MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES (MDHHS) NURSING HOME AND HOSPITAL LONG-TERMCARE UNIT BEDS STANDARD ADVISORY COMMITTEE (NH-HLTCU SAC) MEETING

Thursday, December 19, 2019

South Grand Building 333 S. Grand Ave, 1st Floor, Grand Conference Room Lansing, MI 48933

APPROVED MINUTES

I. Call to Order

Chairperson Haney called the meeting to order at 9:30 a.m. and asked members and staff to introduce themselves.

A. Members Present:

Donald A. Haney, Chairperson – Thornapple Manor Frank Wronski, Vice-Chairperson – WellBridge Group Patricia E. Anderson – Health Care Association of Michigan (HCAM) Renee Beniak – Michigan County Medical Care Facilities Council Laura Caldwell – Ascension Michigan Donna Elston – Spectrum Health Continuing Care Laurrie Murphy Knight, MD – Blue Cross Blue Shield of Michigan Deanna Ludlow Mitchell – LeadingAge Michigan Jon A. Nowinski, CPA – Lally Group, PC Holli Titus – Employee Benefit Logistics LLC

B. Members Absent:

Margaret Lightner – Beaumont Health Salli Pung – Michigan Long Term Care Ombudsman Program - Michigan Elder Justice Initiative

C. Michigan Department of Health and Human Services Staff present:

Tulika Bhattacharya Joette Laseur Beth Nagel Tania Rodriguez

NH-HLTCUSAC Mtg. Thursday, December 19, 2019 Brenda Rogers

II. Introduction of Members and Staff

Members and staff introduced themselves.

III. Declaration of Conflicts of Interests

Patricia Anderson, HCAM stated a potential conflict of interest due to pending litigation.

Motion by Ms. Beniak, seconded by Mr. Wronski identified Patricia Anderson as not having a conflict of interest for the deliberations and voting on Charge 1. the bed need methodology. Motion carried.

IV. Review of Agenda

Motion by Ms. Anderson, seconded by Mr. Nowinski to accept the agenda as presented. Motion carried.

V. Basic CON Overview

Brenda Rogers provided an overview of the Michigan Certificate of Need Program. (Attachment A)

VI. Review and Discussion of the Charge

Chairperson Haney reviewed the charge assigned to the SAC.

Discussion followed.

VII. Bed Need Methodology Overview

Paul Delamater, University of North Carolina, provided an overview of the bed need methodology. (Attachment B)

Discussion followed.

VIII. Next Steps

Ms. Anderson, Ms. Mitchell, Ms. Beniak, Ms. Titus, Ms. Caldwell, Ms. Elston, and Mr. Delamater will work on Ms. Anderson's and Ms. Mitchell's suggestions to use occupancy rates for the bed need methodology calculations and report in January. They will work on a longer-term change to the bed need methodology and review special populations too. Ms. Anderson will chair the subcommittee.

IX. Future Meeting Dates

January 16, 2020; February 20, 2020; March 26, 2020; April 23, 2020; May 21, 2020, & June 11, 2020.

X. Public Comment

1. Ken Sikkema, Public Sector Consultants

XI. Adjournment

Motion by Ms. Anderson, seconded by Ms. Beniak to adjourn the meeting at 11:30 a.m. Motion carried.



Michigan Certificate of Need

NURSING HOME AND HOSPITAL LONG-TERM-CARE UNIT (NH-HLTCU) BEDS STANDARD ADVISORY COMMITTEE (SAC)

DECEMBER 19, 2019

Attachment A

2

What is Certificate of Need?

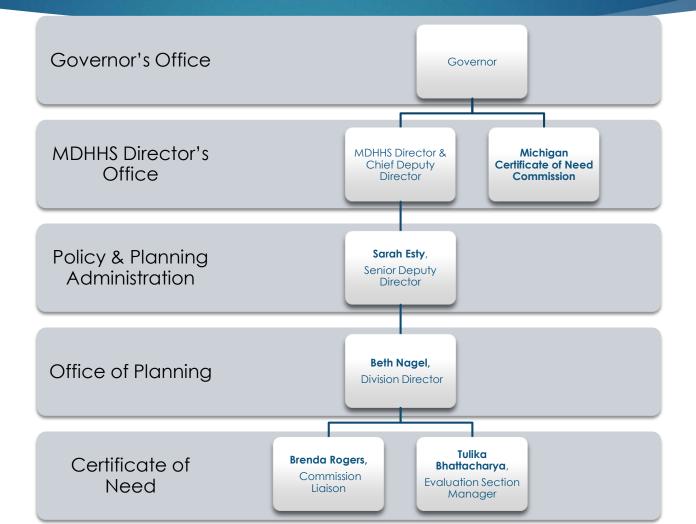
- A health service & equipment regulatory program
- Created by state law
- Intended to balance cost, quality and access by ensuring that only needed health services are developed in Michigan
- Administered by the Michigan Department of Health and Human Services
- Governor-appointed Commission develops and updates standards



Attachment A



Organization



Michigan Certificate of Need History

| 1974 | | 1986 | | 2002 | | N |
|---|--|---|--|---|--|---|
| \rangle \circ | \bigcirc | \bigcirc | \bigcirc | \bigcirc | \bigcirc | |
| | 1978 | | 1988 | | 2019 | V |
| Federal Mandate: All states have to develop a CON program | Michigan's CON Program is put into state law | Federal Mandate Rescinded: 38 of 50 states keep CON program | Michigan's First Legislative Reform of CON | Michigan's Second Legislative Reform of CON | Today: Focus on quality standards | |



What is Certificate of Need?

