipt of the final Monitor Report, the Monitor Report confirms that Buyer has fully satisfied all of the Post-Closing Covenants, the Initial Escrow and any Additional Escrow shall be returned to Buyer.

L. In the event that a final, nonappealable judgment finding Buyer in uncured, material Non-compliance, Buyer shall reimburse the Attorney General for that portion of all actual costs, including attorneys' fees, incurred by the Attorney General in procuring such judgment in excess of the Initial Escrow and the Additional Escrow.

M. Simultaneous with the execution of this Agreement, Buyer shall execute the Confidentiality Agreement by and between Monitor and Buyer attached hereto ("Confidentiality Agreement").

N. All the requirements of Section 3 are primarily the responsibility of Buyer, but are secondarily the responsibility of Buyer Affiliates and may be satisfied by Buyer Affiliates.

4. Responsibilities of Monitor

A. Commencing on April 30, 2016 and by April 30 of each of the subsequent four (4) years, Monitor shall issue to both the Attorney General and Buyer a written report (the "Monitor Report") either confirming that Buyer has satisfied each Post-Closing Covenant as of December 31 of the year to which the Monitor Report applies or specifying in reasonable detail, with supporting documentation, each event of Non-Compliance with any Post-Closing Covenant as of December 31 of the year to which the Monitor Report applies. Such Monitor Reports shall be prepared in accordance with **Appendix 2** to this Agreement ("Monitor Scope of Work"). The parties acknowledge that the Monitor Report issued on April 16, 2016 shall include a review and analysis of the Initial Report filed by Buyer.

B. If, at any time prior to issuance of its Monitor Report, Monitor believes that there has been an event of material Reporting Non-compliance or material Covenant Non-compliance, Monitor shall immediately, and in no case later than seven (7) days after Monitor's receipt of Buyer's Annual Report and accompanying Required Documents, give Buyer written notice of such belief and a reasonable explanation of the basis for such belief. Within seven (7) days thereafter, representatives of Buyer and Monitor shall meet or otherwise confer regarding the alleged material Non-compliance and shall diligently cooperate to resolve any alleged Non-compliance prior to issuance of the Monitor Report on April 30. During and after such Non-compliance Discussions, Monitor shall consider in good faith all additional explanation and documentation Buyer may provide in an effort to establish its compliance with each Post-Closing Covenant in question and with its reporting obligations. Monitor shall include in its Monitor Report all such additional explanation and documentation provided by Buyer.

C. In the event of any dispute between Buyer and Monitor as to whether any Non-compliance exists or has been cured, the Attorney General's decision on that issue shall be binding as between Buyer and Monitor. The foregoing notwithstanding, should the Attorney General bring an enforcement action, Buyer retains the right to challenge, defend and/or appeal any allegation by the Attorney General of the existence of Buyer's Non-compliance or of an alleged failure to cure any Non-compliance.

D. Simultaneous with the execution of this Agreement, Monitor shall execute the Confidentiality Agreement.

E. Monitor shall invoice Buyer for the annual Monitor Fee on the date upon which Monitor delivers its Monitor Report to the Attorney General.

F. Buyer, Garden City and Prime shall provide Monitor with such access as is reasonably necessary to perform its duties hereunder and Monitor shall conduct its inquiry so as to

reasonably minimize disruption to Buyer, Garden City, and Prime personnel and proceed expeditiously to avoid unnecessary delay in the completion of its review and the issuance of each Monitor Report.

5. Responsibilities of Attorney General

A. If the Attorney General believes that Buyer has violated in any material respect one of the Post-Closing Covenants or any other material provision of this Agreement, the Attorney General will give Buyer sixty (60) days' written notice of, and opportunity to cure, the alleged material violation within that sixty-day period, before commencing legal action against Buyer to enforce this Agreement. During such sixty (60) day period, representatives of Buyer and the Attorney General shall meet or otherwise confer regarding the alleged material violation. During and after such Non-compliance Discussions, Buyer shall be permitted to furnish additional explanation and documentation in an effort to establish its compliance with each Post-Closing Covenant in question and with this Agreement, and the Attorney General shall receive and consider in good faith all such additional explanation and documentation. Prior to June 30 or as otherwise agreed to by Buyer and the Attorney General: (i) no Monitor Report regarding the preceding year shall be published or made available to anyone other than Buyer, Garden City, Prime, Monitor and the Attorney General and (ii) no civil action to enforce Buyer's compliance with the Post-Closing Covenants or this Agreement shall be commenced.

B. On the date of each draw upon any the Initial Escrow or any Additional Escrow pursuant to paragraph 3.E or 3.F hereof, the Attorney General shall give Buyer written notice of such draw.

C. The Attorney General will pay Monitor for any work required by the Attorney General of the Monitor beyond its annual obligations under this Agreement, as specified in paragraph 3.A(vi) of this Agreement.

D. If, at any point during the execution of this Agreement, the Attorney General determines that Monitor has materially failed to perform its responsibilities under this Agreement, the Attorney General will give Monitor thirty (30) days to cure its performance. If, upon the expiration of the thirty (30) day period, the Monitor has failed to cure its performance, the Attorney General may discharge Monitor from its contractual responsibilities and select a new monitor.

6. Attorney General as Third-Party Beneficiary

Notwithstanding any provision to the contrary contained in the Purchase Agreement, the Parties agree:

- A. The Attorney General has standing as an intended third-party beneficiary solely with respect to the AG Enforceable Provisions, with express authority to independently enforce the AG Enforceable Provisions;

- B. Not to contest the Attorney General's authority or standing to initiate an appropriate action in any state court of competent jurisdiction to enforce any of the AG Enforceable Provisions;
- C. Any action brought by the Attorney General to enforce any of the AG Enforceable Provisions must allege in good faith that Buyer or a Buyer Affiliate has violated in any material respect one of the AG Enforceable Provisions and has failed to pursue curative action within the time periods specified in this Agreement for such curative action;
- D. Procedural terms of the Purchase Agreement do not apply to the Attorney General's exercise of his rights as third-party beneficiary with respect to the AG Enforceable Provisions. The procedure governing an action by the Attorney General as third-party beneficiary with respect to the AG Enforceable Provisions shall be governed by generally-applicable laws and court rules.

7. Attorney General Written Consent Required to Materially Amend Purchase Agreement

Notwithstanding any provision to the contrary contained in the Purchase Agreement, the Parties agree that in no event shall the terms of:

- A. the Purchase Agreement be amended in any material manner at or prior to the Closing without obtaining the prior written consent of the Attorney General, which shall not be unreasonably withheld; and
- B. any of the AG Enforceable Provisions be amended in any material manner after the Closing without obtaining the prior written consent of the Attorney General, which shall not be unreasonably withheld.

Garden City and Buyer shall provide the Attorney General with a copy of each amendment of the Purchase Agreement not described in paragraph A or B above promptly after the execution of such amendment. Any pre-Closing amendment requiring the prior written consent of the Attorney General will be provided to the Attorney General not less than one (1) business day prior to its execution by the parties thereto (or such shorter period as is acceptable to the Attorney General in his reasonable discretion), and a complete, current version of the Purchase Agreement shall be provided not less than one (1) business day prior to Closing.

Any post-Closing amendment of an AG Enforceable Provision requiring the prior written consent of the Attorney General will be provided to the Attorney General not less than fourteen (14) days prior to its execution by the parties thereto (or such shorter period as is acceptable to the Attorney General in his reasonable discretion). Any Attorney General approval of any post-Closing amendment required by this Section 7 shall be deemed to have been given if the Attorney General does not object in writing to the proposed post-Closing amendment within 14 days after the Attorney General's receipt of the proposed post-Closing amendment.

8. Notice

All written notices to the Attorney General required under this Agreement must be addressed to:

Overnight:

Attorney General
525 W. Ottawa – 7th Floor
Lansing, MI 48933

and

Department of Attorney General
Corporate Oversight Division
Charitable Trust Section attorney – Time Sensitive
525 W. Ottawa, 6th Floor
Lansing, MI 48933

OR

US Mail:

Attorney General
P.O. Box 30212
Lansing, MI 48909

and

Department of Attorney General
Corporate Oversight Division
Attn: Charitable Trust Section attorney – Time Sensitive
P.O. Box 30213
Lansing, MI 48909

All written notices to any other Party required under this Agreement must be addressed to:

Garden City: Garden City Hospital
6245 Inkster Road
Garden City, MI 48135
Fax No.: 734-421-3342
Attention: Chief Executive Officer

with a copy (which shall not constitute notice) to:

Hall Render Killian Heath & Lyman
One American Square, Suite 2000, Box 82064
Indianapolis, IN 46282
Attn: William H. Thompson, Esq.

Buyer: Prime Healthcare Services -- Garden City, LLC
3300 East Guasti Road, 3rd Floor
Ontario, CA 91761
Fax No.: 909-235-4421
Attention: General Counsel

Prime: Prime Healthcare Services, Inc.
3300 East Guasti Road, 3rd Floor
Ontario, CA 91761
Fax No.: 909-235-4421
Attention: General Counsel

Monitor: Stout Risius Ross
4000 Town Center, 20th Floor
Southfield, MI 48075
Fax No. 248-208-8822
Attention: Jay B. Wachowicz, CFA

or to such other address, and to the attention of such other person or officer as any Party may designate by giving at least thirty (30) days' notice to the other Parties; provided, however, that delivery of a copy of a notice to the persons identified above to receive a copy shall not constitute satisfaction of the notice requirements of this Section 8.

9. Remedies

The Buyer and Prime recognize that monetary damages will be inadequate for breach of the obligations contained in this contract. Subject to the provisions of Section 6 of this Agreement, in addition to any legal remedies the Attorney General may have, the Attorney General shall be entitled to specific performance, injunctive relief, and such other equitable remedies as a court of competent jurisdiction may deem appropriate for breach of the obligations contained in this Agreement, without the requirement to post any bond in connection therewith.

10. Severability

If any provision of this Agreement is held or determined to be illegal, invalid, or unenforceable and if the rights or obligations of any Party under this Agreement will not be materially and adversely affected thereby; (a) such provisions will be fully severable; (b) this Agreement will be construed and enforced as if such illegal, invalid, or unenforceable provision has never comprised part of this Agreement; (c) the remaining provisions of this Agreement will remain in full force and effect and will not be affected by the severance of the illegal, invalid, or unenforceable provision; and (d) in lieu of such illegal, invalid, or unenforceable provision, there will be added automatically as part of this Agreement a legal, valid, and enforceable provision as similar in terms to such illegal, invalid, or unenforceable provision as may be possible.

11. Amendment

This Agreement may be amended only by a writing executed by each of the Parties; provided, however, that any amendment proposed after the dissolution and winding up of Garden City shall not require execution by or on behalf of Garden City.

12. Waiver

Any waiver by any Party of any breach by another Party shall not be deemed to be waiver against a different Party or waiver of any subsequent or continuing breach.

13. Execution

This contract may be executed in any number of counterparts, all of which taken together constitute one contract, and any of the Parties may execute this contract by signing any one counterpart. The exchange of copies of this Agreement and of signature pages by facsimile transmission or Portable Document Format (PDF) shall constitute effective execution and delivery of this Agreement as to the Parties and may be used in lieu of the original Agreement for all purposes. Signatures of the Parties transmitted by facsimile and PDF shall be deemed to be their original signatures for any purposes whatsoever.

14. Governing Law and Jurisdiction

This Agreement shall be subject to, applied, and interpreted according to the laws of the State of Michigan. No action shall be commenced against the Department of Attorney General or the Attorney General, his designee, agents or employees, or against any other Party to this Agreement, in any courts other than a court of competent jurisdiction in the State of Michigan. In addition to each Party consenting to the jurisdiction of any court in the State of Michigan, each Party waives any objection to venue laid therein and any defense or inconvenient forum regarding the maintenance of any action or proceeding so brought.

15. Entire Agreement

This Agreement, together with Appendices 1 and 2 hereto and other written agreements relating to the Purchase Agreement to which the Attorney General is a party, represent the entire agreement among the Parties and supersede all proposals or other prior agreements, oral or written, and all other communications among the Parties relating to the matters described herein.

