

1 STATE OF MICHIGAN
2 MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES
3 CERTIFICATE OF NEED COMMISSION
4

5 COMMISSION MEETING

6 BEFORE SURESH MUKHERJI, M.D., CHAIRPERSON

7 333 South Grand Avenue, Lansing, Michigan

8 Thursday, February 8, 2018, 9:30 a.m.

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1 Lansing, Michigan

2 Thursday, February 8, 2018 - 9:30 a.m.

3 DR. MUKHERJI: Good morning, everyone. We are

4 going to go ahead and begin the Certificate of Need

5 Commission meeting. We have obviously a very busy agenda, a

6 lot of interest in today's meeting, so thanks, everyone, for

7 coming. Just review the agenda. I'll need a motion for

8 that.

9 DR. GARDNER: Motion.

10 DR. MUKHERJI: So we have a motion to approve.

11 MS. GUIDO-ALLEN: Second.

12 DR. MUKHERJI: We have a second. We have a motion

13 and a second. Any discussion?

14 REPORTER: Who was the first?

15 MS. GARDNER: Gardner.

16 DR. MUKHERJI: Gardner.

17 REPORTER: Okay.

18 MS. ROGERS: Yeah. This is Brenda. Just a

19 reminder to identify yourself. Thank you.

20 DR. MUKHERJI: So I think Gardner was motion to

21 accept and I think --

22 MS. GUIDO-ALLEN: Guido-Allen.

23 DR. MUKHERJI: -- Guido-Allen was the second. Any

24 discussion? There's no discussion. All in favor?

25 (All in favor)

1 DR. MUKHERJI: Okay. The motion passes. The next
2 is declaration of conflicts of interest. Does anybody have
3 any relevant conflicts of interest? All right. No relevant
4 conflicts of interest. We'll go next to the review of
5 minutes from the last meeting.

6 MR. MITTELBRUN: Mittelbrun, motion to approve the
7 minutes as presented.

8 DR. MUKHERJI: We have a motion on the table.

9 MS. CLARKSON: Commissioner Clarkson, second.

10 DR. MUKHERJI: Motion and a second. Any
11 discussion? Okay. All in favor?

12 (All in favor)

13 DR. MUKHERJI: All right. That passes. All
14 right. The next item on the agenda is bone marrow
15 transplant services. We have a public comment period and
16 summary. Brenda or Elizabeth, you want to tee us up for us?

17 MS. ROGERS: This is Brenda. So first, to preface
18 for all four sets of standards; for BMT, Heart/Lung/Liver,
19 MRI and Psych Beds; a public comment period was held October
20 6 through the 20th of 2017 to determine what, if any,
21 changes need to be made for each of the standards and on the
22 need for continued regulation or deregulation of each
23 standard scheduled for review this year in 2018. So
24 starting with BMT, we received testimony from six entities,
25 the majority in support of continued regulation. Two

1 entities suggested a change to the definition of BMT service
2 to address the new therapy Kymriah that is now FDA-approved
3 for the treatment of acute lymphoblastic leukemia in
4 children and young adults. Their proposed change would
5 limit this new therapy exclusively to only BMT programs.
6 And then there was one entity that supported deregulation.
7 As the department looked at this, the department continues
8 to urge the Commission to either look at deregulation or
9 developing a needs based methodology for this service.

10 If you looked at the recommendation that was
11 provided, we did provide a brief history of what has
12 happened with this service each time that it's been looked
13 at over the last several years. So based on that, if the
14 Commission chooses to open the standard to look at either
15 deregulation or any other changes to the standards, we would
16 urge the Commission to look at this as a body of the
17 Commission as a whole since this has been reviewed by SAC's,
18 work groups and department in the past. And the department
19 would be happy to answer any questions.

20 DR. MUKHERJI: Thank you, Brenda. Any questions
21 for Brenda or Elizabeth? Okay. Hearing none, we'll then
22 move on to agenda item V(A), which is public comment. We
23 have several public comment cards. I would ask that
24 everyone must limit their comments to three minutes,
25 otherwise we're going to be here 'til dinnertime. All

1 right. The first one is Malcolm Henoeh from Beaumont
2 Health.

3 MALCOLM HENOCH, M.D.

4 DR. HENOCH: Good morning, Dr. Mukherji and
5 respected commissioners. I speak here on behalf of Beaumont
6 Health where I am the associate chief medical officer and
7 also lead the cancer programs at Beaumont Health. Thanks to
8 the Commission for accepting and including our letter that
9 provides written testimony on this subject.

10 The Commission is already familiar with Beaumont's
11 and others' perspectives that the regulation and cap on bone
12 marrow transplantation services represents an excessive
13 barrier to the responsible provision of these services which
14 is already subject to strict quality and safety control for
15 all of the citizens of the state of Michigan. My remarks
16 now will be really confined to a new form of therapies which
17 are referred to as CAR-T.

18 CAR-T, which stands for chimeric antigen receptor
19 T-cell therapy, is a new modality of treatment of cancer.
20 It is different fundamentally from bone marrow
21 transplantation. CAR-T is one type of what's called immune
22 effector cell therapy where a patient's own immune system
23 can become effective in treating and eradicating a cancer.
24 It is based on more than two decades of scientific research
25 culminating in the approval by the FDA in 2017 of two new

1 therapies. It represents a breakthrough in cancer therapies
2 and would likely find a substantial place for treatment of
3 many different cancers. This new modality of cancer care
4 requires strict adherence to quality and safety in each
5 phase in the process of evaluating and treating patients.
6 The foundation of accreditation of cellular therapy known as
7 FACT, is an independent, not for profit accrediting body
8 which has published standards for immune effector cell
9 therapies in January of 2017.

10 They represent and recognize institutional, not
11 individual, practitioners in their accreditation process.
12 FACT has emphasized that all of these immune effector cell
13 standards as well as the bone marrow standards have
14 independent criteria. Bone marrow transplantation in their
15 view is neither a prerequisite nor defacto evidence of
16 competence for CAR-T cell therapy. The pharmaceutical
17 manufacturers have also established standards for whom they
18 will distribute these new agents.

19 CAR-T and immune effector cell therapies will
20 treat and quite possibly cure cancer for many Michiganders.
21 Every health care organization that seeks to offer these
22 therapies should demonstrate necessary competence through
23 the FACT accreditation process. The Commission will best
24 serve the needs of all the citizens and communities in
25 Michigan by encouraging health care organization to pursue a

1 FACT accreditation, not by regulating or restricting the
2 development of safe and high quality cancer services that
3 hold such great promise. Thank you very much.

4 DR. MUKHERJI: Thank you very much. Do we have
5 any questions for the -- just one second, Doctor. Do we
6 have questions? All right. Thank you very much.

7 DR. HENOCH: Thank you.

8 DR. MUKHERJI: The next card that I have is
9 Barbara Bressack from Henry Ford Health System.

10 BARBARA BRESSACK

11 MS. BRESSACK: Good morning. I'm Barbara Bressack
12 with Henry Ford Health System. As many of us can recall,
13 the Commission spent almost two years debating the BMT CON
14 standards which finished less than a year ago with the
15 conclusion that the state of Michigan did not need another
16 BMT program. Clearly this is distinguished from the request
17 demonstrating a strong want for an additional program.

18 The actions leading up to the March 2017 CON
19 Commission vote on this were thorough involving an external
20 expert and a Standard Advisory Committee all pointing to the
21 complexity of revising the BMT standards and that, in the
22 end, the existing standards are effectively working to
23 control cost, quality and access throughout the state. From
24 a cost perspective, adding a new BMT program is expensive
25 and puts existing programs at risk. From a quality, each

1 program currently offers high quality care based on all
2 current programs meeting or exceeding the expected outcomes.
3 Spreading a low volume service with volumes that have been
4 relatively stable for many years over more programs would
5 just compromise quality. From an access perspective, the
6 existing BMT programs throughout Michigan all have capacity
7 to see more patients, and their programs both on the east
8 side and the west side of the state providing that
9 geographical access, and studies have proven that Michigan
10 has good or better access than most states.

11 We believe this demonstrates there's no need for
12 an additional program at this time. Of note, the Detroit
13 MSA has the highest health care provider concentration than
14 any other metropolitan area of comparable size in the
15 nation. And this is according to the Herfindahl-Hirschman
16 Index, which is commonly used to measure market
17 consolidation and concentration often used by the Department
18 of Justice as they evaluate merger issues.

19 So with this high level of consolidation in the
20 Detroit MSA, this demonstrates how difficult it is to
21 compete in this market. All the health systems are
22 competing to keep patients aligned to them for all of their
23 care from birth to death. This reinforces why individual
24 health systems may want a BMT program in order to stay
25 competitive. That doesn't translate into the market needing

1 another program. Reopening the standards on the number of
2 programs within the state will utilize a lot of resources
3 without any reason to believe the outcome will be any
4 different. Henry Ford supports the continued regulation of
5 these standards with no changes. We would ask that the
6 Commission consider taking action on a modification to the
7 definition of the BMT service in order to accommodate the
8 change in technology.

9 So there's a current definition of BMT that does
10 not incorporate the use of the T-cells or CAR-T cells. We
11 recommend updating the CON standards to delete the word
12 "stem" in the definition which would then accommodate the
13 inclusion of "CAR-T" into the standards. There are
14 additional BMT experts here that I know are in line to speak
15 from Karmanos and Michigan Medicine, so I will defer to them
16 on the details of this new therapy.

17 So we would ask that the Commission take action on
18 the modifications and the language required to best
19 accommodate the inclusion of CAR-T into the standards.

20 DR. MUKHERJI: Thank you very much. Any
21 questions? Okay. Thank you. The next is Joseph Uberti
22 from Karmanos.

23 JOSEPH UBERTI, M.D.

24 DR. UBERTI: Thank you very much. My name is Joe
25 Uberti. I run the BMT and leukemia program at Karmanos

1 Cancer Center. I'd like to thank the Commission for
2 allowing me to make some public comment here. So since our
3 last meeting, which just seems like yesterday, there's been
4 one significant change and that is the approval of CAR-T
5 cells as you've heard, and it's been approved now for the
6 treatment of two different diseases, Non-Hodgkin's lymphoma
7 and acute lymphoblastic leukemia. These diseases are
8 diseases we normally do transplants for, and this therapy
9 over time may be used in place of transplantation, so we
10 don't know exactly where this therapy is going to fit in.

11 Now, these cells are genetically modified cells
12 which contain a virus particle inserted with the patient's
13 own cells which then go on to target the tumor cells. These
14 modified cells are infused into the patients and target the
15 tumor cells after they're infused into the patients. This
16 is a brand-new technology only approved by the Food & Drug
17 Administration in October of last year.

18 I want to point out this is the first and only
19 commercially available genetically modified cells that are
20 infused into patients approved by the FDA and genetically
21 modified by a virus particle that puts into the cells. The
22 companies that are producing these products require that
23 these cells be administered through a FACT-accredited stem
24 cell transplantation program. They do not allow any
25 exceptions to that. The reason for this is that these cells

1 require all the infrastructure, the quality management, the
2 tissue handling protocols, and personnel training that is
3 normally part of all stem cell transplantation programs.
4 The preparation with the aphaeresis, the chemotherapy
5 administered with these cells, the infusion of the cells,
6 and the post infusion complications which are fairly severe
7 really are very similar to the procedure a patient goes
8 through with an autologous stem cell transplant, only
9 actually more difficult with more toxicity, more chance of
10 ICU care.

11 No other services in hospitals provide all the
12 safeguards of quality and patient safety that you need to
13 administer these cells. This is the appropriate
14 precautionary use of these cells and we believe they should
15 fall under the CON BMT guidelines and included for the time
16 as being only administered through BMT programs approved
17 through our CON. There is no access issue to these cells.

18 There's really been -- the only access issue has
19 been the inability to get Medicare and Medicaid to pay for
20 these cells. These are very expensive procedures, probably
21 in the 6- to \$700,000 range. So this is for one infusion of
22 these cells, and that's what the cost is. The cost of the
23 infrastructure is already built up in the stem cell
24 transplantation programs, so there's no extra cost in the
25 programs that already have transplantation programs. When

1 we met last, one year ago, we voted to maintain the current
2 CON standards for bone marrow transplant programs. The
3 concepts and the methodology allowed us a flexible policy in
4 CON standards based on quality, utilization and access,
5 while limiting needless costs and expanding to more
6 programs. We believe those standards should remain with the
7 addition of CAR-T cells being placed under the same
8 regulatory guidelines embedded in the existing stem cell
9 transplantation program.

10 I was on recently a -- I'm part of the board of
11 directors at MSHO, the Michigan Society of Hematology
12 Oncology, and we had a vote on the issue of where CAR-T
13 cells -- and the Michigan Society of Hematology and
14 Oncology, which represents approximately 90 percent of all
15 the practices in the state of Michigan, voted to keep CAR-T
16 cells and stem cell transplantation programs. And with
17 that, I'd like to answer any questions.

18 DR. MUKHERJI: Any questions from the Commission?

19 MR. MITTELBRUN: Mittelbrun. You talked about the
20 dangers of this therapy and it's very new. Do you have any
21 statistics you could share as to the success rates or the
22 results?

23 DR. UBERTI: So the success rates are probably a
24 30 to 40 to maybe 50 percent response rate in the patients
25 who receive these cells, and these patients have already

1 been followed about three or four years now. Some patients
2 do go into complete remission, some patients have stayed in
3 complete remission for three to four years, but we don't
4 have any long-term outcomes beyond that. The toxicity of
5 these cells -- about a third of the patients go into
6 intensive care units. There have been several deaths
7 reported on some of the CAR-T cell programs.

8 So it is a very intense therapy; very unusual
9 toxicities that occur with these cells that are only known
10 to transplant physicians and people who give CAR-T cells.
11 So it's complications we've never seen before other than the
12 infusion of these cells. So it is a very difficult
13 procedure to go through, and probably more difficult than
14 our autologous stem cell transplants which we've been doing
15 for years now.

16 MR. MITTELBRUN: Thank you.

17 DR. UBERTI: Now, realize these are genetically
18 modified cells, too, and this is the first time this has
19 been done in any -- by FDA-approved process.

20 DR. MUKHERJI: Did you say that the FACT
21 recommendations currently are to only perform the CAR-T
22 cells in transplant centers?

23 DR. UBERTI: Those pretty much are their
24 recommendations. The companies have also made that
25 recommendation, that these cells only be given to

1 FACT-accredited stem cell transplantation programs.

2 DR. MUKHERJI: So what do you mean by "pretty
3 much" for FACT?

4 DR. UBERTI: Well, the FACT has said that they
5 should be done by a transplantation program.

6 DR. MUKHERJI: They should be, but it's not
7 mandated? It's just --

8 DR. UBERTI: It's not mandated.

9 DR. MUKHERJI: And does ASCO have a recommendation
10 on this?

11 DR. UBERTI: I haven't seen the ASCO
12 recommendations on that. They may, but I haven't seen them.
13 You know, again, it's mandated by the companies that stem
14 cell transplantation programs are the ones delivering the
15 cellular therapy.