A healthcare provider must apply for a Certificate of Need in order to operate one of the 15 covered clinical services

| CON Covered Clinical Services | |
|--|--|
| Air Ambulance Services (helicopters only) | Cardiac Catheterization Services |
| Computed Tomography (CT) Scanners | Hospital Beds |
| Magnetic Resonance Imaging (MRI) | Megavoltage Radiation Therapy (MRT) |
| Neonatal Intensive Care Units (NICU) | Nursing Home Beds |
| Open Heart Surgery Services | Positron Emission Tomography (PET) Scanners |
| Psychiatric Beds (Acute Inpatient) | Surgical Services |
| Transplant Services: Bone Marrow, Heart, Lung & Liver | Urinary Lithotripter Services |



Obtaining a Certificate of Need

- In order to be approved for a Certificate of Need in Michigan a provider must:
 - Meet Michigan CON criteria outlined in the corresponding CON standard
 - Demonstrate "need" per the corresponding CON Standard
 - Agree to specific project delivery requirements
 - Agree to meet specific service volumes
 - Provide data to MDHHS regularly for the life of the service
 - Apply for another CON before specific changes are made to the service (relocation, replacement, acquisition, for example)
 - Understand that a CON can be revoked

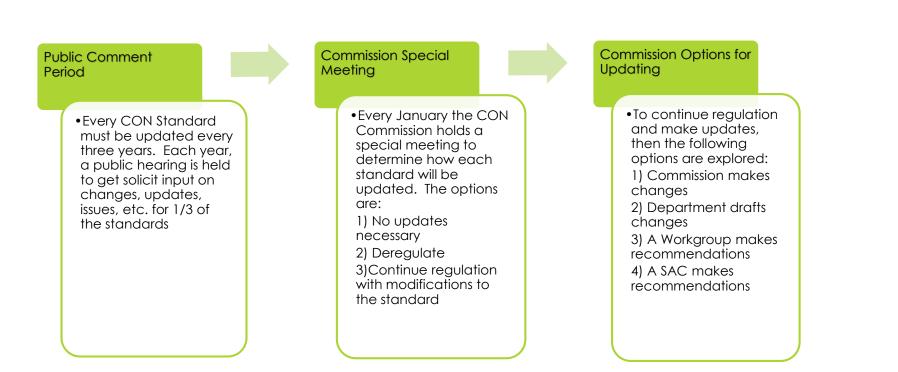


The Certificate of Need Standards

- Created and updated by CON Commission
- Must be updated at least every three years
- Are prospective (not retroactive)
- Contain specific requirements to initiate, replace, acquire, relocate (as necessary)
- Contain Project Delivery Requirements



CON Standard Update Process





Standard Advisory Committees

- Deliver recommendations to the CON Commission based on a specific "Charge"
- Composition outlined in statute
 - Made up of 2/3 of subject matter experts
 - Must include representatives of 1 each of consumers; providers; payers and purchasers
- Must complete work within 6 months of first meeting date
- All meetings open to the public and comply with Michigan Open Meetings Act
 - If a quorum of the SAC members is present at any gathering, this becomes a public meeting



NURSING HOME AND HOSPITAL LONG-TERM-CARE UNIT BEDS (NH-HLTC Schment A STANDARD ADVISORY COMMITTEE (SAC) APPROVED CHARGE Approved by the CON Commission Chairperson as Delegated by the CON Commission on March 21, 2019

The NH-HLTCU SAC is charged to review and recommend any necessary changes to the NH-HLTCU Beds CON Standards regarding the following:

- 1. The bed need methodology
- 2. Whether adequate access exists for Medicaid patients
- 3. Specialty population beds
- 4. Language changes as presented by the Department regarding adding minimum occupancy requirements to Sections 6 and 8.
- 5. Language changes presented by the Department regarding technical edits to Section 7.
- 6. Consider any technical changes from the Department, e.g., updates or modifications consistent with other CON review standards and the Michigan Public Health Code.

In its deliberations of the above-mentioned charges, the SAC shall consider and report on how each recommendation addresses healthcare cost, quality and/or access in Michigan.

Where did the Charge come from?

Public Comment Period in October

- Acceptance of written comments/testimony by MDHHS on behalf of the Commission
- Commission members and MDHHS staff review all of the comments/testimony received
- Recommendations offered to the Commission by the Department
- CON Commission develops and approves the final charge to the SAC



Standard Advisory Committee Operations

- Operates using modified Roberts' Rules.
- The Chair or a designee (SAC member) appointed by the Chair can run the meeting.
- > A physical quorum is necessary to conduct business.
- Although SAC members may participate by phone; phone participation is not included in the quorum count or a vote.
- A quorum is defined as a majority of the members appointed and serving.
- Final recommendations are made by the SAC to the CON Commission. The SAC presents a written report and/or final draft language.



SAC Recommendations Process

Review Charge and make a game-plan, determine needed resources/data

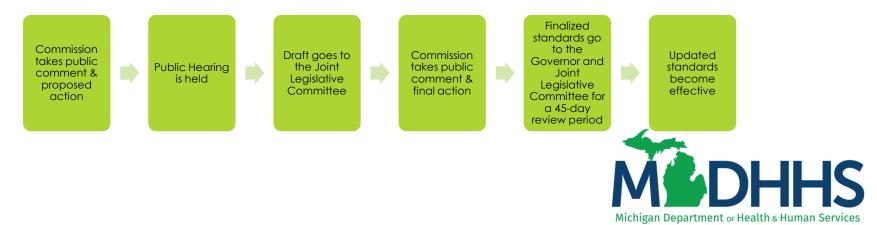
Deliberate – as a body or in subgroups

Vote on Recommendations End Product: Report to the Commission & Draft Language



After the SAC...

