

\$275,000,000 Michigan Finance Authority Local Government Loan Program Bonds, Series 2014F-1&2

(City of Detroit Financial Recovery Income Tax Revenue and Refunding Local Project Bonds)

#### Alternative Financing Schedule Dated 6/15/2015

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17	18	19	20	21	22	23		21	22	23	24	25	26	27		19	20	21	22	23	24	25		16	17	18	19	20	21	22
24	28	26	27	28	29	30		28	29	30						26	27	28	29	30	31			23	24	25	26	27	28	29
31																								30	31					

Date	Event	Detroit	MFA	FRC	Miller Buckfire	Miller Canfield	Barclays	Cravath, Dykema, MWE	First Southwest	Rating Agencies	Ernest & Young	Comerica	UMB
Thurs. Jun. 25, 2015	> Distribute draft of Rating Agency Update						•						
Wed. Jul. 1, 2015	> Conference Call to finalize Rating Agency Update	•	•	•	•	•	•	•	•		•		
Thurs. Jul. 2, 2015	Rehearsal/coordination for Rating Agency Update	Hill, Naglick	•	Chair- person	•	•	•		•		•		
Thurs. Jul. 2, 2015	> Distribute near-final draft of Reoffering Circular					•		•					
Mon. Jul. 6, 2015 (Tentative)	> Moody's and S&P Update via telephone or video conference	Hill, Naglick	•	Chair- person	•	•	•		•		•		
Tues. Jul. 7, 2015	> Begin drafting Investor Presentation						•						
Tues Wed. Jul. 7-8, 2015	State of Michigan's Rating Agency Meetings												
Wed. Jul 15, 2015	> Confirm final size of taxable component	•	•		•	•	•		•				
Fri. Jul. 17, 2015	> Conference Call to finalize Reoffering Circular	•	•		•	•	•	•	•		•	•	•
Mon. Jul. 20, 2015	> Conference Call to finalize Investor Presentation	•	•	•	•	•	•	•	•		•		
Tues. Jul. 21, 2015	> Receive Public Credit Ratings	•	•		•		•		•	•			
Tues. Jul. 21, 2015	> Record narration for electronic version of Investor Presentation	•	•	•			•						
Wed. Jul. 22, 2015	<ul> <li>Distribute Reoffering Circular and electronic version of Investor Presentation</li> </ul>						•	•					
Tues. Jul. 28, 2015	> Rehearsal/coordination for live Investor Presentation	Duggan, Hill, Naglick	•	Chair- person	•	•	•		•		?		
Wed Fri. Jul. 29-31, 2015	Live Investor Presentation in NY, Boston, Detroit	Duggan, Hill, Naglick	•	Chair- person	•	•	•		•		?		
Mon Wed. Aug. 3-5, 2015	> One-on-one calls with investors	Hill, Naglick	•			•	•				•		
Wed. Aug. 5, 2015	> Pre-Pricing call with Financing Team	•	•	•	•	•	•		•				
Thurs. Aug. 6, 2015	<ul> <li>Public Offering, with Flex if applicable</li> <li>Traditional Order Period and Order Book</li> </ul>	•	•		•		•		•				
Thurs. Aug. 13, 2015	> Public Offering Closing	•	•		•	•	•	•	•				

CITY	OF I	DEΊ	ſRC	)IT

Office of the Chief Financial Officer Restructuring

June 22, 2015

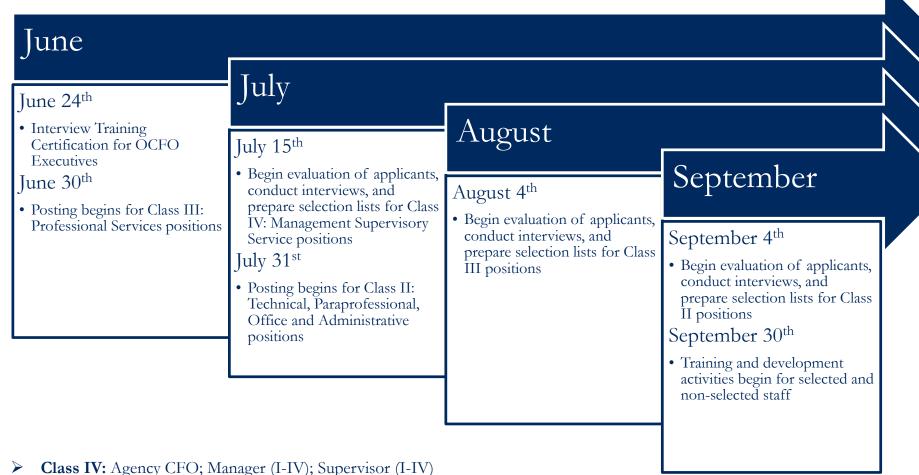


- May 2015: OCFO appointees hired. Positions include:
  - Chief Deputy CFO
  - Chief of Staff to the CFO
  - Executive Assistant to the CFO
  - Deputy CFOs
    - Agencies
    - Assessor
    - Budget Director
    - Chief Procurement Officer
    - Controller
    - Financial Planning and Analysis Director
    - Grants Management Director
    - Treasurer