16 MS. BROOKS-WILLIAMS: Commissioner
17 Brooks-Williams. So the Michigan Society of Pain -- we have
18 a letter from them. And so it looks like it was a very
19 close vote as it related to their recommendations here with
20 the transplant program. Can you enlighten us to -- they
21 talk about the quality and belief, I guess, because it's so
22 new and it's a highly toxic concern --

23 DR. UBERTI: It's pretty much the same discussion
24 that we have here. You know, the cells are administered --
25 the companies require the cells to be administered in

1 transplantation programs, so there's no other way the cells
2 could be administered at present. You know, it's a newer
3 therapy. It seems like it's the -- to maintain patient
4 quality, maintain patient safety, this is the important way
5 to maintain that those standards are in place. These are
6 the things we do routinely. We have the infrastructure in
7 place to give these cells, assess all the complications of
8 the cells, and all the quality is already built into the
9 programs that do stem cell transplantation.

10 MS. BROOKS-WILLIAMS: Thank you.

11 DR. MUKHERJI: Any other questions? Okay. Thank
12 you very much.

13 DR. UBERTI: Thank you.

14 DR. MUKHERJI: Next is David Walker from Spectrum
15 Health.

16 DAVID WALKER

17 MR. WALKER: Good morning. My name is David
18 Walker and I'm here on behalf of Spectrum Health. Thank you
19 very much for the opportunity to provide comment on the Bone
20 Marrow Transplantation CON review standards. Just a mere 11
21 months ago, after more than a year of deliberations, this
22 Commission voted to keep the current BM standards in place.
23 At that time, commissioners felt there was no need for
24 additional BMT program in the state. Spectrum Health does
25 not believe anything has changed within the last 11 months

1 that would require reopening the standards at this time. We
2 agree that reopening the standards broadly will utilize a
3 lot of resources and, again, no reason to believe the
4 outcome will be any different. The last time this issue was
5 discussed there was a lot of debate on the program cap, and
6 some suggested that this was not a methodology. Spectrum
7 Health respectfully disagrees. The Commission decided years
8 ago that the appropriate number of programs in the state was
9 three based on the need at the time.

10 The Commission concluded just a few years ago that
11 changes in need warranted a fourth program on the west side
12 of the state and modified the standards accordingly. If the
13 Commission decides in the future that there is a need for an
14 additional program, the standards can be changed at the time
15 to accommodate it. This is a methodology. It is a
16 methodology that puts more control in the hands of the CON
17 Commission than any other standards, but it is a methodology
18 nonetheless.

19 And given the nature of BMT, it seems to be an
20 appropriate one that balances cost, access, and quality.
21 Spectrum Health recognizes that changes in medical treatment
22 are evolving and new technologies and treatments
23 occasionally require minor updates to CON standards. A
24 recent therapy approved by the FDA warrants such a minor
25 update now. This therapy, known as CAR-T, modifies a

1 patient's own T-cells to transfuse them back into the
2 patient's body and attack cancer cells. While this therapy
3 is more effective for some patients, it is very expensive.
4 The cost of the product alone is over \$300,000. When other
5 medical costs are considered, the therapy could cost close
6 to one million dollars per patient compared to the
7 traditional BMT that costs between 300- and \$500,000.

8 Given the cost and challenging nature of this
9 therapy, it is best left to already established BMT
10 programs. To be clear, this update requires an extremely
11 minor modification, merely deleting one word, "stem," from
12 the definition. Spectrum Health would ask that the
13 Commission direct the department to bring back proposed
14 language at the March meeting or merely direct that this
15 change be made and not open the rest of the standards for
16 debate.

17 Again, thank you for the opportunity to provide
18 feedback on the CON review standards for bone marrow
19 transplant services. Spectrum Health appreciates the
20 opportunity and I'd be happy to answer any questions that
21 you may have.

22 DR. MUKHERJI: Thank you very much. Any questions
23 for Mr. Walker? Okay. Thank you very much.

24 MR. WALKER: Thank you.

25 DR. MUKHERJI: The next is Greg Yanik from the

1 University of Michigan.

2 GREGORY YANIK, M.D.

3 DR. YANIK: Thank you, Dr. Mukherji. It is good
4 to be back here. So one week ago today, on February 1st,
5 the New England Journal of Medicine published a landmark
6 study on the role of CAR-T cells in the treatment of
7 childhood leukemia. This was the largest gene therapy trial
8 ever reported to date, involving 20 bone marrow transplant
9 centers worldwide. What can we learn from this report?

10 Simply put, the complexity of CAR-T therapy is
11 enormous. I can speak from personal experience. I was one
12 of the co-authors on this article. These were the sickest
13 patients that I have ever treated in my 30-plus years as a
14 transplant physician. There are a number of important
15 issues that CAR-T therapy presents to an institution.
16 Number one, the field has a history of high profile, serious
17 adverse events including deaths.

18 Two, dedicated facilities are required to handle
19 cellular and gene therapy products like this. The cost to
20 build this infrastructure can be enormous. Three, a team of
21 experts is required. The high tech nature of CAR-T therapy
22 requires 24/7/365 coverage by providers with cell therapy
23 expertise. Complexity of this therapy cannot be overstated.
24 For the 12 patients treated at the University of Michigan
25 with CAR-T therapy, hospitalizations were not 1 to 2 weeks,

1 7 to 10 days, they were 3 to 12 weeks, shorter in those
2 patients that died quickly. In the New England Journal
3 article, cytokine release syndrome, an immunologic storm,
4 was reported in 77 percent of patients, and neurologic
5 toxicity including seizures, strokes, were reported in 40
6 percent of patients. At our center in the 12 patients we
7 treated for childhood leukemia, half of them ended up on
8 ventilators or on dialysis within a week of therapy.

9 Now, if anyone claims that CAR-T therapy will
10 become the standard of care in the upcoming decade, I can
11 only reply, "I simply don't know." Cell and gene therapy
12 protocols are in their infancy. Long-term survival was not
13 reported in the New England Journal article. They looked at
14 of a day 30 response, 6- and 12-month survival. We do not
15 know the long-term consequences of administering CAR-T
16 cells, including the risks of secondary cancers, autoimmune
17 disorders, organ complications.

18 We simply cannot state yet that this will become
19 the standard of care over the next decade. And simply put,
20 I ask the CON to think quality first. Access for CAR-T
21 therapy should be limited until the quality for the service
22 has been proven. This topic is even more complex when you
23 take into account the fact that this doesn't include CAR-T
24 cells. It includes dendritic cells and K cells, natural
25 killer cells, and tumor vaccines. All must be considered.

1 A January 23rd memo to the Institute for Clinical and
2 Economic Review from the American Society of Bone Marrow
3 Transplantation -- I'm just going to read it to you. It
4 just came out on January 23rd. "Due to their unique
5 clinical expertise and training, ASBMT member clinicians and
6 cell therapy programs will be the primary individuals
7 providing CAR-T therapy."

8 In conclusion, access to CAR-T therapy should be
9 limited to transplant centers until quality is ensured and
10 costs are considered. Therapy should be handled by centers
11 with expertise in administering these products. Transplant
12 physicians have this expertise. The existing CON standards
13 should be amended as noted by other speakers. If I could
14 just say one last thing? We treated a patient yesterday at
15 noon with CAR-T cells.

16 At 10:00 o'clock at night I was still at the
17 bedside. By midnight I was talking to our ICU face to face.
18 I rounded on that patient this morning before driving up
19 here from Ann Arbor to Lansing. That's the type of quality
20 that these patients require, 24/7/365. One of my colleagues
21 is at that patient's bedside right now. So for anybody to
22 think that this is simply a transplant, this is gene therapy
23 at its finest.

24 DR. MUKHERJI: All right. Thank you very much.
25 Any questions for Dr. Yanik? So I'm going to ask the same

1 question I asked before. Does ASCO have a recommendation on
2 this?

3 DR. YANIK: Not to my knowledge. ASBMT does from
4 Krishna Komanduri, but I don't know if ASCO has a
5 recommendation.

6 DR. MUKHERJI: What about ASH, American Society of
7 Hematology?

8 DR. YANIK: ASH has come out and stated also,
9 again, that transplant physicians should be the primary
10 physicians. They're not stating permanently, but at least
11 to start.

12 DR. MUKHERJI: So how would you -- CAR-T is new,
13 obviously, and it's possible it could have widespread use
14 once the safety is determined. But in the current state or
15 in the upcoming years, if it does evolve where it's more
16 safer and the recommendations change, whether ASCO comes out
17 with a recommendation or ASH comes out with a recommendation
18 or FACT comes out with a recommendation, do you feel that
19 once efficacy is determined, then it should become more
20 widely available?

21 DR. UBERTI: I think so. I think at this point --
22 in fact, I think people are looking at us, the CON, to see
23 how are we going to respond; are we going to set the
24 standards for other states, in fact other CON's, because
25 everybody isn't sure what to do. In terms of how long is it

1 going to take to get that long-term quality data, even the
2 indications -- we don't even know the best timing of the
3 CAR-T therapy, the proper indications. Certainly long-term
4 consequences and survival aren't even known. It's only been
5 looked at really in childhood leukemia, large cell
6 lymphomas, starting to be looked at in multiple myeloma. I
7 think we're actually ten years away from that. And the
8 issue is not just -- the issues isn't CAR-T.

9 The issue is the other cells I mentioned. Now, by
10 regulating cell and gene therapy, we're also then looking at
11 tumor-pulsed dendritic cells, natural killer cells, NK CAR
12 cells. All this stuff is being looked at in gene therapy
13 programs around the country. So by modif- -- making the
14 modification as was amended to deleting the word "stem" to
15 just proliferating hematopoietic cells; proliferating
16 hematopoietic cells are any of these immunosurveillance
17 cells, T cells, NK cells, dendritic cells.

18 Then we're actually stating until, you know, over
19 the next five, ten years, this technology is better vetted,
20 then at least we're putting some brakes on the system. The
21 CON can always come back and look at it in five to ten
22 years. But at least for right now -- I just can't imagine.
23 As one investigator told me the other day, they said, you
24 know, this is like car companies -- not CAR-T, but car
25 companies -- in the 1900's when they had 300 or 500 of them

1 until it got eventually whittled down to who could do it
2 best. We just can't have a wild west do gene therapy
3 programs out there right now.

4 DR. MUKHERJI: Any questions for Dr. Yanik? All
5 right. Thank you. The last card that I have is from Eric
6 Fischer from DMC Children's Hospital of Michigan.

7 ERIC FISCHER

8 MR. FISCHER: Good morning. I'm Eric Fischer from
9 the DMC and this morning I'm representing Children's
10 Hospital of Michigan. And basically I'll be brief. We just
11 support. We want to continue the support of the current BMT
12 standards. We don't think that we need a new standard
13 advisory committee or another work group, and we would
14 welcome any new changes in technology that would help our
15 pediatric patients and it seems like this CAR-T may be a
16 possible solution. Thank you for letting me speak. And if
17 you have any questions, please let me know.

18 DR. MUKHERJI: Thank you. Any questions for Mr.
19 Fischer? Thank you very much.

20 MR. FISCHER: Thank you.

21 DR. MUKHERJI: These are all the cards that I have
22 so far. Is there anybody -- would like to give public
23 testimony? All right. That will be the close of the public
24 comment session. We now have Commission discussion. So
25 Beth or -- Brenda and Beth, just to clarify, to change, to

1 take out the "stem," is that a major revision?

2 MS. ROGERS: This is Brenda. And I'm looking at
3 Joe and I would say, yeah, that -- because it's a major
4 change to the definition, even though it's only removing one
5 word. So the Commission could ask the department to do
6 that. We'd bring it back at a future meeting. And assuming
7 the Commission would take proposed action on it at the time,
8 then it'd have to go out for public comment and then back
9 for final action. So it has to go through the whole process
10 just to make that change.

11 DR. MUKHERJI: And just one other clarification
12 for those of us that have short memories. This was just --
13 the standards were just approved a year ago; is that
14 correct?

15 MS. ROGERS: Correct. The standards were -- it
16 took -- as some of them stated, it went through a SAC as
17 well as a department and third party outside review. If
18 you'll recall, Dr. Delamater looked at this issue as well.
19 And the Commission did take action back in March to take no
20 action; to make no change to the standards. But the
21 standard is back up for review this year as part of the
22 three-year review cycle.

23 DR. MUKHERJI: All right. Thank you. Commission
24 discussion?

25 MS. BROOKS-WILLIAMS: Commissioner

1 Brooks-Williams. So our options would be to continue no
2 review, no action related to the standard, but request
3 language to include CAR-T; maybe that's removing the "stem,"
4 maybe that's something else. So that is an option; is
5 that --

6 MS. ROGERS: This is Brenda. That is correct.

7 MS. BROOKS-WILLIAMS: We don't have Chip here to
8 make a, you know, motion.

9 MS. ROGERS: Right. No, that is -- that is --
10 this is Brenda. Yes, that is one of your options.

11 MS. BROOKS-WILLIAMS: That is an option? Okay.
12 So not to be presumptuous, but if someone helps me to make
13 that a motion -- so I would move that we take no action on
14 the BMT standards, but request the Department bring back
15 language to the Commission that would allow inclusion of
16 CAR-T and other related changes. That is taking action?

17 MS. ROGERS: Yes, it's taking action.

18 MS. BROOKS-WILLIAMS: I asked.

19 MR. POTCHEN: I guess you could open it up for the
20 limited purpose of what you want to do rather than, you
21 know, opening up the standards. You want to just open it up
22 for that limited purpose, that would be --

23 MS. ROGERS: Yes.

24 MR. POTCHEN: As I understand what you're trying
25 to do.

1 MS. BROOKS-WILLIAMS: There we go. So
2 Commissioner Brooks-Williams again. I would recommend that
3 we open up the standards to allow the inclusion of the CAR-T
4 language, but to that limited purpose.

5 DR. MUKHERJI: Okay. We have a motion on the
6 table.

7 MR. MITTELBRUN: Mittelbrun. Second.

8 DR. MUKHERJI: So we have a motion and a second.
9 We have a motion and a second. Further discussion?

10 MS. GUIDO-ALLEN: Further discussion. So this is
11 Guido-Allen. Back in March, the CON, we did not conclude
12 that the standards didn't need to be changed or revisited,
13 but needed to be revisited this year and we needed to come
14 up with something better than the arbitrary cap. I asked
15 Brenda or Beth -- Beth, you had testimony back in March when
16 you said that, you know -- that the department did not
17 support regulation and didn't continue to support a cap
18 because, as you said, "There's no ability for anyone ever to
19 get this service again with this arbitrary cap in place" and
20 the department supported deregulation of bone marrow
21 transplant.

22 Right now we know that FACT does not restrict
23 CAR-T cell to a BMT specialized center. I just think that
24 we have to have a lot more discussion on this because I just
25 don't think it's right from being the nursing voice on this

1 Commission. Patients and families, I still -- as I did in
2 December of '16 and March of '17, I still feel that we have
3 to have more discussion about the current cap, arbitrary cap
4 that's in place, and the department's continued support for
5 deregulation of BMT in the state of Michigan. I -- yeah,
6 period.

7 DR. MUKHERJI: Thank you. Other comments?

8 MR. MITTELBRUN: I guess I just want -- since I
9 seconded Commissioner Brooks-Williams' motion, I just wanted
10 to -- because this CAR-T is obviously very complicated.
11 It's dangerous. Based on all of the improvements and a wide
12 variety of technologies, we're going to have more
13 complicated, dangerous procedures coming forward and
14 hopefully they're all improvements.

15 So my only other thought is I, you know -- the
16 motion was regarding, you know, removing of possibly the
17 term "stem" and including "CAR-T," but should we consider
18 even making it more general because there's going to be
19 other therapies and procedures down the road that we may
20 want to keep under the umbrella to make sure of the quality
21 first before, you know, we even think about deregulating?