- Recommendations presented to the Commission
- Commission may:
 - Accept the Recommendations
 - Make modifications
 - Reject the Recommendations
- If changes to the Standard are to be made, then:



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www.michigan.gov/con

Attachment A

| Michigan Departm Health & Human S | nent of | Ser State | Search | 163 | | 15 |
|--|---|--|---|------------------------------|--------------|----|
| Assistance Programs | Adult & Children's Services | s Safety & Injury Prevention | Keeping Michigan Healthy | Doing Business with MDHHS | Inside MDHHS | |
| Doing Business with MDHHS Birth, Death, Marriage | MDHHS / DOING BU / CERTIFICATE OF | JSINESS WITH MDHHS / HEAL NEED | TH CARE PROVIDERS | | | |
| and Divorce Records Boards and Commissions | | penditure Threshold for 2019 s for using e-Serve with Interne | t Explorer 10 🕤 | | | |
| Bridge Card Participation | How Do I? | Select a question, get an answer. | | GO | | |
| Child & Adult Provider Payments | Online Tools | | | | | |
| Child Care Fund | 011116 10013 | Select an Application or Tool | | GO | | |
| Child Welfare | Find It Now | | | | | |
| Contractor Resources | THIGH NOW | Select from the Quick Find List | | GO | | |
| Community & Faith- Based Programs | Commission • 2019 Michi | gan CON Meetings | | | | |
| Forms & Applications | 2020 Michi | gan CON Meetings | | | | |
| MIBridges Partners | | mission Minutes, Public Testim Minutes, Public Testimony, and | | | | |
| Health Care Providers | Commissio | n Overview and Members | , allo by outeridan four | | | |
| Certificate of Need | Standard A Informal W | dvisory Committees (SAC) | | | | |
| Civil Monetary Penalty (CMP) Grant Program | | al Technology Advisory Comm | ittee (NEWTAC) | | | |
| Community Mental Health Services | Resources | | Reports | | | |
| Departmental Forms | | nistrative Rules _第 | Activity Reports | | | |
| Health Professional | Advisories | | Annual Reports | | | |
| Shortage Area High Utilizers | | tive Hearing Rules 📆 | Bed Inventories MRI Utilization List | | | |
| HIPAA | 74 | | Survey Reports | | | |
| Institutional Review Board | Part 201 of 12 Review State | MI Public Health Code | | | | |
| International Medical | 2019 Broch | | | | | |



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| | FAQs Contact Us MDHHS Home | MI.gov |
|---|---|-------------|
| Michigan Departm Health & Human S | nent of | |
| Assistance Programs | Adult & Children's Safety & Injury Keeping Michigan Doing Business with Inside MD Services Prevention Healthy MDHHS | нн ѕ |
| Doing Business with MDHHS | MDHHS / DOING BUSINESS WITH MDHHS / HEALTH CARE PROVIDERS / CERTIFICATE OF NEED | |
| Birth, Death, Marriage and Divorce Records | Standard Advisory Committees (SAC) | |
| Boards and Commissions | Pursuant to MCL 333.22215, a Standard Advisory Committee (SAC) may be appointed by to the Certificate of Need (C Commission. The purpose of the SAC is to advise the Commission regarding development of proposed CON Review | DN) |
| Bridge Card Participation | Standards. The committees are composed of a two-thirds majority of experts in the subject matter, representatives of health care p | rovider |
| Child & Adult Provider Payments | organizations concerned with licensed health facilities or licensed health professions, and representatives of organization concerned with health care consumers, and the purchasers and payers of health care services. An individual cannot se | erve on |
| Child Care Fund | more than two SACs in any two-year period and cannot be a registered lobbyist under 1978 PA 472, MCL 4.411 to 4.43 | <i>i</i> 1. |
| Child Welfare | All SAC meetings are posted on the Meetings Page and are open to the public. | |
| Contractor Resources | 2019 SACs Nursing Home SAC | |
| Community & Faith- Based Programs | Charge Membership Roster | |
| Forms & Applications | Tentative Meeting Dates: | |
| MIBridges Partners | 12-19-19 - Agenda & Minutes | |
| Health Care Providers | 1-16-20 - Agenda & Minutes 2-20-20 - Agenda & Minutes | |
| ertificate of Need | 3-26-20 - Agenda & Minutes | |
| Civil Monetary Penalty | 4-23-20 - Agenda & Minutes 5-21-20 - Agenda & Minutes | |
| CMP) Grant Program Community Mental lealth Services | 6-11-20 - Agenda & Minutes Bone Marrow Transplant SAC | |
| epartmental Forms | Charge | |
| lealth Professional Shortage Area | Membership Roster Meeting Dates: | |
| ligh Utilizers | 2-14-19 - Agenda & Minutes | |
| IIPAA | 3-14-19 - Agenda & Minutes | |
| nstitutional Review 3oard | 4-18-19 - Agenda & Minutes 2018 SACs | |



Nursing Home and HLTCU Bed Need Methodology

Michigan Certificate of Need, Standard Advisory Committee, 2019-20

Paul Delamater (pld@email.unc.edu (mailto:pld@email.unc.edu))

University of North Carolina at Chapel Hill

December 03, 2019

Executive Summary

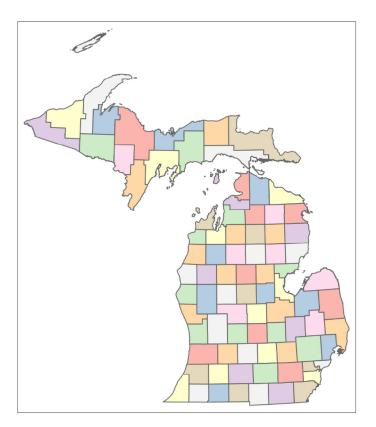
The first charge of the Nursing Home and Hospital Long Term Care Unit (NH-HLTCU) Standard Advisory Committee is to review and potentially recommend changes to the bed need methodology. This document provides a summary of the current bed need methodology, which uses current statewide patient day utilization rates and predicted future population projections to estimate the number of beds needed in the future. I conducted an initial test to examine the methodology's performance and found that, even if presented perfect input data, the methodology produces inaccurate results. This appears to be a result of using statewide patient day use rates to predict localized use. I recommend exploring the use of geographically varying patient day use rates and considering other potential modifications of the NH-HLTCU bed need methodology.

