

STATE OF MICHIGAN
MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES
CERTIFICATE OF NEED COMMISSION

COMMISSION MEETING

BEFORE SURESH MUKHERJI, M.D., CHAIRPERSON

333 South Grand Avenue, Lansing, Michigan

Thursday, June 15, 2017, 9:30 a.m.

COMMITTEE MEMBERS: THOMAS MITTELBRUN, III, VICE CHAIRPERSON
DENISE BROOKS-WILLIAMS (via telephone)
GAIL CLARKSON
JAMES FALAHEE
DEBRA GUIDO-ALLEN, R.N.
ROBERT HUGHES
MARC D. KESHISHIAN, M.D.
LUIS A. TOMATIS, M.D.

MICHIGAN DEPARTMENT OF
ATTORNEY GENERAL: JOSEPH POTCHEN

MICHIGAN DEPARTMENT OF
HEALTH AND HUMAN
SERVICES STAFF: TULIKA BHATTACHARYA
AMBER MYERS
BETH NAGEL
TANIA RODRIGUEZ
BRENDA ROGERS

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1 Lansing, Michigan

2 Thursday, June 15, 2017 - 9:33 a.m.

3 DR. MUKHERJI: Good morning. I was just trying to
4 get back on the wireless to have my agenda, but we'll see if
5 this works. Welcome to the Certificate of Needs meeting.
6 First action, I believe the first item is review the agenda.
7 The agenda has been passed out to all the Commissioners.
8 Just take a second to review. If anybody has any changes --

9 MR. FALAHEE: This is Falahee. I'll recommend to
10 make a motion to approve the agenda.

11 DR. MUKHERJI: Okay. We have a motion to approve.
12 Second?

13 MS. GUIDO-ALLEN: Second. Guido-Allen, second.

14 DR. MUKHERJI: We have a first and a second. Do
15 we have any discussion? Hearing no discussion, all in
16 favor?

17 (All in favor)

18 DR. MUKHERJI: The agenda is approved. The next
19 is declaration of conflicts of interest. Does anybody have
20 any conflict of interest to declare? Okay. Hearing none.
21 The next is the review of the minutes. I think the minutes
22 were included in the agenda. Please take a second to review
23 that and once you review it, we can take a motion to approve
24 the minutes.

25 MR. MITTELBRUN: Motion to approve the minutes of

1 March 16, 2017, Mittelbrun.

2 DR. MUKHERJI: So we have a motion to approve the
3 minutes from the last meeting. Do we have a second?

4 MR. FALAHEE: Second by Falahee.

5 DR. MUKHERJI: Okay. We have a second. Any
6 discussion? No discussion. All in favor?

7 (All in favor)

8 DR. MUKHERJI: The meetings (sic) are approved.
9 The next is Urinary Extracorporeal Shock Wave Lithotripsy,
10 draft language and public hearing report. Brenda?

11 MS. ROGERS: Good morning. This is Brenda. You
12 do have draft language in front of you this morning. The
13 Commission took proposed action -- try this again. This is
14 Brenda. The Commission took proposed action at its March
15 2017 meeting. The public hearing was held on May 2nd and
16 written testimony was received by three organizations.
17 There were two organizations that don't support the
18 conversion language and one organization that does, and all
19 three support the remaining language in the standard.

20 As you'll note in the information provided to the
21 Commission and in the draft language, the Department is
22 suggesting an amendment to the language and that amendment
23 occurs under subsection (b) of the language indicating
24 changing from 500 procedures to 1,000 procedures in the
25 conversion language. The reason the Department is

1 suggesting this is that this is also the required initiation
2 level for mobile and fixed services, as well as the
3 maintenance level for mobile and fixed services, and it
4 follows along with other standards that has conversion
5 language. Having said that, the Department does support all
6 remaining language along with the proposed amendment.

7 If the Commission decides to accept the amendment
8 or any other amendments today that may be made, then a
9 second public hearing would be scheduled and forwarded to
10 the JLC. If the Commission decides to accept the original
11 language with no amendments and takes final action today,
12 then the language would be submitted to the JLC and the
13 governor for the 45-day review period. Having said that, if
14 there's any questions? Thank you.

15 DR. MUKHERJI: Brenda, could you just update us on
16 how this topic was left after the last meeting? The
17 Commission did -- I know there was testimony, et cetera.

18 MS. ROGERS: This is Brenda. I was not at the
19 last meeting but my understanding was that the -- this
20 language was proposed at the March meeting by an
21 organization and the Commission asked that it be added to
22 the language and sent out for public hearing and then along
23 with a request for information for the cost, quality,
24 access, et cetera, and that's been provided in the testimony
25 that you've received today. So that was part of that

1 process, and I'll let Beth add to that if I missed
2 something. Thank you.

3 MS. NAGEL: I would only add that the language was
4 given to the Commission in March for proposed action. The
5 Commission added language that was proposed by an
6 organization and then it was sent to public hearing after
7 that, so it was -- proposed action has been taken twice on
8 this standard.

9 DR. MUKHERJI: Any questions for the Department?
10 I think we have now public comments. The first note I have
11 is from John Shaski, Sparrow Health System on lithotripsy.
12 And just to remind all the people providing testimony, it's
13 three minutes. If the buzzer goes off, please complete your
14 thought. If you go over 30 seconds, we have a gong.

15 JOHN SHASKI

16 MR. JOHN SHASKI: Good morning. John Shaski from
17 Sparrow Health System. We would like to thank the
18 Commission for the time and deliberation on this issue. As
19 you know, Sparrow has been providing testimony on this topic
20 for a number of years now, dating back to when it was
21 originally put forth for public hearing in October 2015. We
22 have been willing to engage in conversations with the
23 Department and have submitted both written and verbal
24 testimony at every available opportunity. In March, the
25 Commission approved draft language that would allow for a

1 conversion from mobile to fixed at a consistent volume level
2 of at least 500 procedures annually over a 3-year period.
3 The Department's recommendation raising that level to 1,000
4 procedures puts an unreasonably high burden on current
5 mobile host sites. In other mobile modalities, numerous
6 accommodations have been made to allow for a conversion from
7 mobile to fixed.

8 For example, MRI, at one time there were 3
9 different thresholds for initiations allowing for hospitals
10 in rural areas, hospitals with busy ED's, to convert from
11 mobile to fixed at a lower number. Further, these volume
12 requirements were not required for more than 12 months. In
13 this case, we are not asking for a special provision, but
14 rather a universally acceptable number for any host site
15 that has consistently seen high volume or high number of
16 patients and needs more access.

17 I can't speak for other host sites, but in
18 Sparrow's case we have made attempts to obtain additional
19 mobile time and time was not available at the level that we
20 needed. Having said that, we fully expect to perform 1,000
21 cases annually based on our current volume. Sparrow handles
22 over 550 cases annually with 6 to 7 days a month of service.
23 More than tripling the availability of the service to
24 patients would result in an excess of the volume that the
25 Department had recommended. In closing, we have worked on

1 this issue for a number of years. We see the change -- we
2 are disappointed and frustrated at the change in the volume
3 put forth by the Department today to 1,000. We see this as
4 delaying the process, opening this back up for public
5 comment period again, and inching us closer to the 2018
6 standard review process for this service. I am certainly
7 welcome or happy to entertain any questions.

8 DR. MUKHERJI: Thanks, John. Questions for Mr.
9 Shaski? Mr. Mittelbrun?

10 MR. MITTELBRUN: Commissioner Mittelbrun. John,
11 can you just tell everyone what your volume is now and what
12 it's been for the past few years?

13 MR. JOHN SHASKI: I don't have that directly in
14 front of me. The volume is over 550 cases. It has been for
15 the last number of years, at least 5 years. I believe our
16 last volume for 2016 was 583.

17 MR. MITTELBRUN: Okay. Thank you.

18 MR. FALAHEE: This is Commissioner Falahee. John,
19 I understand you're not a fan of the recommended amendment,
20 but the Department is coming at it from a position where
21 this is consistent with other standards. So I'm trying to
22 figure out why is it that lithotripsy should be different
23 than other standards?

24 MR. JOHN SHASKI: Yeah. Thank you for the
25 question. As I understand it, 1,000 cases for traditional

1 initiation contemplates commitments across a number of
2 organizations. Our number is Sparrow only, so we're not
3 pulling numbers from other organizations as other
4 initiations are able to do to meet that 1,000 volume
5 requirement.

6 MR. FALAHEE: But that begs the question if you've
7 got X number of procedures you're actually doing now, let's
8 say it's 580 or whatever you said, can't you go out and
9 get -- I don't know if this is even doable under the
10 standards. Can you get commitments to add to the 580 you're
11 doing now to get potentially to the 1,000?

12 MR. JOHN SHASKI: I don't believe that's -- let me
13 check with our CON guru Carrie Linderoth.

14 MR. FALAHEE: Okay.

15 MS. CARRIE LINDEROTH: Hi. I'm Carrie Linderoth
16 from Kelly Hawthorne. I've been working with John and
17 Sparrow on this issue. The 1,000 cases is based on MIDB
18 data, so it's not actual lithotripsies performed; it's based
19 on indications and projection. So essentially the
20 difference is we're documenting 500 actual cases as opposed
21 to projecting something that we aren't even certain of based
22 on indications that have come through MIDB. Additionally,
23 the MIDB data is locked up for a number of years, so even if
24 that were an option, which it's not under the standards, a
25 lot of that data has already been committed to existing

1 networks and wouldn't be available even though the volume
2 has been consistently at a range that would allow for a
3 fixed.