22 I mean, I think the role of a Commission like this
23 is going to get more important over time with all these
24 changes that are coming because the industry I deal with is
25 going through that in a very different way and we're facing

1 those same challenges and I think the medical community is
2 going to face even bigger challenges with all these
3 improvements that are coming in the near future and I don't
4 think we can really just let it go without supervision, I
5 guess, or "oversight" would probably be the better term.

6 MS. BROOKS-WILLIAMS: And this is Commissioner
7 Brooks-Williams. I am very open to amendment if that makes
8 sense to the department. I tried to limit it to what was
9 before us with the knowledge that we had -- hoping that if
10 in fact there are additional therapies that become
11 available, that the community would make us aware by making
12 that request. If there is a way to do the language broader
13 that makes sense, then I'm happy to -- yeah, you know, I
14 don't know how to -- yeah.

15 If there's a way that you might recommend, Joe,
16 that I amend it to support what Commissioner Mittelbrun
17 said -- it's not my intent to limit it, but I was just
18 trying to be focused on --

19 MS. GUIDO-ALLEN: So Guido-Allen. I continue to
20 have reservation around limiting access as access, quality,
21 and cost are what we are to be focused on. By continuing to
22 limit BMT to an arbitrary cap, we are limiting access to
23 this therapy to the people of Michigan and I think that the
24 department should weigh in again.

25 DR. MUKHERJI: We do have a motion on the table

1 and a second. Further discussion with the motion on the
2 table? So do you wish -- can she amend the motion once the
3 motion is -- if she's the author?

4 MS. ROGERS: If she's the author, she can.

5 DR. MUKHERJI: Can she amend the motion?

6 MS. BROOKS-WILLIAMS: If I can ask a question in
7 seeking to do so? So I don't want to make it so broad that
8 I say, you know, we can add anything so I'll talk to -- but
9 Brenda, just to say beyond CAR-T and other therapies that
10 are known, is there, you know -- the department can bring
11 back broader language, but I'm comfortable with it being the
12 way I made it unless somebody can give me guidance on how it
13 would help you guys if I just said -- I don't want to say
14 just add anything.

15 I don't want to say just open it up. There's got
16 to be some parameters around it. So I just went with what
17 was presented to us currently as the gap. So with that,
18 I'll leave it as is. I think I'm just looking at the
19 department to say for now that might be the best way to go.

20 DR. MUKHERJI: You're not amending your motion?

21 MS. BROOKS-WILLIAMS: I'm not. I'm just
22 confirming --

23 MR. MITTELBRUN: I guess my point was I realize
24 bone marrow transplants and CAR-T are different, but there's
25 certainly obviously a lot of similarities in the

1 infrastructure and the expertise of the people, so on and so
2 on. So really my point when you look at these types of
3 services, to use the proper phrasing that is other services
4 that fall under that umbrella should be included as the FDA
5 or any other entity approves these procedures so that we
6 have the capability to make sure that we do the job we're
7 supposed to do.

8 MR. POTCHEN: So where we are today, it seems the
9 department can seek to address your motion, and then when
10 the language comes back you can seek to amend it and discuss
11 it at that time, should further information become available
12 between the language being offered and it being presented at
13 the meeting.

14 MS. BROOKS-WILLIAMS: Okay.

15 MR. MITTELBRUN: That's fine.

16 MS. BROOKS-WILLIAMS: That's fine. So we'll let
17 it stand as it is.

18 MR. HUGHES: So just to clarify, the motion is to
19 keep BMT the way it is except to slide whatchamacallit in
20 there with it? You'll be amazed what a broken finger does
21 to your brain.

22 DR. MUKHERJI: So I think it's -- you're going to
23 remove "stem" from -- is that --

24 MS. ROGERS: Yeah. This is Brenda. Yes. So my
25 understanding of the motion is basically the one change we

1 will make in that standard is removing "stem" from the
2 definition of BMT service. That's what was suggested to
3 take care of this CAR-T cell therapy.

4 MR. POTCHEN: Yeah. Then as the language --

5 MS. ROGERS: And then we will bring this back to
6 the Commission to take a look at it for proposed action, and
7 then from there, at that time, the Commission can take
8 proposed action or it can make additional changes as needed.

9 DR. MUKHERJI: Other discussion? Okay. So we
10 have a motion on the table. We have a second. We've had
11 discussion.

12 MR. MITTELBRUN: Call for question.

13 DR. MUKHERJI: So we have call to question. All
14 right. All in favor of the motion on the table say "aye."

15 (All in favor)

16 DR. MUKHERJI: All against?

17 (Ms. Guido-Allen opposes)

18 DR. MUKHERJI: Motion passes. Thank you very much
19 for everyone's public comment. The next is heart/lung and
20 liver transplantation services. Brenda?

21 MS. ROGERS: This is Brenda. There was testimony
22 received from four entities regarding heart/lung/liver all
23 in support of continued regulation and no changes. Again,
24 the department does continue to urge the Commission to
25 either consider deregulation or developing a needs-based

1 methodology for this service. If there's any questions,
2 we'd be happy to answer. And again, a history has been
3 provided in the packet for you.

4 DR. MUKHERJI: Any questions for Brenda or
5 Elizabeth? We'll begin the public comment session. The
6 first one is from Barbara Bressack from Henry Ford Health
7 System.

8 BARBARA BRESSACK

9 MS. BRESSACK: Good morning. I'm Barbara Bressack
10 with Henry Ford Health System. Henry Ford supports the
11 continued regulation of heart/lung and liver transplant
12 services and we do not believe there are any necessary
13 changes to the standards. The existing standards are
14 effectively working to control costs, quality and access
15 throughout the state.

16 From a cost perspective, adding a new transplant
17 program is expensive and puts existing programs at risk.
18 From a quality perspective, each program offers high quality
19 care based on all current programs meeting or exceeding the
20 expected outcomes and operational measures. Spreading a low
21 volume service over more programs, again, could just
22 compromise quality. From an access perspective, the
23 existing transplant programs throughout Michigan all have
24 capacity to see more patients in their programs on both the
25 east and west side of the state providing geographical

1 access. The Henry Ford program specifically and some of the
2 others also offer outreach satellite clinics that cover most
3 of the state to increase and maintain that adequate access.
4 We recognize that heart and lung transplants are low volume
5 relative to other types of procedures. However, it is these
6 very specialized services that need Certificate of Need the
7 most.

8 Allowing new programs to open at the expense of
9 risking existing, well-established high quality programs not
10 only puts Michigan patients at risk, but jeopardizes their
11 continued access to these quality programs with quality
12 being a critical point here. One of the main points of CON
13 is to prevent the expenditure of health care dollars on
14 programs and equipment that are not needed.

15 Because there are so few of these procedures
16 performed, less than 400 per year total, opening additional
17 centers will likely result in either the closing of an
18 existing one, the failure of new, or even worse, both. Any
19 of these options result in wasting precious health care
20 resource dollars. One of the main points of CON is to
21 maintain high quality services. Because heart/lung/liver
22 services are already low volume, opening additional programs
23 just drives down volume in the existing programs and creates
24 cherry picking, further complicating how to benchmark these
25 quality outcomes of small programs which are in place to

1 ensure high quality outcomes for our patients. The dilution
2 of lung and heart volumes is very problematic for CMS and
3 the United Network for Organ Sharing to judge quality and
4 metrics. This continues to be the challenge given the
5 regulatory agencies balance volume and access and expect not
6 to compromise those outcomes. Henry Ford supports the
7 continued regulation of this service.

8 We ask the Commission that if you're considering
9 deregulation, that you postpone any vote until all
10 stakeholders have had the opportunity to provide substantive
11 input either through a formal process such as a work group
12 or standard advisory committee. Thank you.

13 DR. MUKHERJI: Any questions? Thank you. The
14 next card is from David Walker from Spectrum Health.

15 DAVID WALKER

16 MR. WALKER: Good morning. David Walker again
17 from Spectrum Health. What she said. No, I couldn't agree
18 more perfectly myself. Spectrum Health supports continued
19 regulation of heart/lung and liver transplantation services.
20 We believe these standards have served the citizens of
21 Michigan well. I do not see a need to reopen the standards
22 at this time or deregulate the service at this time. Thank
23 you very much for your consideration. Happy to answer any
24 questions.

25 DR. MUKHERJI: Any questions for the concise Mr.

1 Walker? All right. Thank you. I only had two cards for
2 the heart/lung and liver transplant services. Would anybody
3 else like to make a public comment? Hearing none, we'll
4 close the public comment period and we'll move on to
5 Commission discussion. So Brenda and Elizabeth, do you guys
6 have anything to add before we begin the discussion?

7 MS. ROGERS: This is Brenda. Not at this time.

8 DR. MUKHERJI: Commission discussion? So our
9 options are to --

10 MS. ROGERS: This is Brenda. Your options are --
11 is -- one option is to take no action and move it out for
12 the next three-year review period. You can also make a
13 motion to open up the standards for any proposed changes.
14 If the Commission wants to consider deregulation, that can
15 happen in a couple of different ways. One way is to put at
16 this taking -- making a motion today to put it out for
17 public comment for deregulation and then it goes through
18 that process, it comes back to the Commission and -- for
19 final action and you make a final decision then.

20 As one of the speakers suggested, if the
21 Commission wants to open it up to consider deregulation, you
22 could also form a SAC or a work group and it would go
23 through that process. So Commission has several different
24 options.

25 DR. MUKHERJI: Okay. Commissioner --

1 DR. GARDNER: This is Gardner. I make a motion to
2 take no action.

3 DR. MUKHERJI: Okay. So we have a motion on the
4 table from Commissioner Gardner.

5 MS. CLARKSON: Commissioner Clarkson. I second
6 the motion.

7 DR. MUKHERJI: We have a second from Commissioner
8 Clarkson. Discussion? Anybody like to call to question?

9 MR. MITTELBRUN: Call to question.

10 DR. MUKHERJI: We have a call to question. So all
11 in favor of the motion on the table say "aye."

12 (All in favor)

13 DR. MUKHERJI: Any against? Motion passes. Thank
14 you. The next topic is item number seven and this is MRI
15 services. Brenda?

16 MS. ROGERS: Again, this is Brenda. You do have
17 the recommendation in your packet. We received testimony
18 from six different entities and two entities did make some
19 suggested changes. After the department reviewed the
20 recommendation, the department basically supports continued
21 regulation of MRI and suggests no changes at this time, and
22 then these standards would be up for review again 2021. And
23 again, those items identified for suggested changes, the
24 department provided its comment as to why the change doesn't
25 need to be there. So if we can answer any questions, we'd

1 be happy to do that.

2 DR. MUKHERJI: Thank you very much. I did not
3 receive any blue cards for MR. All right. So we don't have
4 any public comment then. One last chance, forever hold your
5 peace. Okay. We'll close the public comment period. So
6 Commission discussion? So just the regular thing, we can
7 move this forward with no changes or we can open it up. And
8 if we open it up, it would be whether it was a work group or
9 a SAC. Did I concisely state that?

10 MS. ROGERS: This is Brenda. That is correct.

11 MS. CLARKSON: This is Commissioner Clarkson. I
12 move that we move it forward with no changes.

13 DR. MUKHERJI: So we have a motion on the table to
14 move forward with no changes.

15 MS. GUIDO-ALLEN: Guido-Allen. Second.

16 DR. MUKHERJI: Guido-Allen, second. We have a
17 motion and a second. We are now open for discussion. Any
18 discussion?

19 MR. MITTELBRUN: Call to question.

20 DR. MUKHERJI: Okay. We have call to question.
21 All in favor of the motion say "aye."

22 (All in favor)

23 DR. MUKHERJI: Any against? Okay. Motion passes.
24 The next is psychiatric bed services. It's agenda item
25 number eight. We had several public comment cards for this.

1 We will start with Lee Ann Odom from Beaumont Health.

2 MS. ROGERS: Dr. Mukherji, do you want a quick
3 overview?

4 DR. MUKHERJI: Oh. I'm sorry. I'm sorry. I
5 apologize. I need a quick overview. Sorry, Brenda.

6 MS. ROGERS: And it will be quick -- this is
7 Brenda -- as you do have all the information in your packet.
8 But we did receive testimony from nine different entities,
9 all in support of continued regulation and then suggested
10 changes to be looked at. And the department also supports
11 continued regulation of psychiatric beds and services and
12 would suggest or support a SAC to review the issues that
13 have been identified in the recommendation. And again, if
14 you have any questions, we'd be happy to answer.

15 DR. MUKHERJI: I apologize.

16 MS. ROGERS: That's okay.

17 DR. MUKHERJI: Okay. I'm sorry. Ma'am? Thank
18 you.

19 LEE ANN ODOM

20 MS. ODOM: Good morning. My name is Lee Ann Odom.
21 I'm the president of Beaumont Hospital, Taylor, and I
22 appreciate the opportunity to provide this public comment.
23 Beaumont Health supports the department's recommendation to
24 establish a standard advisory committee, a SAC, to review
25 the bed need methodology for adult and the child and

1 adolescent psychiatric beds, as well as to consider allowing
2 more flexibility for adult psychiatric providers to also
3 serve the child and adolescent patient populations.

4 Beaumont Health currently offers adult inpatient psychiatric
5 services at our three hospitals, so that's at Farmington
6 Hills, Royal Oak, and Taylor. Under the current CON
7 standards none of these units can qualify to also serve
8 child and adolescent patient populations.

9 Beaumont Health also operates seven school-based
10 clinics funded in part by the Michigan Department of Human &
11 Health Services. These school-based clinics are often
12 seeing and treating an increased number of young people who
13 need mental health services. We're seeing triggers that
14 range from bullying to depression. These clinics afford us
15 the opportunity to spot emerging and mental health issues
16 pretty early on.

17 We address these issues in the clinics, but if
18 beds are not available we are unable to provide the full
19 continuum of care for these children. It's putting them at
20 a much greater risk to harm themselves or others. The
21 need -- absolutely there. According to NAMI, the National
22 Alliance on Mental Health, approximately 1 in 5 youth-aged
23 children, so 13 to 18, experience severe mental disorder at
24 some point in their life. Suicide is the leading cause of
25 death for people ages 10 to 14, second leading cause for

1 those 15 to 24, and more than 90 percent of our children who
2 die by suicide also have a mental health condition. In
3 addition, the recently released report of the house CARES
4 Task Force -- that's the Community Access Resource Education
5 Safety Task Force -- recommends an increase in the number of
6 psychiatric beds. Specifically, this report states,

7 "It is important to identify and address mental
8 illness in the early stages of life. We need to find
9 ways to increase the availability of psychiatric beds
10 in hospitals and facilities in certain areas of the
11 state and to address the shortage and waiting list for
12 individuals that need services, especially our
13 children."

14 We agree with this recommendation and ask that the
15 Commission take action to address this need. Again, thank
16 you for the opportunity to provide public comment.

17 DR. MUKHERJI: Any questions? Thank you very
18 much. The next card I have is from David Walker from
19 Spectrum.

20 DAVID WALKER

21 MR. WALKER: I won't be as brief as last time, but
22 those are very good comments. Again, David Walker with
23 Spectrum Health. Thank you very much for the opportunity to
24 provide comment on psychiatric beds and services. Spectrum
25 Health supports continued regulation of the psych beds and

1 services, and we appreciate several of the recommendations
2 made by the department including exploring options for
3 flexibility to transfer beds and create units with existing
4 child/adolescent and adult beds, the review of the
5 methodology for bed need, and in reviewing criteria for
6 special pool beds as long as there's -- increasing the
7 current number of beds in each special pool is considered.