NH-HLTCU Methodology

Planning Areas

The Planning Areas for NH-HLTCU services are defined in *Sections 2.1.(v)* and *13* of the Review Standards. The NH-HLTCU Planning Areas are Michigan's counties with the exception of Houghton and Keweenaw counties, which are combined into a single Planning Area, and Wayne County, which is divided into three Planning Areas, labeled Northwest Wayne, Southwest Wayne, and Detroit. The specific locales included in each of the Wayne County Planning Areas are provided in the Review Standards. The Planning Areas are mapped in Figure 1.

Figure 1. NH-HLTCU Planning Areas



Patient Day Use Rates

The initial step in the NH-HLTCU methodology is to update the patient day use rates by age cohort (people aged 0-64, 65-74, 75-84, and +85 years) using the most recent utilization data from the CON Annual Survey. This calculation is straightforward. The facility-level data from the CON Annual Survey are summed for each age cohort to provide the statewide number of yearly patient days in NH-HLTCU facilities. Population data for Michigan are gathered from the US Census bureau (https://factfinder.census.gov/bkmk/table/1.0/en/PEP/2018/PEPASR6H/0400000US26?slice=year~est72018) in 5-year age categories and then aggregated to the NH-HLTCU age cohorts. The most recent data used for this calculation are presented in Table 1.

| AGE | DAYS | POPULATION | USERATE |
|---------|-----------|------------|---------|
| 0 - 64 | 2,080,203 | 8,279,311 | 252 |
| 65 - 74 | 2,658,304 | 1,004,702 | 2,646 |
| 75 - 84 | 3,828,742 | 497,916 | 7,690 |
| +85 | 5,296,830 | 213,986 | 24,754 |

Predict Beds and Compare

The predicted patient days in the Planning Year (generally 5 years from the year with the most recent data) are calculated by multiplying the appropriate age cohort patient day use rate by the predicted age cohort population for each Planning Area. The predicted population data is gathered from the Department of Technology, Management & Budget

(https://milmi.org/Research/michigan-population-projections-by-county-through-2045). This produces the predicted patient days per age cohort in the Planning Year, which are then summed for each planning area. The resulting total patient days are divided by 365 to calculate each Planning Area's average daily census (ADC) for the Planning Year.

Because facilities are not expected to operate at 100% capacity for an entire year, the methodology includes an occupancy adjustment such that the ADC of each Planning Area is divided by 0.9 (OCCADJADC) and then rounded up to the nearest whole number. The result is the number of beds needed to meet the predicted future demand while operating at 90% occupancy (PREDBEDS).

The predicted beds are compared to the current number of beds (CURRBEDS) for each Planning Area, resulting in either a bed overage or a need for additional beds (BEDNEED). The current number of beds is defined as the most recent CON Bed Inventory from MDHHS CON (https://www.michigan.gov/mdhhs/0,5885,7-339-71551_2945_5106-91133--,00.html). A summary of these calculations are presented for each Planning Area in Table 2. The excess or need for beds is mapped in Figure 2.

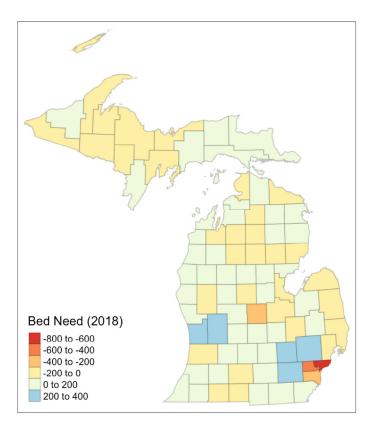
Table 2. Predicted Patient Days, ADC, Beds and Current Beds, 2018 and 2019 data. In the table, Planning Areas with a positive BEDNEED value are predicted to have a *need* for beds in the Planning Area, while those with a negative value are predicted to have an *overage* of beds.

