

MICHIGAN DEPARTMENT OF TRANSPORTATION

«VENDOR»

CONTRACT FOR

INDEFINITE DELIVERY OF SERVICES

This Contract is made and entered into this date of _____ by and between the Michigan Department of Transportation (MDOT) and «VENDOR» (CONSULTANT), of «ADDRESS», for the purpose of MDOT engaging the CONSULTANT to provide professional engineering services for which the CONSULTANT is prequalified on an as needed/when needed basis (collectively, SERVICES).

Recitals:

MDOT may issue work to the CONSULTANT by way of a written document defining such work and detailing the reimbursement conditions (AUTHORIZATION); and

Each AUTHORIZATION will define the terms of reimbursement as actual cost plus fixed fee basis, not to exceed maximum amount; or as lump sum basis; or as milestone basis, with lump sum payments to be made upon the accomplishment of defined milestones; or as loaded hourly rate plus direct expenses basis; or as unit price per unit of work basis; unit prices may be bid or agreed upon; and

MDOT and the CONSULTANT agree to follow a dispute resolution process in the event that problems occur with the SERVICES performed by the CONSULTANT or in the event that other problems arise related to this Contract or the SERVICES to be provided hereunder; and

The SERVICES may be programmed with the use of federal funds administered by the United States Department of Transportation, Federal Highway Administration (FHWA).

The parties agree that:

THE CONSULTANT WILL:

1. Only perform the SERVICES with a prior written AUTHORIZATION for such SERVICES. By its signature on this Contract, the CONSULTANT denotes its

understanding that MDOT employees, including any MDOT Project Manager, do not have the authority to verbally assign work to the CONSULTANT. In the event that any MDOT employee attempts to assign SERVICES under this Contract without a written AUTHORIZATION specifically providing for such SERVICES, the CONSULTANT will refuse to do any such work and will immediately contact MDOT's Contract Administrator. A sample AUTHORIZATION form is attached as Exhibit A.

2. Perform all SERVICES in conformity with MDOT's applicable standards and guidelines.
3. During the performance of the SERVICES, be responsible for any loss of or damage to original documents belonging to MDOT while they are in the CONSULTANT's possession. Restoration or replacement of lost or damaged original documents will be at the CONSULTANT's expense.
4. Maintain the original copies of all documents, calculations, reviews, and reports generated during the performance of the SERVICES (DOCUMENTS). The DOCUMENTS will be maintained in a safe and secure place and will be available for review by MDOT or its representative.

The CONSULTANT will deliver to MDOT those DOCUMENTS for which delivery is provided in the Scope of Services. Any DOCUMENTS not required for delivery to MDOT will be maintained by the CONSULTANT for at least three (3) years from the date of completion of the construction of the project resulting from the SERVICES under this Contract. In the event that such construction is unreasonably delayed, the CONSULTANT may request permission for exemption from this provision. The CONSULTANT may not discard such DOCUMENTS prior to the above defined date without prior written approval from MDOT.

5. Make such trips to confer with representatives of MDOT and the FHWA as may be necessary in the carrying out of the SERVICES set forth in this Contract.
6. Upon completion of the SERVICES, deliver to MDOT the work products defined in the Scope of Services.
7. Affix its professional endorsement upon all designs, specifications, estimates, and engineering data furnished to MDOT, if applicable, and will comply with all requirements of 1980 PA 299 Article 20, MCL 339.2001 – 339.2014.
8. During the performance of the SERVICES, submit directly to the MDOT Project Manager written progress reports that outline the work accomplished during the reporting period; identify any problems, real or anticipated, associated with the performance of the AUTHORIZATION; and identify any deviations from the agreed upon work plan and schedule. In the event the CONSULTANT identifies any problem(s), the CONSULTANT will submit a plan to correct the problem(s) to MDOT for consideration. The content and format of such written progress reports will be as defined in the Scope of

Services. The quantity, timing, period covered, and recipients of the progress reports will be as directed by the Project Manager.

As part of the progress report, the CONSULTANT will report the actual hours of performance, the actual start, and, if necessary, an estimated completion date or an actual completion date, as may be further defined in the Scope of Services and as defined in the MDOT guidelines. In the event that the CONSULTANT does not submit a progress report for a particular month, the CONSULTANT is still required to submit any report or information required by this section.

9. With regard to audits and record-keeping:
 - a. The CONSULTANT will establish and maintain accurate records, in accordance with generally accepted accounting principles, of all expenses incurred for which payment is sought or made under this Contract and any AUTHORIZATION (RECORDS). Separate accounts will be established and maintained by job number and/or phase for all costs incurred for SERVICES under this Contract and for all AUTHORIZATIONS.
 - b. The CONSULTANT will maintain the RECORDS for at least three (3) years from the date of final payment made by MDOT under this Contract and any AUTHORIZATION. In the event of a dispute with regard to the allowable expenses or any other issue under this Contract or any AUTHORIZATION, the CONSULTANT will thereafter continue to maintain the RECORDS at least until that dispute has been finally decided and the time for all available challenges or appeals of that decision has expired.
 - c. MDOT or its representative may inspect, copy, scan, or audit the RECORDS at any reasonable time after giving reasonable notice.
 - d. If any part of the work is subcontracted, the CONSULTANT will assure compliance with subsections (a), (b), and (c) above for all subcontracted work.
10. Provide professional liability insurance, as further defined in Exhibit B, attached hereto and made a part hereof.
11. If MDOT discloses its confidential information to the CONSULTANT, the CONSULTANT will maintain such information as confidential. Information provided by MDOT will be deemed confidential if it is marked confidential or stated in writing to be confidential. The above obligations of confidentiality will not apply to:
 - a. Information for which MDOT gives prior written permission for publication or use.
 - b. Information that is required to be disclosed based on court order.

A violation of this provision will be considered a breach of this Contract, and MDOT may terminate this Contract under the provisions of Section 24(b).

News releases pertaining to this Contract or the SERVICES to which it relates will not be made without prior written approval from MDOT, and then only in accordance with explicit instructions from MDOT. News releases made without MDOT's approval will be considered a breach of the Contract, and MDOT may terminate this Contract under the provisions of Section 24(b).