8 Spectrum believes that creating additional
9 flexibility with transferring or creating units with
10 existing beds, similar to the nursing home standards, will
11 go a long way in ensuring that patients with psychiatric
12 needs get the treatment they require and deserve. Further,
13 the current methodology does not seem to accurately reflect
14 the true need of the patient population. The methodology
15 seems designed to perpetuate the status quo.

16 This is unacceptable as many go without the
17 treatment they need. Therefore, Spectrum Health recommends
18 the Commission ask the department to contract with Dr. Paul
19 Delamater to review the bed need methodology and recommend
20 replacement or modification. Finally, the special pool
21 inpatient beds the Commission approved the last time these
22 standards were reviewed were well received by the provider
23 community. During the October public comment period
24 Spectrum Health recommended additional beds be allocated to
25 these pools. We especially support the department's

1 recommendation to include in the SAC charge the proper
2 percentage of beds that should be allocated to the special
3 pool. Thank you very much for your consideration. I'd be
4 happy to answer any questions.

5 DR. MUKHERJI: Thank you very much. Any questions
6 for Mr. Walker? All right. Thank you. And the last card I
7 have is from Tracey Dietz from Henry Ford Health System.

8 TRACEY DIETZ

9 MS. DIETZ: Hi. Good morning. Thank you for the
10 opportunity to provide comments on the psychiatric bed
11 services. I'm Tracey Dietz with planning at Henry Ford. We
12 support the continued regulation of psychiatric beds and
13 services and recommend -- and the recommendation from the
14 department to form a SAC to review the requests and comments
15 that were received.

16 Currently psychiatric care is receiving a
17 significant amount of attention at a state and federal level
18 and the focus is around access, the quality of care, payment
19 and support of the programs. Henry Ford is also
20 experiencing increasing demand. We're seeing higher levels
21 of acuity with our patients and increased volatility of our
22 patients, and we're also experiencing a shortage of
23 qualified workers. So we really do feel that the SAC will
24 allow for an opportunity reviewing the recommendations and
25 comments received to really examine the issues that have

1 been brought forth and to adjust the standards in a way that
2 best supports our patients in the communities that we serve.
3 I appreciate the opportunity to make comments. And if you
4 have any questions --

5 DR. MUKHERJI: Any questions for Ms. Dietz? Thank
6 you very much.

7 MS. DIETZ: Thank you.

8 DR. MUKHERJI: Those are all the cards I have for
9 psychiatric beds. Would anybody like to public comment?
10 And so we'll close the public comment section and move on to
11 commission discussion. Brenda and Elizabeth, do you have
12 anything else to add or give us our options?

13 MS. ROGERS: This is Brenda. Again, same options
14 as you had for all the other standards. It's really your
15 decision. If you want to open up these standards, which the
16 department does support doing, you have your options of
17 creating a standard advisory committee, a work group, you
18 know, Commission, department, et cetera. So all your
19 options are on the table.

20 DR. MUKHERJI: Thank you. So commission
21 discussion.

22 MR. MITTELBRUN: This is Mittelbrun. I'll make
23 the motion to establish a SAC to review the issues brought
24 up in testimony and written comment, and to engage Dr.
25 Delamater if the department deems it appropriate.

1 DR. GARDNER: This is Gardner. I'll second.

2 MS. GUIDO-ALLEN: Second.

3 DR. MUKHERJI: Seconds and thirds. Okay. Give
4 Tressa the second there. So we have a motion with a second.
5 Any further discussion?

6 MS. ROGERS: This is Brenda. So in creating the
7 standard advisory committee -- so as part of this motion,
8 then, is the Commission delegating to the chair to seat the
9 SAC, draft the charge based on the recommendations approved
10 by the Commission today? That should be part of the motion
11 is what I'm getting at.

12 MR. MITTELBRUN: Yes.

13 MS. ROGERS: Okay. We'll add that to the motion
14 then.

15 MS. GUIDO-ALLEN: Guido-Allen. Can we add to the
16 motion that the SAC look at the ability to have flexibility
17 between adult and pediatric populations?

18 MS. ROGERS: This is Brenda. That's one of
19 the recommendations.

20 MS. GUIDO-ALLEN: I mention that here.

21 MS. ROGERS: So if you look at the
22 recommendations -- this is Brenda -- how I would interpret
23 this in working with the chair as it gets delegated to him
24 in drafting the charge, the recommendations we provided to
25 you, that's what we would use in writing, drafting the

1 charge. So unless there's anything that needs to be
2 subtracted or added to that, then we would need to know
3 that.

4 DR. MUKHERJI: So we have a motion on the table
5 and a second. Any further discussion? Anybody want to call
6 to question or --

7 MS. CLARKSON: Call to question.

8 DR. MUKHERJI: All in favor of the motion on the
9 table say "aye."

10 (All in favor)

11 DR. MUKHERJI: Any against? Motion passes. Thank
12 you. So the next is agenda item nine. It's megavoltage
13 radiation therapy services. We have a little bit of a
14 different process, if you will. Brenda or Elizabeth, do you
15 want to give us some introduction on this?

16 MS. ROGERS: So on MRT services there was some
17 testimony received during the October public comment period,
18 but MRT services was not on the docket for this year's
19 review. You also received some testimony at the December
20 Commission meeting as well and you gave some assignments,
21 specifically University of Michigan, if they could come back
22 with a presentation on their homework, per se, and they
23 actually are prepared to do that. So instead of waiting for
24 the March meeting, we decided to, in conjunction with the
25 chair, add it to this meeting since it's part of your work

1 plan. And so then today, after -- and there is actually two
2 presentations today. After hearing the presentations then
3 it's really going to be, again, up to the Commission as to
4 what you want to do, if you want to open these standards up
5 out of order. And if you do, then how do you want to
6 proceed and move forward with them; department SAC, work
7 group, et cetera; or no change to the standards.

8 DR. MUKHERJI: So I think I -- just thank you very
9 much for the summary. So MRT, we do have the proton beam --

10 MS. ROGERS: Yes.

11 DR. MUKHERJI: We do have someone from the
12 University of Michigan. We have someone from Beaumont. And
13 then also there was some other topics that were brought up
14 regarding weightings as well, too. So we just went ahead
15 and took the liberty of giving ten minutes to Michigan, ten
16 minutes to Beaumont, and then we'll have public comments
17 after that. So Dr. Jagsi?

18 PRESENTATION BY RESHMA JAGSI, M.D.

19 DR. JAGSI: Thank you very much. It's a pleasure
20 to be here. Thank you for the opportunity to present with
21 you regarding megavoltage radiation therapy standards, and
22 particularly the HMRT standards for proton therapy.

23 DR. MUKHERJI: And just for both these, ten
24 minutes.

25 DR. JAGSI: Ten minutes. I got it. So as we all

1 know, radiotherapy is a critical component of the multimodal
2 management of cancer, and those oversupply and undersupply
3 create problems. Undersupply creates access issues and
4 oversupply can waste resources, and your Commission is
5 absolutely critical in protecting our citizens from these
6 risks. And to do that, you absolutely have to ensure that
7 your standards are current and reflecting modern
8 circumstances.

9 And so there have been actually a number of
10 material changes that include changes in patient need,
11 including the rising incidence of cancer and emerging
12 evidence that support broader clinical indications for
13 proton therapy, lower costs of proton therapy centers
14 compared to ten years, and reorganization and consolidation
15 of care in the state.

16 So proton therapy is a powerful cancer-fighting
17 tool that targets tumors more effectively and significantly
18 lowers radiation doses to healthy tissues. Children who are
19 being treated for cure are the most likely patients to
20 benefit. They have lower risks of second cancers, cognitive
21 problems, growth delays, and other forms of damage that last
22 a whole lifetime. The University of Michigan's Mott
23 Children's Hospital cares for the most pediatric cancer
24 patients in our state, leveraging resources of our
25 Comprehensive Cancer Center to offer complete care in a

1 patient-centric manner, and forcing families to travel for
2 their children to receive radiation in an environment that's
3 less specialized in pediatric cancer care creates a
4 fragmented and ultimately suboptimal care experience. But
5 it's not just children alone who benefit from protons.
6 Protons deliver one-third to two-thirds less dose to healthy
7 tissue than x-rays, and so evidence for clinical benefits
8 are emerging for adults as well as pediatric patients.

9 You can see over here (indicating) an image of the
10 very, very highly conformal dose distribution that we can
11 achieve in a breast tumor there. See, that thing right
12 underneath it is, of course, the heart. And so we, you
13 know -- you can think if you had a tumor here, you would
14 prefer for your conformal treatment not to give a low dose
15 spray over your heart. And this is true in many, many
16 locations; brain, head, neck, liver.

17 And in fact, there's growing evidence of benefits
18 in many, many, many different types of cancers. And so
19 ultimately there are thousands of patients in our state each
20 year who could benefit from proton therapy. Given incidence
21 estimates of 336 pediatric and over 50,000 adult incident
22 cancers back in 2015, the advisory board estimates that 63
23 pediatric and nearly 8,000 adult patients could benefit from
24 proton therapy. And this is not the kind of patients that
25 you were worried about when you first came up with these

1 regulations. These are not prostate cancer patients getting
2 treatment that isn't any better than standard therapy.
3 There's 800 patients right there with head and neck cancer;
4 individuals who will have change in their quality of life
5 for a lifetime. If you lose your salivary gland function,
6 that changes your life permanently. These are really
7 important side effects. If we low dose spray over the rest
8 of your brain when we're treating you for a curable brain
9 tumor, that affects you for the rest of your life.

10 And this is true of sarcomas and liver tumors and
11 many other kind of adult cancers. So again, strongest
12 evidence in pediatrics, but also quite a bit of evidence now
13 emerging in adult patients. And that 8,000 patient estimate
14 doesn't even include potential cases of reradiation where
15 proton therapy can be particularly effective. Half of those
16 cases live within 50 miles of the University of Michigan and
17 all projections are showing that cancer incidence is rising.

18 So I'm giving you 2015 numbers. I have the 2020
19 and '25 numbers. I'm trying to paint a conservative picture
20 here. These numbers are going up, not down. The times have
21 changed. 10 years ago radiotherapy was being provided by
22 more and smaller facilities. There were only 5 facilities
23 in the state that had over 30,000 ETV's, and 2 of those 5,
24 or 40 percent, were required to have qualifying activity and
25 form a collaborative. Back then that made a lot of sense.

1 Now, due to consolidation, there's actually 6 providers who
2 have over 30,000 ETV's. And so that means that with the
3 40-percent rule, a new entrant actually needs a third
4 partner. The challenge here is that 2 of these 6 providers
5 already have facilities. Of course only one is functioning
6 and we have no reason to believe the other will ever be.

7 But the existing facilities are far smaller than
8 was anticipated when the policy was written, and those
9 facilities can therefore treat only a small fraction of
10 proton-eligible cases in the state. Based on guidance,
11 these 2 providers must remain in the calculation of eligible
12 services of greater than 30,000 ETV's, so it's really
13 limiting the ability of a new entrant here.

14 Now, note that in the past activity has been the
15 key consideration and we believe that for most services
16 that's appropriate, including HRMT. University of Michigan
17 has double the activity threshold on its own, over 60,000
18 ETV's at the U of M alone, and that a willing partner with
19 whom to collaborate, who also has activity of over 30,000
20 ETV's, it has an emerging system of radiotherapy in other
21 geographic areas, health service areas, with an expanding
22 cancer program presence in therapeutic demand.

23 And so we argue that this 40-percent rule is an
24 unreasonable third qualifier that is creating a real barrier
25 to access required cancer care services in an integrated and

1 cost efficient manner. There are literally thousands of
2 Michigan patients who could benefit from additional
3 capacity, but existing facilities cannot meet present and
4 future needs. I will allow my colleague from Beaumont to
5 address Beaumont's capacity, but similarly-sized facilities
6 can treat about 250 patients a year. We're talking about
7 thousands of patients who could benefit.

8 Even if they run a second shift and double their
9 capacity or they're much more efficient than any other
10 center in the country, we're not getting close to the level
11 of need that citizens of our state have here. This year
12 we've sent over 50 of our patients elsewhere to receive
13 proton therapy. In response to some of the questions last
14 time, typically those cases have been sent to other
15 comprehensive cancer centers.

16 That tends to be the preference of our patient
17 population. They come to the U of M as a comprehensive
18 cancer center, so we give them options of what's available.
19 Beaumont's only been an option for the past few months. And
20 many of them do still choose to travel further away.
21 Unfortunately many of our patients lack the resources to
22 travel even to Beaumont. If they're receiving concurrent
23 chemotherapy, they're nauseated, they're vomiting, if their
24 insurance won't cover them to be treated there. And so
25 unfortunately there are many more patients that you won't

1 see appearing on a waiting list, but we know are there based
2 on our activity standards and so the projections about
3 cancer incidents. So access in our state is inadequate and
4 we believe this does require review of the current CON
5 requirements. The cost and scale of proton therapy is
6 dramatically lower now. Cost containment was a very
7 reasonable and primary driver of the standards that were
8 currently developed.

9 And you know, you can look at the press coverage
10 on this to see how things have changed; right? So there's a
11 2009 article that talks about the \$144 million center being
12 constructed at the U Penn as, "The most complex and
13 expensive medical machinery ever built"; right? And this
14 was a real concern. This was going to bankrupt all of
15 health care. Now there's a more recent Wall Street Journal
16 article focusing on compact proton systems that cost more on
17 the order of 25 to \$30 million, which is a truly dramatic
18 revolution in cost and scale.

19 One last point is that we have to serve our
20 citizens' needs today and tomorrow. Beyond serving the
21 patients who benefit from proton therapy today, the
22 University of Michigan is uniquely positioned within our
23 state to ensure that even more patients will benefit
24 tomorrow. We have a top five radiation oncology department
25 in this country with the expertise that is needed to lead

1 the research to make proton therapy even more useful in the
2 future and even more appropriately utilized; exactly what we
3 all share as our priority. Many resources that we have,
4 including our \$15 million program project grant from the
5 NCI, can actually be leveraged to help citizens in our state
6 and beyond. And so we are really optimally positioned to
7 lead the studies that are needed to improve the use of
8 protons and ultimately optimize resource utilization in this
9 setting.

10 So in summary, we believe that a CON standards
11 review is necessary. Per existing standards, the University
12 of Michigan does qualify based on activity and on
13 collaboration. Activity has been the basis for
14 qualification in most CON standards. There haven't been any
15 applicants for proton centers since the current language was
16 written, which we believe is a sign that the current
17 standards discount patient activity as a key need criterion.

18 Project costs have reduced significantly over
19 time. And therefore, we strongly recommend a standard
20 advisory committee or work group to review the existing HMRT
21 standards and clarify the need criteria to qualify for a
22 proton facility and improve reasonable access to this
23 important form of care to Michigan citizens. Thank you for
24 the opportunity to present.

25 DR. MUKHERJI: Very good. Do you have any

1 questions for Dr. Jagsi?

2 MR. HUGHES: So how many of these proton beams are
3 already in the country?

4 DR. JAGSI: So there are 26 functional centers,
5 there are 16 that are being built, and about 4 to 6 more
6 that are underway.