| PLANAREA | NAME | PREDPATDAYS | ADC | OCCADJADC | PREDBEDS | CURRBEDS | BEDNEED |
|----------|------------|-------------|----------|-----------|----------|----------|---------|
| 1 | Alcona | 27,745.93 | 76.02 | 84.46 | 85 | 78 | 7 |
| 2 | Alger | 16,419.46 | 44.98 | 49.98 | 50 | 106 | -56 |
| 3 | Allegan | 167,123.63 | 457.87 | 508.75 | 509 | 539 | -30 |
| 4 | Alpena | 56,706.63 | 155.36 | 172.62 | 173 | 171 | 2 |
| 5 | Antrim | 51,319.41 | 140.60 | 156.22 | 157 | 133 | 24 |
| 6 | Arenac | 30,062.39 | 82.36 | 91.51 | 92 | 68 | 24 |
| 7 | Baraga | 15,142.30 | 41.49 | 46.10 | 47 | 59 | -12 |
| 8 | Barry | 96,149.00 | 263.42 | 292.69 | 293 | 267 | 26 |
| 9 | Вау | 182,630.69 | 500.36 | 555.95 | 556 | 654 | -98 |
| 10 | Benzie | 39,747.49 | 108.90 | 121.00 | 121 | 113 | 8 |
| 11 | Berrien | 262,180.39 | 718.30 | 798.11 | 799 | 774 | 25 |
| 12 | Branch | 66,231.39 | 181.46 | 201.62 | 202 | 283 | -81 |
| 13 | Calhoun | 209,789.38 | 574.77 | 638.63 | 639 | 796 | -157 |
| 14 | Cass | 83,346.66 | 228.35 | 253.72 | 254 | 188 | 66 |
| 15 | Charlevoix | 52,509.46 | 143.86 | 159.85 | 160 | 159 | 1 |
| 16 | Cheboygan | 55,127.60 | 151.03 | 167.82 | 168 | 85 | 83 |
| 17 | Chippewa | 57,391.51 | 157.24 | 174.71 | 175 | 157 | 18 |
| 18 | Clare | 57,951.76 | 158.77 | 176.41 | 177 | 163 | 14 |
| 19 | Clinton | 119,569.04 | 327.59 | 363.98 | 364 | 312 | 52 |
| 20 | Crawford | 28,594.79 | 78.34 | 87.05 | 88 | 111 | -23 |
| 21 | Delta | 74,916.93 | 205.25 | 228.06 | 229 | 282 | -53 |
| 22 | Dickinson | 49,274.13 | 135.00 | 150.00 | 150 | 194 | -44 |
| 23 | Eaton | 174,738.71 | 478.74 | 531.93 | 532 | 507 | 25 |
| 24 | Emmet | 64,170.43 | 175.81 | 195.34 | 196 | 220 | -24 |
| 25 | Genesee | 618,091.65 | 1,693.40 | 1,881.56 | 1,882 | 1,911 | -29 |
| 26 | Gladwin | 51,020.72 | 139.78 | 155.31 | 156 | 144 | 12 |
| 27 | Gogebic | 31,330.93 | 85.84 | 95.38 | 96 | 174 | -78 |

| PLANAREA | NAME | PREDPATDAYS | ADC | OCCADJADC | PREDBEDS | CURRBEDS | BEDNEED |
|----------|-----------------------|--------------|----------|-----------|----------|----------|---------|
| 28 | Grand Traverse | 161,961.79 | 443.73 | 493.03 | 494 | 505 | -11 |
| 29 | Gratiot | 63,350.10 | 173.56 | 192.85 | 193 | 526 | -333 |
| 30 | Hillsdale | 77,885.33 | 213.38 | 237.09 | 238 | 209 | 29 |
| 31 | Houghton and Keweenaw | 60,973.82 | 167.05 | 185.61 | 186 | 365 | -179 |
| 32 | Huron | 62,479.80 | 171.18 | 190.20 | 191 | 288 | -97 |
| 33 | Ingham | 356,115.64 | 975.66 | 1,084.07 | 1,085 | 1,073 | 12 |
| 34 | Ionia | 81,984.48 | 224.62 | 249.57 | 250 | 235 | 15 |
| 35 | losco | 57,077.58 | 156.38 | 173.75 | 174 | 203 | -29 |
| 36 | Iron | 28,537.18 | 78.18 | 86.87 | 87 | 249 | -162 |
| 37 | Isabella | 83,701.30 | 229.32 | 254.80 | 255 | 296 | -41 |
| 38 | Jackson | 245,147.47 | 671.64 | 746.26 | 747 | 707 | 40 |
| 39 | Kalamazoo | 365,198.15 | 1,000.54 | 1,111.71 | 1,112 | 989 | 123 |
| 40 | Kalkaska | 28,355.38 | 77.69 | 86.32 | 87 | 104 | -17 |
| 41 | Kent | 858,334.23 | 2,351.60 | 2,612.89 | 2,613 | 2,354 | 259 |
| 43 | Lake | 25,660.09 | 70.30 | 78.11 | 79 | 79 | 0 |
| 44 | Lapeer | 132,558.35 | 363.17 | 403.53 | 404 | 368 | 36 |
| 45 | Leelanau | 56,112.98 | 153.73 | 170.82 | 171 | 119 | 52 |
| 46 | Lenawee | 157,732.64 | 432.14 | 480.16 | 481 | 451 | 30 |
| 47 | Livingston | 294,524.61 | 806.92 | 896.57 | 897 | 694 | 203 |
| 48 | Luce | 11,137.00 | 30.51 | 33.90 | 34 | 22 | 12 |
| 49 | Mackinac | 22,988.62 | 62.98 | 69.98 | 70 | 48 | 22 |
| 50 | Macomb | 1,339,018.72 | 3,668.54 | 4,076.16 | 4,077 | 4,159 | -82 |
| 51 | Manistee | 52,184.46 | 142.97 | 158.86 | 159 | 100 | 59 |
| 52 | Marquette | 113,183.08 | 310.09 | 344.55 | 345 | 441 | -96 |
| 53 | Mason | 59,177.64 | 162.13 | 180.15 | 181 | 169 | 12 |
| 54 | Mecosta | 66,078.71 | 181.04 | 201.15 | 202 | 200 | 2 |
| 55 | Menominee | 49,110.43 | 134.55 | 149.50 | 150 | 133 | 17 |
| 56 | Midland | 144,182.15 | 395.02 | 438.91 | 439 | 386 | 53 |
| 57 | Missaukee | 25,500.98 | 69.87 | 77.63 | 78 | 95 | -17 |
| 58 | Monroe | 244,319.50 | 669.37 | 743.74 | 744 | 659 | 85 |
| 59 | Montcalm | 98,106.66 | 268.79 | 298.65 | 299 | 272 | 27 |
| 60 | Montmorency | 21,796.43 | 59.72 | 66.35 | 67 | 39 | 28 |
| 61 | Muskegon | 257,473.67 | 705.41 | 783.79 | 784 | 646 | 138 |
| 62 | Newaygo | 77,497.57 | 212.32 | 235.91 | 236 | 245 | -9 |
| 63 | Oakland | 1,908,288.25 | 5,228.19 | 5,809.10 | 5,810 | 5,426 | 384 |