12. Submit billings to MDOT for the SERVICES performed in accordance with the following:
 - a. Billings for the SERVICES will be on an actual cost plus fixed fee basis, a lump sum basis, a milestone basis, a loaded hourly rate basis, or a unit price per unit of work basis, as defined in the particular AUTHORIZATION. The billings for SERVICES on an actual cost plus fixed fee basis will be as defined in Section 16. The billings for SERVICES on a lump sum basis will be in accordance with the lump sum schedule in the Scope of Services and as set forth in the AUTHORIZATION. The billings for SERVICES on a milestone basis will be in accordance with the milestone schedule in the Scope of Services and as set forth in the AUTHORIZATION. Each billing for milestone payment will only occur upon acceptance of all work detailed in the milestone schedule in the Scope of Services for the specific milestone. The billings for SERVICES on a loaded hourly rate basis will be in accordance with the defined rates detailed in the Scope of Services and priced proposal and as set forth in the AUTHORIZATION for such work. The billings for SERVICES on a unit price per unit of work basis will be in accordance with the unit prices defined in the Scope of Services and priced proposal and as set forth in the AUTHORIZATION for such work.
 - b. The CONSULTANT agrees that the costs reported to MDOT for this Contract will represent only those items that are properly chargeable in accordance with this Contract. The CONSULTANT also certifies that it has read the Contract terms and has made itself aware of the applicable laws, regulations, and terms of this Contract that apply to the reporting of costs incurred under the terms of this Contract.
 - c. The billings for SERVICES on an actual cost plus fixed fee basis, a loaded hourly rate basis, or a unit price per unit of work basis will not be submitted more often than once per month for each AUTHORIZATION without prior written approval from MDOT. Each billing for SERVICES will be submitted promptly, no more than sixty (60) days after the completion of the SERVICES for that billing. All billings for SERVICES provided prior to September 30 of any year must be received by MDOT in accordance with MDOT's annual fiscal year end instructions or a significant delay in payment may occur.

- d. The final billing for the SERVICES must be received within sixty (60) days of completion of the SERVICES. MDOT may close the Contract and/or any AUTHORIZATION after the sixty (60) days have passed. Costs provided to MDOT after this sixty (60) day period may be denied by MDOT.

MDOT WILL:

13. Provide the CONSULTANT with access to MDOT standards and information in its possession and related to the SERVICES that the CONSULTANT specifically requests, except for such standards and information as the CONSULTANT is specifically required to provide.
14. For SERVICES on an actual cost plus fixed fee basis, a lump sum basis, a milestone basis, or a loaded hourly rate basis, upon receipt of the proposed estimate, MDOT will conduct negotiations with the CONSULTANT to determine the acceptable hours, costs, and fixed fee, as applicable, to be paid the CONSULTANT for the work of completing the SERVICES and/or milestones. For SERVICES on a unit price per unit of work basis, upon receipt of the proposal estimate, MDOT will conduct negotiations with the CONSULTANT to determine the acceptable number, types, and cost(s) (except for low bid) of the units of work needed to complete the SERVICES. Subject to reaching mutual agreement, MDOT will issue a written AUTHORIZATION to the CONSULTANT to proceed with the work. Each AUTHORIZATION will include the scope of work, the effective date when the CONSULTANT may begin work, the completion date, and the agreed upon maximum compensation and fixed fee, if applicable, for the work. The AUTHORIZATION will detail whether the authorized amount will be reimbursed on an actual cost plus fixed fee basis, a lump sum basis, a milestone basis, a loaded hourly rate basis, or a unit price per unit of work basis.
15. Make payment to the CONSULTANT after receipt of billings, subject to verification of progress, in accordance with the provisions enumerated below. Within thirty (30) days of the receipt of the billing from the CONSULTANT, MDOT will either approve the billing for payment or, in lieu of such approval, inform the CONSULTANT that such approval has not been given. Additionally, MDOT will inform the CONSULTANT why the billing has not been approved and the actions, if any, required of the CONSULTANT to obtain such approval. Upon approval by the Project Manager, the billing will be submitted for payment. This subsequent payment process requires up to an additional thirty (30) days.
 - a. Compensation for SERVICES that will be reimbursed on an actual cost plus fixed fee basis will be in accordance with the definition of such cost set forth in Section 16 and the terms of Section 17 and will not exceed the maximum amount set forth in each AUTHORIZATION.
 - b. Compensation for SERVICES that will be reimbursed on a lump sum basis will be in accordance with the lump sum payment schedule detailed in each

AUTHORIZATION and will not exceed the maximum amount set forth in each AUTHORIZATION.

- c. Compensation for SERVICES that will be reimbursed on a milestone basis will be in accordance with the milestone payment schedule detailed in each AUTHORIZATION and will not exceed the maximum amount set forth in each AUTHORIZATION.
- d. Compensation for SERVICES that will be reimbursed on a loaded hourly rate basis will be in accordance with the defined rates detailed in each AUTHORIZATION and will not exceed the maximum amount set forth in each AUTHORIZATION.
- e. Compensation for SERVICES that will be reimbursed on a unit price per unit of work basis will be in accordance with the defined unit prices detailed in each AUTHORIZATION and will not exceed the maximum amount set forth in each AUTHORIZATION.
- f. Payment for reimbursement for a proportionate share of the work performed as determined by the Dispute Resolution Process will be paid in accordance with the provisions of Section 19 and after the thirty (30) day acceptance period, as further defined in Exhibit C.

Reimbursement of actual costs pursuant to this section will not constitute a final determination by MDOT of the allowability of such costs and will not constitute a waiver by MDOT of any violation of the terms of this Contract committed by the CONSULTANT.

- 16. Determine that payment for the costs of SERVICES under any AUTHORIZATION that will be reimbursed on an actual cost plus fixed fee basis is in accordance with the following:
 - a. Direct Salary Costs: Actual labor costs of personnel performing the SERVICES. This cost will be based on the employees' actual hourly rates of pay and the actual hours of performance on the SERVICES, as supported by employee time and earning records.

For projects advertised May 1, 2013, or later, MDOT will pay overtime in accordance with MDOT's Overtime Reimbursement Guidelines, dated May 1, 2013. The guidelines can be found at http://www.michigan.gov/documents/mdot/Final_Overtime_Guidelines_05-01-13_420286_7.pdf?20130509081848. MDOT's overtime reimbursement policies are intended primarily for construction engineering work. Overtime reimbursement for all other types of work will be approved on a case by case basis.