4 MR. FALAHEE: One more. The concern I've got is
5 if the 500 went through within I believe it's 2 years, any
6 program needs to be at 1,000 otherwise you're not meeting
7 your project delivery requirements. And the concern I've
8 got is that we know that once you've got a program here, it
9 is very, very hard to lose it; to lose your ticket, if you
10 will.

11 So one of the concerns I've got when we have to
12 look at cost, quality and access is if we come in with a
13 lower standard to get it but then we don't enforce the 1,000
14 later on, in effect you've got a program albeit with lower
15 numbers and that's --

16 MS. CARRIE LINDEROTH: I'm not sure there really
17 is a lower number to be honest with you, Chip, because what
18 we've asked for is 3 years of consistent volume at 500
19 cases, and most standards allow for, you know, reaching that
20 threshold in 12 months. So it's a consistently high demand
21 by patients. And so if you equate that out to what that
22 would be annually, it's actually much higher than 1,000.

23 MR. FALAHEE: Okay.

24 DR. MUKHERJI: A question I have is based on your
25 testimony. You're saying that right now you're at 583 for

1 the year; right?

2 MR. JOHN SHASKI: Correct.

3 DR. MUKHERJI: Are you saying that you would be
4 higher but you don't have enough access coming from the
5 mobile provider?

6 MR. JOHN SHASKI: Yes. That's the assumption. At
7 580 cases with 6 to 7 days per month, I would imagine with a
8 fixed lithotripter and more access that we would be able to
9 achieve a higher number.

10 DR. MUKHERJI: Okay. So in a way the ceiling that
11 you're reaching is just based on the access that's provided
12 by the mobile and there's no way to get more mobile at your
13 site in order to increase your numbers?

14 MR. JOHN SHASKI: Correct.

15 DR. MUKHERJI: Okay.

16 MR. JOHN SHASKI: And with the data that we put
17 forth in public comment, you can see that the cost
18 associated with leasing the mobile site for a fraction of
19 the time is much higher than the purchase cost of a fixed
20 lithotripter and that includes the service contract and
21 staffing.

22 MR. FALAHEE: This is Falahee again. Do you have
23 backup -- I mean, do you have backlog -- I'm sorry -- in
24 terms of getting people through the current number of days
25 you have per month on the mobile? Is there a backlog?

1 MR. JOHN SHASKI: Yes. There have been cases
2 where people present themselves in the window that the
3 lithotripter is not available.

4 MR. FALAHEE: Okay. But are we talking two people
5 a year? 200?

6 MR. JOHN SHASKI: I'm not familiar with the volume
7 of the backlog. I would --

8 MR. FALAHEE: And if the backlog were high enough,
9 I would think you would ask for an extra day or two.

10 MR. JOHN SHASKI: Correct.

11 MR. FALAHEE: Have you done that?

12 MR. JOHN SHASKI: Yes.

13 MR. FALAHEE: And the answer was "no, not
14 available"?

15 MR. JOHN SHASKI: "Not available."

16 DR. MUKHERJI: Commissioner Hughes?

17 MR. HUGHES: Commissioner Hughes. Talking about
18 the backlog and so forth, I don't know Dr. Zuckerman, but
19 I'm sure he's a fine, outstanding urologist, and I think he
20 works for one of the bigger urology places here in town and
21 does 300 a year. And he is saying here in his letter that
22 he has never, ever had a waiting list, people needing the
23 procedure or had to schedule them. It's always been done
24 quickly and efficiently. How would you respond to that?

25 MR. JOHN SHASKI: I'm not familiar with Dr.

1 Zuckerman, so I feel like it's not appropriate to comment on
2 that. Don't know how to respond.

3 MR. HUGHES: I guess I'm just asking you to
4 comment on the waiting of people to get in. If other people
5 are saying they're not having an issue scheduling people and
6 you're saying that you are, I'm just asking you to -- you're
7 saying that there are waits and people are being delayed.

8 MR. JOHN SHASKI: Well, we have had waiting at
9 Sparrow for lithotripsy services. So I don't know how to
10 comment on Dr. Zuckerman's comment.

11 MR. HUGHES: Would somebody that does 300
12 procedures be somebody that is pretty familiar with things
13 or --

14 MR. JOHN SHASKI: I would assume so, but I'm not
15 familiar with his practice and I'm not -- I don't know the
16 actual number of backlog that we experience at Sparrow nor
17 do I know the time frame that he's speaking of. I'm just
18 unfamiliar with him or his practice.

19 MR. HUGHES: Been doing it for 35 years.

20 MR. JOHN SHASKI: Performing lithotripsy for 35
21 years in --

22 MR. HUGHES: In the letter right here.

23 MR. JOHN SHASKI: Okay. I'm sorry. I haven't
24 seen that letter.

25 MR. MITTELBRUN: John, this is Commissioner

1 Mittelbrun. I have a follow-up question to the chairman's
2 question, but I lost track of the actual question when I was
3 listening to the other ones. But you used a term to the
4 chairman's question. You said, "That's the assumption."
5 Are we dealing with assumptions or are we dealing with
6 actual figures as to what's transpiring?

7 MR. JOHN SHASKI: My comment on the assumption, I
8 was just doing simple math that at our current volume of a
9 fraction of the month of time with mobile lithotripter, it's
10 my assumption that one more day would yield additional
11 cases; that if we doubled our time we would perhaps double
12 the amount of volume that we would have.

13 MR. MITTELBRUN: So I guess I'm -- you're making a
14 comment that there's that many more people that need the
15 services, so I'm not quite sure that that's the case. I
16 mean, maybe it is, but that's why I'm kind of looking for
17 the actual data. I mean, is there that many people that
18 need the services at your facility?

19 MS. CARRIE LINDEROTH: Well, I would like to add
20 just a little further distinction. Again, the 1,000 cases
21 for the traditional initiation is again based on projection.
22 The 500 we have suggested and the Commission approved in
23 March is actual volume, and so we are showing to the
24 Commission that we have consistently over the past -- in
25 Sparrow's case it's over 5 years, but in the standards it

1 requires 3 years -- we've been at that level of volume of
2 500 cases. Traditional initiations project 1,000.

3 DR. MUKHERJI: Commissioner Mukherji. Which
4 provider do you use?

5 MR. JOHN SHASKI: Great Lakes Lithotripsy.

6 DR. TOMATIS: Commissioner Tomatis. I have to put
7 a lot of weight on this letter of Dr. Zuckerman that provide
8 you two-thirds of your 400 patients. And he -- in
9 conclusion,

10 "In my experience and perspective I truly believe
11 that the current mobile lithotripsy system works very
12 well and serves this state well. I hope the Commission
13 will consider removing Sparrow's requested language
14 from the standards and maintaining the current system."

15 DR. MUKHERJI: Are there any more questions for
16 John? Okay. Thank you very much.

17 MR. JOHN SHASKI: Thank you.

18 DR. MUKHERJI: All right. The next card I have is
19 from Robert Meeker from Greater Michigan Lithotripsy.

20 ROBERT MEEKER

21 MR. ROBERT MEEKER: Good morning. I'm Bob Meeker
22 and I'm representing Greater Michigan Lithotripsy, which is
23 one of the two mobile lithotripsy providers in the state of
24 Michigan. GML's CEO, Alan Buerghenthal, sends his regrets.
25 He intended to be here today, but he was called to a meeting

1 out of state and so you're stuck with me. I'd like to just
2 take a moment to refresh the Commission's memory on the
3 history of lithotripsy regulation in this state. 15, 20
4 years ago there were 4 or 5 fixed lithotriptors in the
5 state. There was one in Grand Rapids and there were 3 or 4
6 in the Detroit area and they were just chugging along.

7 Well, first of all, at that time the technology
8 was such that it took up a whole room, it wasn't mobile, and
9 urologists came from -- in the case of Grand Rapids, from
10 the surrounding areas to treat their patients there.
11 Volumes dropped. In all cases the fixed lithotriptors were
12 at -- just at or below the 1,000 procedures annually
13 required by the standards then and now to continue
14 operating. It was at that time that the system of mobile
15 lithotriptors came into being.

16 First of all, the technology changed. It became
17 mobile. It can be wheeled right into operating rooms. And
18 as a result, the fixed lithotriptors went away because they
19 couldn't be kept busy enough at the centers, and they went
20 mobile, going all over the state and providing access to
21 everyone. At GML, we believe that the current system of
22 mobile works really well in the state. It provides access
23 to this relatively low volume procedure that patients can
24 get close to their home. The existing system keeps costs
25 low and maintains consistent quality. For example, a

1 patient being treated at the GML lithotripter at West Shore
2 Medical Center in Manistee receives treatment on the same
3 machine by the same technologist as the patient who needs
4 that case at Beaumont Royal Oak. Ideally we'd like to keep
5 the system in place -- this system in place as it is and
6 remove any language allowing conversion from mobile to
7 fixed.

8 However, if the Commission feels that you must
9 move forward in that direction, we would support the
10 Department's recommendation. I'd like to just focus a
11 little bit on the numbers. 500 cases per year is roughly 10
12 cases a week. That's one day of a busy lithotripter. So if
13 you were doing 500 cases in a fixed machine, that machine
14 and its technologist would be idle the other 4 days. So
15 that's just the math and I sort of wanted to add that to the
16 end of my comments. But I would entertain your questions.