16. No Effect on Authority of Attorney General or Court Jurisdiction.

The Attorney General's rights and privileges provided in this Agreement are in addition to the Attorney General's existing powers. Nothing in this Agreement shall be construed to impair or restrict the authority of the Attorney General or the jurisdiction of any court with respect to any matter.

17. Authority to Bind Principal

Each individual who signs this Agreement covenants that he or she has power to bind the principal.

Incorporated Appendices

Appendix 1 – Required Documents

Appendix 2 – Monitor Scope of Work

Signatures appear on next page.

In Witness Whereof, the Parties hereto execute this Agreement as of the date first written above.

Garden City Hospital

By: _____

Its: _____

Dated: _____

Prime Healthcare Services – Garden City, LLC (Buyer)

By: _____

Its: _____

Dated: _____

Prime Healthcare Services, Inc., a Delaware corporation

The undersigned, Prime Healthcare Services, Inc., a Delaware corporation, executes this Agreement solely for the purpose of agreeing to assure the Post-Closing Covenants obligations of Prime Healthcare Services – Garden City, LLC, under this Agreement.

By: _____

Its: _____

Dated: _____

SRR

By: _____

Its: _____

Dated: _____

Attorney General

By: _____
Bill Schuette, Attorney General, or his designee

Dated: _____

Appendix 1 – Required Documents

The following reports and documents specified in this **Appendix 1** have been agreed upon by the Parties as necessary for the Monitor to perform its obligations under the Agreement. The following documents are separated by the Post-Closing Covenants that are to be monitored. In addition to the initial written report (“Initial Report”) and annual written report (“Annual Report”) submitted by the Buyer to both the Attorney General and the Monitor, the following documents will be provided on an annual basis, also as of September 15, 2015 or as of February 15 of each subsequent year as applicable. The Initial Report, due on September 15, 2015 from the Buyer, will report on the period from Closing through June 30, 2015. Thereafter, each Annual Report shall report on the preceding calendar year. The documents detailed in this Appendix 1 as Required Documents are not an all-inclusive list. It is expected that the Monitor will request additional documents throughout the monitorship process as needed to accomplish the Scope of Work outlined in Appendix 2.

Section 12.3: Capital Commitment

1. Current capital plan in place
2. Annual capital spend for the past 2 years for categories considered in the strategic master capital plan (“Capital Plan”)
 - a. Physician recruitment and retention
 - b. Increasing the number and scope of medical service offerings
 - c. Investments in information systems
 - d. New equipment (purchased or leased)
 - e. Facilities repair and maintenance, excluding routine expenses
 - f. Facility renovations
 - g. New facilities
 - h. New or renovated medical office space
 - i. Information systems
 - j. Other capital improvements

Section 12.12: Maintenance of Acute Care Hospital and Use of Name

1. Report, by CPT code by department, for the past 3 years indicating the quantity of procedures performed and the associated dollar amounts charged and received.

Section 12.14: Charity Care

1. Documents that detail the annual reporting process for charity care required on IRS form 990 (including any documents provided to outside consultants). Information should include any processes identified and completed (i.e., documents detailing internal procedures used to compile the information that crosswalks with the policy for indigent care).

Section 12.15: Covenant Not to Sell Hospital

1. Documents that detail the sale or transfer of any assets of the Hospital.

Appendix 2 – Monitor’s Scope of Work

Overview

Garden City Hospital (“Garden City”) as the Seller, and Prime Healthcare Services – Garden City, LLC (“Buyer”) and Prime Healthcare Services, Inc. (“Prime”) entered into an Asset Purchase Agreement dated as of January 30, 2014, as amended by that First Amendment to Asset Purchase Agreement dated April 1, 2014 (collectively, the “Purchase Agreement”), pursuant to which Garden City is selling substantially all of its assets to the Buyer. The Attorney General required appropriate monitoring, reporting, and enforcement of certain Post-Closing Covenants set forth in the Purchase Agreement. The parties have agreed to retain Stout Risius Ross, Inc. as the Independent Monitor (“Monitor”). As outlined in the Monitoring, Compliance, and Enforcement Agreement, the Monitor is required to issue an annual report for a period of five (5) years, commencing with the first report on April 30, 2016 and by April 30 of each of the subsequent four (4) years.

The following details the scope of work expected to be carried out by the Monitor.

Monitor’s Mandate and Scope of Expected Work

As discussed above, and in more detail below, the Monitor has been asked to monitor and report on certain Post-Closing Covenants set forth in the Purchase Agreement. Those provisions include the following:

- Section 12.3 – Capital Commitment
- Section 12.12 – Maintenance of Acute Care Hospital and Use of Name
- Section 12.14 – Charity Care
 - For purposes of the Monitor’s fee, the Monitor’s analysis of Indigent Care is limited to an analysis and conclusion as to Buyer’s adherence to the Hospital’s existing policies for the treatment of indigent patients subject to the current laws, rules, and regulations that exist as of the date of this contract. Should such laws, rules, and regulations be significantly changed subsequent to the date of this contract thereby expanding the Monitor’s scope of work, Monitor, Prime, and the Attorney General will negotiate in good faith a revision to the Monitor’s fee.
- Section 12.15 – Covenant not to Sell Hospital

Each of the Post-Closing Covenants is subject to revision that is permitted by and in accordance with the Purchase Agreement. In order to monitor and report on compliance with the Post-Closing Covenants discussed above, certain documents are requested by the Monitor, as outlined in **Appendix 1**. The documents requested in **Appendix 1** are required to be provided by the Buyer by September 15 or February 15 of each year as applicable. In addition, the Buyer will submit an initial report (“Initial Report”) and an annual written report (“Annual Report”) to the Attorney General and the Monitor, on the status of each of the Post-Closing Covenants, on September 15, 2015 and on February 15 of each year of monitoring thereafter.

Commencing on April 30, 2016, and by April 30 of each of the subsequent four (4) years, the Monitor will issue to both the Attorney General and Buyer a written report (the “Monitor

Report”) either confirming that Buyer has satisfied each Post-Closing Covenant as of December 31 of the year to which the Monitor Report applies or specifying each event of Non-Compliance with any Post-Closing Covenant as of December 31 of the year to which the Monitor Report applies.

In preparation of the Monitor Report, the Monitor expects to:

- Conduct meetings and interviews with the Buyer’s and Garden City’s employees (potentially on-site / to be agreed upon mutually by the Monitor and both the Buyer and the Attorney General in each annual period);
- Review the Buyer’s files, books, and records utilized to prepare and Annual Report;
- Review the Buyer’s Annual Report;
- Conduct analyses, including financial analyses, of the documents received related to **Appendix 1**; and
- Prepare an annual Monitor Report.

The Monitor expects to perform the majority of their procedures between the time period of February 15 and March 31 each year to minimize disruption to the Buyer’s operations. After conducting the Monitor’s procedures, the Monitor will submit a draft Monitor Report to the Buyer at least thirty (30) days prior to the annual Monitor Report date of April 30 for the Buyer to respond with any confidential or inaccuracy objections they may have.

The Monitor outlines the following preliminary schedule for the completion of the initial review:

- January 30, 2014 – Asset Purchase Agreement is signed
- July 1, 2014 – Scheduled Closing
- September 15, 2015 – Buyer submits Initial Report and Appendix 1 documents to Attorney General and Monitor
- February 15, 2016 – Buyer submits first Annual Report and Appendix 1 documents to Monitor
- February 15, 2016 to March 31, 2016 – Monitor’s Scope of Work Performed
- March 31, 2016 – Draft Report submitted to Buyer
- April 30, 2016 – First Annual Monitor Report submitted to Buyer and Attorney General

Appendix 1 – Required Documents

The following reports and documents specified in this **Appendix 1** have been agreed upon by the Parties as necessary for the Monitor to perform its obligations under the Agreement. The following documents are separated by the Post-Closing Covenants that are to be monitored. In addition to the initial written report (“Initial Report”) and annual written report (“Annual Report”) submitted by the Buyer to both the Attorney General and the Monitor, the following documents will be provided on an annual basis, also as of September 15, 2015 or as of February 15 of each subsequent year as applicable. The Initial Report, due on September 15, 2015 from the Buyer, will report on the period from Closing through June 30, 2015. Thereafter, each Annual Report shall report on the preceding calendar year. The documents detailed in this Appendix 1 as Required Documents are not an all-inclusive list. It is expected that the Monitor will request additional documents throughout the monitorship process as needed to accomplish the Scope of Work outlined in Appendix 2.

Section 12.3: Capital Commitment

1. Current capital plan in place
2. Annual capital spend for the past 2 years for categories considered in the strategic master capital plan (“Capital Plan”)
 - a. Physician recruitment and retention
 - b. Increasing the number and scope of medical service offerings
 - c. Investments in information systems
 - d. New equipment (purchased or leased)
 - e. Facilities repair and maintenance, excluding routine expenses
 - f. Facility renovations
 - g. New facilities
 - h. New or renovated medical office space
 - i. Information systems
 - j. Other capital improvements

Section 12.12: Maintenance of Acute Care Hospital and Use of Name

1. Report, by CPT code by department, for the past 3 years indicating the quantity of procedures performed and the associated dollar amounts charged and received.

Section 12.14: Charity Care

1. Documents that detail the annual reporting process for charity care required on IRS form 990 (including any documents provided to outside consultants). Information should include any processes identified and completed (i.e., documents detailing internal procedures used to compile the information that crosswalks with the policy for indigent care).

Section 12.15: Covenant Not to Sell Hospital

1. Documents that detail the sale or transfer of any assets of the Hospital.

EXHIBIT 2

GCH Capital Spending		Total	Facilities	Equipment	IT	Other
Capitalized 6 months December 2014		\$ 14,039,783	\$ 48,627	\$ 1,535,974	\$ 12,415,482	\$ 39,700
Capitalized 12 months December 2015		\$ 6,087,917	\$ 432,583	\$ 4,933,175	\$ 632,249	\$ 89,910
add paid per CIP Schedule in 2015		\$ 1,519,313	\$ 1,519,313			
12 months ended December 2015		\$ 7,607,230	\$ 1,951,896	\$ 4,933,175	\$ 632,249	\$ 89,910
Capitalized 12 months December 2016		\$ 6,361,632	\$ 3,026,335	\$ 879,065	\$ 2,160,507	\$ 295,725
add paid per CIP Schedule in 2016		\$ 2,622,271	\$ 2,601,042		\$ 21,229	
12 months ended December 2016		\$ 8,983,903	\$ 5,627,377	\$ 879,065	\$ 2,181,736	\$ 295,725
Capitalized 12 months December 2017		\$ 5,143,991	\$ 1,471,824	\$ 1,889,017	\$ 561,948	\$ 1,221,202
add paid per CIP Schedule in 2017		\$ 960,162	\$ 960,162			
12 months ended December 2017		\$ 6,104,153	\$ 2,431,986	\$ 1,889,017	\$ 561,948	\$ 1,221,202
Capitalized 12 months December 2018		\$ 1,013,258	\$ 564,721	\$ 394,005	\$ 40,595	\$ 13,937
add paid per CIP Schedule in 2018		\$ 6,149,967	\$ 1,534,208	\$ 4,615,759		
12 months ended December 2018		\$ 7,163,225	\$ 2,098,929	\$ 5,009,764	\$ 40,595	\$ 13,937

			PRIME GARDEN CITY				
			Annual Activity Report				
			For the fiscal year ended December 31, 2018				