- b. Other Direct Costs: Actual costs of materials that may be required hereunder but that are not normally provided as part of the overhead of the CONSULTANT. All actual costs in excess of Two Thousand Five Hundred Dollars (\$2,500.00) per other direct costs category will be supported by proper receipts and proof of payments.
- c. Overhead Costs: The actual overhead costs incurred by the CONSULTANT at the MDOT-accepted rate during work, computed as set forth in 48 CFR, Federal Acquisition Regulations, Part 31. The amount of overhead payment, including payroll overhead, will be calculated as applied rates to direct labor costs. Alternatively, if approved, the CONSULTANT may be reimbursed using the safe harbor rate applied to direct labor costs. Overhead costs will include those costs that, because of their incurrence for common or joint objectives, are not readily subject to treatment as direct costs. The MDOT-accepted overhead rate is not subject to adjustment for overhead costs, but MDOT retains the right to audit the RECORDS of the CONSULTANT at any reasonable time.
- d. Facilities Cost of Capital: A pro-rated portion of the actual facilities cost of capital incurred by the CONSULTANT during work if the estimated facilities cost of capital was specifically identified in the cost proposal for this work.
- e. Subconsultant Costs: Actual costs of subconsultants performing SERVICES. Amounts for fixed fees paid by the CONSULTANT to the subconsultant(s) will not be considered actual costs of the CONSULTANT but will be considered part of the fixed fee of the CONSULTANT.
- f. Travel and Subsistence: Actual costs in accordance with and not to exceed the amounts set forth in the current State of Michigan Standardized Travel Regulations, incorporated herein by reference.

For projects advertised May 1, 2013, or later, MDOT will reimburse the CONSULTANT for vehicle expenses and the costs of travel to and from project sites in accordance with MDOT's Travel and Vehicle Expense Reimbursement Guidelines, dated May 1, 2013. The guidelines can be found at http://www.michigan.gov/documents/mdot/Final_Travel_Guidelines_05-01-13_420289_7.pdf?20130509082418. MDOT's travel and vehicle expense reimbursement policies are intended primarily for construction engineering work. Reimbursement for travel to and from project sites and for vehicle expenses for all other types of work will be approved on a case by case basis.

- g. Fixed Fee: In addition to payments set forth under (a), (b), (c), (d), (e), and (f) above, MDOT agrees to pay the CONSULTANT a fixed fee. It is agreed and understood that for project-specific AUTHORIZATIONS, such amount will constitute full compensation to the CONSULTANT for profit and will not vary

because of any differences between the estimated cost and the actual cost. Overruns in the actual cost of the SERVICES will not warrant an increase or adjustment in the amount of the fixed fee.

For AUTHORIZATIONS for as-needed projects, the fixed fee will be computed by taking the percentage of actual labor hours invoiced to total labor hours authorized, then applying that percentage to the total fixed fee authorized.

- h. Reimbursement for costs incurred is subject to the cost criteria set forth in 48 CFR, Federal Acquisition Regulations, Part 31.
17. Make payment to the CONSULTANT for the costs of SERVICES that will be reimbursed on an actual cost plus fixed fee basis in accordance with the following:
- a. Progress payments may be made for reimbursement of amounts earned to date upon receipt of a billing. Progress payments will include direct salary costs, other direct costs, MDOT-approved amounts for overhead, facilities cost of capital, and fixed fee. Progress payments will not be made more often than once per month without prior written approval from MDOT.
 - b. In the event MDOT determines that the CONSULTANT is not currently eligible to receive any or all of the funds requested, it will promptly notify the CONSULTANT, stating the reasons for such determination.
 - c. Upon receipt by MDOT of the required documents and any other accompanying information in a form satisfactory to MDOT, MDOT will process the payment request if the CONSULTANT is complying with its obligations pursuant to this Contract and the AUTHORIZATION.
 - d. The CONSULTANT will not be paid for costs arising from the correction of errors and omissions attributable to the CONSULTANT.

IT IS FURTHER AGREED THAT:

- 18. The parties will consider the SERVICES to be complete when accepted by MDOT. Such acceptance by MDOT is not intended to nor does it relieve the CONSULTANT of any of its obligations and responsibilities herein.
- 19. MDOT's maximum obligation for payment of funds for all AUTHORIZATIONS processed under this Contract is «CNOTEXD». The maximum obligation for payment of funds for any individual AUTHORIZATION under this Contract is «ANOTEXD».

MDOT funds in this Contract made available through legislative appropriations are based on projected revenue estimates. MDOT may reduce the amount of this Contract and/or any AUTHORIZATION hereunder if the revenue actually received is insufficient to

support the appropriation under which this Contract and/or any AUTHORIZATION is made.

Proportional compensation for work performed as a result of the Dispute Resolution Process (DRP) will be on the basis of actual cost and a fixed fee for profit. The proportion of such costs incurred that will be reimbursed, if any, will be as determined by the DRP. MDOT and the CONSULTANT will maintain separate RECORDS for the costs incurred relative to the DRP. The allowability of such costs will be as determined by MDOT's auditor. The determination of allowability under the provisions of this section is limited to the acceptability of the expense relative to the criteria described in Section 16(h). Such determination by MDOT's auditor does not apply to the acceptability or completeness of work as determined by the DRP.

20. Changes in the time period, the maximum dollar amount, or the Scope of Services as set forth in an AUTHORIZATION will not be permitted without a prior written AUTHORIZATION revision. The maximum dollar amount of an AUTHORIZATION will not be increased without an accompanying and comparable increase in the Scope of Services in the AUTHORIZATION. MDOT will neither pay nor be responsible for any costs incurred by the CONSULTANT prior to the award or subsequent to the expiration or termination of any such AUTHORIZATION or this Contract.
21. Any change in the scope, character, or term of this Contract or in the maximum amount as shown in Section 19 of this Contract will only be by award of a prior written amendment to this Contract by the parties.
22. When unreasonable delays are caused by circumstances or conditions that are not the fault of and are beyond the control of the CONSULTANT and are significant, as determined by MDOT, the CONSULTANT may:
 - a. Submit a written request for an extension of time.
 - b. Submit a written request for an update to its labor rates in order to reflect the rates currently in effect for the firm when such changes to those rates are material.

MDOT will provide written responses to such requests within thirty (30) days.