17 DR. MUKHERJI: Thanks, Bob. Questions from the
18 Commission?

19 MR. HUGHES: You may or may not be able to answer
20 this; may not be appropriate. But the organization that you
21 represent or the other big provider, do you know, are they
22 physician-owned?

23 MR. ROBERT MEEKER: In part, yes.

24 MR. HUGHES: Would somebody like Dr. Zuckerman be
25 an owner of --

1 MR. ROBERT MEEKER: I don't know Dr. Zuckerman.

2 DR. MUKHERJI: Chip?

3 MR. FALAHEE: Commissioner Falahee. Mr. Meeker, I
4 have a hunch you might have a little bit of knowledge about
5 Spectrum and what Spectrum might have or might not have. It
6 used to have a fixed litho. Does it still, Bob, or --

7 MR. ROBERT MEEKER: No.

8 MR. FALAHEE: No?

9 MR. ROBERT MEEKER: No. That was one of the
10 conversions from fixed to mobile. You know, this technology
11 has really turned on its -- upside down the trends that
12 we've seen in all other technologies, like MRI and CT and so
13 forth, that started as mobiles, and as places accumulated
14 more volume they converted to fix. In this case there were
15 fixed. Technology changed. The practice of medicine
16 changed.

17 Actually, numbers of procedures went down. I'm
18 not a physician nor am I provider, but my understanding is
19 that there -- that the number of kidney stones that need to
20 be treated statewide at least is relatively flat. There
21 aren't a whole lot of people waiting to receive care and
22 aren't able to. Mr. Madsen, who will be speaking from GLL,
23 will probably be able to provide more information about
24 that.

25 MR. FALAHEE: And one quick follow-up, Bob. Are

1 there any fixed units still functioning in Michigan, if you
2 know? You may not know.

3 MR. ROBERT MEEKER: No, there are not. I've tried
4 to find out if there are any fixed left in the United States
5 and I've been unsuccessful. My guess is there may be a few
6 for some major kidney centers, academic medical centers.
7 But certainly a place like Spectrum Health, which was doing
8 well over 1,000 in its, quote, "heyday," and actually right
9 now is doing more -- according to the state website is doing
10 more than Sparrow.

11 But I think that -- I think it's interesting to
12 note that there's really only one of the 10 or so
13 high-volume providers who's asking for this, and the others
14 are relatively satisfied with their -- with the service
15 they're getting from the mobiles.

16 MR. FALAHEE: Thanks, Bob.

17 DR. MUKHERJI: Just one question. Bob, as you
18 know, when CON first created or conceived back in 1964 at
19 Rochester, New York, the concept was --

20 MR. ROBERT MEEKER: I was there.

21 (Laughter in room)

22 MR. ROBERT MEEKER: No, I wasn't.

23 DR. MUKHERJI: But this was created back in the
24 1960's with the Kodak group, as you know. The whole concept
25 was supposed to be state regulation for a -- expanding an

1 expensive health care environment. And what I hear you
2 say -- I mean, given your expertise and experience, what I
3 heard you say is that this segment of health care is
4 actually declining; is that we used to have fixed units, and
5 now a lot of hospitals got rid of them and they were
6 converted to mobiles, and the number of stones that are
7 actually treatable with lithotripsy is increasing. It may
8 be at the very best flat.

9 And because hospitals have not seen appropriate
10 business case to maintain fixed, they've transitioned to
11 mobiles. Given the fact that we have one segment that's
12 actually in decline or the very -- I think we can all agree
13 is not expanding, given your experience why do we need to
14 regulate this?

15 MR. ROBERT MEEKER: Well, I'd like to comment
16 first of all on some of your assumptions. I'm not sure that
17 kidney stones overall in the state are declining. I don't
18 think they're expanding very rapidly, if at all. I think
19 part of the problem was that, you know, a kidney stone
20 patient in Traverse City, 3 or 4 hours -- well, 3 hours away
21 from Grand Rapids probably wasn't getting lithotripsy, so
22 they would have cystoscopy or a more invasive procedure. So
23 there are probably more lithotripsies being done now than
24 there were 20 years ago, but they're being done at the
25 community hospitals where those patients are so those

1 patients aren't required to either travel a long distance or
2 have an alternative procedure. So I didn't mean to say that
3 there's no kidney stones left that need to be treated, but
4 rather that the mobile system permits those treatments to
5 happen more frequently as opposed to a more invasive
6 procedure. Why it should still be regulated is a good
7 question. It's a low volume procedure.

8 You know, if in fact there were -- if in fact
9 there were more and more lithotriptors, for instance, if
10 there were more fixed -- let's say that the 5 or 6 hospitals
11 that qualify with the 500 got their lithotriptors, it would
12 put a strain on the existing mobile routes to continue to
13 provide service at least at the cost they're doing now to
14 the rural sites now.

15 And as I think we talked about at the last
16 meeting, they might have to contract or at least raise their
17 prices because you would have such a huge chunk taken out of
18 the overall volume of the mobile route. So, you know, there
19 just aren't a lot of patients needing lithotripsy right now
20 who aren't being treated. So you'd be spreading the same
21 number of patients or maybe a few percentage more over a lot
22 more machines and therefore the overall system costs would
23 increase and in the worst case scenario, access could
24 actually decrease.

25 DR. MUKHERJI: So based on your comment, again

1 taking out CON for a business case, are you suggesting that
2 it's almost a cross-subsidization where the reason that the
3 mobiles can charge the hospitals and therefore if they can
4 get higher net profit margins, they now have the ability to
5 go out into the -- so in a way this allows
6 cross-subsidization?

7 MR. ROBERT MEEKER: I'm not an accountant and I'm
8 not sure that an accountant would appreciate that
9 characterization. It allows a route to be viable by having
10 one or 2 or 3 large volume sites, and then they can also
11 serve a place like West Shore in Manistee, which may only
12 have, you know, 3 or 4 cases a day when they go out there,
13 but then they go to Spectrum Health the next day and they
14 might have 10 or 12 cases.

15 DR. MUKHERJI: Commissioner Tomatis?

16 DR. TOMATIS: Tomatis. Can you address the point
17 that Sparrow says that they are losing money with this
18 arrangement?

19 MR. ROBERT MEEKER: Well, as I said, I'm not an
20 accountant and so I don't know all of the financial
21 arrangements. I do know what they have said is that for
22 what they are -- and I hope that I'm accurately
23 characterizing this -- for what they are paying annually in
24 fees to the mobile provider they could buy a machine. What
25 they're not taking into account is the other benefits they

1 get from the mobile provider. They get the technologist.
2 That technologist has a lot of experience because they're
3 not just performing the 500 cases at Sparrow, they're
4 performing 1,000 or more cases statewide, so their skills
5 are up. That technologist also makes -- the mobile provider
6 makes sure that they're up on their, you know, extended
7 training so they're up to date.

8 They get preventive maintenance, they get
9 insurance, they get upgrades on the machine. All of those
10 are costs to the mobile provider which, if Sparrow had their
11 own machine, they would have to pay, too. So to say that
12 what we're paying a year would be -- buy us a machine may be
13 true. I don't know. But let's assume that it is. It does
14 not include all the other costs they would have operating
15 that machine.

16 Plus, the fact if they had a technologist who was
17 doing 500 cases a year, that's, you know, 10 -- 10 one day a
18 week, that technologist is going to have to be doing
19 something else the rest of the time, and it's going to be a
20 part-time lithotripsy technologist and going to have to be
21 doing -- I don't know -- other either OR procedures or other
22 radiologic procedures.

23 DR. TOMATIS: Who established the rates that you
24 charge the hospital?

25 MR. ROBERT MEEKER: Those are negotiated rates

1 between the provider and the hospitals.

2 DR. MUKHERJI: Other questions? Thanks, Bob. The
3 next public comment card I have regarding lithotripsy is
4 from -- I hope I don't mess your name -- Jorgen Madsen from
5 Great Lake Lithotripsy. Okay. Try saying Mukherji.

6 MR. JORGEN MADSEN: Let's do that after the
7 meeting.

8 JORGEN MADSEN

9 MR. JORGEN MADSEN: Thank you very much, Dr.
10 Mukherji, Chairman. My name is Jorgen Madsen. I'm the
11 general manager of GLL, Great Lakes Lithotripsy, and
12 appreciate the opportunity to elaborate on these comments
13 regarding the standards for lithotripsy and appreciate your
14 time and interest. We've shared with you several times
15 before that we support the current standards as they stand,
16 and the ones that were up for final vote in March with the
17 minor adjustments and changes, we agree with that.

18 We think the system in place today serves Michigan
19 extremely well. Services are offered today at about 80
20 facilities throughout the state; small facilities, large
21 facilities, all across the board. Every facility gets the
22 same kind of service, quality of service. Typically the
23 charge for procedure is identical whether you're a big
24 facility or small facility. Those are some of the benefits
25 to the system that's widespread like this. 10 units

1 operating in the state of Michigan. And so we continue to
2 have, you know, concerns with the language that Sparrow put
3 forward at the last meeting. The number of lithotripsy
4 procedures in the state of Michigan and across the country
5 are fairly stable as we've talked about this morning. We
6 don't disagree with that. However, over time, you know,
7 these procedures have sort of migrated away from hospitals
8 into less expensive sites.

9 And so one of the -- some of the interest of CON
10 of course is quality, access and cost. And so just as a
11 point of interest, a lithotripsy procedure performed in a
12 surgery center typically costs Medicare and/or commercial
13 payers about half of what it costs in a hospital setting.
14 So let's say Blue Cross may pay a surgery center 4 grand for
15 a procedure facility fee where they may pay Sparrow \$8,000.