GARDEN CITY HOSPITAL CONSTRUCTION IN PROGRESS AS OF: December 31, 2018			GCH QP (112508) WORKPAPER			ACQUISITIONS BY ASSET CATEGORY		
Vendor ID	Vendor Name	Invoice #	Project Name	Project / Line Item Description	Amount	FACTORIES	EQUIPMENT	OTHER
1351	ANK MEDICAL EQUIPMENT	0000379	Cardiac Cath Lab	28-15-008	Amesbury Equipment Planning	375.00		
18924	HARLEY ELLIS DEVEREAUX	965981	Cardiac Cath Lab	28-15-008	PHASE 1 - \$205,000 Total Contract Value	156,000.00		
12633	CITY OF GARDEN CITY	12633-PHASE1	Cardiac Cath Lab	28-15-008	GCN Phase 1 - application, Cath Lab Holding Area Project	12,500.00		
11139	STATE OF MICHIGAN	1301062671	Cardiac Cath Lab	28-15-008	GCN Phase 2 - application, Cath Lab Holding Area Project	2,700.00		
11139	STATE OF MICHIGAN	201301132-15-0107	Cardiac Cath Lab	28-15-008	GCN Phase 2 - application, Cath Lab Holding Area Project	16,000.00		
7108	COUNTY BLUE REPROGRAPH	593040	Cardiac Cath Lab	28-15-008	Bond Sets, 1 set of 2 (15 x 23) 5/8" ft	37.54		
8555	CARMS CONSULTING LLC	315	Cardiac Cath Lab	28-15-008	Interior architectural drawings	760.00		
13981	ANK MEDICAL EQUIPMENT	RC000612601	Cardiac Cath Lab	28-15-008	Project prints	721.78		
13981	ANK MEDICAL EQUIPMENT	965735	Cardiac Cath Lab	28-15-008	Architectural/Engineering Services 01/2013-04/2018 & Expenses	2,038.36		
12343	HARLEY ELLIS DEVEREAUX	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	631,556.00		
13981	ANK MEDICAL EQUIPMENT	RC00061474	Cardiac Cath Lab	28-15-008	Bond Sets, 1 set of 2 (15 x 23) 5/8" ft	233.97		
12546	ANK MEDICAL EQUIPMENT	89722	Cardiac Cath Lab	28-15-008	Standard calculations & Radiation shielding plan review development	1,300.00		
13551	ANK MEDICAL EQUIPMENT	0000413	Cardiac Cath Lab	28-15-008	Equipment planning services	494.07		
13551	ANK MEDICAL EQUIPMENT	0000413	Cardiac Cath Lab	28-15-008	Equipment planning services	70.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	Bond sets - delivery, set up, etc.	25.50		
7089	COUNTY BLUE REPROGRAPH	942331	Cardiac Cath Lab	28-15-008	Bond Sets, Digital	55.79		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	7,335.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	80.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	101.86		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	3,250.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	2,058.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	2,500.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	6,800.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	1,857.60		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	21.17		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	5.94		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	6,345.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	6,120.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	33.32		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	39.59		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	18.36		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	78.75		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	28.75		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	8,000.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	3,251.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	1,000.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	30,938.25		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	45.26		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	75,278.40		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	1,194.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	30.38		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	5.76		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	249.44		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	3,250.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	19,000.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	32.75		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	34,537.40		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	61,135.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	14,995.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	4,890.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	3,480.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	88.75		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	19,620.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	80.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	80.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	600.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	1,160.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	360.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	7.68		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	640.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	3,300.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	3,480.60		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	955.15		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	5,700.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	31.48		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	81,500.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	99,150.56		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	400.00		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	29.47		
13981	ANK MEDICAL EQUIPMENT	RC00061472	Cardiac Cath Lab	28-15-008	PHASE 1 - Various work performed by Austin Company for Cath Lab - \$4,064,436.00 - \$3,433,000	57.43		

GARDEN CITY HOSPITAL CONSTRUCTION IN PROGRESS GL Account 112508 95 of 95 December 31, 2018										GCH CIP (112508) WORKPAPER										ACQUISITIONS BY ASSET CATEGORY																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
GL Post Date	Vendor ID	Vendor Name	Invoice #	Project Name	Project #	Project / Line Item Description	Amount	Facilities	Equipment	1/T	OTHER																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									</



Garden City Hospital

Governing Board Minutes February 27, 2018 5:00 PM – GCH Board Room

ATTENDANCE:

Board Members: Gina Butcher, Christopher Doig, D.O., Saju George Chadi Haddad, D.O., Sujata Kambhatla, M.D., Patricia Roberts, Rex Ruettinger, D.O., Osama Siblani, and Michael Stradtner.

Excused: Jehan Barbat, M.D.

Other: Bonnie Barringer, Recording Secretary and Josie Ciccone, Director of Human Resources,

Call to Order. The meeting was called to order at 5:50 PM by Mr. Siblani.

Review and Approval of Previous Minutes. Minutes from the December 2017 through February 2018 meetings were reviewed. *Motion was made, seconded and carried unanimously to approve the meeting minutes of December 12, 2017, January 11, 2018 and February 7, 2018.*

ANNUAL REPORTS:

2017 Human Resources Report/EOC Safety Report. Ms. Ciccone presented the recruitment and retention information for 2017. She noted that several job descriptions had their pay scales revised, which helped with recruitment. The hiring process for employees was streamlined and hiring bonuses implemented for nurses to help. Retention efforts have included special events for employees, along with better communication with staff and more appreciation recognitions. Ms. Ciccone then briefly reviewed the employee safety data that had a 10% reduction in employee injuries in 2017.

Culture of Safety Annual Report. Mr. George highlighted the Annual Culture of Safety Report. He explained the goals for the year to improve: 1) handoffs and transitions; 2) staffing; 3) non-punitive response to errors. Mr. George then reviewed the complete report with the Board.

Board Evaluation & Board Conflict of Interest. Mr. George reminded the group that their evaluation and conflict of interest statements needed to be completed and returned to Administration.

Governing Board Plan & Board Reporting Schedule. Mr. George reviewed the reporting schedule for 2018 and outlined the Board's responsibilities in those areas. He presented the 2017 Governing Board Plan and highlighted the status of those goals which included, improved HCAHPS scores, reduction in operating expense, developing areas of the hospital such as the Senior ER and GME transition to ACGME. Mr. George then reviewed the Board's Plan for 2018 including service line expansions, primary care network development and improving patient and staff experience. A complete copy of Mr. George's presentation is on file in Administration.

REPORTS:

Administrative & Operations Report. Mr. George reviewed the 2017 Employee Survey with the Board. He highlighted the strengths of the organization, as perceived by the employees, and opportunities for improvement. Staff appreciation programs were shared with the group, along with the hospital's rebranding efforts. A complete copy of this presentation is on file in Administration.

Chief Medical Officers Report. Dr. Ruettinger reported that January and February were very busy months due to influenza. All hospitals in the area were also full. The hospital had a large amount of psychiatric patients that were hard to place. The length of stay numbers reflected these issues. Dr. Ruettinger also noted that the numbers in some areas were better this month, but there were still delays in Endo and Surgery. These service lines are being worked on.

Chief Nursing Officer Report. Ms. Roberts highlighted a variety topics for the Board as follows:

- The hospital is working on staffing issues in ICU, PCU and ER. There are referral bonuses being offered. Nurses from other areas are helping to fill holes in the staffing. The hospital is working with ADEX to hire three international nurses who will give the hospital a twenty-seven month commitment. This is cheaper than using agency. There is a large turnover of PCA's especially on the night shift. This is also being looked into.
- Bedside registration and triage at bedside has been implemented if beds are available in ER.
- Endoscopy is moving to the OR.
- There are more CRNA's scheduled for maximum efficiency in Surgery.
- New glucometers will be delivered in March.
- New controlled substance destruction devices are being installed throughout the hospital.
- The work process for hospital services provided to the new LTACH are in place.
- The transition to RIM in the Rehab Unit is going well.
- New lights for Surgery are coming.
- Work is being done to elevate the patient experience numbers. Bedside reporting at shift change is working well.

Finance Report. Ms. Butcher reviewed the financials and key indicators for January with the Board. Discharges were down from the same time last year. Average Daily Census remained relatively unchanged. Length of Stay was an issue due to the hard influenza season. ER Visits and ER Admission were slightly down. Supplies and ICU Days were both down. A detailed copy of Ms. Butcher's report is on file in Administration.

Chief of Staff Report. Dr. Kambhatla reported that there is a transition period happening with the hematology/oncology specialists and a changeover in ER groups.

2017 Quality/PI 4th Quarter Dashboards. Dr. Doig briefly reviewed the quality dashboards for the 4th quarter with the Board. He explained that the 2018 Quality Plan will be presented in detail at the May meeting.

NEW BUSINESS:

Capital Expenditure Review 2014-2018. Mr. George went through the capital purchases from 2014 to 2018. He briefly highlighted some of the expenditures projected for 2018. The Board accepted this as information only.

Medical Executive Committee Minutes. The MEC minutes from January and February 2018 were presented. *Motion was made, seconded and carried unanimously to approve the Medical Executive Committee minutes of January 9, 2018 and February 6, 2018 as distributed.*

Medical Executive Committee Recommendations. The MEC recommendations from January and February 2018 were presented. *Motion was made, seconded and carried unanimously to approve the Medical Executive Committee recommendations of January 9, 2018 and February 6, 2018 as distributed.*

Next Meeting. The next meeting will be May 22, 2018.

Adjournment. There being no further business, the meeting adjourned at 7:30 PM.

Respectfully submitted,

Bonnie Barringer
Recording Secretary
Garden City Hospital



Garden City Hospital

Governing Board Minutes May 22, 2018 5:00 PM – Board Conference Room

ATTENDANCE:

Board Members: Jehan Barbat, M.D., Gina Butcher, Christopher Doig, D.O., Saju George, Chadi Haddad, D.O., Rex Ruettinger, D.O., and Osama Siblani.

Excused: Sujata Kambhatla, M.D. and Michael Stradtner.

Other: Bonnie Barringer, Recording Secretary.

Call to Order. The meeting was called to order at 5:15 PM by Mr. Siblani.

Review and Approval of Previous Minutes. Minutes from the February 2018 through May 2018 meetings were reviewed. *Motion was made, seconded and carried unanimously to approve the meeting minutes of February 27, 2018, March 8, 2018, April 11, 2018 and May 3, 2018.*

ANNUAL REPORTS:

2018 Utilization Management Plan. The 2018 Utilization Review Plan was presented by Dr. Ruettinger to the Board. *Motion was made, seconded and carried unanimously to approve the 2018 Utilization Review Plan as presented.*

Contract Reviews. This topic was tabled until the next meeting.

2018 Annual PI Plan & 2017 Summary. The 2018 PI Plan and 2017 Summary were presented to the Board by Dr. Doig. He noted that scorecards were being developed for all physicians on staff. *Motion was made, seconded and carried unanimously to approved the 2018 PI/Quality Plan and 2107 Summary as distributed.*

2018 Infection Control Plan & 2017 Summary. Mr. George presented the 2018 Infection Control Plan and 2017 Summary to the Board. *Motion was made, seconded and carried unanimously to approved the 2018 Infection Control Plan and 2017 Summary as distributed.*

REPORTS:

Administrative & Operations Report. Mr. George reported on the following:

- The first quarter of the year went relatively well. There was a slight drop in volume, but staffing was adjusted to that volume.
- There are 24 open positions in the hospital versus 140 at this time last year.
- There was a market wage adjustment for 5 positions in the hospital, which affected approximately 700 employees.
- UHHS has a new director.
- Mr. George is in the process of interviewing for the CNO position.
- A new Pharmacy Director has been announced. He was an existing employee.
- The Cardiology expansion is underway. Bidding for the construction will close on June 1st.
- Architectural drawings are being done for the Psych Unit.
- The hospital is transitioning to a new Emergency Department physician group. The triage process has been changed to get patients seen sooner. Overall the change is going well.
- The hospital is working with nursing homes and EMS companies to facilitate relationships.
- The Rehab Unit will no longer be working with RIM. Mazin will be overseeing the Unit.
- Endo and Surgery will be consolidated into the surgery suite.
- The new oncology group, Newland Group, will be starting July 1st.

Finance Report. Ms. Butcher reviewed the financials and key indicators for April. Discharges were down, with Average Daily Census up. ER Visits are trending up, but Surgeries were down for the month. Supplies have remained steady. Ms. Butcher's detailed presentation is on file in Administration.

Chief of Staff Report. Due to Dr. Kambhatla's absence, Dr. Ruettinger gave the report. He noted that as of June 1st, there are certain requirements mandated by the State regarding the opioid crisis. There are new forms that will be put on patient charts, stating that the physician spoke to the patient about opioids.

2018 Quality/PI 1st Quarter Dashboards. Dr. Doig reviewed the 1st quarter dashboards with the members of the Board. He noted that because of the new opioid laws, some of the HCHAPS scores will, most likely, suffer. This is due to pain not being controlled for some patients on non-opioid medications.