- c. In the event MDOT determines that an extension of time or an update in rates is warranted by the circumstances or conditions that are not the fault of and are beyond the control of the CONSULTANT, MDOT will respond in writing by issuing an AUTHORIZATION revision, as provided for in Section 20. Such extension of time or granting of revised rates will not operate as a waiver by MDOT of any of its rights herein set forth.
- d. In the event MDOT determines that an extension of time or an update in rates is not warranted by the circumstances or conditions, MDOT will advise the

CONSULTANT in writing of its determination. Such determination by MDOT will be considered final and binding and not subject to further review or consideration.

- e. Failure on the part of the CONSULTANT to submit a written request for an extension of time or an update to its labor rates will constitute a waiver of the request for extra compensation for any such delay or rate change. The filing of such notice by the CONSULTANT will not be construed to establish the validity of the request.
23. MDOT and the CONSULTANT will agree on the Key People to be assigned to the Project Team prior to any work being performed. The CONSULTANT will not replace any Key People assigned to the Project Team without prior written approval from MDOT. MDOT has the right to disapprove proposed replacements, and the CONSULTANT is required to find alternative replacements that are acceptable to MDOT. The replacement of Key People from the Project Team without MDOT's prior written approval will be considered a breach of the Contract, and MDOT may terminate this Contract under the provisions of Section 24(b). If a member of the Project Team who is one of the Key People leaves the Project Team, the CONSULTANT will replace that person with a person who is acceptable to MDOT within thirty (30) days, unless an extension of time is granted by MDOT. Failure by the CONSULTANT to find an acceptable replacement to the Project Team within thirty (30) days or within the time extension granted by MDOT, if any, will be considered a breach of this Contract, and MDOT may terminate this Contract under the provisions of Section 24(b). "Key People" are defined as those people whose qualifications and experience are essential to providing quality SERVICES. "Project Team" means the personnel assigned by the CONSULTANT and the subconsultant(s) who are responsible for the completion of the SERVICES.
24. MDOT may terminate this Contract and/or any AUTHORIZATION(S) under this Contract for convenience or cause, as set forth below, before the SERVICES are completed. Written notice of termination will be sent to the CONSULTANT. The CONSULTANT will be reimbursed in accordance with the following:

a. **Termination for Convenience:**

FOR COSTS TO BE REIMBURSED ON AN ACTUAL COST PLUS FIXED FEE BASIS:

The CONSULTANT will be reimbursed for all costs incurred up to the termination date set forth in the notice of termination. Such reimbursement will be as set forth in Sections 16 and 17. The CONSULTANT will be reimbursed a proportionate share of the fixed fee based on the portion of the project that is complete as determined by MDOT. MDOT will receive the work product produced by the CONSULTANT under this Contract up to the time of

termination, prior to the CONSULTANT being reimbursed. In no case will the compensation paid to the CONSULTANT for partial completion of SERVICES exceed the amount the CONSULTANT would have received had the SERVICES been completed.

FOR COSTS TO BE REIMBURSED ON A LUMP SUM BASIS:

The CONSULTANT will be reimbursed for all costs incurred up to the termination date set forth in the notice of termination. MDOT will pay a proportionate share for a partially completed work product. The value of such partially completed work product will be determined by MDOT based on actual costs incurred. Such reimbursement will be as set forth in Sections 15 and 17. MDOT will receive the work product produced by the CONSULTANT under this Contract up to the time of termination, prior to the CONSULTANT being reimbursed. In no case will the compensation paid to the CONSULTANT for partial completion of the SERVICES exceed the amount the CONSULTANT would have received had the SERVICES been completed.

FOR COSTS TO BE REIMBURSED ON A MILESTONE BASIS:

MDOT will pay the CONSULTANT for all milestones achieved for which MDOT receives the completed work product. MDOT will pay a proportionate share for the partially completed work product of any partially completed milestone. The value of such partially completed work product will be determined by MDOT based on actual costs incurred. Such reimbursement will be as set forth in Section 15. In no case will the compensation paid to the CONSULTANT for partial completion of the SERVICES exceed the amount the CONSULTANT would have received had the SERVICES been completed.

FOR COSTS TO BE REIMBURSED ON A LOADED HOURLY RATE BASIS:

The CONSULTANT will be reimbursed for all costs incurred up to the termination date set forth in the notice of termination. Such reimbursement will be as set forth in Sections 15 and 17. MDOT will receive the work product produced by the CONSULTANT under this Contract up to the time of termination, prior to the CONSULTANT being reimbursed. In no case will the compensation paid to the CONSULTANT for partial completion of SERVICES exceed the amount the CONSULTANT would have received had the SERVICES been completed.

FOR COSTS TO BE REIMBURSED ON A UNIT PRICE PER UNIT OF WORK BASIS:

The CONSULTANT will be reimbursed for all units of work performed for which MDOT receives the completed work product. MDOT will pay a proportionate share for the partially completed work product of any partially completed unit of

work. The value of such partially completed unit of work will be determined by MDOT based on actual costs incurred. In no case will the compensation paid to the CONSULTANT for partial completion of the SERVICES exceed the amount the CONSULTANT would have received had the SERVICES been completed.

b. **Termination for Cause:**

In the event the CONSULTANT fails to complete any of the SERVICES in a manner satisfactory to MDOT, and/or discloses MDOT's confidential information, in violation of the provisions of Section 11, and/or replaces any Key People without prior written approval from MDOT, as set forth in Section 23, and/or fails to find an acceptable replacement to the Project Team within thirty (30) days or within the extension of time granted by MDOT, if any, as set forth in Section 23, and/or makes any public relations communications and/or products that are intended for an external audience without prior written approval from MDOT, as set forth in Section 51, MDOT may terminate this Contract and/or any AUTHORIZATION(S) pursuant to this Contract for cause. Written notice of termination will be sent to the CONSULTANT. The CONSULTANT will be reimbursed as follows:

FOR COSTS TO BE REIMBURSED ON AN ACTUAL COST PLUS FIXED FEE BASIS:

The CONSULTANT will be reimbursed for SERVICES completed up to receipt of the notice of termination. MDOT may pay a proportionate share for a partially completed work product. The value of such partially completed work product will be determined by MDOT based on actual costs incurred up to the estimated value of the work product received by MDOT, as determined by MDOT. Such actual costs will be as set forth in Section 16. The CONSULTANT will be reimbursed a proportionate share of the fixed fee based on the portion of the project that is complete, as determined by MDOT. MDOT will receive the work product produced by the CONSULTANT under this Contract up to the time of termination, prior to the CONSULTANT being reimbursed. In no case will the compensation paid to the CONSULTANT for partial completion of the SERVICES exceed the amount the CONSULTANT would have received had the SERVICES been completed.