16 So cases have migrated away from the hospital
17 setting into less expensive sites of service thanks to
18 physician preferences, thanks to patient preferences and
19 access. So those are some of the things that actually have
20 happened. So in terms of Sparrow's claim that they can't
21 get access to a machine, we are the company that services
22 Sparrow. Sparrow has actually cancelled about 15 percent of
23 their service days starting March 1 this year because we've
24 started tracking it because of this meeting among other
25 things. But days cancelled since March 1 have about 15

1 percent of days scheduled. There are additional days
2 available in the system. We've offered that to Sparrow
3 particularly since these comments started coming out and
4 they've vehemently denied that they needed any additional
5 days of service, but certainly they're available if they
6 want them and we're happy to provide that. As another case
7 in point -- and we went back and looked at the actual cases
8 performed at Sparrow Hospital since 2010.

9 So in 2010 850 procedures were done at Sparrow on
10 77 days of service; in 2016, 584 cases were done at Sparrow
11 on 72 days of service. So the case volume has declined
12 every year up until now. Currently in 2017 they're on track
13 to do 480 cases. Sorry. Go ahead, Dr. Mukherji.

14 DR. MUKHERJI: You're at three minutes right now.

15 MR. JORGEN MADSEN: Okay. Fine.

16 DR. MUKHERJI: I have to be fair to everybody.

17 MR. JORGEN MADSEN: Okay. That's fine. Those are
18 sort of the essential points that I wanted to mention.
19 Okay. So, you know, I'm happy to take some questions.

20 DR. MUKHERJI: Thank you very much. I'm sorry. I
21 didn't mean to be rude. I just --

22 MR. JORGEN MADSEN: It's not a problem.

23 DR. MUKHERJI: -- I give three to everybody to be
24 fair to everybody.

25 MR. JORGEN MADSEN: It's fine. Yes.

1 DR. MUKHERJI: They're going to adhere to that.

2 MR. JORGEN MADSEN: Absolutely.

3 DR. MUKHERJI: Commission members, questions?

4 Tom?

5 MR. MITTELBRUN: Commissioner Mittelbrun. Jorgen,
6 I was just curious, you mentioned 15 percent of the service
7 days were cancelled. I was just curious if there was a
8 reason for that?

9 MR. JORGEN MADSEN: The reason that was
10 communicated to us was because they didn't have patients to
11 treat. Any other questions?

12 DR. MUKHERJI: So I just want to reiterate that --
13 so when we heard the prior testimony, we had heard that
14 there was a cap essentially on the number of patients that
15 could be done at a certain hospital because they have made
16 the request to your specific organization. Are you saying
17 that there hasn't been a request to your organization to
18 provide more time or to provide more days of service?

19 MR. JORGEN MADSEN: Sparrow has not asked for
20 additional days from us that we were not able to provide as
21 far as we know it. Now, of course we're a big company,
22 we've got people everywhere. And you know, has a call come
23 in? I don't know. But specifically every time this
24 conversation has come up at the meeting and comments from
25 Sparrow have come out that access is an issue, we've gone

1 back and we've proactively contacted the hospital to suggest
2 that they get some more days of service. And they've
3 consistently said, "We don't need any more days of service."
4 And this year, again, they've cancelled days of service
5 which otherwise could have been used elsewhere. But
6 regardless of all that, all the systems we have in our fleet
7 have additional spare days available on them point blank.

8 MR. HUGHES: I don't know if you can address this
9 or not, but I'd certainly like to ask your opinion. I'm
10 looking at claims data for the Lansing area for basic
11 shockwave treatment of a kidney stone breakup. And in that
12 work the price ranges from \$4,200 to \$9,200.

13 MR. JORGEN MADSEN: Yes.

14 MR. HUGHES: And the two least expensive places in
15 town are Genesis and Michigan Surgical Center, the two most
16 expensive are McLaren and Sparrow.

17 MR. JORGEN MADSEN: Right.

18 MR. HUGHES: Can you comment on that?

19 MR. JORGEN MADSEN: Well, it's not different here
20 in Michigan than it is elsewhere. Typical, you know,
21 hospital rates are about twice as high as they are for
22 ambulatory surgery centers for this particular procedure.
23 This happens to be a procedure that is well done in an
24 ambulatory surgery center. It's simple, easy, patient is in
25 and out in a couple hours, so that makes a lot of sense.

1 Medicare pays a surgery center \$1700 facility fee for
2 lithotripsy. Medicare pays a hospital \$3600 for lithotripsy
3 facility fee. So that's the difference. It's almost a
4 factor, too. That tends to play itself out in the various
5 commercial rates also. So as far as we know it, Blue Cross
6 has a Medicare-like reimbursement system in Michigan,
7 meaning every facility sort of gets the same, and to our
8 knowledge that's about 8 grand for lithotripsy facility fee.

9 We know that the surgery centers are in the range
10 that you mentioned, about half. So as a result of that of
11 course, who are the winners in that? The patients with
12 large deductibles and co-pays, insurance carriers, et
13 cetera, et cetera. So the migration we've seen specifically
14 from Sparrow into these surgery centers is not unusual. We
15 do service all over the country and so we see this procedure
16 migrating into less expensive sites of service driven by
17 patients, physicians and payers.

18 MR. HUGHES: And would you see the proposed
19 changes here have any impact on that?

20 MR. JORGEN MADSEN: Well, I mean, I think what it
21 will do is it'll certainly put a unit in a fixed site, there
22 will be a tendency to try to justify its existence and of
23 course try to drive cases there. I don't think that Sparrow
24 is going to do any more cases just because they have a unit
25 there all the time. I really don't think so. I think the

1 chance is that the volume is actually going to continue to
2 drop as we've seen it over the last seven years and it'll
3 become an unprofitable venture to own the machine there.
4 The trend nationwide is not to go fixed. The trend is to be
5 mobile and share the service.

6 DR. MUKHERJI: Commissioner Falahee?

7 MR. FALAHEE: Thank you. Jorgen, volume in
8 Michigan, you touched a little bit on it, and then you, I
9 think, mentioned it back in our March meeting. Remind me
10 what you're seeing from your business for volume in Michigan
11 overall.

12 MR. JORGEN MADSEN: I think the other presenters
13 and Dr. Mukherji also are correct, that the volume for ESWL
14 treatments is pretty much flat. That's a fact. I think
15 across the country there may be one or two percentage
16 movements up and down here and there, but generally speaking
17 it's not a procedure that is growing. It's also not a
18 procedure that is disappearing. It's a stable environment.

19 MR. FALAHEE: Thank you.

20 DR. MUKHERJI: I'll ask the same question I asked
21 Bob. Can you give me your argument for why, given the
22 flatness of the procedure, that this needs to be regulated
23 in the state when the majority of states don't have
24 regulation?

25 MR. JORGEN MADSEN: There are states that have CON

1 regulations for lithotripsy and states that don't. I think
2 the system works extremely well in the state of Michigan.
3 Rates that are charged to facilities for this service is
4 highly competitive and I think it offers a high utilization
5 rate. It also offers high specialization to the
6 technologists. And so where you get -- tend to get a
7 fragmented system, we don't have that in Michigan.

8 We have a very uniform, high quality system that
9 works extremely well, so that's why I think the CON in this
10 case works, certainly on the quality, on the access and the
11 cost side. One can argue, you know, should everybody buy
12 the lithotripter, if you get into an arms race where every
13 facility ends up buying, you know, half a million, 500-,
14 \$600,000 worth of equipment, staffing, service, et cetera,
15 is that going to be good or bad for the system?

16 I think it's going to be an all around negative
17 impact on a system that otherwise works extremely well. I
18 mean, the system in our small facilities like we talked
19 about, Upper Peninsula, small surgery centers, et cetera,
20 that couldn't buy a unit to get access at a competitive
21 price point and make it a, you know, very widely available,
22 high quality service. So in that sense you could say that
23 the CON accomplishes something that may not have been set
24 out over in Rochester originally, but it seems to work in
25 this particular setting in my opinion.

1 DR. MUKHERJI: Questions?

2 MS. GUIDO-ALLEN: Guido-Allen. You said you are
3 in multiple states. Are you in states that are
4 non-CON-regulated?

5 MR. JORGEN MADSEN: Sure we are, yeah, absolutely.

6 MS. GUIDO-ALLEN: And would you say then that your
7 access quality are different in those states than they are
8 in Michigan?

9 MR. JORGEN MADSEN: So we do service in Texas, for
10 example. Price points for this service from a provider to a
11 hospital is roughly twice what it is in Michigan, so that's
12 certainly not a benefit to those hospital systems. I think
13 Michigan has an extremely compelling situation right now.

14 DR. MUKHERJI: Can I follow up what you mean by
15 "price point"? The price that you charge or the price you
16 receive?

17 MR. JORGEN MADSEN: That service providers charge
18 to a hospital, yes.

19 DR. MUKHERJI: What you charge, but is that -- but
20 everything's on a contract basis.

21 MR. JORGEN MADSEN: Correct.

22 DR. MUKHERJI: So there's a difference between a
23 charge and what you receive?

24 MR. JORGEN MADSEN: No; no. I mean, that's a
25 business contract; right? We get paid what we agree on in a

1 contract. Not like, you know, hospital bills 20 grand for
2 lithotripsy and gets paid 9-. That's not what I meant.