7 MR. HUGHES: And how many are already approved in
8 Michigan?

9 DR. JAGSI: So there's two that have been
10 approved, one that's functional. The other --

11 MR. HUGHES: Two approved.

12 DR. JAGSI: And the other one, just to be clear,
13 has lost its vendor. We're not sure that it has FDA
14 approval to actually serve as the vendor. There's many
15 concerns about whether this will be functional at all. So I
16 just want to throw that out there. There's two approved,
17 but there's really only one that's functional. There's
18 nothing up on the web site anymore about the proton center
19 at McLaren.

20 I'm quite concerned that if you're considering
21 that second center as providing access, you should really
22 speak to the folks at McLaren about what provisions they
23 have to make sure that they can actually open.

24 MR. HUGHES: And on previous discussions we talked
25 about the actual cost of these being closer to \$50 million.

1 Would you agree with that?

2 DR. JAGSI: Actually, I said 35 when we talked and
3 that was including housing for the unit. But they tend to
4 be 25 million for the machine, and then 35 including --

5 MR. HUGHES: And the staff?

6 DR. JAGSI: Yeah. And then of course everything
7 has staff costs that come along with it.

8 MR. HUGHES: And then when you're referring
9 patients now, are you having a problem getting access and
10 them having to wait when you try to send them in-state
11 currently?

12 DR. JAGSI: So we've only had an in-state option
13 for a few months, so I don't think that that has reached a
14 stable equilibrium. And we're still trying to sense what
15 number of patients we can send who will be accommodated. I
16 think we need to hear from Beaumont about how many of the
17 patients that are being sent there for protons are actually
18 being treated with photons, if they're shifting patients who
19 are being referred for proton therapy to photon therapy
20 which you wouldn't see as a wait, but would actually be not
21 then accommodating them with protons. I think we need to
22 hear from Beaumont about that.

23 MR. HUGHES: Yeah. And I think it's also fair to
24 mention that several of these have failed throughout the
25 country, too, financially?

1 DR. JAGSI: Absolutely, and that's the old model
2 where the idea was that you would crank through a whole lot
3 of patients with prostate cancer who are really fast to
4 treat, and who actually don't get a meaningful benefit as
5 compared to photon therapy in many cases. And so that was a
6 bad business model, and indeed it was -- and that's the
7 reason that you're seeing those failures. It was also when
8 the cost of this technology was much higher.

9 This is before the evidence that's come out that
10 has really shown that, again, you know, if you had a tumor
11 in one part of your brain and we could say, "Well, we can
12 treat that tumor fairly conformally, but we'll spray some
13 low dose radiation to the rest of your brain. And, oh,
14 yeah, now we have evidence that doing that is actually not
15 so good in the long term for your cognitive capacity, but
16 that's okay. What's the cost of a little bit of your
17 cognition?"

18 That's the challenge, is that, you know, when
19 we're talking about treating several hundred patients at one
20 of these smaller centers -- we're not talking about treating
21 thousands of patients at a larger center -- we actually
22 should be able to have several of these centers, or at least
23 certainly when you have a facility with over 60,000 ETV's
24 and another partner with over 30,000 ETV's, be able to treat
25 several hundred of their patients who clearly -- with over,

1 you know, 800 patients alone with head/neck cancer who are
2 going to have meaningful quality of life benefit, we should
3 be able to accommodate that need.

4 MR. HUGHES: A lot of this is based on projected
5 need of people. And so my last question -- and then I'll
6 shut up -- you said that half the people were within --

7 DR. JAGSI: 50 miles.

8 MR. HUGHES: -- 50 miles. So how many of those
9 people are within 50 miles of the two places already
10 approved in the state versus the rest of the population?

11 DR. JAGSI: So I don't know the answer to that
12 question. But again, I don't think that the two places --
13 even if the second one does miraculously become functional,
14 I don't think that the capacity at those two centers is
15 anywhere near the numbers that we're seeing in terms of the
16 need. And so I think there's still a demonstrated need.

17 MR. HUGHES: By -- what? -- wait times?

18 DR. JAGSI: Not by wait times, by incidence
19 numbers and benefits. So based on the clinical benefits
20 that have been demonstrated for proton therapy in minimizing
21 dose to organs that have now been demonstrated to show
22 meaningful, long-term quality of life impact and by the
23 incidence projections of those cancers.

24 MR. HUGHES: Thank you.

25 DR. JAGSI: Thank you.

1 DR. MUKHERJI: Any other questions? Thank you
2 very much. The next presentation is from Craig Stevens from
3 Beaumont.

4 PRESENTATION BY CRAIG STEVENS, M.D.

5 DR. STEVENS: Thank you very much for the
6 Commission hearing my testimony. And Reshma, please send me
7 your business because we have space on our machine, so we'd
8 love to see your patients. So I'm the chair of radiation
9 oncology at Beaumont Health and I oversee the radiation
10 oncology at all of our centers. I'm the former chair at
11 Moffitt Cancer Center in Tampa where I was chair for eight
12 years, and was at MD Anderson when they were bringing up
13 their proton center.

14 I'm a lung cancer guy and I was actually working
15 on the treatment planning standards for lung cancer back 15
16 years ago when I was there, so I've been looking at protons
17 for a long time. So Beaumont safely and successfully
18 installed the commission of the first proton therapy center
19 in Michigan which has allowed us to treat the first adult
20 patient, the first pediatric patient, and also to develop a
21 fair bit of new knowledge and clinical research that we're
22 using that will impact the future applications of radiation
23 therapy with protons throughout the world. In fact, we have
24 new intellectual property on delivering rotational protons
25 just like we've been delivering rotational intensity

1 modulated x-rays now for some years. And that intellectual
2 property is, again, owned by Beaumont. So Beaumont has a
3 long track record of developing novel technologies. We
4 patented the Cone Beam CT technology that's involved in
5 every linear accelerator that's manufactured. We developed
6 adaptive radiation treatment planning, active radium control
7 and the like. We've had significant funding from NIH,
8 intellectual property and other sources and, in fact, last
9 year we published over 90 papers in our department.

10 So we really are an academic radiation oncology
11 department and that's going to become relevant as you see
12 our center. It actually requires a fair bit of academic
13 rigor in order to make these things work. This (indicating)
14 is the beautiful building that we have. It's -- actually
15 the whole center was \$42 million. We have a state of the
16 art treatment room and some beautiful spaces as well.

17 So the reason that protons are important is they
18 go in and they stop. That allows us to paint dose and avoid
19 normal tissue complications. I'd like to focus on the
20 pediatric example here. There's a number of others as was
21 mentioned. But basically if you look at what x-rays do to
22 this young child getting cranial/spinal radiation, you can
23 see a fair bit of dose goes to basically all of the organs
24 of the pelvis, the abdomen and the chest in comparison to
25 protons where essentially no dose goes to those areas. It

1 reduces the chance of second malignancies, heart disease,
2 esophageal strictures, a variety of other lay complications
3 in our most vulnerable patient populations. So our center
4 has pencil beam scanning which adds dose like a 3D printer,
5 so it's very conformal dose distribution. So pencil beam
6 scanning allows you to deliver dose very precisely. We have
7 three different types of in-room imaging that allows you to
8 not only deliver dose, but know where you're delivering the
9 dose into the patient and that's also an important piece.

10 And all of this allows you to deliver more dose to
11 the cancer with less side effects. We also put our
12 pediatric oncology center on the second floor of the proton
13 center so that our most vulnerable patients would have
14 immediate access should they need it. We recruited quite
15 well for our staffing needs. Our physicians come from
16 Harvard, University of Florida Proton Center, and one of my
17 colleagues from MD Anderson who treated patients, treated
18 lung cancer patients there for seven years as a faculty
19 member.

20 We also recruited medical physicists that were
21 extremely well trained and the lead proton physicist
22 actually had installed and commissioned a similar unit, a
23 standalone and single bolt unit in Louisiana. We recruited
24 folks from MD Anderson and the University of Pennsylvania on
25 the physics staff as well. We then sent our staff for

1 dedicated training at two different functioning proton
2 centers. And what we found during all this is that there's
3 really a limited talent pool for experienced staff in proton
4 therapy, and we actually had to pay almost a 20 percent
5 additional surplus for our physics staff to get them to
6 move. So there's quite a learning curve and there's a lot
7 of activity in proton centers right now around the country,
8 and so it's difficult to recruit trained staff.

9 You have to really train them up yourself. Proton
10 therapy commissioning is not like a winnock. So radiation
11 therapy is a fairly straightforward type of treatment to
12 commission. It takes a few months and you're done. Protons
13 is not that way. In fact, each disease site has to be
14 commissioned separately and requires robust development of
15 immobilization for each site. It takes into account the
16 density of the tissue and the density of the immobilization
17 through which the beam has to pass and the reproducibility
18 of that density.

19 And so the dose painting that we can do is
20 dependent on the energy of the incident beam, which
21 obviously we control, and the density of the tissue through
22 which it passes, which we don't always control. Patients
23 lose weight during the course of treatment. Patient may get
24 a sinusitis during the course of treatment which causes
25 fluid density instead of air density and that can shift your

1 proton dose distributions by a centimeter or two. And so
2 all of those things have to be looked at daily and you need
3 to develop a robust immobilization and robust abilities to
4 deal with those day-to-day changes in density that can
5 affect your proton distribution so much. We also had to
6 requeue all of our CT devices to make sure our Hounsfield
7 units were right. Those radiologists in the audience know
8 about Hounsfield units.

9 DR. MUKHERJI: Careful.

10 DR. STEVENS: But we actually had to make sure
11 that those were quite correct because of the criticality of
12 that in our treatment planning. We also had to develop a
13 daily and weekly imaging plan. So do they need crossfire
14 x-rays every day or do they need three-dimensional volume
15 metric imaging every day? As I mentioned with sinus, they
16 may actually need daily imaging and even daily replanning to
17 account for changes in soft tissue density.

18 So we needed to develop an adaptive planning
19 strategy, again, for each disease type, each disease site.
20 The way that you would deal with adaptive planning in the
21 lung is very different than the way you deal with it in the
22 head and neck, and you don't have to deal with it in the
23 brain for the most part. It requires multiple dry runs, and
24 on top of that you have to do a separate case for
25 pediatrics. Some of the cases require anesthesia. And in

1 fact, we're still in the process of commissioning the
2 treatment of tumors that move over half a centimeter because
3 we don't like the way it's done nationally. But the bottom
4 line is that we were able to treat our first patient on June
5 28th of 2017, and it was a patient with a brain tumor and
6 his treatment was 37 seconds long as we painted the dose
7 into his brain. As was mentioned, there's 26 operational
8 centers in the US. Ours is the 25th.

9 There's 11 under active construction. We still
10 have the capacity to treat additional patients. We've heard
11 that the center in Flint is going to open this year. We
12 don't have confirmation of that. And since our center isn't
13 full, the addition of three additional vaults is likely to
14 quadruple the state's capacity. We're happy to provide
15 tours. We've done a number of knowledge hearing events both
16 at the center and around the state.

17 Everybody is welcome to come see our center. It's
18 pretty cool. I'm positive about protons. A little ion --
19 sorry about that. It's always that kind of sad laugh. I
20 think it's funny. Anyway, so we're serving our patients
21 across Michigan. Our first patient treated was from Saginaw
22 and we basically have been treating patients from around the
23 state and around the region, from Illinois, Indiana, and
24 Ohio. You can see that most of our patients that we've done
25 consults on have come from the Detroit metro area, but we've

1 had a number from around the country, around the world. We
2 also had a call from -- they have phones in Afghanistan it
3 turns out. We had a call from there. We had a patient from
4 Australia call us as well, and we have a patient from
5 California that's starting next week. So our center has
6 been open for 6 months and we have treated 47 patients, and
7 we went slowly intentionally so that we could get lots of
8 experience with treating patients and we commissioned our
9 center with really great care.

10 You can't suck the protons out if you deliver them
11 incorrectly, and so we wanted to make sure that we were
12 doing it correctly. But now our center with a single shift
13 is running 12 to 20 patients a day over the last 2 months.
14 We've treated 10 children and we just started our second
15 patient with anesthesia, a 2-year-old. And again, we've had
16 patient referrals from around the state.

17 We also developed a proton therapy access center
18 to sort of speed the ride of our patients so they have a
19 single point of call for all their appointments. Any
20 imaging, testing, consultations, are all arranged through
21 our access center. Importantly, too, we don't want to
22 provide care and then have financial toxicity delivered to
23 our patients, because we will treat no patients without
24 preauthorization or enrollment in the Beaumont imaging care
25 process. We don't want our patients to be sicker from --

1 financially from the therapy than they are from their
2 cancer. And so far, even though one patient required seven
3 peer to peers, so far we've only had one patient that we
4 couldn't get authorization for. So we've actually been
5 pretty relentless and the folks at Acord do not like us,
6 which I'm really fine with. We also have biweekly proton
7 therapy chart rounds where every single patient that's
8 recommended for proton therapy is reviewed.

9 Often they're preplanned on their pretreatment
10 imaging and we can actually do comparison plans of protons
11 versus photons so we can see how much the patients are
12 actually likely to benefit. And if they don't proceed to
13 proton therapy, we present them with other options. In
14 fact, one of the best things for our brachytherapy program
15 has been the proton therapies. So we've actually treated 15
16 patients that came for prostate radiation with the single
17 fraction HDR.

18 DR. MUKHERJI: If you could wrap it up, we're --

19 DR. STEVENS: Okay. We have an ethics
20 committee and we've also done a lot of publishing. So thank
21 you.

22 DR. MUKHERJI: Thank you very much. So if you're
23 positive about protons, how do you feel about electrons?

24 DR. STEVENS: I just had one. Can be negative.

25 DR. MUKHERJI: All right. So thank you. Any

1 questions for Dr. Stevens?

2 MR. MITTELBRUN: Mittelbrun. The previous speaker
3 had some recommendations. Did you have anything to add to
4 that or --

5 DR. STEVENS: Well, what I can tell you is we're
6 in the process of staffing up for our second shift. We're
7 also in the process of a large community outreach program
8 that will, I'm sure, increase the referral base of our
9 center. But right now our center isn't full. We've been
10 using a lot of word of mouth and I think with advertising it
11 will fill up nicely. But if you add three more vaults, I'm
12 not certain that -- I'm not certain what's going to happen.

13 I'm fairly certain that back in 2007 we didn't
14 need a five-room center, which is what we had originally
15 proposed. And I don't know how much more proton therapy
16 centers you need in Michigan, how many more vaults you need.

17 DR. MUKHERJI: Any questions?

18 DR. STEVENS: And there's only 66 pediatric
19 patients, so it's not a huge volume. And we can treat -- we
20 estimate that we'll be able to treat somewhere around 350
21 patients a year. And one of the other things that's really
22 interesting, having looked through a bunch of head and neck
23 plans, I'd say only about a third of head and neck plans
24 actually benefit from protons. So it's not like every head
25 and neck patient needs a proton plan. Again, I'm a lung

1 cancer guy. I actually looked at an IMRT plan on one of my
2 patients and elected to treat the patient with x-rays
3 because I felt the plans were equivalent. So yes, there's
4 times when you absolutely need protons. Retreatments, I
5 think it's very important. But you know, many patients --
6 and without the comparative plans you wouldn't know. But
7 with comparative planning, which is required for most
8 insurance authorizations, you can really see that not
9 everybody benefits.