FOR COSTS TO BE REIMBURSED ON A LUMP SUM BASIS:

The CONSULTANT will be reimbursed for SERVICES completed up to receipt of the notice of termination. MDOT may pay a proportionate share for a partially completed work product. The value of such partially completed work product will be determined by MDOT based on actual costs incurred up to the estimated value of the work product received by MDOT. Such reimbursement will be as set forth in Sections 15 and 17. MDOT will receive the work product produced by

the CONSULTANT under this Contract up to the time of termination, prior to the CONSULTANT being reimbursed. In no case will the compensation paid to the CONSULTANT for partial completion of the SERVICES exceed the amount the CONSULTANT would have received had the SERVICES been completed.

FOR COSTS TO BE REIMBURSED ON A MILESTONE BASIS:

The CONSULTANT will be reimbursed for all milestones achieved for which MDOT receives the completed work product. MDOT will not reimburse the CONSULTANT for any partially completed milestones.

FOR COSTS TO BE REIMBURSED ON A LOADED HOURLY RATE BASIS:

The CONSULTANT will be reimbursed for SERVICES completed up to receipt of the notice of termination. MDOT may pay a proportionate share for a partially completed work product. The value of such partially completed work product will be determined by MDOT based on actual costs incurred up to the estimated value of the work product received by MDOT, as determined by MDOT. Such reimbursement will be as set forth in Sections 15 and 17. MDOT will receive the work product produced by the CONSULTANT under this Contract up to the time of termination, prior to the CONSULTANT being reimbursed. In no case will the compensation paid to the CONSULTANT for partial completion of SERVICES exceed the amount the CONSULTANT would have received had the SERVICES been completed.

FOR COSTS TO BE REIMBURSED ON A UNIT PRICE PER UNIT OF WORK BASIS:

The CONSULTANT will be reimbursed for all units of work performed for which MDOT receives the completed work product. MDOT may pay a proportionate share for the work product of any partially completed unit of work. The value of such partially completed work product will be determined by MDOT based on actual costs incurred up to the estimated value of the work product received by MDOT as determined by MDOT.

In the event that termination by MDOT is necessitated by any wrongful breach, failure, default, or omission by the CONSULTANT, MDOT will be entitled to pursue whatever remedy is available to it, including, but not limited to, withholding funds or off-setting against funds owed to the CONSULTANT under this Contract, as well as any other existing or future contracts between the CONSULTANT and MDOT, for any and all damages and costs incurred or sustained by MDOT as a result of its termination of this Contract due to the wrongful breach, failure, default, or omission by the CONSULTANT. In the event of termination of this Contract and/or any AUTHORIZATION(S), MDOT may procure the professional SERVICES from other sources and hold the CONSULTANT responsible for any damages or excess costs occasioned thereby.

In the event that the CONSULTANT disagrees with MDOT regarding a determination of the completeness or value of SERVICES performed or the amount of reimbursement for which the CONSULTANT is eligible under the provisions of this section, the CONSULTANT may invoke the alternative dispute process defined in Section 30.

25. In the event that an audit performed by or on behalf of MDOT indicates an adjustment to the costs reported under this Contract or any AUTHORIZATION or questions the allowability of an item of expense, MDOT will submit to the CONSULTANT a Notice of Audit Results and a copy of the audit report, which may supplement or modify any tentative findings verbally communicated to the CONSULTANT at the completion of an audit.

Within sixty (60) days after the date of the Notice of Audit Results, the CONSULTANT will (a) respond in writing to the responsible Bureau of MDOT indicating whether or not it concurs with the audit report, (b) clearly explain the nature and basis for any disagreement as to a disallowed item of expense, and (c) submit to MDOT a written explanation as to any questioned or no opinion expressed item of expense (RESPONSE). The RESPONSE will be clearly stated and will provide any supporting documentation necessary to resolve any disagreement or questioned or no opinion expressed item of expense. Where the documentation is voluminous, the CONSULTANT may supply appropriate excerpts and make alternate arrangements to conveniently and reasonably make that documentation available for review by MDOT. The RESPONSE will refer to and apply the language of the contract. The CONSULTANT agrees that failure to submit a RESPONSE within the sixty (60) day period constitutes agreement with any disallowance of an item of expense and authorizes MDOT to finally disallow any items of questioned or no opinion expressed cost.

MDOT will make its decision with regard to any Notice of Audit Results and RESPONSE within one hundred twenty (120) days after the date of the Notice of Audit Results. If MDOT determines that an overpayment has been made to the CONSULTANT, the CONSULTANT will repay that amount to MDOT or reach agreement with MDOT on a repayment schedule within thirty (30) days after the date of an invoice from MDOT. If the CONSULTANT fails to repay the overpayment or reach agreement with MDOT on a repayment schedule within the thirty (30) day period, the CONSULTANT agrees that MDOT will deduct all or a portion of the overpayment from any funds then or thereafter payable by MDOT to the CONSULTANT under this Contract or any other contract or payable to the CONSULTANT under the terms of 1951 PA 51, as applicable. Interest will be assessed on any partial payments or repayment schedules based on the unpaid balance at the end of each month until the balance is paid in full. The assessment of interest will begin thirty (30) days from the date of the invoice. The rate of interest will be based on the Michigan Department of Treasury common cash funds interest earnings. The rate of interest will be reviewed annually by MDOT and adjusted as necessary based on the Michigan Department of Treasury common cash funds interest earnings. The CONSULTANT expressly consents to this withholding or

offsetting of funds under those circumstances, reserving the right to file a lawsuit in the Court of Claims to contest MDOT's decision, only as to any item of expense the disallowance of which was disputed by the CONSULTANT in a timely filed RESPONSE.

26. All documents prepared by the CONSULTANT under this Contract, including tracings, drawings, estimates, specifications, field notes, investigative studies, and other relevant documents, are the property of MDOT.
27. This Contract is personal to the parties and cannot be assigned. The CONSULTANT will not sublet any portion of the Contract or the SERVICES, as herein defined, without the prior written approval of MDOT, and any such subcontracts will include all applicable provisions of this Contract.

