MICHIGAN DEPARTMENT OF COMMUNITY HEALTH
OFFICE OF DRUG CONTROL POLICY

TREATMENT POLICY # 08

SUBJECT: SUBSTANCE ABUSE CASE MANAGEMENT PROGRAM REQUIREMENTS

ISSUED: January 1, 2008

EFFECTIVE DATE: January 1, 2008

PURPOSE:

The purpose of this policy is to establish requirements for Case Management (CSM) programs.

SCOPE:

Coordinating Agency (CA) substance abuse provider network.

BACKGROUND:

The substance abuse administrative rules were changed July 5, 2006. These changes resulted in case management becoming a licensable program category. In October 2006, Michigan Department of Community Health, Office of Drug Control Policy (MDCH/ODCP) provided the field with a technical advisory on the different types of case management models to assist programs in making a decision on the type of CSM programs that can be utilized based on the needs of the population within their region.

REQUIREMENTS:

The definition of case management contained in Administrative Rule 325.14101(g) is as follows:

> Case Management means a substance use disorder case management program that coordinates, plans, provides, evaluates and monitors services or recovery from a variety of resources on behalf of and in collaboration with a client who has a substance use disorder. A substance use disorder case management program offers these services through designated staff working in collaboration with the substance use disorder treatment team and as guided by the individualized treatment planning process.

The action plan guideline (APG) has established the requirement of having a CSM program available in each CA region by September 30, 2009. To ensure that each CA and their providers develop an identifiable case management program and satisfy APG requirements, the following must be incorporated in the development of CSM services process:

1. The program must be identifiable and distinct within the agency's service configuration.

2. The agency must offer or purport to offer the case management services as a separate and distinct program among any other program services that may be offered.

Eligibility

In addition to the client agreeing to participate in CSM services, at least one of following criteria must be present in order for the client to be eligible for CSM services:

1. Client has a documented need in at least one domain involving community living skills, health care, housing, employment/financial, education or another functional area in that person's life.
2. Client has a demonstrated history of recovery failure with or without recovery support services.
3. Client has a substance use disorder involving a primary drug of choice that will require longer-term involvement in treatment services to support recovery (such as methamphetamine, heroin/opiates, inhalants).
4. The chronicity and severity of the client's disorder is such that ongoing support is needed to increase the probability of recovery (such as years of use and first involvement with treatment, or a co-occurring mental health disorder is present with substance use disorder).

A client who is receiving CSM services from another CSM service or program (mental health, child welfare, justice system etc.) is not eligible for substance use disorder CSM services regardless of the criteria met above. Also, a client who has needs that could be met through another CSM service, for which the client qualifies, is not eligible for substance use disorder CSM services. In situations where it is determined that the client's needs cannot be met, authorization for concurrent enrollment can be provided by the CA on a case-by-case basis. In these situations, there must be coordination with the other program to ensure that specific services are not duplicated.

Clients can receive CSM services when they are involved in other levels of care if it is determined to be a necessary adjunct to the current services. CSM services can also be provided as a step-down from a more intensive level of treatment and can be provided as a stand-alone service if eligibility requirements are met. CSM services are designed to provide the client with support to maintain recovery during the transition from formal treatment services to self-sustained recovery, but are also designed to assist in providing additional support while the client is receiving services in the initial period of treatment.

Minimum Service Expectations

There are many functions and/or activities that a case management program can be engaged in to provide services to clients. Although many of the functions of case management programs will be established at the local level, the following functions for a case management program are being established as the minimum expectations:

1. The ability to link and/or refer clients to support services depending on the needs and functioning level of clients.
2. The provider must be able to serve as an advocate to assist and/or represent the client and his/her needs with other agencies or service providers. This may include but is not limited to serving as the "voice" of the client in situations where the client is unable to effectively represent himself/herself, accompanying clients to appointments, assisting with completion of forms or meeting other requirements the client may have to secure support/services, making appointments for clients, or ensuring follow-through of appointments. The level and intensity of involvement should be dependent on the individual client.
3. Ability to see clients in their community or the capability for face-to-face client interaction outside of the office setting.
4. The CSM provider must be able to monitor and continually assess the changing functional and social needs of clients as they progress through recovery and document this information as required.
5. The CSM programs must be able to work with a treatment team if needed.
6. Case management services must be based on an individualized treatment or recovery plan and have the ability to provide, or refer for, crisis intervention.

It is not permissible for CSM providers to incorporate both service provision and service authorization/re-authorization responsibility for their own clients. Authorizations must be distinct from CSM functions and should be completed through a separate process that is independent of providing case management services to the client.

CSM Program Categories

Treatment Technical Advisory (TA) #03: *Implementing Case Management Services* identified four types of case management models that have been shown to be effective in helping clients with recovery from substance use disorders. In the TA, licensing requirements were not established for each model. To further clarify the requirements and expectations for CAs and providers developing a case management program funded through the MDCH-CA contract agreement, the models are reviewed below and licensing requirements for the CA provider network CSM programs have been established for each model:

1. **The Broker/Generalist**: This model identifies clients' needs and assists clients to access resources. Service planning or areas of needed assistance may be limited to contacts with the case manager and would not require development of an intensive long-term relationship. Clients who receive this type of CSM service typically do not have multiple needs and are able to access and utilize other resources more independently than clients who receive case management services under the other models. The case manager advocacy role is less intensive than other CSM service models. Essentially, the case manager provides the client with the information and provides assistance with access to other services and supports, and the client is

responsible for follow through. The case manager assesses and monitors follow-through, but less intensive support is needed by the client.