3 MR. HUGHES: Is your organization primarily
4 physician-owned or --

5 MR. JORGEN MADSEN: We have physician investors,
6 yes, which is the norm around the country.

7 DR. MUKHERJI: Any more questions? Okay. Thank
8 you very much.

9 MR. JORGEN MADSEN: Thank you.

10 DR. MUKHERJI: So these are all the cards that I
11 have for lithotripsy. Would anybody else like to make a
12 public comment before we move on to Commission discussion?
13 John?

14 JOHN SHASKI

15 MR. JOHN SHASKI: Commissioner Hughes, I wanted to
16 follow up on the question about Dr. Zuckerman's comments
17 about not seeing a backlog in his office. I recently asked
18 one of my associates to call his office and check if he
19 accepts new patients. He does. Unfortunately he does not
20 accept Medicaid patients and those are referred to the local
21 hospitals. I would assume that may be part of his not
22 having a problem with backlog is that the less desirable
23 payer patient is transferred to the local facilities.

24 MR. HUGHES: Might have something to do with that
25 Medicaid doesn't pay the full cost, too.

1 MR. JOHN SHASKI: Could, but Sparrow being the
2 nonprofit organization that we have been for 120-plus years
3 located on Michigan Avenue, our doors are open to all people
4 at all times regardless of their ability to pay or what
5 insurance company they may or may not have.

6 MR. HUGHES: Yeah, just a comment on a bigger
7 problem.

8 MR. JOHN SHASKI: Thank you.

9 DR. MUKHERJI: Thank you. I think we're now
10 moving -- any more cards? John jumped in. Anybody else
11 want to comment? Okay. All right. We'll close that
12 portion up and we'll move on to Commission discussion. So
13 maybe Brenda and Elizabeth, do you want to just set our
14 deliverable for this session?

15 MS. ROGERS: This is Brenda. So as I stated
16 earlier, you have a couple options today. You can either
17 take -- accept the Department's recommended amendment and
18 then send it out for another public hearing, as we have been
19 advised that that would be substantive change, changing that
20 number from 500 to 1,000, and then it would go out for
21 public hearing and to the JLC; or you could take any other
22 amendments, and then depending on if they're substantive,
23 again, may or may not have to go out for another public
24 hearing; or you can accept the language as without any
25 amendment, so as was originally drafted, and take final

1 action today and it would move to the JLC and governor for
2 the 45-day review period. And I do believe that if you
3 would -- if you were to remove the entire conversion
4 language -- and Joe can correct me if I'm wrong -- but
5 because that's already been out for a public hearing the
6 first time around, it would not have to go out to a second
7 or to a third public hearing to do that. You could still
8 take formal action on that today. So you have several
9 options.

10 DR. MUKHERJI: So everybody clear on that one? So
11 option one is we take the language which did not have the
12 conversion language which has already gone to public hearing
13 and that would be option one, which would be maintaining, if
14 you will, the status quo. Option two is at the last
15 Commission meeting there was a suggestion of having
16 conversion from a mobile to a fixed at 500 procedures, and
17 that's what the Commission approved at the last meeting and
18 that went to public hearing.

19 And option number three is that the Department
20 reviewed this and felt that the 500 was actually -- the
21 conversion of 500 was actually less than the initiation at
22 1,000, so that was a bit -- they felt that there was a
23 discrepancy, so they recommended moving the 500 to 1,000.
24 Those are my -- in very lay terms, just being a dumb doctor,
25 those are the three options that I see. Is that correct?

1 MS. ROGERS: This is Brenda. That's correct. And
2 then, as I said, unless you have any other suggested changes
3 there would actually be a fourth option.

4 MS. GUIDO-ALLEN: Guido-Allen. So the Department
5 doesn't have any concerns about going -- allowing fixed, but
6 would maintain the 1,000 threshold, whether it be mobile or
7 fixed?

8 MS. NAGEL: I believe the answer to your question
9 is "yes," but I'll just restate it. The Department has no
10 objection to the language that was inserted at the last
11 meeting. That's not our concern. We are recommending 1,000
12 for consistency, but we're not opposed to the language as
13 drafted.

14 DR. MUKHERJI: So my understanding there was a
15 concern, it was just at the 1,000 level as opposed to the
16 500 level, that's the way I understood it?

17 MS. NAGEL: Yes.

18 DR. MUKHERJI: Okay.

19 MR. MITTELBRUN: I just want a clarification.
20 Mittelbrun. So on an ongoing basis when you have the unit,
21 it's 1,000; right?

22 MS. NAGEL: Yes.

23 MR. MITTELBRUN: Okay. So irregardless of what
24 the initial is, you've still got to do 1,000 every year?

25 MS. NAGEL: Yes. The maintenance volume and the

1 project delivery requirements is 1,000. And typically --
2 Tulika and Brenda can correct me when I'm wrong. But in
3 other places in the standard you must meet 1,000 to do
4 things like make a change in your service or upgrade your
5 service and things like that, and that's why we added the
6 1,000, just to be consistent with whenever you're making a
7 change you have to be meeting the project delivery
8 requirements that are currently in place and that's the
9 1,000 volume.

10 MR. MITTELBRUN: And, Chip, was that the point you
11 were trying to make earlier, is that once you're in you've
12 got to, you know, make sure you maintain it and it's hard
13 to --

14 MR. FALAHEE: Beth said it much better than I.

15 MR. HUGHES: Is there people that have been below
16 1,000 before and then yanked or below the 1,000 and not been
17 yanked?

18 MS. NAGEL: Are you asking if we've taken
19 compliance action on anyone who's not meeting the volume?

20 MR. HUGHES: (Nodding head in affirmative)

21 MS. NAGEL: No.

22 DR. KESHISHIAN: This is Commissioner Keshishian.
23 Has anybody not met the volume proposed?

24 MS. NAGEL: Yes. There are providers that are not
25 meeting the 1,000 volume.

1 DR. KESHISHIAN: As of the last couple years?

2 MS. NAGEL: Yes.

3 DR. KESHISHIAN: Thank you.

4 DR. MUKHERJI: We have our marching orders.

5 Discussion?

6 MS. CLARKSON: This is Commissioner Clarkson. I
7 just had a clarification. If I was applying and saying that
8 I was 1,000, would I have to show a track record before or I
9 just project that I'm going to be 1,000? So if I'm -- the
10 hospital is saying they have 500, you know, how do you get
11 to the fact that they're going to have 1,000 if you're going
12 to grant someone a (inaudible) saying that they will be
13 1,000?

14 MS. NAGEL: That's a great question. I'm going to
15 have Tulika explain the ins and outs of that.

16 MS. BHATTACHARYA: So we are talking about two
17 different types of project. So the first thing that happens
18 for a hospital or SC, if they want to initiate litho
19 service, meaning they currently do not provide the service,
20 they need to project the volume which will result in 1,000
21 lithotripsy procedures, and the method for doing that is to
22 show that through their MIDB discharge data from the
23 hospitals that they have treated patients with conditions,
24 so on and so forth. And the ICD codes are listed in the
25 standards. It's very specific. So the hospitals project

1 the volume. And they show that they have projected 1,000
2 for the future. When the service actually starts operating,
3 then they're held to that volume. After 2 full years of
4 operation they need to show 1,000 lithotripsy procedures.
5 The second type of project, what we are discussing here, is
6 an actual host site. So if they are currently performing
7 500 lithotripsy procedures, the language will allow them to
8 convert to a fixed unit.

9 And when that fixed unit has been in operation for
10 2 full years, they need to show that they have done 1,000
11 lithotripsy procedures. So that's the assumption anyone or
12 us or the providers are making, that in 2 years -- if the
13 host site is doing 500 today, in 2 years they will come up
14 to the 1,000 volume.

15 MS. CLARKSON: Understood. Thank you.

16 DR. MUKHERJI: Commissioner Mittelbrun?

17 MR. MITTELBRUN: Commissioner Mittelbrun. Can I
18 ask what happens if they don't meet that after two years?

19 MS. BHATTACHARYA: Then they are not meeting the
20 maintenance volume requirements and the project delivery
21 requirements. If the Department is doing a statewide
22 compliance review, the Department may take action against
23 those facilities.

24 DR. MUKHERJI: Discussion? So I'll start off. I
25 mean, the biggest challenge that I have with this is that we

1 thought. So that would be the third component, that that
2 would then go out to the JLC as well. And that would be my
3 motion.

4 DR. MUKHERJI: Okay. We have a motion on the
5 table. Looking for a second.

6 MS. CLARKSON: This is Commissioner Clarkson.
7 I'll second that motion.

8 DR. MUKHERJI: We have a motion and a second.
9 This motion is now open for discussion. No discussion. Do
10 we have a call to question?

11 MR. FALAHEE: Falahee. Call to question.

12 DR. MUKHERJI: Okay. We have a call to question.
13 So all in favor of the motion on the table, say "aye."

14 (All in favor)

15 DR. MUKHERJI: Anyone against? The motion passes.

16 MR. FALAHEE: Mr. Chairman, do we have somebody on
17 the phone? I thought I heard.

18 DR. MUKHERJI: Yeah, Denise is on, but I don't
19 think she can --

20 MS. BROOKS-WILLIAMS: Yeah. I'm on the phone but
21 I know I can't vote, so I just listen to the dialogue.

22 MR. FALAHEE: Right. I know you can't, but I
23 just -- I heard a click in and click off and I wanted to see
24 if somebody was there. Thank you, Denise.