After obtaining prior written approval from MDOT to sublet a portion of the contract or the SERVICES, the CONSULTANT will submit to MDOT any and all subcontracts, including amendments, that are individually or in combination in excess of Twenty-Five Thousand Dollars (\$25,000.00) prior to the CONSULTANT signing said subcontracts. The CONSULTANT will not enter into multiple subcontracts of lesser amounts for the purpose of avoiding such approval process.

Such approval of any subcontract is given solely for the purposes of MDOT. Approval does not constitute an assumption of liability, a waiver, or an estoppel to enforce any of the requirements of this Contract, nor will any such approvals by MDOT be construed as a warranty of the third party's qualifications, professional standing, ability to perform the work being subcontracted, or financial integrity.

28. The CONSULTANT agrees to pay each subcontractor for the satisfactory completion of work associated with the subcontract no later than ten (10) calendar days from the receipt of each payment the CONSULTANT receives from MDOT. This requirement is also applicable to all sub-tier subcontractors and will be made a part of all subcontract agreements.

This prompt payment provision is a requirement of 49 CFR Part 26, as amended, and does not confer third-party beneficiary right or other direct right to a subcontractor against MDOT. This provision applies to both disadvantaged Business Enterprise (DBE) and non-DBE subcontractors.

The CONSULTANT further agrees that it will comply with 49 CFR Part 26, as amended, and will report any and all DBE subcontractor payments to MDOT semi-annually in the format set forth in Appendix G, dated July 2010, attached hereto and made a part hereof, or any other format acceptable to MDOT.

29. All questions that may arise as to the quality and acceptability of work, the manner of performance and rate of progress of the work, the interpretation of designs and

specifications, and the satisfactory and acceptable fulfillment of the terms of this Contract will be decided by MDOT, except as provided for in the “Dispute Resolution Process,” as defined in Operating Procedures by MDOT.

30. The CONSULTANT and MDOT specifically agree that, in the event that problems arise with the performance of the SERVICES that may be the result of errors and/or omissions by the CONSULTANT or a failure of the CONSULTANT to otherwise perform in accordance with this Contract, the CONSULTANT and MDOT will follow and abide by a decision reached by the Dispute Resolution Process (DRP), as described in Exhibit C, dated January 6, 2000, attached to this Contract, unless within thirty (30) days of the conclusion of such a process, MDOT or the CONSULTANT rejects the DRP decision in such a manner as described in Exhibit C. It is further agreed that each party to this Contract reserves the right to file a lawsuit in a Michigan court of competent jurisdiction to contest the decisions or rulings of the DRP only at the completion of the DRP and then only if the DRP decision was timely rejected by the respective party in accordance with the requirements of the DRP. The CONSULTANT agrees to be financially responsible for any and all consequential damages incurred by MDOT as a result of any errors and/or omissions attributed to the plans or to a failure of the CONSULTANT to otherwise perform in accordance with this Contract, as determined by the DRP and/or a Michigan court of competent jurisdiction.

The CONSULTANT and MDOT agree that during construction, time is of the essence in solving problems and avoiding delays. The CONSULTANT and MDOT specifically agree to resolve such problems first and afterwards to determine cause and financial responsibility. The CONSULTANT agrees to continue providing the SERVICES under this Contract in accordance with the Progress Schedule or Construction Schedule while participating in the DRP. The CONSULTANT also agrees to participate in the DRP without immediately seeking compensation and agrees that such compensation will be as is later determined by the DRP.

31. For the purposes of this Contract’s provisions, a standing neutral (S/N) is defined as a technically trained, educated, and credentialed professional who is active in the planning, design, and construction disciplines. The standing neutral must be capable of objectively listening, analyzing, and evaluating construction related demands or claims which are in dispute.

The standing neutrals may be selected by MDOT and the CONSULTANT during the price negotiation process for each individual authorization.

Neither the CONSULTANT nor MDOT will replace its S/N without the prior written approval of the other. In the event that either MDOT or the CONSULTANT discovers that its selected S/N is no longer available, it will notify the other within five (5) working days. MDOT or the CONSULTANT will submit the name and a summary of the qualifications of its proposed replacement S/N within thirty (30) days of the time that it becomes aware that the previous S/N is no longer available. In the event that the

CONSULTANT and MDOT are not able to reach agreement on the replacement S/N, MDOT may terminate this Contract.

32. The CONSULTANT and MDOT agree that MDOT will contract with the S/N(s) selected by both the CONSULTANT and MDOT. MDOT will reimburse the S/N(s) for hours worked at a rate established in the individual contract plus expenses, in accordance with Section 16(b), 16(f), and 16(h) and subject to all necessary approvals, including, but not limited to, the Michigan Department of Civil Service and the State Administrative Board. The CONSULTANT will reimburse MDOT for fifty percent (50%) of these costs. The contract and reimbursement of the third S/N, if any, will be subject to the provisions and limitations set forth in this section.
33. The CONSULTANT and MDOT specifically agree not to separately make contact with either S/N regarding contract/projected related matters without the presence or agreement of the other.
34. The CONSULTANT and MDOT specifically agree not to give or receive compensation, honorariums, gifts, or any transmittal of value to or from an S/N associated with this Contract or any other contract between these parties except as a part of the DRP.
35. With regard to nondiscrimination and DBE requirements:
 - a. In connection with the performance of SERVICES under this Contract, the CONSULTANT (hereinafter in Appendix A referred to as the “contractor”) agrees to comply with the State of Michigan provisions for “Prohibition of Discrimination in State Contracts,” as set forth in Appendix A, dated June 2011, attached hereto and made a part hereof. This provision will be included in all subcontracts relating to this Contract.
 - b. During the performance of this Contract, the CONSULTANT, for itself, its assignees, and its successors in interest (hereinafter in Appendix B referred to as the “contractor”), agrees to comply with the Civil Rights Act of 1964, being P.L. 88-352, 78 Stat. 241, as amended, being Title 42 USC Sections 1971, 1975a-1975d, and 2000a-2000h-6, and the Regulations of the Department of Transportation (49 CFR Part 21) issued pursuant to said Act, including Appendix B, dated June 2011, attached hereto and made a part hereof. This provision will be included in all subcontracts relating to this Contract.
 - c. The CONSULTANT will carry out the applicable requirements of MDOT’s DBE program and 49 CFR Part 26, including, but not limited to, those requirements set forth in Appendix C, dated October 1, 2005, attached hereto and made a part hereof.
36. Public Act 533 of 2004 requires that payments under this Contract and all AUTHORIZATIONS hereunder be processed by electronic funds transfer (EFT). The

CONSULTANT is required to register to receive payments by EFT at the Contract & Payment Express website (www.cpexpress.state.mi.us).