| PLANAREA | NAME | PREDPATDAYS | ADC | OCCADJADC | PREDBEDS | CURRBEDS | BEDNEED |
|----------|-----------------|--------------|----------|-----------|----------|----------|---------|
| 64 | Oceana | 44,567.14 | 122.10 | 135.67 | 136 | 115 | 21 |
| 65 | Ogemaw | 43,255.54 | 118.51 | 131.68 | 132 | 172 | -40 |
| 66 | Ontonagon | 15,486.12 | 42.43 | 47.14 | 48 | 39 | 9 |
| 67 | Osceola | 41,947.62 | 114.92 | 127.69 | 128 | 50 | 78 |
| 68 | Oscoda | 16,940.75 | 46.41 | 51.57 | 52 | 39 | 13 |
| 69 | Otsego | 42,512.19 | 116.47 | 129.41 | 130 | 140 | -10 |
| 70 | Ottawa | 423,230.07 | 1,159.53 | 1,288.37 | 1,289 | 968 | 321 |
| 71 | Presque Isle | 31,821.28 | 87.18 | 96.87 | 97 | 98 | -1 |
| 72 | Roscommon | 57,959.70 | 158.79 | 176.44 | 177 | 179 | -2 |
| 73 | Saginaw | 320,408.65 | 877.83 | 975.37 | 976 | 1,130 | -154 |
| 74 | Saint Clair | 256,226.15 | 701.99 | 779.99 | 780 | 784 | -4 |
| 75 | Saint Joseph | 94,680.91 | 259.40 | 288.22 | 289 | 357 | -68 |
| 76 | Sanilac | 71,981.00 | 197.21 | 219.12 | 220 | 227 | -7 |
| 77 | Schoolcraft | 17,867.23 | 48.95 | 54.39 | 55 | 55 | 0 |
| 78 | Shiawassee | 106,695.87 | 292.32 | 324.80 | 325 | 316 | 9 |
| 79 | Tuscola | 87,626.76 | 240.07 | 266.75 | 267 | 256 | 11 |
| 80 | Van Buren | 114,569.36 | 313.89 | 348.77 | 349 | 330 | 19 |
| 81 | Washtenaw | 485,088.14 | 1,329.01 | 1,476.68 | 1,477 | 1,189 | 288 |
| 83 | Wexford | 54,489.32 | 149.29 | 165.87 | 166 | 131 | 35 |
| 84 | Northwest Wayne | 824,931.36 | 2,260.09 | 2,511.21 | 2,512 | 3,020 | -508 |
| 85 | Southwest Wayne | 534,861.57 | 1,465.37 | 1,628.19 | 1,629 | 1,866 | -237 |
| 86 | Detroit | 1,046,063.35 | 2,865.93 | 3,184.36 | 3,185 | 3,968 | -783 |

Figure 2. Map of Current Bed Need, 2018 data.



Assumptions

All methods of predicting future health care use or need require major assumptions. The current NH-HLTCU bed need methodology makes three major assumptions that have the potential to impact its predictions. They are as follows:

- 1. Future patient day use rates (by age cohort) will be the same as current patient day rates.
- 2. Statewide patient day use rates are appropriate for use at the Planning Area scale.
- 3. Future predictions of Planning Area populations are more accurate than assuming no changes from current populations.

In general, these assumptions are not unique to the NH-HLTCU bed need methodology; similar assumptions are present for other bed-based services.

Concerns

For a number of years, there have been concerns that the NH-HLTCU methodology may not be adequately capturing future need. These concerns were compounded by major problems with data collection (in the CON Annual Survey), which caused a delay in the ability to evaluate the methodology. This was because there was limited confidence that the methodology could be appropriately modified with poor data.

However, now that there is confidence in the data being reported in the CON Annual Survey, there is an opportunity to examine and potentially modify the methodology, as the concerns continue. One of the most pressing issues is that the methodology appears to be identifying a future need for beds in Planning Areas relatively low occupancy. To examine this, the current bed need and occupancy percent in 2018 are plotted in Figure 3. This plot shows no clear relationship, as some places with an expected need for beds in the future currently have relatively low occupancy (e.g., the Oakland County planning area with a 384 bed need and 75.89% current occupancy). Further, the opposite scenario is also true, as some regions are currently operating at relative high occupancy level and have an expected overage of beds in the future (e.g., the Delta County planning area with a 53 bed overage and 93.94% current occupancy).

One suggested modification to the current NH-HLTCU methodology is to add an additional step requiring Planning Areas with a future need for beds to also have a minimum current occupancy percent of 85%; his is the approach currently used in Indiana. In Figure 3, the dots for each Planning Areas have been colored based on the following categories: current bed need with greater than 85% occupancy, current bed need with less than or equal to 85% occupancy, and current bed overage.

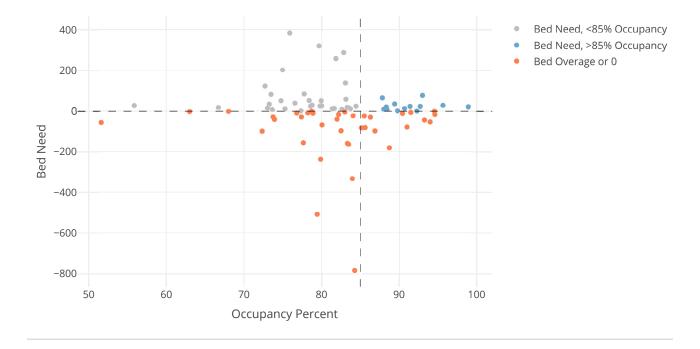


Figure 3. Occupancy Percent and Bed Need, 2018 data.