25 DR. MUKHERJI: Yeah. Denise, if you want to say

1 anything, just chime in. Okay? She's allowed to --

2 MS. BROOKS-WILLIAMS: I tried, but I don't think
3 you guys can hear me so -- like I didn't want to interrupt
4 anyone, but no problem. Everything I was thinking was said,
5 so it's fine.

6 DR. MUKHERJI: Okay. It's no interruption.

7 DR. TOMATIS: Mr. Chairman, the Urological Society
8 has, the national one, any position about this?

9 DR. MUKHERJI: I'm not sure.

10 MS. NAGEL: We passed on all testimony that we
11 received.

12 DR. TOMATIS: Have we asked them?

13 MS. NAGEL: No.

14 DR. TOMATIS: Shouldn't we?

15 DR. MUKHERJI: All right. Well, we can try to get
16 that information. All right. So the next topic that we
17 have is Nursing Home and Hospital Long-Term-Care Unit Beds.
18 This is the draft language and public hearing report.
19 Brenda?

20 MS. ROGERS: This is Brenda. You do have Nursing
21 Home direct language in front of you today. You took
22 proposed action back in March. Public hearing was also held
23 on May 2nd and we received one testimony supporting the
24 language and you do have that testimony in your packet. The
25 recommendation today is to accept the draft language as

1 presented and move forward to the JLC and the governor for
2 the 45-day review period. Thank you.

3 DR. MUKHERJI: Any questions for Brenda on this
4 matter? All right. So I have two cards on this topic. The
5 first is from David Stobb from Sienna Healthcare. Is that
6 correct, Stobb, S-t-o-b-b?

7 AUDIENCE MEMBER: I'm sorry. He doesn't wish to
8 make a comment. He just wanted it on the record that they
9 support the changes that are proposed.

10 DR. MUKHERJI: No need to speak, but support the
11 changes.

12 MR. POTCHEN: You can just put on the record.

13 DR. MUKHERJI: Okay. So just put that on the
14 record. All right. Thank you. That was a new one. The
15 second one is Pat Anderson from HCAM Nursing Home.

16 PAT ANDERSON

17 MS. PAT ANDERSON: Good morning. I'm Pat Anderson
18 with the Health Care Association of Michigan. HCAM
19 represents about 325 nursing facilities across the state out
20 of the 440, and on behalf of them we would like to thank the
21 Commission for their work on this, the work group and what
22 they did, and we are in support of the changes that are put
23 forward and are glad of some of those things. I think it's
24 progressive for the industry to help us move and provide
25 care. We would have one request if possible. There is a

1 change in how the bed need methodology is calculated; change
2 in the average day census in formulary. That if there's a
3 potential to re-run the bed need -- and I don't know if the
4 2016 data is available yet to do that -- but if that's
5 possible, that will be great. The ongoing concern we have,
6 which we understand we could not resolve at the work group
7 level, was on release renewals between the same parties.
8 The work group kind of determined it was more of a legal
9 issue, you know. We'd have to go forward in looking at
10 that.

11 And the concern there is that when you're renewing
12 a lease, same parties and that, if you do it for multiple
13 years you have a huge application fee through CON where it's
14 just the same peoples that maybe have been running it for 10
15 and 15 years renewing. But we'll look at other avenues to
16 try to address that. But thank you for your work on this.
17 Questions?

18 DR. MUKHERJI: Any questions?

19 MR. FALAHEE: Yeah, this is Falahee. Pat, help me
20 understand that last issue.

21 MS. PAT ANDERSON: The lease renewals?

22 MR. FALAHEE: Yeah.

23 MS. PAT ANDERSON: Yeah. The facilities are
24 leasing basically from themselves. All right? And it's
25 mostly for business purposes. After the lease is up they

1 have to renew it. It's all the same parties providing the
2 care, providing the business, everything. But they'll come
3 in and they'll typically -- if you have a multi-year lease,
4 it can be \$30 million over 10, 15 years. They have to pay
5 that patient fee based on that.

6 What we would like is if they could pay an
7 application fee based on an annual amount instead of the 30
8 million; maybe it's 5 million for one year or something, or
9 3 million in my case; so it would be a lower application
10 fee, because it's quite extensive when it's really all of
11 the same parties, nothing has really changed.

12 DR. MUKHERJI: Other questions? All right. Thank
13 you very much.

14 MS. PAT ANDERSON: Thank you.

15 DR. MUKHERJI: So those are the only two cards I
16 have for public comment on this topic. Is there anybody in
17 the audience that would like to make a comment? Okay.
18 Seeing none we'll close that segment and move on to
19 Commission discussion. So, Brenda and Elizabeth, can you
20 frame this for us?

21 MS. ROGERS: Again, this is Brenda. As stated
22 earlier, pending no changes to these standards, then it
23 would be your option or your to-do today would be to take
24 final action and move it forward to the JLC and governor for
25 the 45-day review period.

1 DR. MUKHERJI: Could you give us a little bit of
2 context regarding the suggestion made by the prior speaker
3 regarding redoing --

4 MS. ROGERS: The rerunning?

5 DR. MUKHERJI: Yeah.

6 MS. ROGERS: Yeah. This is Brenda. It is
7 actually time for the Department to re-run the bed need
8 methodology for nursing homes and we have talked to Joe
9 about this. Instead of running it right now, it does seem
10 to make sense to run it with the new changes, so we would
11 not be able to run it 'til closer to the end of the year
12 once these standards become effective. So just kind of
13 keeping that in mind and if the Commission wish, you know --
14 would like us to do that, I believe the Department is
15 supportive of that.

16 DR. MUKHERJI: Thank you very much. Any
17 discussion? Motions?

18 MS. GUIDO-ALLEN: Guido-Allen. I think that based
19 on the Medicare spent per beneficiary, which is the CMS
20 looking at the utilization, I think that we should look at
21 the numbers now. Is there a change in utilization of
22 extended care facil- -- nursing home beds in the state based
23 on what -- based on where the government is going with
24 reimbursement and with -- I just think we may want to look
25 at the utilization a little sooner than later.

1 MS. ROGERS: And this is Brenda. And, again, if
2 that's what the Commission would like us to do, we can
3 certainly run it based on the current standards and so you'd
4 have to keep that in mind. It won't be run with the new
5 changes.

6 DR. MUKHERJI: Thank you. Any comments?

7 MS. CLARKSON: This is Commissioner Clarkson. I
8 don't know if everyone understands how a bed need is
9 determined, but it's a census against, you know, today's
10 census. And I think what you're suggesting is if the
11 200- -- using the 2016 numbers, which would make it a more
12 valid situation which would answer your question, but you're
13 suggesting to wait until the end of 2017 so that you have
14 the valid numbers in; is that my understanding?

15 MS. ROGERS: Given where we're at in the timing of
16 you taking final action, because of the summer recess that
17 the legislature takes, the best case scenario of these
18 standards becoming effective at the very earliest would be
19 possibly late September, early October. And so it wouldn't
20 necessarily be at the very end of the year, but it would be
21 later this fall.

22 MS. CLARKSON: Which would make it more accurate?

23 MS. ROGERS: Yes, because it would make it in
24 alignment with what the language is in the standards.

25 MS. CLARKSON: Thank you.

1 DR. TOMATIS: Could you clarify for me when we are
2 writing all these, are we concerned that there are too many
3 beds or not enough?

4 MS. NAGEL: Are you asking right now are there too
5 many beds?

6 DR. TOMATIS: No. We are writing all these
7 regulation assuming to be correct, is it because we are
8 concerned there are not enough or there are too many?

9 MS. NAGEL: I think that we're concerned about
10 both of those. Perhaps I'm not tracking and I apologize for
11 that. But the purpose of the running the need methodology
12 is to determine how many beds there are and in some areas
13 they're over bedded, we call it, where there are more beds
14 than what the utilization suggests, and in other areas we
15 can see that there aren't enough beds.

16 And so what we're talking about running this
17 methodology is being able to see that. And I did just want
18 to add that it would make sense from my perspective to wait
19 for the 2016 data because the Department made great
20 improvement in the survey that went out to nursing home
21 providers to be able to get accurate data. We included some
22 prompts into the survey they made you triple-check what you
23 were adding because we have had significant trouble with
24 accuracy of the data in '14 and '15, I believe.

25 MR. HUGHES: And I'd just add that last time we

1 did look at it there was concern about over bedding
2 particularly in some areas, and the new methodology -- the
3 census that was being used was quite old and there was going
4 to be a change in terms of having more current census data,
5 would actually affect the population changes.

6 MS. NAGEL: Yes; yes. Every year we use the most
7 recent census data available. And I don't recall what it
8 was the last time we looked at it, but the major problem
9 last time was inaccuracies in the data. For instance, some
10 providers reported quarterly data instead of annual data and
11 so we put safeguards in the survey to try to ferret some of
12 that out on the front. So it's anticipated that the 2016
13 data will be a better picture of what was actually utilized.

14 DR. MUKHERJI: Any other questions? So we're open
15 for a motion if there's no more discussion.

16 MS. CLARKSON: I'll move. I don't know if I'm
17 going to get the whole thing right, though. I'll move to
18 vote on this as proposed and then to go to the JLC. Is that
19 what it is?

20 MR. FALAHEE: And the governor.

21 MS. CLARKSON: And the governor.

22 MR. FALAHEE: This is Falahee. I'll support that
23 motion.

24 DR. MUKHERJI: So we have a motion and a second.
25 Any discussion, further discussion? Hearing none, all in

1 favor? Anyone against?