NEW BUSINESS:

Medical Executive Committee Minutes. The MEC minutes from March through May 2018 were presented. *Motion was made, seconded and carried unanimously to approve the Medical Executive Committee minutes of March 6, 2018, April 10, 2018 and May 1, 2018 as distributed.*

Medical Executive Committee Recommendations. The MEC recommendations from March through May 2018 were presented. *Motion was made, seconded and carried unanimously to approve the Medical Executive Committee recommendations of March 6, 2018, April 10, 2018 and May 1, 2018 as distributed.*

Utilization Review Committee Minutes. Dr. Ruettinger presented the minutes from the March 2018 Utilization Review Committee meeting. *Motion was made, seconded and carried unanimously to approve the minutes of the March 6, 2018 Utilization Review Committee meeting as presented.*

Next Meeting. The next meeting of the Board will be August 28, 2018.

Adjournment. There being no further business, the meeting adjourned at 6:30 PM.

Respectfully submitted,

Bonnie Barringer
Recording Secretary
Garden City Hospital



Garden City Hospital

Governing Board Minutes June 18, 2018

On June 18, 2018, the Garden City Hospital Bylaws were sent to the Governing Board for review and approval via email..

All voting members approved the Bylaws as distributed to them. A copy of the Bylaws and Board member email responses are on file in Administration.

Respectfully submitted,

Bonnie Barringer
Recording Secretary



Garden City Hospital

Governing Board Minutes August 28, 2018 5:00 PM – Board Conference Room

ATTENDANCE:

Board Members: Jehan Barbat, M.D., Gina Butcher, Christopher Doig, D.O., Saju George, Chadi Haddad, D.O., Rex Ruettinger, D.O., Osama Siblani and Michael Stradtner.

Excused: Sujata Kambhatla, M.D.

Other: Bonnie Barringer, Recording Secretary.

Video Presentation. During dinner, the Board viewed the video of the white coat ceremony of the first class of the California University of Science and Medicine, the medical school that Dr. Prem Reddy founded.

Call to Order. The meeting was called to order at 5:20 PM by Mr. Siblani.

Review and Approval of Previous Minutes. Minutes from the May 21018 through August 2018 meetings were reviewed. *Motion was made, seconded and carried unanimously to approve the minutes of May 22, 2018, June 7, 2018, June 18, 2018, July 6, 2018 and August 8, 2018 meetings.*

ANNUAL REPORTS:

Governing Board Evaluation Tally. Mr. George reviewed the tally of the Governing Board Evaluation that had been completed. The tally sheet was distributed to the Board and was accepted as information only.

Contract Review. Mr. George highlighted the information from the list of physician contracts that was distributed to the Board. *Motion was made, seconded and carried unanimously to continue the contracts as presented.*

Culture of Safety Survey. This survey was previously emailed to the Board for their review. Mr. George reviewed the summary of the Culture of Patient Safety Survey with the group. He noted the top five positive results and the bottom results. Mr. George explained that the employees still didn't believe that there is a nonpunitive response to errors, even though they have assured e them there would be no repercussions. There will be priority focus for improvement on the following: nonpunitive response to errors, handoffs and transitions; and teamwork across units.

Standardized Procedures. Mr. George reported that standard procedures were almost finalized on the clinical side. Human Resources is one hundred percent compliant. Administrative and financial procedures are being worked on.

REPORTS:

Administrative & Operations Report. Mr. George reported on the following:

Emergency Department. Overall the ER visits declined slightly, but the EMS and Senior visits are up by 2%. Mr. George reviewed the marketing strategies for the ER, which includes marketing to the primary care physicians, advertising in the quarterly GCH Today Newsletter, and geofencing.

Discharges and LOS. Mr. George discussed plans to raise discharge numbers, which included service line marketing and program expansion. He then discussed the length of stay issues. Hospitalists are being realigned, the CMO's are being more actively engaged and there are improvements to the discharge planning process which will help.

Top 100 Journey. Mr. George quickly reviewed the hospital's status of becoming a Top 100 hospital. He noted that the hospital is still making progress and is on track to become a Top 100 hospital.

Patient Experience. Mr. George reviewed the action plan for patient experience with the group. The targets for improvement for this year were better communications with nurses and doctors, better communications about medications and cleanliness and quietness of the hospital. Initiatives put in place were: bedside rounding, patient experience officer rounding on all admissions, training for staff on patient engagement, new medication education process, revised facility cleaning schedules and quiet time.

Project Updates. Mr. George gave a short review of the construction projects happening at the hospital. He also provided estimated start and completion times for each. A complete list of these projects and Mr. George's presentation is on file in Administration.

Financial Report. Ms. Butcher quickly reviewed the financials for July 2018, as most of them were covered in Mr. George's report. A copy of Ms. Butcher's complete presentation is on file in Administration.

Chief of Staff Report. There was no report, due to Dr. Kambhatla's absence.

2018 Quality/PI 2nd Quarter Dashboards. Dr. Doig reviewed the dashboards with the Board. There was general discussion on how to raise the HCAHPS scores, including employee incentives. Dr. Doig explained that patient surveys must be done by a third party. He also explained that the hospital's demographics were an issue in the scoring, plus the rise in psychiatric patients that require restraints contributed to the lower numbers.

NEW BUSINESS:

Medical Executive Committee Minutes. The MEC minutes from June through August 2018 were presented. *Motion was made, seconded and carried unanimously to approve the Medical Executive Committee minutes of June 5, 2018, July 3, 2018 and August 7, 2018 as presented.*

Medical Executive Committee Recommendations. The MEC recommendations from June through August 2018 were presented. *Motion was made, seconded and carried unanimously to approve the Medical Executive Committee recommendations of June 5, 2018, July 3, 2018 and August 7, 2018 as presented.*

Utilization Review Committee Minutes. The UR minutes from June 2018 were presented. *Motion was made, seconded and carried unanimously to approved the Utilization Review Committee minutes of June 5, 2018 as presented.*

Bio-Medical Services Policy & Procedure Manual. The policy and manual were previously emailed to the Board for review. *Motion was made, seconded and carried unanimously to approve the Bio-Medical Services Policy & Procedure Manual as distributed.*

Patient Complaint & Grievance Policy. The grievance policy was emailed to the Board prior to the meeting for review. *Motion was made, seconded and carried unanimously to approve the Patient Complaint & Grievance Policy as distributed.*

Plan for Provision of Services. The plan was emailed to the Board for review prior to the meeting. *Motion was made, seconded and carried unanimously to approve the Plan for Provision of Services as distributed.*

Adjournment. There being no further business, the meeting adjourned at 6:45 PM.

Respectfully submitted,

Bonnie Barringer
Recording Secretary



Governing Board Minutes December 4, 2018 6:00 PM – Joe Muer Seafood

ATTENDANCE:

Board Members: Jehan Barbat, M.D., Gina Butcher, Christopher Doig, D.O., Saju George, Chadi Haddad, D.O., Sujata Kambhatla, D.O. Osama Siblani and Michael Stradtner.

Other: Bonnie Barringer, Recording Secretary.

Call to Order. The meeting was called to order by Mr. Siblani at 8:15 PM after the conclusion of dinner.

Review and Approval of Previous Minutes. Minutes from the August 2018 through November 2018 meetings were previously distributed via email. *Motion was made, seconded and carried unanimously to approve the minutes of August 28, 2018, September 5, 2018, September 18, 2018, October 3, 2018, October 11, 2018 and November 7, 2018 meetings as distributed.*

ANNUAL REPORTS:

2018 Quality/PI 3rd Quarter. This information was not available for the meeting. The 3rd and 4th quarter will be reviewed at the next meeting.

2019 GCH Budget. Mr. George gave a detailed review of the 2019 budget with quarterly projections to the Board. Discussion followed on market impact, payer contracts and operational indicators. *Motion was made, seconded and carried unanimously to approved the 2019 Budget as presented.*

2019 Capital. Mr. George presented the capital requests for 2019. At the present time, the capital expenditures are approximately \$10.1 million. Discussion on items followed the presentation and the Board prioritized the items and discussed funding sources. *Motion was made, seconded and carried unanimously to approve the 2019 capital plan as presented.*

Strategic Planning Update. This topic was covered under Mr. George's Administrative Report.

CEO Evaluation. The Board was reminded to complete the CEO evaluation and return it to the Executive Offices for tabulation.

REPORTS:

Administrative & Operations Report. Mr. George reported on the following:

2019 Reporting Schedule for the Board. Mr. George presented the tentative Reporting Schedule for 2019. It generally remained the same from 2018, with the addition of more in-depth capital and budget reviews scheduled for the first quarter.

2018 Summary – Operational & Quality Indicators. Mr. George gave a brief summary of 2018 to the Board. He compared operational indicators and quality indicators for 2016-2018, including the hospital's "A" grade with Leapfrog Patient Safety.

Employee Survey 2018 versus 2017. Mr. George reviewed the Culture of Patient Safety Survey from 2018 and compared the results from 2017. He noted that scores were on the rise and discussed an action plan for three key indicators for follow-up.

2018 GCH Recognitions. Mr. George presented a one page document which showed the hospital's recognitions for 2018, including Healthgrades awards and Leapfrog recognition.

Top 100 Hospitals Update. Mr. George briefly reviewed the matrix for becoming a Top 100 hospital and showed how close the hospital was to getting that status.

2018 GCH Investments. Mr. George explained that there has been \$38 million in capital investments in the hospital since 2014. Investment in employees programs and new retention and recruitment strategies were also highlighted, along with wage scale adjustments and merit increases for all employees.

2019 Strategic Plans. Mr. George highlighted the service line expansions including cardiology, inpatient psychiatric unit, oncology and expanding into the Westland market. Also highlighted for 2019 will be the patient experience & HCAHPS, employee engagement efforts, payer relations, GME/ACGME, and central business office expansion. Facility renovations will include the cardiac cath lab, radiology, 1E & 2E renovation, Psych unit, facility entrance, Harrison building and the Westland building.

Grievance Process Update. Mr. George presented the grievance process data for the 3rd quarter of 2018. This information had previously been emailed to the Board. He noted that there were 21 grievances for the quarter, with 13 of them being about the emergency room. Common allegations were staff insensitivity, rudeness and improper treatment. The Board accepted this as information only.

This ended Mr. George's report. A copy of his complete presentation is on file in Administration.

NEW BUSINESS:

Contract Review Update. The Board reviewed the list of purchased services and professional fees by vendor. These are the non-clinical contracts. The clinical contracts were reviewed and approved at the previous meeting. *Motion was made, seconded and carried unanimously to approve the contracts for purchased services as distributed*

HIPAA Manual. The Board was emailed the information regarding the HIPAA manual, along with the Table of Contents. *Motion was made, seconded and carried unanimously to approve the HIPAA Manual as presented.*

Finance Report. This information was tabled until next meeting.

Medical Executive Committee Minutes. The MEC minutes from September 2018 through November 2018 were previously emailed to the Board. *Motion was made, seconded and carried unanimously to approve the Medical Executive Committee minutes of September 4, 2018, October 2, 2018, November 6, 2018 and November 27, 2018 as distributed.*

Medical Executive Committee Recommendations. The MEC recommendations from September 2018 through November 2018 were previously emailed to the Board. The Medical Staff Office has asked that the Verification Process for non-Staff Physicians Ordering Services Policy be tabled until the next meeting. After discussion with HFAP inspectors, the policy will be updated and sent back through the MEC. *Motion was made, seconded and carried unanimously to accept the Medical Executive Committee recommendations from the September 4, 2018, October 2, 2018, November 6, 2018 and November 27, 2018 (excluding the Verification Process for non-Staff Physicians Ordering Services Policy) meetings as distributed.*

2019 Meetings. The Board meetings will once again be held on the 4th Tuesday of each month. The meetings are tentatively scheduled for February 26, 2019; May 28, 2019, August 27, 2019 and November 26, 2019.

Adjournment. There being no further business, the meeting adjourned at 8:50 PM.

Respectfully submitted,

Bonnie Barringer
Recording Secretary



Garden City Hospital

Governing Board Minutes September 18, 2018

On September 18, 2018, the Graduate Medical Education Annual Institutional Review for Academic Year 2017-2018 was distributed to the Board for review and approval via email.