Initial Evaluation

Any bed need methodology is likely to be inaccurate, as predicting future health care demand is extremely difficult, especially considering changes in population demographics and distribution, as well as changing standards of care. Furthermore, evaluating the performance or accuracy of a methodology (not solely its predictions) can be difficult, as a methodology may produce highly accurate predictions in some years and poor ones in others as others. Further, inaccurate predictions made by the methodology may not be the "fault" of the methodology itself, but can result from poor inputs such as inaccurately predicted future population data.

Given the issues in the NH-HLTCU data from the CON Annual Survey, testing the performance of the methodology will be difficult (because we only have three years worth of data to work with). However, one approach to evaluate any bed need methodology is to provide the methodology with perfect input data and evaluate its predictions (remove the sources of uncertainty). This test can be accomplished with the NH-HLTCU methodology by running it using the observed patient days and actual population for 2018 (the most recent year with data). Essentially, this test asks the question, "How would the methodology perform if we had a very effective crystal ball and could perfectly predict the statewide age cohort patient day use rates and the age cohort populations for each Planning Areas (the two inputs for the current methodology)?" In other words, this test shows how the methodology would perform if, in 2013, we were given perfect input data for the NH-HLTCU methodology (the predicted age cohort patient day use rates and population).

For this test, county population estimates (by age) were gathered from the US Census

(https://factfinder.census.gov/bkmk/table/1.0/en/PEP/2018/PEPAGESEX/0400000US26.05000). The age cohort population counts for the three Wayne county Planning Areas were estimated using the relative distribution of people by age according to the 2010 Census, which was multiplied by the estimated population in 2018.

We compared the predicted data to the observed data for 2018. For the test, the outputs (patient days) were converted to "beds" (more specifically, to ADC) for reference purposes.

Results

The results of the evaluation can be found in Figures 4 and 5 and Table 3. The results of the evaluation show that, even if given perfect input information, the methodology produces predictions that are quite different from the observed data. This does not inspire confidence. Specifically, this means that even if we accurately predict statewide use rates and the future populations (by age cohort), our current methodology will not provide accurate results.



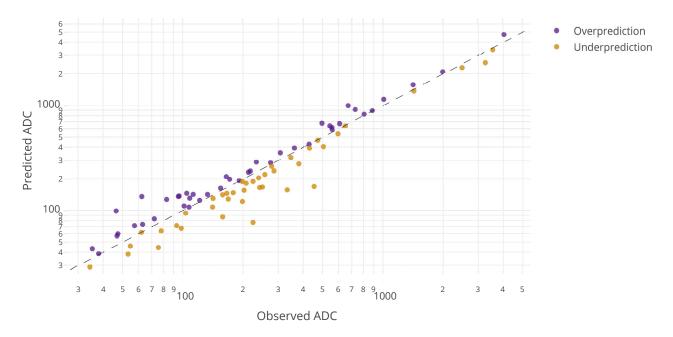


Figure 5. Map of Difference in Predicted and Observed Average Daily Census (ADC), 2018 data.

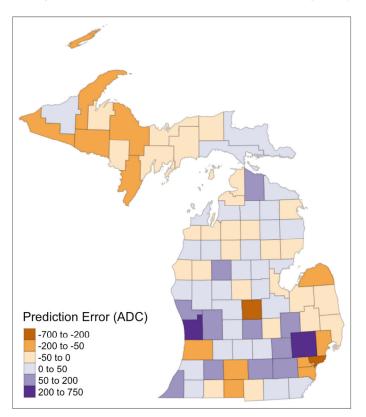


Table 3. Predicted and Observed Average Daily Census (ADC), 2018 data. In the table, Planning Areas with a positive DIFFERENCE value are overpredictions (methodology predicts more beds than they actually need) and Planning Areas with a negative DIFFERENCE value are underpredictions (methodology predicts fewer beds than they actually need).

| PLANAREA | NAME | PREDADC | OBSADC | DIFFERENCE |
|----------|-------------------|----------|----------|------------|
| 1 | Alcona | 71.71 | 57.44 | 14.27 |
| 2 | Alger | 45.86 | 54.75 | -8.90 |
| 3 | Allegan | 407.07 | 504.61 | -97.55 |
| 4 | Alpena | 146.38 | 166.03 | -19.65 |
| 5 | Antrim | 126.03 | 121.51 | 4.52 |
| 6 | Arenac | 73.76 | 63.02 | 10.75 |
| 7 | Baraga | 38.49 | 53.33 | -14.83 |
| 8 | Barry | 232.81 | 213.00 | 19.81 |
| 9 | Вау | 467.48 | 473.07 | -5.59 |
| 10 | Benzie | 94.45 | 103.42 | -8.98 |
| 11 | Berrien | 673.57 | 608.11 | 65.46 |
| 12 | Branch | 166.22 | 242.19 | -75.97 |
| 13 | Calhoun | 538.72 | 596.52 | -57.80 |
| 14 | Cass | 211.43 | 165.07 | 46.36 |
| 15 | Charlevoix | 129.40 | 168.80 | -39.40 |
| 16 | Cheboygan | 136.72 | 62.46 | 74.26 |
| 17 | Chippewa | 146.53 | 104.75 | 41.79 |
| 18 | Clare | 142.97 | 133.03 | 9.94 |
| 19 | Clinton | 290.06 | 233.29 | 56.77 |
| 20 | Crawford | 71.75 | 93.28 | -21.54 |
| 21 | Delta | 189.97 | 224.52 | -34.56 |
| 22 | Dickinson | 131.27 | 141.68 | -10.41 |
| 23 | Eaton | 429.02 | 427.95 | 1.06 |
| 24 | Emmet | 156.65 | 202.56 | -45.91 |
| 25 | Genesee | 1,577.12 | 1,415.17 | 161.95 |
| 26 | Gladwin | 131.97 | 108.41 | 23.56 |
| 27 | Gogebic | 87.20 | 158.28 | -71.08 |
| 28 | Grand Traverse | 393.80 | 429.88 | -36.08 |
| 29 | Gratiot | 170.16 | 453.30 | -283.14 |
| 30 | Hillsdale | 189.16 | 198.83 | -9.67 |
| 31 | Houghton-Keweenaw | 157.94 | 332.62 | -174.68 |
| 32 | Huron | 168.10 | 250.12 | -82.02 |
| 33 | Ingham | 896.55 | 885.22 | 11.33 |