2 (All in favor)

3 DR. MUKHERJI: Okay. Motion passes.

4 MR. FALAHEE: Mr. Chairman, may I ask the
5 Department? Do you need some guidance on running the
6 numbers?

7 MS. ROGERS: (Shaking head negatively)

8 MR. FALAHEE: Okay. Good. Thank you.

9 DR. MUKHERJI: The next agenda item is Surgical
10 Services draft language. Brenda?

11 MS. ROGERS: Again, this is Brenda. At the
12 January Commission meeting the Department was tasked with
13 drafting language that included some technical edits as well
14 as language regarding commitment letters for initiation
15 utilizing the applicant's historical surgical cases. So
16 that's what you have in front of you today, language that
17 includes those technical components, and then language that
18 will exempt facilities from having to submit physician
19 requirements for initiation if they are utilizing their own
20 surgical cases and they're under the same ownership.

21 The major -- majority of those changes occurs
22 under Section 11(2)(e) and they are still subject to all
23 other initiation requirements. So today what you would be
24 doing is taking proposed action and then moving it forward
25 to the JLC, and we would schedule a public hearing for that

1 and then we would bring any comments back to you in
2 September for potential final action on the language.

3 DR. MUKHERJI: Any questions for the Department
4 before we go forward? Okay. I have one card, Dave Walker
5 from Spectrum Health.

6 DAVE WALKER

7 MR. DAVE WALKER: Good morning. My name is Dave
8 Walker and I'm here on behalf of Spectrum Health. Thank you
9 for the opportunity to provide public comment today.

10 Spectrum Health appreciates the Department's proposed
11 changes to the surgical services review standards. My
12 understanding, that the intent behind these changes was to
13 provide flexibility for health care systems to initiate new
14 surgical services based on current system resources.

15 The language presented today does in fact seem to
16 accomplish this goal by easing the administrative burden
17 imposed on systems by eliminating the requirement to collect
18 physician commitments to initiate a new surgical service.
19 The proposed standards also maintain CON's goal of ensuring
20 that only needed services are developed by keeping a 20-mile
21 initiation zone.

22 Spectrum Health would be inclined to be supportive
23 of this proposed language, but we are seeking clarification,
24 which I think we just got, on how the Department plans to
25 implement these changes. The reason it appears is because

1 the way the draft is written -- and I think that what was
2 just clarified -- the applicants initiating a new service
3 will still be required to provide physician names and
4 numbers of cases per physician. My question is, will the
5 form referenced on page 11, line 551, of the proposed draft
6 still require physician names and number of cases? This is
7 Section 11(2)(a)(b). And will the surgical case data
8 currently required to accompany the physician commitment
9 forms still be required?

10 In my mind, identifying specific physicians in
11 cases in essence commits those specific physicians to moving
12 their cases to the new site. Although I am certain a system
13 would not propose a facility if they had no physicians lined
14 up to move cases to, I'm not sure we would be comfortable
15 making that commitment on behalf of the specific physician.
16 Rather, the facility should simply demonstrate that it has
17 required excess cases to initiate a new service and commit
18 to ensuring that the requisite volume will move over there
19 to meet CON volume requirements.

20 Again, Spectrum Health appreciates the
21 Department's work on this proposal and is eager to work with
22 the Department on this clarification. The underlying intent
23 of this change is well received, but clarification is needed
24 to ensure that this really does ease the administrative
25 burdens placed on health care systems. Thank you very much

1 for your time. I would be happy to answer questions. I
2 could also defer to my predecessor, Bob Meeker, since he's
3 still here.

4 DR. MUKHERJI: Thank you very much. Any
5 questions? Okay. Thank you.

6 MR. DAVE WALKER: Thank you.

7 DR. MUKHERJI: Would anybody else like to provide
8 public comment on this issue? Okay. Hearing none, we'll
9 move on to the next segment. Commission discussion?

10 MR. FALAHEE: This is Falahee. Mr. Walker raised
11 a question about the Department form. I sure wouldn't want
12 the form to be even worse than the commitment forms we have
13 to submit now, because they're a pain in the you know what.
14 Has the Department got any idea what this form might ask
15 for? Sorry, Tulika.

16 MS. BHATTACHARYA: So I'll answer your question
17 first and then I would like to answer -- I think there was a
18 question in Dave's comment, also. So the form -- stepping
19 back. This language does not change the core methodology
20 for initiating new surgical services in the state. We have
21 to establish that there is a met need in the community in
22 terms of surgical volume at the existing facility and
23 therefore if there is a need for new OR's, new FSOF in the
24 community. And if we follow that core methodology, we have
25 to know how many OR's are there at each hospital, what are

1 the surgical volume, therefore, do you have excess to commit
2 to another facility or not. So that's why there will still
3 be a form, which is institution specific. So if a hospital
4 is committing their excess volume to a new FSOF, the
5 hospital representative, whoever it is, will sign a
6 commitment form acknowledging -- let's say they are
7 transferring 1200 cases -- that those 1200 cases were
8 actually performed at their hospital and those, you know --
9 they're committing that those cases will be transferred to
10 the new facility for next 3 years after being operational.

11 So that will be the institution-specific form,
12 kind of like a certification we have, I believe, for open
13 heart surgery MIDB commitments which are
14 institution-specific, and maybe also transplant methodology
15 which are also institution-specific. But I do want to make
16 a point. An important part of that methodology, as all the
17 provider knows, when you submit your annual survey data you
18 also submit the case volume for each physician.

19 So you give us a list of all of your surgeons and
20 what are their total number of cases and hours for your
21 facility. So when we are looking at the total volume that
22 is being committed from your institution, the volumes came
23 from those physicians. So there will still be a list of all
24 the physician and their individual cases that are being
25 committed towards the new application; not individual signed

1 commitment forms from hundreds of physicians, but a list of
2 the physicians and their individual cases.

3 DR. MUKHERJI: Did that answer your question?

4 MR. FALAHEE: Sadly, yes.

5 DR. MUKHERJI: Duly noted. Any other questions or
6 discussion? Accept a motion.

7 MR. FALAHEE: This is Falahee. My motion would be
8 to take a proposed action to accept the language as
9 presented which would then, if I'm right, call for a public
10 hearing and that the proposed standards would be sent to the
11 JLC for review as well.

12 DR. MUKHERJI: We have a motion. Any second?

13 MR. MITTELBRUN: Second, Mittelbrun.

14 DR. MUKHERJI: We have a motion and a second.
15 Further discussion? Hearing none, all in favor? Anyone
16 against?

17 (All in favor)

18 DR. MUKHERJI: Motion passes. All right. The
19 next thing I have is Psychiatric Beds and Services --

20 (Emergency siren going off)

21 DR. MUKHERJI: -- oh, coming to get me --
22 recalculation of bed need numbers setting the effective
23 date. I do have my immigration card.

24 (Laughter in room)

25 MS. ROGERS: All right. This is Brenda. Again,

1 you do have a report in your packet. It was time to re-run
2 the psych bed need numbers and so that has been done by Mr.
3 Delamater and you have that report. If you've looked at the
4 report, as you can see there were increases in some HSA's
5 for both pediatrics and adults, and then a lot of the
6 stability remaining the same as well; so not significant
7 changes. So what the Commission's responsibility is to do
8 today is to set the effective date of these new bed need
9 numbers.

10 And knowing that the Commission usually asks the
11 Department if we have a recommendation, we would suggest
12 July 3rd. That is the next posting of the bed inventories
13 out on the web site, so we'd just like to make it coincide
14 with that.

15 DR. MUKHERJI: So, Brenda, this is an action item;
16 correct?

17 MS. ROGERS: That is correct. Thank you.

18 DR. MUKHERJI: Any discussion? I don't see any
19 public comment. Is it --

20 MS. ROGERS: You don't need it.

21 DR. MUKHERJI: You don't need public comment?
22 Okay. Any discussion at all? So we're looking for a
23 motion.

24 MS. GUIDO-ALLEN: I have one question. When do we
25 look at this again?

1 MS. ROGERS: Psych beds are run every two years.

2 MS. GUIDO-ALLEN: I have another question. In the
3 community the psychiatric population are the ones who are
4 identified as growing. We're basing our bed need on how
5 many patients use the beds now; is that right? Do we
6 have -- ever look at coded data to see how many patients
7 have psychiatric needs that we can't get into beds? So
8 working in a hospital setting I see how many psych holds we
9 get that we can't get into beds, and then you end up with
10 psych borders who then go to a facility to be put into beds,
11 but if they're not -- it's just a vicious cycle.

12 My question is, is that I believe that methodology
13 is we're looking at how many bed were used and all. I know
14 I'm questioning the methodology, but based on what we're
15 seeing as reality, it doesn't seem to match the numbers,
16 both this pediatric and adult.

17 MS. ROGERS: This is Brenda. There is a
18 projection component in that -- built into the methodology,
19 so --

20 MS. GUIDO-ALLEN: Thanks.

21 MR. FALAHEE: And this is Falahee. Haven't we
22 decided that we've increased the number of beds? So if we
23 see that there's a need -- we've already said here a couple
24 times, you know, the pool is X. If that pool is taken and
25 we still have a need, we'll increase that pool. The trick

1 is to find the providers to take care of the patients.