37. The CONSULTANT specifically agrees that in the performance of the SERVICES herein enumerated, by itself, by an approved subcontractor, or by anyone acting on its behalf, it will comply with any and all state, federal, and local statutes, ordinances, and regulations and will obtain all permits applicable to the entry into and performance of this Contract.
38. In addition to the protection afforded by any policy of insurance, the CONSULTANT agrees to indemnify and save harmless the State of Michigan, the Michigan State Transportation Commission, MDOT, the FHWA, and all officers, agents, and employees thereof:
 - a. From any and all claims by persons, firms, or corporations for labor, materials, supplies, or services provided to the CONSULTANT in connection with the CONSULTANT's performance of the SERVICES; and
 - b. From any and all costs or claims for additional compensation or damages, or injuries to or death of any and all persons, for loss of or damage to property, for environmental damage, degradation, response and cleanup cost, including attorney fees and related costs, caused by errors and/or omissions attributable to the CONSULTANT's performance of the SERVICES under this Contract unless the CONSULTANT proves that notwithstanding the error or omission, the CONSULTANT met generally accepted standards of care. In addition to excusing consultants from liability for errors or omissions that the CONSULTANT proves occurred despite its compliance with generally accepted standards of care, the CONSULTANT will only be responsible for the percentage of the damages and costs that corresponds to the proportion of the total damages and costs caused by the errors and/or omissions attributable to the CONSULTANT for which the CONSULTANT is otherwise liable under this subparagraph.

MDOT will not be subject to any obligations or liabilities by contractors of the CONSULTANT or their subcontractors or any other person not a party to the Contract without its specific consent and notwithstanding its concurrence in or approval of the award of any contract or subcontract or the solicitation thereof.

It is expressly understood and agreed that the CONSULTANT will take no action or conduct that arises either directly or indirectly out of its obligations, responsibilities, and duties under this Contract that results in claims being asserted against or judgments being imposed against the State of Michigan, the Michigan State Transportation Commission, MDOT, and/or the FHWA, as applicable.

In the event that the same occurs, it will be considered as a breach of this Contract, thereby giving the State of Michigan, the Michigan State Transportation Commission,

MDOT, and/or the FHWA, as applicable, a right to seek and obtain any necessary relief or remedy, including, but not limited to, a judgment for money damages.

39. The CONSULTANT's signature on this Contract constitutes the CONSULTANT's certification of "status" under penalty of perjury under the laws of the United States with respect to 49 CFR Part 29, as amended and as relocated to 2 CFR Part 1200, pursuant to Executive Order 12549.

The certification included as a part of this Contract as Attachment A is Appendix A of 49 CFR Part 29 and applies to the CONSULTANT (referred to in Appendix A as "the prospective primary participant").

The CONSULTANT is responsible for obtaining the same certification from all subcontractors under this Contract by inserting the following paragraph in all subcontracts:

"The subcontractor's signature on this Contract constitutes the subcontractor's certification of 'status' under penalty of perjury under the laws of the United States with respect to 49 CFR Part 29, as amended and as relocated to 2 CFR Part 1200, pursuant to Executive Order 12549. The certification included as a part of this Contract as Attachment B is Appendix B of 49 CFR Part 29."

This certification is required of all subcontractors, testing laboratories, and other lower tier participants with whom the CONSULTANT enters into a written arrangement for the procurement of goods or services provided for in this Contract.

40. The CONSULTANT's signature on this Contract constitutes the CONSULTANT's certification that to the best of his or her knowledge and belief no federal appropriated funds have been paid or will be paid by or on behalf of the undersigned to any person for influencing or attempting to influence an officer or employee of any federal agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, or the extension, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement.

The CONSULTANT will require that the language of this certification be included in the award documents for all third-party agreements (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients will certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title

31, U.S. Code. Any person who fails to file the required certification will be subject to a civil penalty of not less than Ten Thousand Dollars (\$10,000.00) and not more than One Hundred Thousand Dollars (\$100,000.00) for each such failure.

41. In accordance with 1980 PA 278, MCL 423.321 *et seq.*, the CONSULTANT, in the performance of this Contract, will not enter into a contract with a subcontractor, manufacturer, or supplier listed in the register maintained by the United States Department of Labor of employers who have been found in contempt of court by a federal court of appeals on not less than three (3) separate occasions involving different violations during the preceding seven (7) years for failure to correct an unfair labor practice, as prohibited by Section 8 of Chapter 372 of the National Labor Relations Act, 29 USC 158. MDOT may void this Contract if the name of the CONSULTANT or the name of a subcontractor, manufacturer, or supplier utilized by the CONSULTANT in the performance of this Contract subsequently appears in the register during the performance of this Contract.
42. For contracts in excess of One Hundred Thousand Dollars (\$100,000.00):
 - a. The CONSULTANT stipulates that any facility to be utilized in the performance of this Contract, unless such contract is exempt under the Clean Air Act, as amended (42 USC 7401 *et seq.*, as amended, including Pub. L. 101-549), and under the Clean Water Act, as amended (33 USC 1251 *et seq.*, as amended, including Pub. L. 100-4), Executive Order 11738, and regulations in implementation thereof (40 CFR Part 15), is not listed on the date of contract award on the U.S. Environmental Protection Agency (EPA) List of Violating Facilities pursuant to 40 CFR Part 15.20.
 - b. The CONSULTANT agrees to comply with all the requirements of the Clean Air Act and the Clean Water Act and all regulations and guidelines listed thereunder related to the CONSULTANT and the SERVICES under this Contract.
 - c. The CONSULTANT will promptly notify MDOT and the U.S. EPA, Assistant Administrator for Enforcement, of the receipt of any communication from the Director, Office of Federal Activities, EPA, indicating that a facility to be utilized for this Contract is under consideration to be listed on the EPA List of Violating Facilities.
 - d. The CONSULTANT agrees to include or cause to be included the requirements of the preceding three (3) paragraphs, (a), (b), and (c), in every nonexempt subcontract.
43. The CONSULTANT agrees that no otherwise qualified individuals with disabilities in the United States, as defined in Section 1630.2 of the Americans with Disabilities Act, Title 42 USC 12101, will, solely by reason of their disabilities, be excluded from the

participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving benefits under this Contract.