| PLANAREA | NAME | PREDADC | OBSADC | DIFFERENCE |
|----------|-------------|----------|----------|------------|
| 34 | Ionia | 200.17 | 171.61 | 28.56 |
| 35 | losco | 148.39 | 178.78 | -30.39 |
| 36 | Iron | 77.19 | 224.51 | -147.32 |
| 37 | Isabella | 205.52 | 239.54 | -34.02 |
| 38 | Jackson | 620.40 | 556.57 | 63.83 |
| 39 | Kalamazoo | 917.14 | 727.78 | 189.36 |
| 40 | Kalkaska | 67.79 | 98.34 | -30.55 |
| 41 | Kent | 2,106.92 | 1,989.41 | 117.51 |
| 43 | Lake | 61.92 | 62.18 | -0.27 |
| 44 | Lapeer | 321.24 | 346.79 | -25.56 |
| 45 | Leelanau | 137.06 | 95.13 | 41.93 |
| 46 | Lenawee | 394.51 | 361.54 | 32.98 |
| 47 | Livingston | 679.70 | 496.28 | 183.41 |
| 48 | Luce | 29.05 | 34.37 | -5.31 |
| 49 | Mackinac | 60.15 | 47.45 | 12.71 |
| 50 | Macomb | 3,385.88 | 3,537.55 | -151.67 |
| 51 | Manistee | 128.44 | 83.11 | 45.34 |
| 52 | Marquette | 278.44 | 380.27 | -101.83 |
| 53 | Mason | 141.98 | 158.18 | -16.19 |
| 54 | Mecosta | 163.92 | 154.67 | 9.25 |
| 55 | Menominee | 122.94 | 198.71 | -75.77 |
| 56 | Midland | 355.42 | 307.31 | 48.11 |
| 57 | Missaukee | 63.93 | 78.06 | -14.13 |
| 58 | Monroe | 592.35 | 557.50 | 34.85 |
| 59 | Montcalm | 238.71 | 217.59 | 21.12 |
| 60 | Montmorency | 57.40 | 46.96 | 10.45 |
| 61 | Muskegon | 641.71 | 543.14 | 98.57 |
| 62 | Newaygo | 193.77 | 191.63 | 2.14 |
| 63 | Oakland | 4,745.41 | 4,025.12 | 720.30 |
| 64 | Oceana | 111.30 | 101.56 | 9.75 |
| 65 | Ogemaw | 108.70 | 140.98 | -32.29 |
| 66 | Ontonagon | 38.93 | 37.99 | 0.94 |
| 67 | Osceola | 99.66 | 46.48 | 53.18 |
| 68 | Oscoda | 43.38 | 35.35 | 8.02 |
| 69 | Otsego | 108.56 | 107.51 | 1.05 |

| PLANAREA | NAME | PREDADC | OBSADC | DIFFERENCE |
|----------|-----------------|----------|----------|------------|
| 70 | Ottawa | 1,002.36 | 670.73 | 331.63 |
| 71 | Presque Isle | 83.33 | 72.10 | 11.24 |
| 72 | Roscommon | 143.17 | 112.78 | 30.39 |
| 73 | Saginaw | 825.77 | 805.92 | 19.85 |
| 74 | St. Clair | 639.80 | 648.83 | -9.03 |
| 75 | St. Joseph | 239.75 | 285.75 | -46.01 |
| 76 | Sanilac | 182.78 | 207.58 | -24.80 |
| 77 | Schoolcraft | 44.48 | 75.60 | -31.12 |
| 78 | Shiawassee | 264.39 | 278.00 | -13.61 |
| 79 | Tuscola | 221.61 | 257.13 | -35.52 |
| 80 | Van Buren | 285.59 | 274.80 | 10.79 |
| 81 | Washtenaw | 1,153.51 | 1,009.73 | 143.78 |
| 83 | Wexford | 138.26 | 95.97 | 42.30 |
| 84 | Northwest Wayne | 2,304.80 | 2,485.73 | -180.93 |
| 85 | Southwest Wayne | 1,373.24 | 1,427.97 | -54.72 |
| 86 | Detroit | 2,561.08 | 3,249.01 | -687.93 |

Discussion

The issue with the NH-HLTCU methodology appears to be, given these results, related to the use of *statewide* age cohort patient day use rates. A solution may not be straightforward though, as use rates for each Planning Area are affected by health of the population, the presence of alternate modes of care (e.g., assisted living), geographic patterns of use (facilities in one planning area that are used by residents of another planning area), and numerous other factors.

Recommendation

I recommend that the SAC consider major modifications to the NH-HLTCU methodology, with specific attention focused on whether using localized age cohort patient day use rates (rather than using a statewide rate) would provide better results. However, this will not be straightforward because NH-HLTCU patient day utilization data is only reported at the facility level (we do not know the home planning area of the patients visiting each facility) and there may be justifiable reasons for using statewide use rates. My suggested first step is to discuss (with the SAC participants) possible reasons why use rates vary greatly among planning areas.

The approach implemented in Indiana has been suggested as a possible modification of the current methodology. Presently, I do not recommend implementing this approach, as I believe that it does not get to the root of the problem, but is a post-methodology fix.