10 DR. MUKHERJI: Any other questions?

11 MR. HUGHES: Just a quick one. This is a totally
12 unfair question. It's like asking you how much snow we're
13 going to get this weekend.

14 DR. STEVENS: More.

15 MR. HUGHES: If you had to guess -- is it your
16 opinion, is the other place going to open in 2018, if you
17 had to guess?

18 DR. STEVENS: I truly have not enough knowledge to
19 base an educated guess on. You know, the center received
20 FDA approval -- I don't know how, but they did -- but then
21 they've elected not to treat any patients. So I'm not sure
22 what the issues are. I've heard a lot of rumors, but it's
23 rumors and speculation. I haven't talked to the principals
24 about it and I think maybe that's something you guys should
25 talk to them about. And you know, if they're never going to

1 open, then it's probably worthwhile to open the issue again
2 because, you know, I'd certainly consider another center for
3 us. But if that center's never going to open, yeah, I think
4 you have to. But you got to know that and you have to look
5 at it with actual data. Speculation isn't fair to them.

6 MR. HUGHES: Thank you.

7 DR. MUKHERJI: Any other questions? All right.
8 Thank you very much. So what we tried to do is give two
9 centers the opportunity to talk about proton beam and we
10 understand that there's a difference in opinion there. The
11 next -- yes?

12 MS. NAGEL: We can weigh in on the progress of the
13 second one.

14 DR. MUKHERJI: Yes, please. Yeah, thank you.

15 MS. BHATTACHARYA: So this is Tulika. As part of
16 our regular follow-up process we did reach out to
17 McLaren-Flint and asked for an update on their proton beam
18 therapy project. The equipment has been installed. The
19 center has been constructed. And as of January 22nd of this
20 year, they have reported to the department that they expect
21 to start patient treatment in June of this year.

22 DR. MUKHERJI: Thank you very much. We do have
23 public comments. So next is Arlene Elliott on behalf of
24 Trinity Health.

25 ARLENE ELLIOTT

1 MS. ELLIOTT: Good morning. My name is Arlene
2 Elliott and I am here on behalf of Mary Boyd of Trinity
3 Health. She is the chief integration officer of Mercy
4 Health and St. Joe's, which collectively make Trinity Health
5 in Michigan. I'm going to read her comments since she
6 couldn't be here.

7 "On behalf of Trinity Health-Michigan, I would
8 like to thank the CON Commission for taking into
9 consideration our comments regarding the current MRT
10 CON standards.

11 Trinity Health-Michigan offers radiation therapy
12 services in Muskegon, Grand Rapids, Chelsea, Ann Arbor,
13 Brighton, Livonia and Canton. Our seven centers serve
14 thousands of patients annually and provide nearly 10
15 percent of all radiation therapy treatments in
16 Michigan. Our centers include non-special MRT units as
17 well as special purpose MRT units.

18 Across our locations, we have not identified an
19 unmet need for access to proton beam therapy.
20 Specifically, we have not experienced any difficulty
21 coordinating consultations or treatments for our few
22 patients who have required this treatment. We believe
23 that the high cost of proton beam therapy centers,
24 combined with the small number of conditions for which
25 proton beam therapy is the standard of care, requires

1 our profession to use caution in expanding the number
2 of proton beam therapy centers. Therefore, we would
3 encourage this CON Commission to maintain the current
4 CON standards for proton beam therapy until a specific
5 unmet need is identified and that any future change
6 assures proton beam therapy is geographically dispersed
7 in Michigan.

8 Based on the findings from MDHHS' 2017 review of
9 MRT services, we are concerned that the minimum
10 maintenance volume requirement of 8,000 equivalent may
11 not accurately reflect the way radiation therapy is
12 being delivered at some busy facilities. In the short
13 term, and prior to any follow-up compliance actions, we
14 would encourage this CON Commission to establish a
15 lower minimum maintenance volume requirement to ensure
16 that the existing MRT programs are not negatively
17 impacted by anachronistic regulations. Given the very
18 narrow and immediate nature of this specific issue of
19 maintenance volumes, we believe it is appropriate for
20 the CON Commission to make such a change without a
21 workgroup or a SAC.

22 In the long term, Trinity Health-Michigan would
23 support the CON Commission establishing a SAC during
24 the normal review cycle of 2020 to more carefully
25 consider expert opinion and data on current practices

1 and technology including proton beam therapy. An
2 expert panel is necessary to make thoughtful revisions
3 to both the equivalent treatment weights and the
4 volumes required for initiation, expansion relocation
5 and maintenance. We strongly believe that any changes
6 to the equivalent treatment weights must also include a
7 simultaneous review of all volume requirements to avoid
8 significant and unforeseen negative consequences."

9 Thank you.

10 DR. MUKHERJI: Thank you. Any questions for Ms.
11 Elliott? Thank you very much. The next is Dr. Salim
12 Siddiqui from Henry Ford Health System.

13 SALIM SIDDIQUI, M.D.

14 DR. SIDDIQUI: Good morning. As Dr. Mukherji
15 said, I'm Salim Siddiqui from Henry Ford Health System. I'm
16 the senior staff radiation oncologist. I'm also the
17 director of our department's quality assurance committee.
18 I'm also the MR simulation program director and the
19 stereotactic radiation director for the Henry Ford Cancer
20 Institute. I also serve as the medical director for
21 physician partnering.

22 I want to begin by thanking the Commission for
23 this opportunity to provide comments on the CON standards
24 for MRT services, and for considering review of the MRT
25 standards earlier than scheduled. Over the past six to

1 eight months we've realized that the current MRT standards
2 have not kept up with the changes in delivery of care and
3 technology that have occurred in radiation therapy over the
4 past five years. In an effort to deliver the highest value
5 of care, the selection of the most cost effective treatments
6 as -- has resulted in a significant shift from IMRT to
7 complex treatments.

8 This shift decreases cost to patients and payers
9 while maintaining the highest quality and has been supported
10 by the statewide Michigan Radiation Oncology Consortium,
11 also known as MROC. Our commitment to such high value care
12 has earned Henry Ford the MROC's gold card status. However,
13 in the current standards, such as shift decreases ETV's, as
14 IMRT is weighted at 2.0 ETV's and complex is weighted at
15 1.25 ETV's.

16 Now, this may be a disincentive to appropriately
17 offer complex treatments over IMRT. Moreover, improvements
18 in technology have resulted in essentially the same
19 treatment time for IRMT and complex treatments. So the
20 current weightings no longer accurately reflect their
21 relative treatment times. In addition, the volume
22 requirements need to be reevaluated. Currently the MRT
23 service operating 5 days a week, 8 hours a day must generate
24 at least 4 ETV's per hour just to meet the minimum volume
25 requirement of 8,000 ETV's per year. As most treatments

1 today are either complex or IMRT, the average facility
2 cannot meet the minimum volume requirements as revealed
3 during the compliance audit last year when the department
4 found that 30 percent of the existing service is well below
5 minimum volume standards. Finally, we at Henry Ford are
6 honored to have the first realtime MRI guided radiation
7 therapy on the ViewRay MR Linac, a new FDA-approved
8 technology now at our Henry Ford Cottage site.

9 This novel technology is being pursued by other
10 systems in Michigan as it will significantly decrease the
11 risk of toxicity while improving outcomes for patients that
12 are treated. However, it requires significant additional
13 time as it involves realtime MR tracking such that the
14 radiation beam turns on only when the tumor is within the
15 treatment field and turns off when the tumor moves out,
16 thereby protecting surrounding normal organs.

17 The current weightings need to be updated to
18 accommodate this additional time. It's also important to
19 note that treatments on the ViewRay MR Linac are not more
20 expensive than treatments in other units, so thereby
21 providing even higher value care for cancer patients in the
22 state of Michigan. For these reasons, we would like to
23 request a reevaluation of the weights and volume
24 requirements that account for changes in technology and to
25 high value care and ensure health care resources are

1 utilized efficiently. We believe this work is perfectly
2 suited for a work group and we'd engage with other MRT
3 services across the state and have received very positive
4 feedback and a strong interest to work together to find a
5 best solution. Therefore, we ask for your support in
6 forming a work group in the coming months with the plan to
7 bring back recommendations before the end of this year.
8 Thank you again for your time and I'd be happy to answer any
9 questions.

10 DR. MUKHERJI: Thank you very much. Any questions
11 for Dr. Siddiqui? Okay. Thank you. The next card I have
12 is from Marlena Hendershot from Sparrow Health System.

13 MARLENA HENDERSHOT

14 MS. HENDERSHOT: Good morning. My name is Marlena
15 Hendershot. I am the director of strategic planning at
16 Sparrow Health System. I'm new in this role, so this is
17 only my second CON Commission meeting, so I apologize in
18 advance if I'm just a little nervous. Thank you for this
19 opportunity to provide comments regarding the CON standards
20 for MRT services.

21 The administrative director of our cancer center
22 had planned to be able to speak to you today but
23 unfortunately had to stay back for a survey, therefore, I'm
24 going to try to do my best to deliver his message. We at
25 Sparrow believe the MRT weightings and volume requirements

1 are in need of review and updating due to significant
2 changes in technology and patient care over the last five
3 years. Based on the compliance review conducted last year,
4 almost 30 percent of existing providers had to enter into
5 compliance settlement agreements based on low-weighted
6 volumes in 2015. Luckily Sparrow was not one of those, but
7 only because the department determined we were trending
8 upward and close enough to the minimum volume.

9 The facilities that weren't so lucky have until
10 the end of 2019 to meet minimum volumes, but because the
11 weightings are so outdated it is extremely difficult to meet
12 that deadline without an update to the standards before
13 then. We realize these are not scheduled for review until
14 2020, but ask that you form a work group to review them
15 early. Thank you for your time. I'd be happy to try to
16 answer any questions you would have.

17 DR. MUKHERJI: Thank you very much. Any questions
18 for speaker? Thank you. The next I have is Sean Gehle from
19 Ascension.

20 SEAN GEHLE

21 MR. GEHLE: Good morning, Mr. Chairman. Thank you
22 for the opportunity to provide some additional comments
23 regarding MRT Standards. I won't repeat what's already been
24 said, and I think Dr. Siddiqui did a nice job of explaining
25 the issue for you. On behalf of Ascension Michigan, I am

1 the chief advocacy officer. We support the formation of a
2 work group to look at the weightings. The weights and
3 volume requirements in the MRT Standards have not been
4 updated, as has been said, in some time. And as a result,
5 we don't believe that the current weights accurately reflect
6 the amount of time the various procedures take on the
7 machine due to significant changes in technology in patient
8 treatment plans since the last time they were reviewed.

9 In addition, it would at least appear that the
10 minimum volume and expansion volume requirements are perhaps
11 too close together and should be evaluated to ensure that
12 the standards measure as accurately as possible the
13 utilization of these MRT units. We believe all of these
14 updates would be suitable for a work group where all
15 interested parties could come together to build consensus
16 around the appropriate weights and volume requirements.

17 We also believe that this work group should be
18 limited in scope to just this issue. Thank you for your
19 time. I'd be happy to answer questions.

20 DR. MUKHERJI: Thank you very much. Any questions
21 of the speaker? Thank you, sir.

22 MR. GEHLE: Thank you very much.

23 DR. MUKHERJI: The next speaker is Thomas Lanni
24 from Beaumont Health.

25 THOMAS LANNI, JR.

1 MR. LANNI: Good morning, Mr. Chairman,
2 commissioners. My name is Thomas Lanni. I'm the vice
3 president for oncology medicine and rehab services at
4 Beaumont Health. We understand that some MRT providers are
5 requesting an early review of MRT Certificate of Need
6 standards to review the equivalent treatment visit
7 weightings for MRT visits. This request was prompted by the
8 department's compliance review of MRT volumes across the
9 state.

10 While it's beneficial to periodically review these
11 weightings, Beaumont does not believe there's an immediate
12 need to do so and does not support moving the review up from
13 its regular three-year cycle. All of Beaumont's MRT
14 facilities were part of the department's compliance review
15 and will be closing due to low volume. The other
16 facilities, however, all meet minimum volumes in 2015, '16
17 and '17. Thank you for the opportunity to provide public
18 comment and I'll be happy to answer any questions.

19 DR. MUKHERJI: So I guess I'll ask why do you
20 think there's a big discrepancy between -- we've heard two
21 systems ask for moving the process up and forming a work
22 group to look at weightings, but your system appears not
23 to -- have a different opinion regarding that.

24 MR. LANNI: I think for us at this point we are
25 seeing growth in volumes and so we're making up for

1 potentially some of those changes. But we do provide
2 treatments similar to standard of care that have reduced
3 fractionation (pronouncing) for patients, but at the same
4 time we have also grown. So we have not seen that drop in
5 volume overall.

6 DR. MUKHERJI: So is it a growth in actual
7 patients coming in, in your opinion, or is it a shift to a
8 higher weighting of IMRT versus complex?

9 MR. LANNI: We actually shifted from IMRT to more
10 complex care over the last couple of years based on some
11 differences of clinical data that has come up. So we have
12 actually reduced IMRT treatments over the course of time.

13 DR. MUKHERJI: Do you participate in the MROC?

14 MR. LANNI: Yes, we do.

15 DR. MUKHERJI: You do. Do you know where you
16 stand in your MROC data at all?

17 MR. LANNI: I do not at this time. I'm sorry.

18 DR. MUKHERJI: Any questions? All right. Thank
19 you.

20 MR. LANNI: Thank you.

21 DR. MUKHERJI: Next speaker is Tony Denton from
22 Michigan Medicine.

23 TONY DENTON

24 MR. DENTON: Thank you and great to be back again.
25 I feel like I'm kind of the bogeyman in the room with

1 regards to the proton conversation. In December
2 Dr. Lawrence and I came and made some comments about what he
3 thought was important. And I just wanted to bring us back
4 to what we thought was a need to clarify the intent of the
5 existing standards, because, as you know, at Michigan we did
6 wait, to your point about cost, wanting the cost to come
7 down.

8 And the way that the standards are written do seem
9 to focus on need, looking at activity thresholds as the
10 basis as prime criteria number one. As Dr. Jagsi mentioned,
11 we have double the threshold. So as we looked at the
12 standards and tried to apply them to our situation, we said,
13 "Yes, we need it." When we looked at the collaboration
14 requirement, we found a partner and said, "Yes, we meet it."

15 So when we then embarked upon trying to pursue
16 application, we were told that there was a 40-percent
17 threshold, 40-percent rule, which meant that if you have a
18 partner, you and the partner have to be 40 percent of those
19 providers that exceed 30,000 ETV's. For as long as anyone
20 can count, there were 5. So we thought, "Yes, we meet it."
21 Then we found that there was actually a sixth in the most
22 recent year reported. So we went from 40 percent to
23 potentially 33 percent. So we're talking about plus/minus 7
24 when we've already demonstrated that we've exceeded the
25 threshold on our own and with a provider to meet what we

1 thought was the overall intent of the Certificate of Need as
2 written. So the question that we raise is why is the
3 40-percent rule there? If activity can demonstrate need and
4 collaboration can demonstrate an intent to try to reduce
5 costs, what is the reason for that third qualifier as
6 Dr. Jagsi mentioned? That's the point of what we were
7 trying to get at in terms of suggesting that it might be a
8 need for early review, because for ten years there have been
9 no applications for a proton.