2 MS. NAGEL: If I could just remind you that the
3 psychiatric bed standards will be up for review this coming
4 year.

5 MS. GUIDO-ALLEN: Okay. Thank you.

6 MR. FALAHEE: With that -- this is Falahee -- make
7 a recommendation to set the effective date July 3, '17.

8 DR. MUKHERJI: We have a motion.

9 DR. KESHISHIAN: Commissioner Keshishian, support.

10 DR. MUKHERJI: So we have a motion and a second.
11 Any further discussion? All in favor? Anyone against?

12 (All in favor)

13 DR. MUKHERJI: Thank you. The next thing that I
14 have is legislative report. Matt Lori?

15 MS. NAGEL: Matt is unavailable.

16 DR. MUKHERJI: Matt is unavailable. And was
17 somebody giving the legislative report?

18 MS. NAGEL: There is no legislative report.

19 DR. MUKHERJI: There is no legislative report.

20 Okay. Administrative updated?

21 MS. NAGEL: I can do that.

22 DR. MUKHERJI: Okay.

23 MS. NAGEL: I wanted to update you on a couple of
24 things that have happened since the last meeting. The first
25 is that two standard advisory committees have been seated,

1 one for cardiac catheterization, the other one for hospital
2 beds. Those will both start in July of this year. Chairs
3 have been made, named, the schedule is online, so we're all
4 set to go for July. The other issue I wanted to bring to
5 your attention on the -- your work plan, we had planned to
6 follow up with you at this meeting on open heart surgery.

7 In January the Commission designated the
8 Department to come back with open heart surgery language
9 that would allow an open heart surgery service to be
10 replaced to a new facility independent of a full hospital
11 replacement. And we in the Department sat down in earnest
12 to write that language and then we became stuck because it's
13 closely tied to the cardiac catheterization standards. If
14 we made a change to the hospital bed standard, it
15 wouldn't -- because they're so tied with cardiac cath, we
16 would not be able to actually make that change.

17 And so what we decided is that it would make sense
18 for the cardiac catheterization standard advisory committee,
19 which already has this on their charge, to make some
20 decisions around this before the Department attempts to
21 update any regarding surgery services. And those are my two
22 updates.

23 DR. MUKHERJI: Any questions for --

24 MR. FALAHEE: Just a commendation. I want to
25 congratulate the Department and the chair and the vice chair

1 for getting these SAC's seated. As a former chair, it is
2 not easy to do that, so thank you and congratulations on
3 getting them seated and up and running so quickly.

4 DR. MUKHERJI: Thanks. And I'll just thank the
5 partnership of Brenda and Elizabeth. I've only been doing
6 this job for a couple months and they've been fantastic to
7 work with, so thank you. And also for Tom for answering my
8 e-mails at 2:00 in the morning, so appreciate that. CON
9 Evaluation Section Update, Tulika?

10 MS. BHATTACHARYA: So there are two reports in
11 your packet, the program activity reports and the compliance
12 activity report. I mean, I'll be happy to answer if you
13 have any questions. On the compliance activity, I just
14 wanted to give a brief update on the statewide compliance
15 review related to the cardiac cath and MRT services. So we
16 need our statewide review and we have set up and we are
17 nearly completed, nearly towards the end of the line in
18 completing all of our compliance call with these providers.
19 Just a few facilities are left.

20 Once we are done with all of our compliance calls
21 and Q&A with the providers, we will bring back to the
22 Commission the summary of the facilities that are not
23 meeting volume and what are those delivery requirements
24 statewide that we observed that are not being met.

25 DR. TOMATIS: Tomatis. I just wonder why we do

1 these compliance, because one of the problem with our
2 committee is we have no authority to do anything to the
3 non-compliant and every time you keep repeating. In the
4 case of open heart, there are 16 institution in east
5 Michigan that are not compliant, and as long as I've been in
6 this committee I just heard that they're not compliant and
7 not compliant. It's nice to hear the report, but there is
8 nothing we can do about it.

9 MR. POTCHEN: This is Joe. There is statutory
10 authority for the Department to take action in certain
11 non-compliant situations. It does give the Department the
12 discretion to take the action, though.

13 DR. TOMATIS: Yeah, but we have no authority.

14 MR. POTCHEN: You have authority under the
15 statute.

16 DR. TOMATIS: Are we ever --

17 MR. POTCHEN: The Department does. I'm sorry.

18 DR. TOMATIS: The Department, not us. We can
19 recommend --

20 MR. POTCHEN: No. The statute gives the authority
21 to the Department.

22 DR. TOMATIS: Because has any of these services
23 ever closed for being non-compliant?

24 MR. POTCHEN: The statutory authority given to the
25 Department gives a wide variety of actions to take. One of

1 those could be shutting down the service, but they
2 oftentimes take a -- there's a large scale of a lot of
3 options that --

4 DR. TOMATIS: Joe, I heard you.

5 MR. POTCHEN: Yeah.

6 DR. TOMATIS: But you know as well as I that never
7 happen. That's okay. I understand they have to make on
8 these -- but it has never happened in the time that I've
9 been a Commissioner.

10 MS. NAGEL: Dr. Tomatis, if I could? It's true
11 that what Joe said, in the statute -- and the statute is
12 listed at the top of the memo that Tulika gave you. There
13 are five or six things listed that the Department can do,
14 and then in the end, the last criteria said "take any other
15 action as determined appropriate by the Department." We do
16 give you several reports at every Commission meeting and
17 oftentimes we do take enforcement action.

18 Many providers have received civil fines, many
19 providers have received corrective action plans at the
20 discretion of the Department. It's true we don't shut them
21 down, but we do work with them to come to some resolution
22 with the help of the Attorney General's office.

23 DR. TOMATIS: That's nice. I will keep listening
24 to the compliance every year.

25 DR. MUKHERJI: I will jump in here. Like I said,

1 I've only been in this role for a couple months, but I know
2 the Department's looking at specific covered services. And
3 I can attest to the fact that I've received phone calls and
4 e-mails from some of the services that are being looked at.
5 So if it looks to tactics that the Department could
6 undertake, yes, on the one end is complete shutting down of
7 a service, which is at one end of the spectrum, but I think
8 we also have to be aware of the Hawthorne effect.

9 And I can tell you the Hawthorne effect is working
10 because I'm getting e-mails and phone calls right now about
11 some of the scrutiny that some of these services are under.
12 Any other --

13 MR. FALAHEE: Yes. Falahee. I'm also getting
14 calls because -- I'm getting calls from Tulika because --
15 and I'll commend her for that in her department, for both
16 the MRT and the cardiac cath. I mean, we should hold
17 everyone to the standards. And if there's questions about
18 survey data, you know, you're correct to pursue it and make
19 sure that the standards and the project delivery
20 requirements are being met. So I think that's a laudable
21 goal and I'm glad you're doing it even though I get the
22 phone calls.

23 DR. MUKHERJI: Other comments or questions for
24 Tulika or the Department? I think the next thing I have is
25 Quality (sic) Performance Measures written report.

1 MS. BHATTACHARYA: Oh. Yeah. So the next one,
2 the second one is the program activity report, so just to
3 show that in the statute and in our administrative rules we
4 have various deadlines for processing applications, letters
5 of intent, amendment request, FOIA requests. So this is
6 just to give you the idea of -- that we are meeting our
7 deadline 99 to 100 percent of the time.

8 DR. MUKHERJI: Any comments, questions for Tulika?
9 We don't need a motion, this is just information; correct?

10 MS. ROGERS: (Nodding head in affirmative)

11 DR. MUKHERJI: All right. Next thing on the
12 agenda is Legal Activity Report.

13 MR. POTCHEN: This is Joe. We continue to assist
14 the Department in drafting the standards and there is no
15 current active litigation.

16 DR. MUKHERJI: Thank you. We appreciate that.
17 The next are future meeting dates. We have the '17. Do we
18 have the '18 dates yet?

19 MS. ROGERS: This is Brenda. Yeah, we are
20 actually working on the '18 dates, so you will see those
21 when the September agenda comes out.

22 DR. MUKHERJI: Next on the agenda is Public
23 Comments. Is there anyone that would like to make a comment
24 on anything? Except the Tigers. All right. Hearing none,
25 next is Review of Commission Work Plan. Brenda?

1 MS. ROGERS: This is Brenda. Again, you have the
2 draft work plan in front of you. The only change that would
3 be made to this today, based on your action taken today, is
4 for lithotripsy. And instead of final action we will change
5 that to proposed action and schedule public hearing and
6 bring that back to you in September for final action. Thank
7 you.

8 DR. MUKHERJI: Is there any discussion of the work
9 plan? I think we have to -- we have to take --

10 MS. ROGERS: (Nodding head in affirmative)

11 DR. MUKHERJI: If there's no discussion, we'll
12 take an action item -- or a motion, I should say, to approve
13 the work plan.

14 DR. TOMATIS: So moved.

15 DR. MUKHERJI: So we have a motion approval.

16 DR. KESHISHIAN: Commissioner Keshishian, second.

17 DR. MUKHERJI: And we have a second. Any
18 discussion? Hearing none, all in favor? Anyone against?

19 (All in favor)

20 DR. MUKHERJI: Motion passes. Oh. Wow. The next
21 one is adjournment.

22 DR. TOMATIS: Motion to adjourn.

23 MR. FALAHEE: Second.

24 DR. MUKHERJI: Motion, second. All in favor?

25 (All in favor)

1 DR. MUKHERJI: We're adjourned.

2 (Proceeding concluded at 11:06 a.m.)

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