All voting members approved the Graduate Medical Education Annual Institutional Review as distributed. A copy of the Annual Review and the Board members' email responses are on file in Administration.

Respectfully submitted,

Bonnie Barringer
Recording Secretary



Governing Board Minutes December 31, 2018

On December 31, 2018, the following documents were distributed to the Board for review and approval via email.

- 09.02.01 Crisis Communication Plan, including Recovery of Systems and Communication Device Failures Policy and the Emergency/Non-Urgent Communications with Everbridge Policy
- 09.02.02 Contact list of employees, physicians, other hospitals, federal/state/regional/emergency preparedness staff and other sources of assistance in case of an emergency.
- 09.02.03 Crisis Communication Plan (included in 09.02.01)
- 09.03.01 Disaster Education and Training Policy

Emergency Management Plan

The Board members voted unanimously to approve the above referenced documents as distributed. A copy of the distributed documents and the Board members' email responses are on file in Administration.

Respectfully submitted,

Bonnie Barringer
Recording Secretary

EXHIBIT 3

Garden City Hospital Employed Physicians

As of December 31, 2018

Mandy Enshiwat, M.D.
Chadi Haddad, D.O.
Stanley Szczecienski, D.O.
Ingrid Wilson, M.D.

List Providers By - Initial Appointment Date
Initial Appointment Dates From 01/01/2018 To 12/31/2018

Name	Telephone	Department	Initial Appt Date
Alhaji, Mohammad, MD	(248) 949-6644	Medicine	03/08/2018
Ali, Ali N., DPM	(313) 888-1848	Surgery	09/04/2018
Anderson, Kristina L., NP	(313) 724-9000	Medicine	10/03/2018
Aragones, James W., DO	(734) 458-3295	Surgery	07/06/2018
Atassi, Adeeb M., MD	(734) 283-5555	Medicine	05/03/2018
Bazzi, Moussa, MD	(313) 740-1111	Medicine	08/08/2018
Bear, Lynette, CRNA	(734) 458-3295	Surgery	11/07/2018
Becker, Alissa R., NP	(734) 458-3426	Emergency Medicine	08/08/2018
Benitez - Farina, Cibar, MD	(734) 522-0404	Medicine	11/07/2018
Berry, James A., DO	(734) 458-3426	Emergency Medicine	12/04/2018
Beydoun, Gihan, PA	(734) 458-3426	Emergency Medicine	07/06/2018
Bloom, Robert, MD	(734) 522-0404	Medicine	11/07/2018
Bonora, Stephanie, NP	(313) 937-1400	Medicine	07/06/2018
Caccamo, Linda A., CRNA	(734) 458-3295	Surgery	09/04/2018
Cardwell, Leslie A., CRNA	(734) 458-3295	Surgery	02/07/2018
Chakraborty, Shushovan, MD	(734) 458-3295	Surgery	08/08/2018
Colosi, Meredith, PA	(248) 792-6527	Surgery	11/07/2018
Dagher, Batoul, DO	(734) 283-5555	Medicine	04/11/2018
Daneshvar, Hudson, MD	(734) 422-2020	Medicine	09/04/2018
Dixon, Elizabeth, NP	(313) 724-9000	Medicine	10/03/2018
Drellichman, Anibal, MD	(734) 522-0404	Medicine	11/07/2018
Fertel, Howard K., DO	(734) 458-3426	Emergency Medicine	07/06/2018
Garg, Surendra P., MD	(313) 386-3996	Medicine	09/04/2018
Getz, Benjamin, DPM	(313) 914-5591	Surgery	08/08/2018
Guyot, Anne M., MD	(734) 213-9262	Medicine	07/06/2018
Harb, John, MD	(734) 462-5858	Surgery	03/08/2018
Hay, Kristine K., NP	(734) 458-3426	Emergency Medicine	06/08/2018
Hazergian, Gregory, DO	(313) 624-8417	Medicine	07/06/2018
Hussain, Yessar, MD	(734) 213-9262	Medicine	07/06/2018
Jaber, Ali, MD	(313) 937-1400	Family Practice	07/06/2018
Jeffery, Tamar V., MD	(734) 458-3426	Emergency Medicine	11/07/2018
Khalli, Rashid, MD	(419) 517-7624	Surgery	07/06/2018
Kraut, Michael J., MD	(734) 522-0404	Medicine	12/04/2018
Krish, Sonia, MD	(734) 213-9262	Medicine	08/08/2018
Kuo, Tim, DO	(734) 458-3426	Emergency Medicine	08/08/2018
Lightfoot, John K., MD	(734) 458-3426	Emergency Medicine	09/04/2018
Lipski, Robin, DO	(734) 437-9200	Family Practice	04/11/2018
McDonald, Marie A., MD	(313) 274-6666	Medicine	12/04/2018
Patel, Mayur, MD	(734) 522-0404	Medicine	02/07/2018
Pensler, Elizabeth A., DO	(586) 751-3480	Surgery	10/12/2018
Pradhan, Jyotiranjana, MD	(248) 246-1127	Medicine	08/08/2018
Rancont, Christopher M., DO	(734) 458-3426	Emergency Medicine	09/04/2018
Rayos, Clarence, DO	(734) 458-3295	Surgery	06/08/2018
Reeves, Monique, MD	(734) 458-3426	Emergency Medicine	11/07/2018
Ruszkiewicz, Melissa, NP	(734) 458-3426	Emergency Medicine	06/08/2018
Saad, Chadi, MD	(313) 608-8068	Medicine	06/08/2018
Singh, Stefanie L., NP	(313) 586-7525	Medicine	05/03/2018

List Providers By - Initial Appointment Date

Initial Appointment Dates From 01/01/2018 To 12/31/2018

Name	Telephone	Department	Initial Appt Date
Slim, Achraf, MD	(313) 791-7992	Medicine	06/08/2018
Tanveer, Farah, MD	(734) 335-6103	Medicine	07/06/2018
Tseng, Tony H., MD	(734) 458-3295	Surgery	11/07/2018
Wadhwa, Manjit K., MD	(734) 458-3295	Surgery	10/03/2018
Wolinsky, Joel S., MD	(281) 265-1776	Medicine	01/12/2018
Younce, Neil, DPM	(734) 525-2555	Surgery	08/08/2018
Zak, Steven M., MD	(734) 213-9262	Medicine	07/06/2018

Total: 54

List Providers By – Reappointment Date

Reappointment Dates Between 01/01/2018 and 12/31/2018

Name	Telephone	Department	Specialty	Status	Reappointment	Reapp. App. Rec.
Abdallah, Belal F., MD	(313) 584-3359	Medicine	Internal Medicine	Courtesy	03/31/2020	
Abdul-Jauwad, Hend, MD	(734) 282-2800	Medicine	Infectious Disease	Active	09/30/2020	
Abdulmalik, Ameen, MD	(734) 242-8880	Medicine	Cardiovascular Disease	Active	04/30/2020	
Abhishek, Fnu, MD	(855) 874-7876	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Abu-Mahfouz, Mohammed Z., MD	(313) 945-9000	Medicine	Cardiovascular Disease	Active	04/30/2020	
Achira, Ali, MD	(313) 600-4669	Medicine	Endocrinology, Diabetes and Metabolism	Courtesy	12/31/2020	
Adas, Robert D., DPM	(248) 478-6870	Surgery	Podiatric Surgery	Courtesy	03/31/2020	
Adil, Nazia S., MD	(734) 504-8496	Medicine	Psychiatry	Active	04/30/2020	
Alhaji, Mohammad, MD	(248) 949-6644	Medicine	Nephrology	Active	02/28/2020	
Ali, Ali N., DPM	(313) 888-1848	Surgery	Podiatric Surgery	Active	08/31/2020	
Alkalay, Karen, MD	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Courtesy	09/30/2020	
Alroaini, Abdulwahhab, MD	(734) 242-8880	Medicine	Cardiovascular Disease	Active	04/30/2020	
Al-Taany, Dima, MD	(313) 593-7490	Medicine	Neonatal-Perinatal Medicine	Courtesy	09/30/2020	
Anderson, Kristina L., NP	(313) 724-9000	Medicine	Cardiovascular Disease	Advanced Practice Professional	09/30/2020	
Aragones, James W., DO	(734) 458-3295	Surgery	Anesthesiology	Active	06/30/2020	
Arnkooff, Marc S., MD	(248) 569-3009	Surgery	Urology	Active	08/31/2020	
Asmi, Asker, MD	(734) 283-5555	Medicine	Critical Care Medicine	Active	07/31/2020	
Atassi, Adeeb M., MD	(734) 283-5555	Medicine	Critical Care Medicine	Active	04/30/2020	
Atisha, Candace, PA	(734) 432-7713	Medicine	Internal Medicine	Advanced Practice Professional	04/30/2020	
Aung, Soe, MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Azam, Ghazala A., MD	(313) 447-0511	Obstetrics/Gynecology	Obstetrics and Gynecology	Active	07/31/2020	
Backers, Kelly M., PA	(248) 681-1880	Medicine	Internal Medicine	Advanced Practice Professional	09/30/2020	
Banks, Hermann D., MD	(734) 525-5744	Medicine	Neurology	Active	05/31/2020	
Banks, Terrell, CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	12/31/2020	
Bazzi, Mazen M., DO	(734) 462-8401	Surgery	Vascular Surgery	Active	12/31/2020	
Bazzi, Moussa, MD	(313) 740-1111	Medicine	Physical Medicine and Rehabilitation	Active	07/31/2020	
Bazzi, Rabi M., MD	(313) 359-2100	Medicine	Nephrology	Active	07/31/2020	
Bear, Lynette, CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	10/31/2020	
Becker, Allssa R., NP	(734) 458-3426	Emergency Medicine	Emergency Medicine	Advanced Practice Professional	07/31/2020	

List Providers By – Reappointment Date

Reappointment Dates Between 01/01/2018 and 12/31/2018

Name	Telephone	Department	Specialty	Status	Reappointment	Reapp. App. Rec.
Bekker, Jerome E., DO	(734) 453-5360	Family Practice	Family Medicine	Courtesy	07/31/2020	
Belkin, Martin I., DO	(248) 553-0010	Medicine	Neurology	Courtesy	06/30/2020	
Benitez – Farina, Cibar, MD	(734) 522-0404	Medicine	Hematology/Oncology	Active	10/31/2020	
Berry, James A., DO	(734) 458-3426	Emergency Medicine	Emergency Medicine	Active	11/30/2020	
Beydoun, Gihan, PA	(734) 458-3426	Emergency Medicine	Emergency Medicine	Advanced Practice Professional Telemedicine	06/30/2020	
Bhattacharya, Pratik, MD	(248) 794-5148	Medicine	Neurology – Telemedicine	Telemedicine	06/30/2020	
Bickle, Randall A., DO	(734) 655-1618	Family Practice	Family Medicine	Courtesy	09/30/2020	
Bloom, Robert, MD	(734) 522-0404	Medicine	Hematology/Oncology	Active	10/31/2020	
Bobb, Wendell T., MD	(734) 213-9262	Medicine	Neurology – Telemedicine	Telemedicine	06/30/2020	
Bonora, Stephanie, NP	(313) 937-1400	Medicine	Internal Medicine	Advanced Practice Professional	06/30/2020	
Boudouris, William D., DO	(248) 553-0010	Medicine	Neurology	Courtesy	09/30/2020	
Brock, Robert C., DO	(734) 513-8610	Family Practice	Family Medicine	Active	07/31/2020	
Buray, Michael G., DO	(734) 427-9900	Family Practice	Family Medicine	Active	03/31/2020	
Byrd-Carr, Antoinette, MD	(734) 941-4991	Obstetrics/Gynecology	Obstetrics and Gynecology	Active	05/31/2020	
Caccamo, Linda A., CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	08/31/2020	
Campbell, Shelley J., NNP	(313) 593-7490	Medicine	Neonatal-Perinatal Medicine	Advanced Practice Professional	06/30/2020	
Cardwell, Leslie A., CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	01/31/2020	
Castelluzzo, Anissa, NP	(734) 526-8860	Surgery	Pain Management	Advanced Practice Professional	03/31/2020	
Chakraborty, Shushovan, MD	(734) 458-3295	Surgery	Anesthesiology	Active	07/31/2020	
Chornoby, Adam E., DO	(734) 261-9211	Medicine	Cardiovascular Disease	Active	06/30/2020	
Coffman, Eric N., DO	(734) 261-3290	Family Practice	Family Medicine	Active	02/28/2020	
Cohen, Brian H., MD, DDS	(313) 562-5800	Surgery	Oral and Maxillofacial Surgery	Courtesy	11/30/2020	
Colosi, Meredith, PA	(248) 792-6527	Surgery	Neurological Surgery	Advanced Practice Professional	10/31/2020	
Cox, Donald R., DO	(734) 335-6103	Medicine	Infectious Disease	Active	09/30/2020	
Crawford, Kevin T., DO	(734) 721-8785	Surgery	Orthopaedic Surgery	Active	04/30/2020	
Dagher, Batoul, DO	(734) 283-5555	Medicine	Internal Medicine	Active	03/31/2020	
Daneshvar, Hudson, MD	(734) 422-2020	Medicine	Internal Medicine	Active	08/31/2020	
Dismondy, Michelle M., DO	(248) 553-0010	Medicine	Neurology	Courtesy	11/30/2020	
Dixon, Elizabeth, NP	(313) 724-9000	Medicine	Cardiovascular Disease	Advanced Practice Professional	09/30/2020	
Dobrittt, Dennis M., DO	(248) 735-8272	Medicine	Pain Management	Courtesy	09/30/2020	