44. The CONSULTANT agrees that it will not volunteer, offer, or sell its services to any litigant against MDOT with respect to any SERVICES it has agreed to perform for MDOT under this Contract. Any similar services provided by the CONSULTANT that are not performed under this Contract and do not involve litigation against MDOT are not covered by this provision.
45. Any approvals, reviews, and inspections of any nature by MDOT will not be construed as a warranty or assumption of liability on the part of MDOT. It is expressly understood and agreed that any such approvals are for the sole and exclusive purposes of MDOT, which is acting in a governmental capacity under this Contract, and that such approvals are a governmental function incidental to the professional services under this Contract.

Any such approvals, reviews, and inspections by MDOT will not relieve the CONSULTANT of its obligations hereunder, nor are such approvals, reviews, and inspections by MDOT to be construed as a warranty as to the propriety of the CONSULTANT's performance, but are undertaken for the sole use and information of MDOT.

46. With regard to claims based on goods or services that were used to meet the CONSULTANT's obligation to MDOT under this Contract, the CONSULTANT hereby irrevocably assigns its right to pursue any claims for relief or causes of action for damages sustained by the State of Michigan or MDOT due to any violation of 15 USC, Sections 1 - 15, and/or 1984 PA 274, MCL 445.771 - 445.788, excluding Section 4a, to the State of Michigan or MDOT.

The CONSULTANT shall require any subcontractors to irrevocably assign their rights to pursue any claims for relief or causes of action for damages sustained by the State of Michigan or MDOT with regard to claims based on goods or services that were used to meet the CONSULTANT's obligation to MDOT under this Contract due to any violation of 15 USC, Sections 1 - 15, and/or 1984 PA 274, MCL 445.771 - 445.788, excluding Section 4a, to the State of Michigan or MDOT as a third-party beneficiary.

The CONSULTANT shall notify MDOT if it becomes aware that an antitrust violation with regard to claims based on goods or services that were used to meet the CONSULTANT's obligation to MDOT under this Contract may have occurred or is threatened to occur. The CONSULTANT shall also notify MDOT if it becomes aware of any person's intent to commence, or of commencement of, an antitrust action with regard to claims based on goods or services that were used to meet the CONSULTANT's obligation to MDOT under this Contract.

47. Award of this Contract will not in any manner provide for or imply any agreement on the part of MDOT to assign and authorize any specific amount of professional services to the CONSULTANT for performance.
48. No member, officer, or employee of the CONSULTANT during his/her tenure or one (1) year thereafter will have any interest, direct or indirect, in this Contract or the proceeds hereof.
49. The CONSULTANT agrees not to provide any services to a construction contractor for a project for which the CONSULTANT has provided SERVICES to MDOT.

The CONSULTANT and its Affiliates agree not to have any public or private interest, and shall not acquire directly or indirectly any such interest in connection with the project, that would conflict or appear to conflict in any manner with the performance of the SERVICES under this Contract. "Affiliate" means a corporate entity linked to the CONSULTANT through common ownership. The CONSULTANT and its Affiliates agree not to provide any services to a construction contractor or any entity that may have an adversarial interest in a project for which it has provided services to MDOT. The CONSULTANT and its Affiliates agree to disclose to MDOT all other interests that the prime or sub consultants have or contemplate having during each phase of the project. The phases of the project include, but are not limited to, planning, scoping, early preliminary engineering, design, and construction. In all situations, MDOT will decide if a conflict of interest exists. If MDOT concludes that a conflict of interest exists, it will inform the CONSULTANT and its Affiliates. If the CONSULTANT and its Affiliates choose to retain the interest constituting the conflict, MDOT may terminate the Contract for cause in accordance with the provisions stated in this Contract.

50. The CONSULTANT warrants that it has not employed or retained any company or person other than bona fide employees working solely for the CONSULTANT to solicit or secure this Contract and that it has not paid or agreed to pay any company or person other than bona fide employees working solely for the CONSULTANT any fee, commission, percentage, brokerage fee, gift, or other consideration contingent upon or resulting from the award or making of this Contract. For breach or violation of this warranty, MDOT will have the right to annul this Contract without liability or, at its discretion, to deduct from the contract price or consideration or otherwise recover the full amount of such fee, commission, percentage, brokerage fee, gift, or contingent fee.
51. Any public relations communications and/or products pertaining to this Contract or the SERVICES hereunder that are intended for an external audience will not be made without prior written approval from MDOT, and then only in accordance with explicit instructions from MDOT. Examples of public relations communications and/or products may include the following:
 - a. Use of the MDOT logo;

- b. Brochures, flyers, invitations, programs, or any other printed materials intended for an external audience;
- c. Postings on social media sites or Web sites;
- d. New or updated video, digital versatile disk (DVD), or video sharing productions;
- e. Exhibits or presentations.

A violation of this provision constitutes a breach of this Contract and the prequalification rules, and MDOT may terminate this Contract under the provisions of Section 24(b).

52. This Contract will take effect upon award and will expire three (3) years thereafter. This Contract may be extended by a written time extension amendment prepared and issued by MDOT. The CONSULTANT's signature on this Contract constitutes the CONSULTANT's specific agreement that all provisions of this Contract, unless otherwise amended, are continued through any time period for which the Contract is extended by way of such a time extension amendment. Any such extension will not operate as a waiver by MDOT of any of its rights herein set forth.

Any AUTHORIZATION will take effect upon issuance by MDOT and will expire on the expiration date stated in that AUTHORIZATION, but no later than the expiration date of this Contract.

53. In case of any discrepancy between the body of this Contract and any exhibit hereto, the body of the Contract will govern. In case of any discrepancy between the body of this Contract and any AUTHORIZATION hereunder, the body of the Contract will govern.

54. This Contract will become binding on the parties and of full force and effect upon signing by the authorized representatives of the CONSULTANT and MDOT and upon adoption of a resolution approving said Contract and authorizing the signature(s) thereto of the respective official(s) of the CONSULTANT, a certified copy of which resolution will be sent to MDOT with this Contract, as applicable.

«VENDOR»

By: _____
Authorized Signer

MICHIGAN DEPARTMENT OF TRANSPORTATION

By: _____
for Department Director