



RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS  
BUREAU OF COMMUNITY AND HEALTH SYSTEMS

MIKE ZIMMER  
DIRECTOR

January 29, 2016

Michelle Marshall and Carla Conklin  
CJS Playhouse  
4445 South Virginia Drive  
Muskegon, MI 49444

Re: DG610313621  
MAHS Docket No. 14-023278

Dear Ms. Marshall and Ms. Conklin:

On or about January 12, 2016, you were mailed a copy of the Final Decision and Order affirming the Department of Licensing and Regulatory Affairs' intention to revoke your license to operate a group child care home. In accordance with that Final Decision and Order, your license is revoked and is now no longer in effect as of January 18, 2016. It is further understood that you will not receive children for care now, or in the future, without being legally licensed to do so.

Sincerely,

A handwritten signature in black ink that reads "Mark Jansen". The signature is written in a cursive style with a large, looping initial "M".

Mark Jansen, Director  
Child Care Licensing Division  
Bureau of Community and Health Systems

MJ: sw  
cc: Yolanda Sims, Area Manager