The ability for the case manager to be able to work with the client outside the office and in the client's environment is required but interventions within the office are appropriate given the higher functioning level of the clients. Therapeutic services, beyond resource acquisition, are not provided under this model and, if needed, the client is referred to an appropriate source for the service or referred back to the primary treatment provider if these services are being provided as an adjunct to another level of care. Crisis intervention services are limited to providing assistance with acquiring resources. Any clinical or mental health crisis interventions are provided by previously identified providers in the community. The development of social support networks for the client, a function of the other models of CSM, is not a part of this model.

- Possession of a Screening, Assessment, Referral and Follow-up (SARF) only license is permitted for programs that will be strictly providing this model only. A treatment license is not required as long as services meet the CSM Administrative Rule definitions. A service category license for case management programs for persons with substance use disorders is required.

2. **Strengths-Based Perspective**: The two principles of this model are 1) providing clients support for asserting direct control over the search for resources; and 2) assisting clients in examining their own strengths and assets as the vehicle for resource acquisition. This model encourages the use of informal helping networks, promotes the importance of the client-case manager relationship, and provides an active, aggressive form of outreach. This model has been used with the substance abuse population because of 1) the usefulness of helping the client access resources for recovery; 2) the strong advocacy component; and 3) the emphasis on helping clients identify their strengths, assets, and abilities.

   Services in this model include therapeutic interventions like therapy or skills teaching for clients and/or their significant others, when these are needed to assist with the recovery process. Crisis intervention services are provided as a part of this model as well. In keeping with the concept of building the client-case manager relationship, services in this model generally take place in the community or the client's environment in contrast to an office based setting.

   - A treatment license is required in addition to the case management service category license to provide this type of program.

3. **Assertive Community Treatment**: Utilizes a team model to provide services to clients. This model also provides services in the community and clients are sought out by the team for contact. The chronic nature of substance abuse is acknowledged with the purpose of modifying the course of the condition and alleviating suffering.

Abstinence is not an expectation of participation. Typically, this model is set up for relatively long-term involvement with clients due to the chronic nature of the population served and maintains ongoing contact with the client to assist with recovery. This model is fundamentally similar to the mental health Assertive Community Treatment (ACT) program and services design except for the composition of the team and the type of credentialed staff providing the service. The team composition is at local discretion.

- A treatment license is required in addition to the case management service category license to provide this type of program.

4. **Clinical/Rehabilitation**: This model involves combining therapy and case management services. In this way, all of the client needs are addressed through a single program. This can be described as having a single clinician serve as a therapist and as the case manager. This model serves clients that have been identified as having many needs and functional impairments but are not so severe that an ACT program is required. These clients have the ability to make many decisions for themselves in regards to treatment issues as well as the level of CSM intervention and advocacy needed.

   Whereas in the previous models, getting the clients involved in services and programs to meet identified needs is the main focus, there is equal focus on the therapeutic interventions and activities that are provided in this model. Services are provided in the community in the client's environment and this is the distinguishing factor between this service and standard outpatient care that takes place in an office setting.

   The following conditions must be in place in order for this type of program to meet the established CSM requirements:
   1. The program must have a distinct component of integrated CSM and clinical services
   2. Distinct eligibility criteria must be in place regarding client qualifications for the program
   3. The program must meet the minimum service expectations of a CSM program
   4. Clients are able to continue in the program even after the therapeutic needs are addressed but functional needs remain.

   - A treatment license is required in addition to the case management service category license to provide this type of program.

<u>Care Management/Care Coordination</u>

This service is designed to support CA resource allocation as well as service utilization. Agencies engaged in care coordination monitor and/or assist with referrals and assess associated barriers to service utilization by the client. Care Management/Care Coordination is considered to represent treatment episode management. Care management or care

coordination, an allowable administrative expenditure service under Medicaid, is an administrative function performed at the CA or through the access system. Care management recognizes that some clients represent such service or financial risk to the organization that closer monitoring of the individual case is warranted. Involvement in care management services does not preclude the client from being involved in CSM services as the two programs have separate and distinct functions. However, services must be coordinated, collaborative and unduplicated.

The CA or access system provider may implement care management at any time.

Women's Specialty Services

Women's specialty services, required as part of the Federal Substance Abuse Prevention and Treatment block grant, are commonly referred to as "case management" services. However, the requirements of 1) providing or arranging primary medical care for women, including prenatal care, and child care while women are receiving such services; 2) providing or arranging primary pediatric care and immunizations for the children of women in treatment; and 3) providing sufficient transportation to ensure that women and their dependent children have access to the previously mentioned services, do not meet the expectations that ODCP has established for case management services as defined in the administrative rules. The services under the women's specialty requirements are considered care coordination but can be provided as part of a case management program.

REQUIRED REPORTS:

None unless otherwise specified in the MDCH-CA agreement.

PROCEDURE:

None specified for establishing a CSM program.

REFERENCES:

Center for Substance Abuse Treatment, *Comprehensive Case Management for Substance Abuse Treatment,* Treatment Improvement Protocol (TIP) Series, Number 27, DHHS Publication No. (SMA) 98-322, Rockville, MD; Substance Abuse and Mental Health Services Administration 1998. http://www.ncbi.nlm.nih.gov/books/bv.fcgi?rid=hstat5.chapter.49769

Michigan Department of Community Health, Office of Drug Control Policy, Agreement with Coordinating Agencies.

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Treatment Policy #3: Buprenorphine. Michigan Department of Community Health, Office of Drug Control Policy, 2006.
http://www.michigan.gov/documents/Treatment_Policy_03_Buprenorphine_145923_7.pdf

APPROVED BY: _____
Donald L. Allen, Jr., Director
Office of Drug Control Policy