List Providers By – Reappointment Date

Reappointment Dates Between 01/01/2018 and 12/31/2018

Name	Telephone	Department	Specialty	Status	Reappointment	Reapp. App. Rec.
Dolg, Christopher T., DO	(248) 477-2360	Medicine	Internal Medicine	Active	06/30/2020	
Dolg, Timothy J., DO	(734) 422-8400	Surgery	Orthopaedic Surgery	Active	04/30/2020	
Dourra, Hadi A., MD	(313) 937-1400	Medicine	Internal Medicine	Active	01/31/2020	
Drellchman, Anibal, MD	(734) 522-0404	Medicine	Hematology/Oncology	Active	10/31/2020	
Drouillard, Paul J., DO	(734) 422-8400	Surgery	Orthopaedic Surgery	Active	06/30/2020	
Duncan, James K., DPM	(734) 458-7274	Surgery	Podiatric Surgery	Courtesy	01/31/2020	
Elder, Mahr D., MD	(313) 993-7777	Medicine	Cardiovascular Disease	Active	11/30/2020	
El-Khalil, Ali A., DPM	(313) 730-9260	Surgery	Podiatric Surgery	Active	04/30/2020	
Elmenini, Mohammad S., MD	(313) 945-9393	Family Practice	Family Medicine	Active	12/31/2020	
Fahs, Shadi, DO	(313) 769-5656	Surgery	General Surgery	Active	01/31/2020	
Faraj, Daoud, MD	(313) 908-9004	Family Practice	Family Medicine	Active	12/31/2020	
Felice, Seth, DPM	(313) 451-8475	Surgery	Podiatric Surgery	Active	05/31/2020	
Fertel, Howard K., DO	(734) 458-3426	Emergency Medicine	Emergency Medicine	Active	06/30/2020	
Fox, Michael L., DO	(734) 261-3290	Family Practice	Family Medicine	Active	03/31/2020	
Frankowicz, Erin M., DO	(248) 553-0010	Medicine	Neurology	Active	07/31/2020	
Fuhr, Usama A., MD	(248) 212-0777	Medicine	Physical Medicine and Rehabilitation	Active	07/31/2020	
Gandhi, Hetal, MD	(734) 427-3500	Medicine	Internal Medicine	Courtesy	04/30/2020	
Garg, Surendra P., MD	(313) 386-3996	Medicine	Cardiovascular Disease	Active	08/31/2020	
Geppert, Pamela M., DO	(734) 446-9757	Medicine	Family Medicine	Courtesy	09/30/2020	
Gertelsen, Jennifer A., DPM	(734) 525-2555	Surgery	Podiatric Surgery	Courtesy	06/30/2020	
Getz, Benjamin, DPM	(313) 914-5591	Surgery	Podiatric Surgery	Active	07/31/2020	
Ghavami, Forough S., DO	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Glinski, Leonard T., DO	(734) 261-8040	Surgery	Otolaryngology	Membership	11/30/2020	
Gluszewski-Sauer, Jeanette, MD	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Courtesy	02/28/2020	
Gordon, David M., MD	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Courtesy	09/30/2020	
Grant, Robert, DO	(734) 525-0319	Medicine	Pulmonary Medicine	Active	08/31/2020	
Green, David L., DO	(248) 553-0010	Medicine	Neurology	Courtesy	11/30/2020	
Guyot, Anne M., MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Habhab, Nizam, DO	(734) 469-2887	Medicine	Cardiovascular Disease	Active	07/31/2020	
Hammoud, Ramsey, DO	(313) 681-5300	Surgery	Orthopaedic Surgery	Active	01/31/2020	
Harb, John, MD	(734) 462-5858	Surgery	Urology	Active	02/28/2020	
Harber, Daniel R., DO	(313) 624-8417	Medicine	Cardiovascular Disease	Active	06/30/2020	
Haseeb, Atceq, MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	

List Providers By – Reappointment Date

Reappointment Dates Between 01/01/2018 and 12/31/2018

Name	Telephone	Department	Specialty	Status	Reappointment	Reapp. App. Rec.
Hassan, Sohail A., MD	(586) 777-7772	Medicine	Cardiovascular Disease	Active	09/30/2020	
Hay, Kristine K., NP	(734) 458-3426	Emergency Medicine	Emergency Medicine	Advanced Practice Professional	05/31/2020	
Hazergian, Gregory, DO	(313) 624-8417	Medicine	Cardiovascular Disease	Active	06/30/2020	
Hecker, Earl T., DO	(248) 478-7736	Surgery	Thoracic and Cardiac Surgery	Active	09/30/2020	
Herschfus, Marc S., MD	(313) 341-0203	Medicine	Gastroenterology	Active	03/31/2020	
Hopkins, Francois, CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	07/31/2020	
Hussain, Yessar, MD	(734) 213-9262	Medicine	Neurology – Telemedicine	Telemedicine	06/30/2020	
Hyttinen, Thelra E., NNP	(313) 593-7490	Medicine	Neonatal-Perinatal Medicine	Advanced Practice Professional	12/31/2020	
Indenbaum-Green, Amy, MD	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Courtesy	11/30/2020	
Ismail, Khaled M., MD	(248) 478-1500	Medicine	Nephrology	Courtesy	04/30/2020	
Jaber, Ali, MD	(313) 937-1400	Family Practice	Family Medicine	Active	06/30/2020	
Jafri, Syed M., DO	(734) 671-1510	Medicine	Cardiovascular Disease	Active	07/31/2020	
Jagannathan, Jayant, MD	(248) 792-6527	Surgery	Neurological Surgery	Active	04/30/2020	
Jeffery, Tamar V., MD	(734) 458-3426	Emergency Medicine	Emergency Medicine	Active	10/31/2020	
Jenkins, Merwin, DO	(734) 425-6950	Family Practice	Family Medicine	Courtesy	08/31/2020	
Jessop, Carol A., CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	02/28/2020	
Jessup, Sherri S., APRN	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Advanced Practice Professional	03/31/2020	
Jilani, Maria, NP	(734) 458-3426	Emergency Medicine	Emergency Medicine	Advanced Practice Professional	12/31/2020	
Johnson, Jonathan, MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Kalejaye, Joseph, NP	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Advanced Practice Professional	04/30/2020	
Kassab, Elias H., MD	(313) 724-9000	Medicine	Cardiovascular Disease	Active	11/30/2020	
Kattoo, Ron J., MD	(734) 283-5555	Medicine	Critical Care Medicine	Active	07/31/2020	
Kay, Deborah A., DO	(313) 278-1820	Family Practice	Family Medicine	Active	04/30/2020	
Kay, Randy S., DO	(313) 278-1820	Family Practice	Family Medicine	Active	09/30/2020	
Ker, Stacy Z., DO	(248) 478-1500	Medicine	Nephrology	Courtesy	04/30/2020	
Khalil, Rashid, MD	(419) 517-7624	Surgery	Pain Management	Active	06/30/2020	
Khoury, Hanna M., MD	(313) 271-3566	Medicine	Pediatric Cardiology	Courtesy	09/30/2020	
Koch, Debra M., NNP	(313) 593-7490	Medicine	Neonatal-Perinatal Medicine	Advanced Practice Professional	12/31/2020	
Kodrik, Amy M., DO	(248) 553-0010	Medicine	Neurology	Courtesy	09/30/2020	
Kondur, Ashok, MD	(313) 724-9000	Medicine	Cardiovascular Disease	Active	08/31/2020	

List Providers By – Reappointment Date

Reappointment Dates Between 01/01/2018 and 12/31/2018

Name	Telephone	Department	Specialty	Status	Reappointment	Reapp. App. Rec.
Kraut, Michael J., MD	(734) 522-0404	Medicine	Hematology/Oncology	Active	11/30/2020	
Kresch, Philip H., DPM	(313) 563-0660	Surgery	Podiatric Surgery	Courtesy	09/30/2020	
Krish, Sonja, MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	07/31/2020	
Kuo, Tim, DO	(734) 458-3426	Emergency Medicine	Emergency Medicine	Active	07/31/2020	
Lawley, George D., DO	(248) 442-4901	Family Practice	Family Medicine	Courtesy	08/31/2020	
Lawley, Jeffrey E., DO	(734) 422-8400	Surgery	Orthopaedic Surgery	Active	09/30/2020	
Leach, George J., DO	(248) 476-1210	Medicine	Endocrinology, Diabetes and Metabolism	Courtesy	08/31/2020	
Lee, Stan S., MD	(248) 926-1960	Surgery	Orthopaedic Surgery-Spine	Active	09/30/2020	
Lightfoot, John K., MD	(734) 458-3426	Emergency Medicine	Emergency Medicine	Active	08/31/2020	
Lipski, Robin, DO	(734) 437-9200	Family Practice	Family Medicine	Active	03/31/2020	
Lourie, Ira F., Psy.D.	(248) 788-9708	Medicine	Psychology	Courtesy	09/30/2020	
Lueder, Frederick L., MD	(313) 593-7490	Medicine	Neonatal-Perinatal Medicine	Courtesy	12/31/2020	
Madhavan, Ramesh, MD	(248) 312-4422	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Magglo, Vijay, MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Mahon, Michael J., DO	(248) 477-7022	Medicine	Dermatology	Courtesy	09/30/2020	
Malviya, Vinay K., MD	(248) 277-5094	Obstetrics/Gynecology	Obstetrics and Gynecology	Active	01/31/2020	
Maze-Rothstein, Salon, MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
McDonald, Marie A., MD	(313) 274-6666	Medicine	Pediatrics	Active	11/30/2020	
Mendiratta, Surinder, MD	(248) 395-2888	Medicine	Internal Medicine	Active	08/31/2020	
Metwally, Nabil M., MD	(313) 565-6663	Medicine	Internal Medicine	Active	02/28/2020	
Mirkazemi, Mehran, DO	(313) 561-2622	Surgery	General Surgery	Active	02/28/2020	
Mohamad, Tamam, MD	(313) 993-7777	Medicine	Cardiovascular Disease	Active	12/31/2020	
Monroe, Gregory A., DO	(734) 513-1200	Family Practice	Family Medicine	Active	09/30/2020	
Murray, Elise E., DO	(734) 641-8900	Medicine	Internal Medicine	Courtesy	09/30/2020	
Norris, Gregory, MD	(313) 651-5575	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
O'Neill, Lisa M., DO	(734) 641-8900	Medicine	Internal Medicine	Courtesy	09/30/2020	
O'Neill, Rachel, NNP	(313) 593-7490	Medicine	Neonatal-Perinatal Medicine	Advanced Practice Professional	12/31/2020	
Ozog, Richard A., DO	(734) 464-9200	Family Practice	Family Medicine	Active	02/28/2020	
Papasifakis, Emmanuel N., DO	(734) 261-9211	Medicine	Cardiovascular Disease	Active	06/30/2020	
Partin, Clifford L., CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	03/31/2020	
Patel, BipinChandra B., DO	(734) 462-8401	Surgery	Vascular Surgery	Active	12/31/2020	
Patel, Mayur, MD	(734) 522-0404	Medicine	Hematology/Oncology	Active	01/31/2020	