- June 12, 2015: Training and development portal opened for enrollment. Services include:
  - Resume Writing
  - Interviewing Skills
  - Personal Branding
- June 17, 2015: Posting for Class IV: Management Supervisory Service (MSS) began.





- Class III: Accountant (I-IV); Appraiser (III, IV); Auditor (I-IV); Budget Analyst (I-IV); Contracting & Procurement Specialist (I-IV); Economist (I-IV); Financial Analyst (I-IV)
- Class II: Administrative Assistant (I-IV); Accounting Technician (I-IV); Appraiser (I, II); Clerk (I-IV); Procurement Assistant (I-IV); Tax & Revenue Examiner (I-IV); Teller (I-III)



### Curriculum Focus:

- Administrative Assistant
- Customer Relations
- Human Resources Generalist
- Supervisory

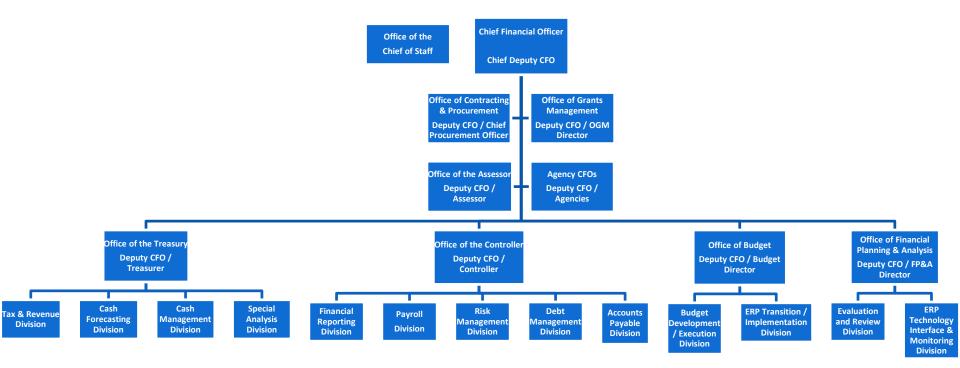
### Over 60 Courses Offered:

- MS Office Suite, Adobe Acrobat
- Interview Skills
- Projecting an Image of Professionalism
- Business Writing
- Project Management Basics
- Managing Change
- Creative Problem Solving
- Principals and Practices of Supervision
- Problem Solving and Solutions



### Appendix: OCFO Organizational Chart









#### STATE OF MICHIGAN DEPARTMENT OF TREASURY

NICK A. KHOURI STATE TREASURER

RICK SNYDER
GOVERNOR

DATE:	June 18, 2015
то:	Members of the Financial Review Commission
FROM:	Ronald L. Rose, Executive Director Steven C. Watson, Senior Analyst Financial Review Commission
SUBJECT:	City of Detroit's \$11.8 million transfer to the Detroit Land Bank Authority

The second item on the Financial Review Commission's contract review list for the June 22, 2015 meeting is a proposed \$11,830,197 transfer from the City to the Detroit Land Bank Authority (DLBA). The transfer will support the DLBA's operating expenses associated with blight reinvestment and remediation services and is funded from the City's FY 2016 Blight Reinvestment appropriation.

For both FY 2015 and FY 2016, the DLBA supports its activities from a combination of federal Hardest Hit Fund grants (designated for demolition in the City) and other operating revenues. For FY 2016, the DLBA requires this transfer from the City to fully cover its projected program expenses, which include expenses for which the City would otherwise be responsible. Thus, this transfer represents a reassignment of funding for the intended purpose of the City's budgeted appropriation. At the meeting this Monday, the DLBA will describe its programs and operations, and at the July meeting, the Mayor will make a presentation on blight. At a subsequent meeting, there will be a presentation on other reinvestment initiatives.