10 Cancer as an incidence disease is growing. It
11 takes 2 or 3 years after approval to get a center up. So if
12 you wait 'til 2020, and if we weren't so lucky to then be
13 able to qualify and get one approved, we're now talking
14 about 2023 to 2025 before we provided access to care for
15 patients who need it in our integrated comprehensive cancer
16 care center. So I ask you to think about those particular
17 aspects of how you would delay need if you choose to delay
18 review in considering the question regarding the proton
19 beam. Thank you.

20 DR. MUKHERJI: Any questions for the speaker?

21 MR. HUGHES: Could you articulate to me how this
22 is going to reduce cost?

23 MR. DENTON: Well, we have an integrated cancer
24 center. And our patients, they come for all kinds of
25 diseases and they're treated onsite. When we have to go

1 through a process of transferring them to another facility,
2 there's costs to the patient and the family, there is cost
3 of the care modality, because we now have to coordinate care
4 with other providers. If other issues come up, there's
5 fragmentation in the care of going from one to the other, so
6 the transition costs and having to have a different level of
7 coordination when we can't keep the patient onsite to treat
8 all of their needs at one facility.

9 MR. HUGHES: So this third one would be located
10 where? Within how many miles of the other two?

11 MR. DENTON: For us it would be in Ann Arbor.

12 MR. HUGHES: Yeah. The rest of the state?

13 MR. DENTON: We treat patients in every county of
14 the state of Michigan and have patients come from all over
15 the state.

16 MR. HUGHES: And that's okay for them?

17 MR. DENTON: Well, it provides access to the whole
18 state.

19 MR. HUGHES: Just seems to spend \$50 to make it a
20 little bit more convenient for people in Ann Arbor versus
21 anywhere else in the state where we already have two, I'm
22 having a hard time -- I'm not even full understanding the
23 cost savings there, but I could be missing something.

24 MR. DENTON: Well, I think what we're all missing
25 is why did we put the standards in place the way that they

1 are with regards to the activity? As I said, we treat over
2 double the threshold which shows and demonstrates the need.
3 We're not able to provide that level of care for patients
4 who need it. And integrated care for us is patient-centered
5 and an important philosophy. I do agree with what you said
6 earlier about the cost of the business model, but that's why
7 I said we waited for the cost to come down to integrate it
8 so that it's across a broad population, how to treat the
9 care of that population.

10 In regards to other providers, I think you heard
11 earlier that Beaumont is going to a second shift. It's
12 projected that they're going to be full at some point.
13 We're saying that we have demonstrated the Certificate of
14 Need standards that we have the activity to take care of a
15 number of patients at our site.

16 MS. GUIDO-ALLEN: I'm going to take you back to
17 our -- Guido-Allen -- to our discussion earlier in the
18 meeting, the fragmentation of care, having to leave the
19 health system, move to -- it's okay for the bone marrow
20 transplant patients to have to go to other systems, but not
21 for your proton beam patients. Can you explain why the
22 standards are different?

23 MR. DENTON: I will try.

24 MS. GUIDO-ALLEN: From the patients and families
25 perspective, yeah.

1 MR. DENTON: Yeah. It's hard to make the
2 distinction between the two. I don't want to try to argue
3 one versus the other, but there's a difference in terms of
4 the history, the evolution of the standards for both. For
5 proton therapy as a form of radiation therapy, it's been in
6 existence for a long time. And the way that the BMT came
7 about, it was based on other providers already being in that
8 space.

9 I can tell you that I hesitated for a long time
10 about how do you make that juxtaposition between the two
11 topics. But for us, it really is about fragmentation for a
12 population that is in greater numbers.

13 DR. MUKHERJI: Any other questions for the
14 speaker? Thank you very much.

15 MR. DENTON: Thank you.

16 DR. MUKHERJI: That is the last public comment
17 card I have for MRT. Would anybody like to speak on any of
18 the topics that we heard? Hearing none, I guess we move on
19 to the commission discussion. So I will give my opinion as
20 to where we are in space. My understanding is this is not
21 supposed to come up for review until next year; is that
22 correct, Elizabeth?

23 MS. ROGERS: This is Brenda. 2020.

24 DR. MUKHERJI: 2020. Okay. So the reason it was
25 put on the agenda for this meeting of this year is that one

1 of the options for the Commission is to do nothing and wait
2 until it comes up for its normal review. The other option
3 is -- well, I should say the reason it was moved up was
4 because of the testimony we heard at the last meeting for
5 proton beam from some of the health systems in the state,
6 and then also there was public testimony that was brought to
7 everyone's attention regarding the weighting. So we opted
8 to at least put it on the agenda for this meeting.

9 So my understanding is that we could wait until
10 next year, until the normal cycle, or we as a Committee have
11 the option to open the standards -- I think I have the
12 terminology correct -- open the standards to either a work
13 group or a SAC. Did I summarize that correctly?

14 MS. ROGERS: Uh-huh (affirmative).

15 MR. MITTELBRUN: Is it next year or two years?

16 DR. MUKHERJI: Two years. I'll open it up for
17 discussion.

18 MS. BROOKS-WILLIAMS: Commissioner
19 Brooks-Williams. My question is to the department. So the
20 concerns about the weights and the volume seem compelling to
21 me for a work group action, but I think it's compelling
22 because it seems to be that the organizations that are
23 struggling with that feel that they're at risk if we were to
24 wait until that 2020 because I'm assuming they continue to
25 go under compliance review. Is that accurate, that if we

1 did nothing and the standard was as it was related to the
2 weights and the volumes, that there's risk for programs?

3 MS. NAGEL: So many of the providers that were
4 under compliance action are now in a settlement agreement to
5 meet that volume. So it's hard to say risk, but we do
6 enforce the standards as they're written. And so I don't
7 know that I can -- if you're asking if we're going to
8 continue compliance --

9 MS. BROOKS-WILLIAMS: Maybe a different way to ask
10 it is there are consequences in this window of time. So to
11 do nothing now means between now and '20 there could be more
12 people that fall out and are noncompliant.

13 MS. NAGEL: Yeah.

14 MS. ROGERS: But also keep in mind even if the
15 Commission opens this up and makes changes to the standards,
16 it's proactive. It does not -- it's not ret- --
17 prospective. It's not retroactive.

18 MS. BROOKS-WILLIAMS: Understood.

19 MS. ROGERS: So unless they come in for some
20 reason under the new set of standards, they're going to
21 still be subject to the standard that they're under. So
22 just so everybody's aware.

23 MS. CLARKSON: This is Commissioner Clarkson.
24 What does the department recommend?

25 MS. NAGEL: I'm sorry. I --

1 MS. CLARKSON: What does the department recommend?

2 MS. NAGEL: We did not make up a formal
3 recommendation on this topic because it wasn't part of the
4 normal review and so we don't have a prepared recommendation
5 on whether to open the standard and look at the weights now
6 or to not.

7 MS. CLARKSON: Thank you.

8 MR. MITTELBRUN: Mittelbrun. I'm a little
9 confused. You mentioned the compliance audit and the
10 settlement. And when does the settlement period end? I'm
11 assuming it's before the 2020?

12 MS. BHATTACHARYA: For most of the providers,
13 without looking into individual agreements, I believe it's
14 end of calendar year 2019.

15 MR. MITTELBRUN: Okay. Which is before the
16 review. And I'm just trying to -- Brenda, if I understood
17 you correctly, because the settlement agreement period ends
18 the end of let's say 2019, if we do the work group and make
19 some changes, it wouldn't affect them under that settlement
20 agreement? It'd have to wait until after the settlement
21 period ends?

22 MS. BHATTACHARYA: So what Brenda said is correct.
23 So any CON approval and the current settlement agreements
24 for Cardiac Cath and MRT are under the current review
25 standards. But there is also a clause in one of the terms

1 of the settlement agreement, if there is a new standard that
2 goes into effect before the end of calendar year 2019, the
3 provider has the choice to request to come under that new
4 standards.

5 MR. MITTELBRUN: Okay. That makes sense to me.
6 Thank you.

7 MS. BHATTACHARYA: It's not automatic.

8 MR. MITTELBRUN: Right. That makes sense. So
9 this is still Mittelbrun. So the 40 percent, I'm trying to
10 understand it. You know, we've heard some comments. Why is
11 the 40 percent there and what is the rationale for that
12 additional measure, I guess?

13 DR. MUKHERJI: For proton.

14 MS. ROGERS: Yes, for proton.

15 MR. MITTELBRUN: Yeah, based on the test- -- I'm
16 sorry.

17 MS. ROGERS: This is Brenda. Just going back
18 historically -- and I think we had this discussion. This
19 came up, I believe, at the December meeting as well. It was
20 a SAC/work group, et cetera, that worked on this and I
21 believe it was a SAC at the time that worked on those
22 standards and it was a collaboration of everything that was
23 available at the time. This was a mechanism that they felt
24 was important. If you're going to provide this service in
25 the state of Michigan, this is one of the things, one of the

1 requirements you need to meet, and the Commission agreed.

2 MS. GUIDO-ALLEN: So this is Guido-Allen. I'd
3 like to make a motion that we keep the standards as is and
4 review at the regular scheduled time, 2020.

5 DR. MUKHERJI: Okay. So we have a motion on the
6 table suggesting that we keep the standard as is and then
7 review at the normal cycle. We have a motion on the table.
8 Anybody like to second?

9 MR. HUGHES: I'll second.

10 DR. MUKHERJI: We have a second. So we have a
11 motion on the table and we have a second indicating that we
12 keep the standards as is until 2020. So Commission
13 discussion?

14 MS. BROOKS-WILLIAMS: Commissioner
15 Brooks-Williams. So I guess I'm just speaking to the fellow
16 commissioners. Not really discussion, but just a comment.
17 I would hope that we would look to have a work group to --
18 not on the proton, because I realize we've got several
19 issues that are here. I don't have the path or the answer
20 to that.

21 But I do think that if we have organizations that
22 are saying that there has been change to the weights related
23 to the complexity and that we could be incenting (sic)
24 delivering the care in such a way to get to a certain weight
25 or volume -- again, not to suggest that I fully know

1 everything that's said. But I think if there's agreement
2 and once that group -- to have a work group which could come
3 back to us and say there is no path that's different than
4 the one that's there today, 2020 feels far to me to defer
5 that conversation. So obviously vote how you feel, but I
6 would hope that we wouldn't support the motion as stated and
7 at least allow the work group. And I respect that the
8 motion is the whole activity and not speaking on the proton
9 section, but I would like to at least have a work group on
10 the MRT.

11 MR. MITTELBRUN: This is Mittelbrun again. I
12 agree with that completely. That was kind of my thought
13 because obviously the treatment has changed between what it
14 was to more complex and so on. And is there any harm of
15 having a work group look at it and report back? I mean --

16 DR. MUKHERJI: I'll just go ahead and chime in. I
17 guess I've been in this room for many years -- not this
18 room, but several rooms. Years ago there was a work group
19 that was formed. I think Commissioner Keshishian was the
20 chair of that work group and I think I was vice chair of
21 that group in which we tried to tackle the weightings
22 through a work group. And I think a year later there were
23 some unintended consequences of doing that through the work
24 group, and it's something that has been gone on back and
25 forth. And we had to make some -- I don't know what the --

1 I forget what we call those amendments, but they were you
2 would say important amendments that were made off cycle. We
3 also -- when we look at weightings, I know there are some
4 challenges here with nursing beds as well, too. And so my
5 only concern is that -- or I guess concerns. If we do open
6 up the standards, I would rather see it be a more formalized
7 process.

8 I'm not sure how many of the commissioners have
9 actually been in a work group, but typically it's anywhere
10 from two to three meetings, and it's interested parties that
11 show up and those interested parties typically, if you will,
12 already have the methodology worked out. It's almost having
13 the answers to the test already before you've actually seen
14 the test. So my personal thought is if we're going to open
15 it, I would rather do it through a SAC process because it's
16 set by state statute, it is transparent, and we know the
17 individuals that will be on that committee with a formal
18 chair and eventually vice chair.

19 MR. HUGHES: If we did the SAC, can we limit the
20 scope of what they're looking at in the standards?

21 DR. MUKHERJI: We can put that in the charge.

22 MS. ROGERS: Absolutely.

23 MS. GUIDO-ALLEN: Then I amend my motion to
24 include a SAC to look at just the MRT standards weighting.

25 DR. MUKHERJI: So you're amending your motion to

1 have a SAC. And when would the SAC -- if you limit to
2 move -- are you suggesting open the standards up?

3 MS. GUIDO-ALLEN: Yeah, open the standard.

4 DR. MUKHERJI: And then that opening the standards
5 would be a SAC?

6 MS. GUIDO-ALLEN: For the MR weighting; MRT
7 weighting.

8 DR. MUKHERJI: For look at MRT weighting only?

9 MS. GUIDO-ALLEN: Uh-huh (affirmative).

10 MS. ROGERS: This is Brenda. Weights and volume?
11 Because those are the two issues that were brought up.

12 MS. GUIDO-ALLEN: Yes; yes.

13 MS. ROGERS: And then no change to the proton beam
14 part?

15 MS. GUIDO-ALLEN: Correct.

16 DR. MUKHERJI: So I just have a question for the
17 department before we -- I think you have a motion. If a SAC
18 meets and the chair or the group -- I'll take whatever the
19 group wants me to do -- and we set up an agenda, does the
20 SAC have the flexibility to discuss any other topics that it
21 sees fit if it's -- we've had that conversation before, I
22 think.

23 MS. ROGERS: This is Brenda. I'll turn to Joe,
24 but typically in the past when you've written the charge up,
25 the charge is specific, but sometimes there is some leeway

1 written into it. But if you are going to make the charge
2 specific, then they are going to be limited to that.

3 MR. POTCHEN: And you can also direct the charge
4 the SAC is not supposed to look at X, Y or Z.

5 MS. ROGERS: Right.

6 MR. POTCHEN: So you can limit it that way. We
7 have gone broader, but if you say, "You can look at this,
8 but you cannot look at that," that would be specific on
9 limiting what they can look at.

10 MS. ROGERS: Right.

11 MS. CLARKSON: This is Commissioner Clarkson. If
12 we do this, does it still come open again in 2020? Would it
13 still be reviewed in 2020?

14 MS. ROGERS: This is Brenda. Yes. It remains on
15 the same cycle of review and that's what happened with BMT,
16 just as an example.

17 DR. MUKHERJI: So one other question for the
18 commissioners because I want to be as transparent and as
19 concise as much as I can. Can the Commission actually vote
20 on the charge of a SAC if it heads to a SAC?

21 MS. ROGERS: This is Brenda. Yes, the Commission
22 does not need to delegate drafting the charge to the chair.
23 I mean, the Commission as a whole can vote on that charge.
24 So it could be they could delegate you to draft it, but then
25 bring it back to approve.

1 DR. MUKHERJI: So just to the current state as to
2 what's on the table, my understanding is that we have a
3 motion on the table that initially then was amended which
4 says that -- to form a SAC. And I think we did have a
5 second, so I think the second carries over because it was a
6 friendly amendment; correct?

7 MS. ROGERS: Yes.

8 DR. MUKHERJI: So the question I would ask, since
9 we're in the discussion period, is does the group want to
10 limit the charge of the SAC or is it going to be up to me or
11 what do we want to do? How strongly? Because the two main
12 issues are volumes/weight on proton.