List Providers By – Reappointment Date

Reappointment Dates Between 01/01/2018 and 12/31/2018

Name	Telephone	Department	Specialty	Status	Reappointment	Reapp. App. Rec.
Patel, Sumanchandra M., MD	(734) 729-7220	Family Practice	Family Medicine	Courtesy	09/30/2020	
Pawlak, Anne M., DO	(248) 553-0010	Medicine	Neurology	Active	09/30/2020	
Pawloski, Kristen, AGACNP-BC	(734) 283-5555	Medicine	Critical Care Medicine	Advanced Practice Professional	07/31/2020	
Penn, William P., DO	(734) 425-0500	Family Practice	Family Medicine	Active	03/31/2020	
Pensler, Elizabeth A., DO	(586) 751-3480	Surgery	Vascular Surgery	Active	09/30/2020	
Perkowski, John, CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	12/31/2020	
Pierce, Robert P., DO	(248) 553-0010	Medicine	Neurology	Courtesy	07/31/2020	
Pironkova, Rossitza P., MD	(248) 335-8500	Medicine	Pediatric Cardiology	Courtesy	12/31/2020	
Poleno, Patricia L., NP	(313) 928-2333	Medicine	Cardiovascular Disease	Advanced Practice Professional	12/31/2020	
Pradhan, Jyotiranjana, MD	(248) 246-1127	Medicine	Cardiovascular Disease	Active	07/31/2020	
Prechel, William P., DO	(313) 584-3624	Family Practice	Family Medicine	Active	02/28/2020	
Ramakrishna, Chaiakudy V., MD	(734) 422-4748	Medicine	Psychiatry	Courtesy	08/31/2020	
Rancourt, Christopher M., DO	(734) 458-3426	Emergency Medicine	Emergency Medicine	Active	08/31/2020	
Risak, Mark A., DO	(248) 615-7300	Medicine	Cardiovascular Disease	Courtesy	12/31/2020	
Rayos, Clarence, DO	(734) 458-3295	Surgery	Anesthesiology	Active	05/31/2020	
Reeves, Monique, MD	(734) 458-3426	Emergency Medicine	Emergency Medicine	Active	10/31/2020	
Ridings, Larry W., MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Rossmann, Lindsey, DO	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Courtesy	07/31/2020	
Rothman, Kori F., DO	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Courtesy	03/31/2020	
Ruan, Qingyun, CRNA	(734) 458-3295	Surgery	Anesthesiology	Advanced Practice Professional	07/31/2020	
Rubin, Robert P., DPM	(734) 425-0060	Surgery	Podiatric Surgery	Courtesy	05/31/2020	
Ruszkiewicz, Melissa, NP	(734) 458-3426	Emergency Medicine	Emergency Medicine	Advanced Practice Professional	05/31/2020	
Saad, Abdulhassan, MD	(313) 584-7900	Medicine	Internal Medicine	Active	04/30/2020	
Saad, Chadl, MD	(313) 608-8068	Medicine	Nephrology	Active	05/31/2020	
Saad, George Y., MD	(313) 272-9570	Family Practice	Family Medicine	Courtesy	09/30/2020	
Saeed, Usman, MD	(734) 335-6103	Medicine	Infectious Disease	Active	12/31/2020	
Salka, Samer, MD	(313) 624-8417	Medicine	Cardiovascular Disease	Active	09/30/2020	
Sanjaghsaz, Hamid, DO	(313) 563-1001	Obstetrics/Gynecology	Obstetrics and Gynecology	Active	04/30/2020	
Sarafa, Nazar N., MD	(734) 425-6363	Medicine	Internal Medicine	Courtesy	11/30/2020	
Scott, Thomas M., DO	(734) 513-1200	Family Practice	Family Medicine	Active	09/30/2020	

List Providers By – Reappointment Date

Reappointment Dates Between 01/01/2018 and 12/31/2018

Name	Telephone	Department	Specialty	Status	Reappointment	Reapp. App. Rec.
Szczelenski, Stanley J., DO	(734) 261-3778	Family Practice	Family Medicine	Active	02/28/2020	
Semma, Brandon, DPM	(734) 981-7800	Surgery	Podiatric Surgery	Active	05/31/2020	
Sengstock, Jodie N., DPM	(313) 386-0080	Surgery	Podiatric Surgery	Active	09/30/2020	
Shen, Jason Y., MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Sherman, Michael S., DO	(734) 421-0790	Surgery	Ophthalmology	Active	05/31/2020	
Shneker, Bassel F., MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Shuker, Ala S., MD	(734) 432-7713	Medicine	Internal Medicine	Active	09/30/2020	
Sikorski, Robert J., DO	(734) 513-8610	Family Practice	Family Medicine	Active	08/31/2020	
Silver, Joseph E., DPM	(734) 729-0300	Surgery	Podiatric Surgery	Active	11/30/2020	
Singer, Daniel P., DO	(248) 553-0010	Medicine	Neurology	Courtesy	05/31/2020	
Singer, Miles L., DO	(248) 926-1960	Surgery	Orthopaedic Surgery- Spine	Active	09/30/2020	
Singh, Stefanie L., NP	(313) 586-7525	Medicine	Cardiovascular Disease	Advanced Practice Professional	04/30/2020	
Slim, Achraf, MD	(313) 791-7992	Medicine	Internal Medicine	Active	05/31/2020	
Smith, Troy M., DO	(734) 464-9200	Family Practice	Family Medicine	Active	09/30/2020	
Sohal, Chaman L., MD	(313) 928-2333	Medicine	Cardiovascular Disease	Active	12/31/2020	
Spitale, Richard, DO	(734) 427-6570	Surgery	General Surgery	Active	09/30/2020	
Stoller, Richard K., DO	(734) 261-8040	Surgery	Otolaryngology	Active	08/31/2020	
Summerfield, Kelly J., RN, CNM	(313) 561-2200	Obstetrics/Gynecology	Obstetrics and Gynecology	Advanced Practice Professional	09/30/2020	
Tanveer, Farah, MD	(734) 335-6103	Medicine	Infectious Disease	Active	06/30/2020	
Tilbury, Stacey, NNP	(313) 593-7490	Medicine	Neonatal-Perinatal Medicine	Advanced Practice Professional	12/31/2020	
Tishkowski, Kevin, DO	(734) 458-3426	Emergency Medicine	Emergency Medicine	Active	12/31/2020	
Tittle, Amy, NP	(248) 792-6527	Surgery	Neurological Surgery	Advanced Practice Professional	05/31/2020	
Tobin, Keith M., DO	(734) 427-9900	Family Practice	Family Medicine	Active	09/30/2020	
Toma, Mark S., MD	(313) 562-4100	Surgery	Otolaryngology	Active	04/30/2020	
Tseng, Tony H., MD	(734) 458-3295	Surgery	Anesthesiology	Active	10/31/2020	
Tsimerinov, Evgeny I., MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Uzansky, Mark J., DO	(734) 953-0990	Surgery	Otolaryngology	Courtesy	11/30/2020	
Velugubanti, Gireesh, MD	(586) 229-7812	Medicine	Neurology	Active	11/30/2020	
Wadhwa, Manjit K., MD	(734) 458-3295	Surgery	Anesthesiology	Active	09/30/2020	
Walkiewicz, Joseph L., DO	(734) 422-8400	Surgery	Orthopaedic Surgery	Active	09/30/2020	
Watson, W. Steven, DPM	(734) 981-7800	Surgery	Podiatric Surgery	Active	07/31/2020	
Weston, Colleen S., DO	(734) 335-6103	Medicine	Infectious Disease	Active	11/30/2020	

List Providers By – Reappointment Date

Reappointment Dates Between 01/01/2018 and 12/31/2018

Name	Telephone	Department	Specialty	Status	Reappointment	Reapp. App. Rec.
Winters, Frank D., DO	(734) 464-9200	Family Practice	Family Medicine	Active	08/31/2020	
Woywod, Jonathan, NP	(248) 893-3200	Medicine	Physical Medicine and Rehabilitation	Advanced Practice Professional	04/30/2020	
Wright, Howard M., DO	(313) 565-6566	Family Practice	Family Medicine	Active	09/30/2020	
Younce, Neil, DPM	(734) 525-2555	Surgery	Podiatric Surgery	Active	07/31/2020	
Ys, Mohan, MD	(248) 275-1144	Surgery	Neurological Surgery	Active	04/30/2020	
Zak, Steven M., MD	(734) 213-9262	Medicine	Neurology - Telemedicine	Telemedicine	06/30/2020	
Zazalan, John S., DO	(313) 561-3386	Medicine	Internal Medicine	Active	11/30/2020	
Zein, Amine M., DO	(734) 261-9211	Medicine	Cardiovascular Disease	Active	05/31/2020	

Total: 224

EXHIBIT 4

AHA Annual Survey - 2017

Garden City Hospital (6441087)

Section Title	Status	Last Edit Date	Last Edit By
Facilities and Services	Completed	06/18/2018	Saju George
Section C: Facilities and Services	(1) Owned or provided by my hospital or its subsidiary	(2) Provided by my Health System (in my local community)	(3) Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (In my local community)
(4) Do Not Provide			
1. General medical - surgical care	<input checked="" type="checkbox"/> (#Beds: 82)	<input type="checkbox"/>	<input type="checkbox"/>
2. Pediatric medical - surgical care	<input checked="" type="checkbox"/> (#Beds: 6)	<input type="checkbox"/>	<input type="checkbox"/>
3. Obstetrics (Please specify the level of unit provided by the hospital if applicable.)	<input checked="" type="checkbox"/> (#Beds: 17) Level: 1	<input type="checkbox"/>	<input type="checkbox"/>
4. Medical-surgical intensive care	<input checked="" type="checkbox"/> (#Beds: 7)	<input type="checkbox"/>	<input type="checkbox"/>
5. Cardiac intensive care	<input checked="" type="checkbox"/> (#Beds: 6)	<input type="checkbox"/>	<input type="checkbox"/>
6. Neonatal intensive care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
7. Neonatal intermediate care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
8. Pediatric intensive care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
9. Burn care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
10. Other special care (Please specify the type of other special care provided by the hospital if applicable.)	<input checked="" type="checkbox"/> (#Beds: 28) ____	<input type="checkbox"/>	<input type="checkbox"/>
11. Other intensive care (Please specify the type of other intensive care provided by the hospital if applicable.)	<input type="checkbox"/> (#Beds: ____) (Specify: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
12. Physical rehabilitation	<input checked="" type="checkbox"/> (#Beds: 18)	<input type="checkbox"/>	<input type="checkbox"/>
13. Alcoholism-chemical dependency care	<input checked="" type="checkbox"/> (#Beds: 0)	<input type="checkbox"/>	<input type="checkbox"/>
14. Psychiatric care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
15. Skilled nursing care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
16. Intermediate nursing care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
17. Acute long-term care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
18. Other long-term care	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
19. Other care (Please specify the type of other care provided by the hospital if applicable.)	<input type="checkbox"/> (#Beds: ____) (Specify: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
20. Adult day care program	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
21. Airborne infection isolation room (Please specify the number of rooms)	<input checked="" type="checkbox"/> # Rooms: 6	<input type="checkbox"/>	<input type="checkbox"/>
22. Alcoholism-chemical dependency care ices	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Alcoholism-chemical dependency pediatric services	<input type="checkbox"/> (#Beds: ____)	<input type="checkbox"/>	<input checked="" type="checkbox"/>

AHA Annual Survey - 2017

Garden City Hospital (6441087)