13 MR. HUGHES: I would like to specifically limit it
14 to not include the proton.

15 MS. LALONDE: I agree.

16 DR. MUKHERJI: Okay. So does that require a
17 separate motion or --

18 MS. ROGERS: This is Brenda. I mean, that's
19 actually what your motion already states, so --

20 MR. MITTELBRUN: So this is weighting and volume
21 issue, all those things that --

22 MS. ROGERS: Your motion already states to make no
23 changes to proton beam therapy requirements, but review the
24 volumes and weights by a SAC.

25 DR. MUKHERJI: And limit that?

1 MS. ROGERS: Correct.

2 DR. MUKHERJI: I just want to be as clear and --

3 MS. ROGERS: Yup; yup.

4 DR. MUKHERJI: -- as transparent as we can be. So
5 just to summarize, we have a motion on the table with a
6 second to reopen the standards off cycle, if you will, and
7 the specific charge would be to look at the weightings and
8 volumes through a SAC. That's the motion on the table. Is
9 there further discussion?

10 MR. MITTELBRUN: Call for the question.

11 DR. MUKHERJI: Okay. We have call to question.

12 All in favor of the motion on the table say "aye."

13 (All in favor)

14 DR. MUKHERJI: All against? Okay. That motion
15 carries. We just have a couple -- so we're right at 11:30.
16 Is this going to go quickly or should we take a biologic
17 break or are we --

18 MS. ROGERS: I think it'll go quickly.

19 DR. MUKHERJI: Okay. All right. So next is
20 the -- agenda item number ten is FY 2017 CON Annual Activity
21 Report.

22 MS. BHATTACHARYA: This is Tulika. So this is the
23 department's 29th annual report to the Commission. The
24 detailed report is in your packet. And since I was told to
25 be quick, I'm not going to go over the whole report. So I

1 just want to point out, as you can imagine and you probably
2 know, there are lots of activities that goes on in the CON
3 program starting from processing LOI's to applications,
4 issuing decisions on time, following those projects up to
5 make sure they're being implemented on time, and if they are
6 not being implemented on time, what's going on, if you need
7 extension, and then finally the compliance and monitoring of
8 those established facilities and services.

9 So just on page 98 of your packet, you can look at
10 table one. It tells you that we are on time in terms of
11 processing letters of intent. Although our numbers are down
12 compared to the previous years in terms of LOI's and
13 applications -- but we continue to be on time. On page 100
14 of the packet, you do see we issue all the decisions within
15 the required time frame for nonsubstantive and substantive
16 reviews, which are 45 and 120 respectively.

17 The numbers are a little higher this year because
18 we also have seen a lot of complicated projects where the
19 applicant requested more time to give us enough information
20 so that we can approve their project instead of denying them
21 on the 45th or 128th day. Then on page 101, again, just the
22 decision chart. We have issued all those decisions on time.
23 There wasn't any comparative review legally or technically,
24 but we did have a big group of psychiatric special floor bed
25 applications for geriatric projects. The applicants kind of

1 cooperated and coordinated with each other to reduce the
2 number of beds requested so that they don't get into a
3 comparative review. So technically we didn't have to do a
4 scoring, but there was a lot of work involved in that and we
5 thank the applicants for their cooperation through the
6 process. We have successfully awarded all of the geriatric
7 special pool beds throughout the state and to psychiatric
8 hospitals and waiting for those to be established.

9 On page 102 it's a nice figure where you can see
10 in the map, like, where most of the projects are and
11 obviously southeast Michigan is -- has the most number of
12 projects. So if you look at page 104, that's the activity
13 comparison table. And as I had said, the number of
14 applications are down, but still the number -- the dollar
15 amount that we have approved as a total for Michigan's
16 health care system, it's about \$104 billion in capital
17 expenditure as we have seen more and more big capital
18 expenditure projects last year.

19 The last table I would like to point out is table
20 13 on page 105. So that's a comparison, what is the
21 existing capacity in our state and what need services we
22 have approved. You will see we have approved two new FSRF's
23 in the state. There are two hospitals, but those are not
24 two acute care hospitals. Those are long-term acute care
25 hospitals which utilizes existing beds from a hospital and

1 set up patients typically are only needing long-term acute
2 care under specific CMS rules. We approved 3 new nursing
3 homes. We approved 7 new psychiatric hospitals or units in
4 the state last year. That's quite a bit. And then the next
5 chart, table 14 -- I know compliance has been a hot topic
6 last year, so we continue to follow up projects to ensure
7 they're being implemented. And if they don't -- if they're
8 not being implemented, we expire them.

9 So you see the numbers. There have been 78
10 projects that we have expired. The compliance orders, they
11 include the settlement agreements and some other incidents,
12 specific compliance actions that I report to you in your
13 quarterly report, so 54 in total. And that's about it. If
14 you have any questions on any of this data, I'll be happy to
15 answer.

16 MR. HUGHES: Just curious. Who is the other air
17 ambulance?

18 MS. BHATTACHARYA: Air ambulance?

19 MR. HUGHES: Yeah. There was one of two.

20 MS. BHATTACHARYA: I can double check and give you
21 that information. I don't have the background data with me
22 today.

23 MR. HUGHES: Okay. Just curious. Thank you.

24 MS. BHATTACHARYA: Yeah.

25 DR. MUKHERJI: Any other questions? Do we need an

1 approval for this or that's information?

2 MS. ROGERS: This is Brenda. This is simply
3 information for the Commission.

4 DR. MUKHERJI: Okay.

5 MS. BHATTACHARYA: I'd just like to take a couple
6 minutes to thank Abigail Burnell, our project coordinator,
7 for collecting and analyzing all this information from our
8 online application system, and also thanks to Jack Ho and
9 Katie Timer for diligently following up and making sure the
10 annual server data is correct. So that's why we can get to
11 you the most recent -- last year's data and review of our
12 application and advise the Commission on, you know, the
13 trends and the numbers and things like that and what needs
14 to be changed.

15 And also, last but not the least, my review team
16 of Joette, Matt and Perry. And, like, the track record of
17 never being late in issuing a decision, all the credit goes
18 to them and they do an excellent job in making sure we are
19 approving what needs to be approved and the hundreds of
20 hours that we spend in consultation in order to achieve that
21 goal. So I just wanted to thank my team for that.

22 DR. MUKHERJI: Are they here?

23 MS. BHATTACHARYA: Stand up.

24 DR. MUKHERJI: All right. We have one public
25 comment card from David Walker from Spectrum.

1 DAVID WALKER

2 MR. WALKER: Again, I'll try to be very brief. I
3 realize I'm one of the last key things standing between you
4 and lunch. Again, David Walker with Spectrum Health. I'm
5 going to take you back down memory lane here. During the
6 December meeting, the Commission voted to reject draft
7 language updating the CON review standards for surgical
8 services. My impression was that the Commission's concern
9 with the language was largely due to the changes related to
10 vascular access centers.

11 However, included in that draft was a modification
12 to the previously approved changes to the standards that
13 would allow health care systems to initiate new surgical
14 service facilities based on current system resources. As
15 you may recall, Spectrum Health had concerns that without
16 this additional modification, systems would still experience
17 an administrative burden by having to navigate identifying
18 specific physicians and their cases to commit to a new
19 facility and ensuring physicians understood the new process.

20 The department presented language that would
21 address our concerns by exempting applicants from sections
22 11(2)(a) and 11(2)(b) of the standards. My understanding is
23 that the department did support this change. Further, based
24 on conversations during previous CON Commission meetings, it
25 also seemed the Commission was supportive of this change.

1 As such, Spectrum Health respectfully requests that the
2 Commission allow the department to bring back this language
3 exempting applicants, initiating a new surgical facility
4 under common ownership, from sections 11(2)(a) and 11(2)(b)
5 of the CON review standards for surgical services for
6 consideration at the Commission's March meeting.

7 In doing so, the previously approved surgical
8 standards would be improved to ensure the administrative
9 burden imposed on health systems is relaxed while ensuring
10 access to quality care. Thank you very much for your time.
11 I would be happy to answer any questions.

12 DR. MUKHERJI: Any questions for Mr. Walker?

13 Thank you.

14 MR. WALKER: Thank you.

15 MS. ROGERS: Have you decided what you'd like to
16 do?

17 DR. MUKHERJI: Maybe you can provide me some
18 context as to what our options are?

19 MS. ROGERS: This is Brenda. I mean, it's really
20 up to the Commission. As Mr. Walker stated, you did vote
21 down the entire set of standards at the time, but there was
22 some language in there that was carryover from the previous
23 set of language that did move forward on the surgical. This
24 exemption piece was kind of an afterthought, but instead of
25 delaying the surgical standards, we moved it through, and

1 then the second piece to follow was going to be the vascular
2 access and that exemption -- that added exemption language.
3 So we have the language. We just have to take it and
4 retract the vascular access out. So it could be brought
5 back to the Commission if the Commission chooses to do that
6 and we can bring it back for potential proposed action. So
7 it's really up to the Commission.

8 DR. MUKHERJI: Does the department have an opinion
9 on this?

10 MS. ROGERS: We're neutral as far as I know.

11 MS. NAGEL: Well, we do have a comment actually.

12 MS. BHATTACHARYA: And I don't know if it needs to
13 be amended or not. That's not my comment. I just have a
14 question for Dave. The Commission did make the changes that
15 are needed to avoid submitting individual position
16 commitment forms and they asked the department to develop a
17 form, institution specific. We have developed that. It's
18 on our website and it does list what is required and what is
19 not required. Have you reviewed that and do you still have
20 concerns?

21 MR. WALKER: Thank you. I have reviewed the
22 language.

23 MS. BHATTACHARYA: In the form?

24 MR. WALKER: Excuse me. Yes, the form. My
25 concern would be that it seems, though, if you read the

1 standards, it will technically say that you have to provide
2 that although the form is not included. And I'm not saying
3 that the Commission -- or excuse me -- the department is
4 going to hold anyone to that standard because of the form.
5 But let's say 10, 15 years from now there's a change, the
6 department's brand-new and they look at the language.
7 They're going to see that and say, "Well, they should have
8 been supplying this information."

9 It's a very technical -- it's a very technical
10 change. But that's just my concern. I do appreciate the
11 form. I did look at it. I think it was -- I liked it. But
12 again, my concern would be for another interpretation down
13 the road.

14 DR. MUKHERJI: So is this a substantial change or
15 is this something that can be done offline? Because it
16 sounds like overall you're okay, you're just worried about a
17 small syntax.

18 MS. ROGERS: This is Brenda. There is no offline.
19 If you open up the standard even for a technical -- I'm
20 going to say "technical" -- technical edit, it still has to
21 go through the full process of Commission taking proposed
22 action, putting out for public comment, coming back to the
23 Commission for final action, going to the JLC, you know, as
24 appropriate, and the governor as appropriate. So it's got
25 to go through the full process regardless of the -- minor

1 the change may seem.

2 DR. MUKHERJI: So is this a substantial change or
3 nonsubstantial change?

4 MS. NAGEL: I mean, but I think Brenda's point is
5 it doesn't matter if it's substantial or not substantial.

6 MS. ROGERS: Right.

7 MS. NAGEL: It's going to go through the same
8 process.

9 MS. ROGERS: Right. And it sounds -- and I
10 think -- and Tulika can even correct me -- but I think their
11 interpretation of the standard, they have handled it through
12 the form process. So having said that, I think it is more
13 of a technical edit in nature versus a substantive change
14 because we've made the substantive change as far as not
15 requiring all of the individual -- right; yeah. So you
16 could -- that's the other thing.

17 It could be the next time the standards get opened
18 in its next review, it could be clarified at that point in
19 time if it's still necessary. So I think it is. I think
20 it's more of a clarifying, technical edit than anything
21 because I think we're already handling it on the department
22 side of it, I believe.

23 MR. POTCHEN: When is this up again?

24 MS. ROGERS: 2020.

25 MR. POTCHEN: So we can see what happens in two

1 years?

2 MS. ROGERS: Uh-huh; yeah.

3 DR. MUKHERJI: Is that okay with you?

4 MR. WALKER: I will survive.

5 DR. MUKHERJI: You will survive?

6 MR. WALKER: I ran this by some attorneys and
7 that's why there's all the technical concern. No offense,
8 Joe. Thank you.

9 DR. MUKHERJI: Thank you. Thank you very much.

10 So do we have to vote on that or we're just --

11 MS. ROGERS: There's no motion, so --

12 MR. MITTELBRUN: Probably another two years.

13 DR. MUKHERJI: Okay. Very good. The next is
14 review of commission work plan. Brenda?

15 MS. ROGERS: Okay. This is Brenda. You do have
16 the draft work plan in front of you. Based on the action
17 taken today -- all right? -- BMT services will be open just
18 for the specific purpose of removing "stem" from the
19 definition of BMT service and the department will bring that
20 draft language to you for proposed action. Heart/lung and
21 liver, no revisions needed at this time, so those standards
22 will be moved forward for the next review period in 2021.

23 The same thing for MRI services, no changes at
24 this time. The next review period is 2021. MRT, we will be
25 seating a SAC specifically for looking at the volume and

1 weights only. And for psychiatric beds and services, we
2 will be seating a SAC to look at all of the items in the
3 department's proposed recommendation and as accepted by the
4 Commission today. Thank you.

5 DR. MUKHERJI: So I'll just have one comment from
6 the chair. We try to make this Commission as open and as
7 transparent as we can. All the statutes are written.
8 They're for anyone to view. When we go to a SAC process, I
9 would encourage all of you to talk, either you -- if you are
10 the stakeholder or there are a few different constituents,
11 to please encourage your constituents to participate in the
12 process.

13 You know, historically sometimes there's
14 challenges just seating SAC's, but the only way we're going
15 to be successful is if we become the "they." You know, if
16 you don't like something, you always blame it on "they."
17 Well, part of this process that we're trying to incur is
18 that you can be the "they." So please encourage the people
19 that you represent to participate. And also, I've worked
20 with the department to try to identify consumers as well,
21 too, so we have different groups that we try to engage as
22 well.

23 So also, if you know other consumers that are
24 interested -- and again, we just want people to participate
25 in this process. I think it is important work we do. We do

1 determine public health policy for the state, and all of us
2 in this room I think play an important part. Next, I guess,
3 is me again. Future meeting dates --

4 MS. ROGERS: Whoops. We need a motion to accept
5 the plan.

6 DR. MUKHERJI: Oh. I'm sorry. Motion. We need a
7 motion to accept the work plan. I apologize.

8 MR. MITTELBRUN: Mittelbrun. Motion to accept the
9 work plan as presented.

10 MR. HUGHES: Second.

11 DR. MUKHERJI: We have a motion and a second by
12 Mr. Hughes. Any discussion? Anybody want to call to
13 question?

14 MR. MITTELBRUN: Call to question.

15 DR. MUKHERJI: All in favor?

16 (All in favor)

17 DR. MUKHERJI: Did I do right? Okay. All right.
18 Future meeting dates now. Okay. They're listed on the
19 sheet. Is there anything else that people would like
20 to talk about? All right. One last -- if I'm forgetting
21 anything before I get to item 14? Okay. All right. We
22 have an adjournment. Anybody want to make a motion to
23 adjourn?

24 MS. GUIDO-ALLEN: So moved.

25 DR. MUKHERJI: So moved. Second?

1 MR. MITTELBRUN: Second.

2 DR. MUKHERJI: All in favor?

3 (All in favor)

4 DR. MUKHERJI: Thank you very much.

5 (Proceeding concluded at 11:52 a.m.)

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