Section C: Facilities and Services	(1) Owned or provided by my hospital or its subsidiary	(2) Provided by my Health System (in my local community)	(3) Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (In my local community)	(4) Do Not Provide
22b. Alcoholism-chemical dependency outpatient services	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
22c. Alcoholism-chemical dependency partial hospitalization services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
23. Alzheimer Center	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
24. Ambulance services	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
25. Ambulatory surgery center	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
26. Arthritis treatment center	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
27. Assisted living	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
28. Auxiliary	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
29. Bariatric/weight control services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
30. Birthing room - LDR room - LDRP room	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
31. Blood Donor Center	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
32. Breast cancer screening / mammograms	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
33. Cardiology and cardiac surgery services:				
33a. Adult cardiology services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
33b. Pediatric cardiology services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
33c. Adult diagnostic catheterization	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
33d. Pediatric diagnostic catheterization	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
33e. Adult interventional cardiac catheterization	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
33f. Pediatric interventional cardiac catheterization	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
33g. Adult cardiac surgery	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
33h. Pediatric cardiac surgery	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
33i. Adult cardiac electrophysiology	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
33j. Pediatric cardiac electrophysiology	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
33k. Cardiac rehabilitation	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
34. Case management	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
35. Chaplaincy/pastoral care services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
36. Chemotherapy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
37. Children's wellness program	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

AHA Annual Survey - 2017

Garden City Hospital (6441087)

Section C: Facilities and Services

	(1) Owned or provided by my hospital or its subsidiary	(2) Provided by my Health System (in my local community)	(3) Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (In my local community)	(4) Do Not Provide
38. Chiropractic services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
39. Community outreach	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
40. Complementary and alternative medicine services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
41. Computer assisted orthopedic surgery (CAOS)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
42. Crisis prevention	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
43. Dental services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
44. Emergency services:	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
44a. Emergency department	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
44b. Pediatric emergency department	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
44c. Trauma center (certified) [Level of unit (1-3)] (Please specify the level of unit provided by the hospital if applicable.)	<input checked="" type="checkbox"/> 3	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
44d. Enabling services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
46. Endoscopic services:	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
46a. Optical colonoscopy	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
46b. Endoscopic ultrasound	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
46c. Ablation of Barrett's esophagus	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
46d. Esophageal impedance study	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
46e. Endoscopic retrograde cholangiopancreatography (ERCP)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
47. Enrollment (insurance) assistance services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
48. Extracorporeal shock wave lithotripter (ESWL)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
49. Fertility clinic	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
50. Fitness center	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
51. Freestanding outpatient care center	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
52. Geriatric services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
53. Health fair	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
54. Community health education	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
55. Genetic testing/counseling	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Health screenings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
57. Health research	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

AHA Annual Survey - 2017

Garden City Hospital (6441087)

Section C: Facilities and Services

	(1) Owned or provided by my hospital or its subsidiary	(2) Provided by my Health System (in my local community)	(3) Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (In my local community)	(4) Do Not Provide
58. Hemodialysis	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
59. HIV - AIDS services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
60. Home health services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
61. Hospice program	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
62. Hospital - based outpatient care center - services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
63. Immunization program	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
64. Indigent care clinic	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
65. Linguistic/translation services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
66. Meals on wheels	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
67. Mobile health services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
68. Neurological services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
69. Nutrition programs	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
70. Occupational health services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
71. Oncology services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
72. Orthopedic services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
73. Outpatient surgery	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
74. Pain management program	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
75. Palliative care program	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
76. Palliative care inpatient unit	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
77. Patient Controlled Analgesia (PCA)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
78. Patient education center	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
79. Patient representative services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
80. Physical rehabilitation services:				
80a. Assistive technology center	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
80b. Electrodiagnostic services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
80c. Physical rehabilitation outpatient services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
80d. Prosthetic and orthotic services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Robot-assisted walking therapy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
80f. Simulated rehabilitation environment	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

AHA Annual Survey - 2017

Garden City Hospital (6441087)

Section C: Facilities and Services	(1) Owned or provided by my hospital or its subsidiary	(2) Provided by my Health System (in my local community)	(3) Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (In my local community)	(4) Do Not Provide
81. Primary care department	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
82. Psychiatric services:				
82a. Psychiatric consultation - liaison services	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
82b. Psychiatric pediatric care	<input type="checkbox"/> (#Beds: <input type="text"/>)	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
82c. Psychiatric geriatric services	<input type="checkbox"/> (#Beds: <input type="text"/>)	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
82d. Psychiatric education services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
82e. Psychiatric emergency services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
82f. Psychiatric outpatient services	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
82g. Psychiatric intensive outpatient services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
82h. Psychiatric partial hospitalization services - adult	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
82i. Psychiatric partial hospitalization services - pediatric	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Psychiatric residential treatment - adult	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
82k. Psychiatric residential treatment - pediatric	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
83. Radiology, diagnostic:				
83a. CT scanner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
83b. Diagnostic radioisotope facility	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
83c. Electron beam computed tomography (EBCT)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
83d. Full-field digital mammography(FFDM)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
83e. Magnetic resonance imaging (MRI)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
83f. Intraoperative magnetic resonance imaging	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
83g. Magnetoencephalography (MEG)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
83h. Multi-slice spiral computed tomography(<64 + slice CT)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
83i. Multi-slice spiral computed tomography (64+ slice)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
83j. Positron emission tomography (PET)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
83k. Positron emission tomography/CT (PET/ CT)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
83l. Single photon emission computerized ography (SPECT)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
83m. Ultrasound	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

AHA Annual Survey - 2017

Garden City Hospital (6441087)

Section C: Facilities and Services

	(1) Owned or provided by my hospital or its subsidiary	(2) Provided by my Health System (in my local community)	(3) Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (In my local community)	(4) Do Not Provide
84. Radiology therapeutic:				<input checked="" type="checkbox"/>
84a. Image-guided Radiation Therapy(IGRT)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
84b. Intensity-Modulated Radiation Therapy (IMRT)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
84c. Proton beam therapy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
84d. Shaped Beam Radiation System	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
84e. Stereotactic radiosurgery	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
85. Retirement housing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
86. Robotic surgery	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
87. Rural health clinic	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
88. Sleep center	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
89. Social work services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sports medicine	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
91. Support groups	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
92. Swing bed services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
93. Teen outreach services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
94. Tobacco treatment / cessation program	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
95. Telehealth	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
95a. Consultation and office visits	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
95b. eICU	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
95c. Stroke care	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
95d. Psychiatric and Addiction treatment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
95e. Remote patient monitoring:				
1. Post-discharge.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
2. Ongoing chronic care management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
96. Transplant services:				
96a. Bone marrow	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
96b. Heart	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
96c. Kidney	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
96d. Liver	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Lung	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
96f. Tissue	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

AHA Annual Survey - 2017

Garden City Hospital (6441087)

Section C: Facilities and Services

	(1) Owned or provided by my hospital or its subsidiary	(2) Provided by my Health System (in my local community)	(3) Provided through a formal contractual arrangement or joint venture with another provider that is not in my system (In my local community)	(4) Do Not Provide
96g. Other	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
97. Transportation to health facilities	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
98. Urgent care center	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
99. Violence Prevention Programs:				
99a. For the workplace	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
99b. For the community	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
100. Virtual Colonoscopy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
101. Volunteer services department	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
102. Women's health center / services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
103. Wound management services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Section C: Physician Arrangements

Answer

Answer (History)

Does your organization routinely integrate behavioral health services in the following care areas?

a. Emergency Services	<input type="text" value="Yes"/>	<input type="text"/>
b. Primary Care Services	<input type="text" value="Yes"/>	<input type="text"/>
c. Acute inpatient care	<input type="text" value="Yes"/>	<input type="text"/>
d. Extended care	<input type="text" value="No"/>	<input type="text"/>

Garden City Hospital									
Revenue and Usage Title					AHA Survey Description and Line Number				
Inc Prov Type	Svc Prov	AHA Description			Line Numbers				
Ancill.	CW Bone Density	Radiology, Diagnostic			83				
Ancill.	CW Mammography	Breast Cancer screening/Mammograms/ Women			32				
Ancill.	CW Ultrasound	Ultrasound			83m				
Ancill.	GC Anesthesiology	Surgery - both IP and OP			72	73	77		
Ancill.	GC Blood Bank	Hospital - Outpatient care center dept			62				
Ancill.	GC CAR Non Invasive	Adult Cardiology Services			33a				
Ancill.	GC Cardiac Reh Svcs	Cardiac Rehab			33K				
Ancill.	GC Central Supply	Hospital - Outpatient care center dept			62				
Ancill.	GC Chemistry	Hospital - Outpatient care center dept			62				
Ancill.	GC CT Scan	Multi-Slice Spiral Computed Tomography/EBCT			83a	83c	83d	83e	
Ancill.	GC Dx Radiology	Radiology, Diagnostic			83				
Ancill.	GC EEG	Radiology, Diagnostic, Neurological			83				
Ancill.	GC Hematology	Hospital - Outpatient care center dept			62				
Ancill.	GC IP Dialysis	Hospital - Outpatient care center dept			62				
Ancill.	GC Lab Draw Station	Hospital - Outpatient care center dept			62				
Ancill.	GC Laboratory	Hospital - Outpatient care center dept			62				
Ancill.	GC Microbiology	Hospital - Outpatient care center dept			62				
Ancill.	GC MRI	Intraoperative Magnetic Resonance Imaging							
Ancill.	GC Pathology	Hospital - Outpatient care center dept			62				
Ancill.	GC Pharmacy	Immunization Program			63				
Ancill.	GC Radiology	Radiology, Diagnostic							
Ancill.	GC Resp Therapy	Hospital - Outpatient care center dept			62				
Ancill.	GC Sleep Center	Sleep Center							
Ancill.	GC Ultrasound	Ultrasound			83m				
Clinic	GC BehHlthPsychology	Community Outreach			39	54	56		
Clinic	GC Diabetes Ed	Community Outreach			39	54	56		
Clinic	GC Hyperbaric	Wound management services			102				
Clinic	GC Nuclear Medicine	Radiology, Diagnostic			83				
Clinic	GC Oncology Services	Chemotherapy			71				
Clinic	GC OT Svcs	Physical rehabilitation services			80	80c	80f		
Clinic	GC PT Services	Physical rehabilitation services			80	80c	80f		
Clinic	GC PT Sports Rehab	Sports Medicine			90				
Clinic	GC ST Services	Physical rehabilitation services			80	80c	80f		
Clinic	GC Wound Care	Wound management services			102				
ER	GC Emergency Svcs	Emergency Services, Emerg Dept, Trauma			44	44a	44c		
IP	GC ICU	Med Surg Intensive Care/Cardiac Care			4	5			
IP	GC N1S	Physical Rehabilitation			12				
IP	GC N2C	Progressive Care, Med/Surg			1	2	10	21	
IP	GC N2E	Med Surg			1	2	13		
IP	GC N2N	Progressive Care, Med/Surg			1	2	10		
IP	GC N2S	Progressive Care, Med/Surg			1	2	10		
IP	GC N2W	Med Surg			1	2	13		
IP	GC N3E	Med Surg			1	2	13		
IP	GC N3W	Med Surg			1	2	13		
IP	GC NCU	Nursery			?				
IP	GC NPP	Obstetrics/birthing room			3	30			
IP	GC NUR	Nursery			?				
SDS	GC Cath Lab	Cardiology/Card Surg Svc, Adult Card Svc, Diag			33	33a	33c	33e	33j
SDS	GC GI Lab	Endoscopic Services,			46	46a	46b	46c	46e
SDS	GC Obstetrics	C Section Room			30				
SDS	GC Operating Room	Surgery - both IP and OP			72	73	77		83f
SDS	GC Pain Management	Both IP and OP			72	73	77	74	
SDS	GC Recovery Room	Surgery - both IP and OP			72	73	77		
Items on AHA Survey that we do but are not patient chargeable services - therefore not mapped into Revenue and Usage									
	Auxiliary				28				
	Case Management				34				
	Enabling Services				45				
	Enrollment (Ins) assistance				47				
	Linguistic Translation Svcs				65				
	Mobile Health Services				67				
	Nutrition Program				69				
	Patient Representative Services				79				
	Support Groups				91				
	Home Health - Separate Entity				63				
	Tobacco Treatment				94				
	Transportation to Health Facilities				96				
	Violence Prevention Programs				98				
	Volunteer Services				100				