# Detroit Land Bank Authority



## Major Changes at the DLBA Since 2014

- January: New Board appointed
- February: New Executive Team put in place Total employees: 8
- <u>March</u>: New DLBA and DBA take over the HHF program 6 months into the 12 month benchmark timeline
- <u>April</u>: City Council authorizes transfer of 16,000 residential structures to the DLBA
- May: Nuisance Abatement Program and Auction Program begins
- August: DLBA and DBA demolish an average of 250 blighted homes a week
- <u>September</u>: Side Lot Program and Community Partner Program begin
- November: City Council authorizes transfer of 10,000 vacant lots to DLBA
  - New Executive Structure for DLBA implemented
- December: Side lot fairs begin

2015

2014

- <u>May:</u> New MOU between DLBA and City of Detroit approved by Detroit City Council
  - City Council transfers remaining 38,000 vacant lots to DLBA
  - Auctions increased to three per day
- June: Launch of new Direct Sale page
  - Side Lot fairs resume
- August (expected) Launch of new Neighborhood Lease a Lot program

### **Detroit Land Bank Authority**

Inventory History by Property Type

#### March, 2014

	Vacant Land	Residential Structure	Commercial or Industrial	TOTAL
Inside HHF	858	3,051	47	3,956
Outside HHF	604	3,178	28	3,810
TOTAL	1,462	6,229	75	7,766

### • <u>April, 2014</u>: 16,000 residential structures to the DLBA

 <u>November, 2014</u>: 10,000 vacant lots inside HHF areas to DLBA

• January, 2015:

DLBA

"Blight Bundle" and other foreclosed properties transfer to

#### December, 2014

	Vacant Land	Residential Structure	Commercial or Industrial	TOTAL
Inside HHF	12,640	5,667	64	18,371
Outside HHF	4,586	12,484	82	17,162
TOTAL	17,226	18,161	146	35,533

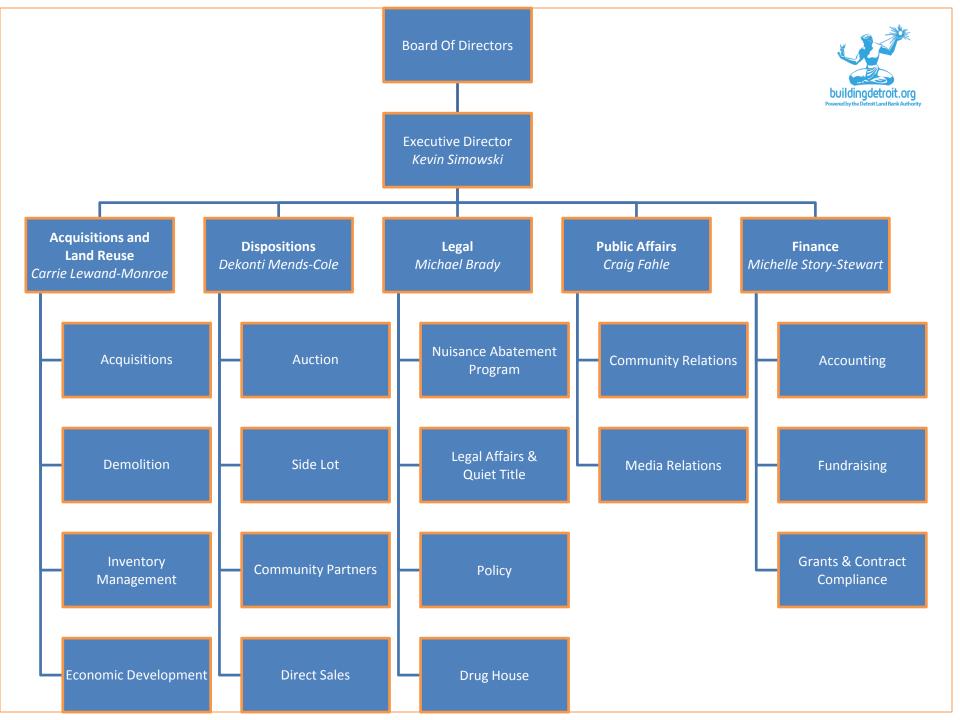
#### January, 2015

	Vacant Land	Residential Structure	Commercial or Industrial	TOTAL
Inside HHF	16,131	9,817	64	26,012
Outside HHF	7,827	14,619	82	22,528
TOTAL	23,958	24,436	146	48,540

### June, 2015

 <u>May, 2015:</u> 37,776 residential lots throughout the city to DLBA

	Vacant Land	Residential Structure	Commercial or Industrial	TOTAL
Inside HHF	24,989	10,552	125	35,666
Outside HHF	29,144	15,650	94	44,888
TOTAL	54,133	26,202	219	80,554



### **Our Approach is Based on 8 Principles**

Concentrate on our strongest neighborhoods

Take entire neighborhoods at once

Sue the owners of abandoned houses

Sign consent agreements with those who agree to rehab and get occupants

Take title from those who don't consent

Auction the houses that have value

Demolish those that can't be saved

After demolition, sell lot to neighbor for \$100

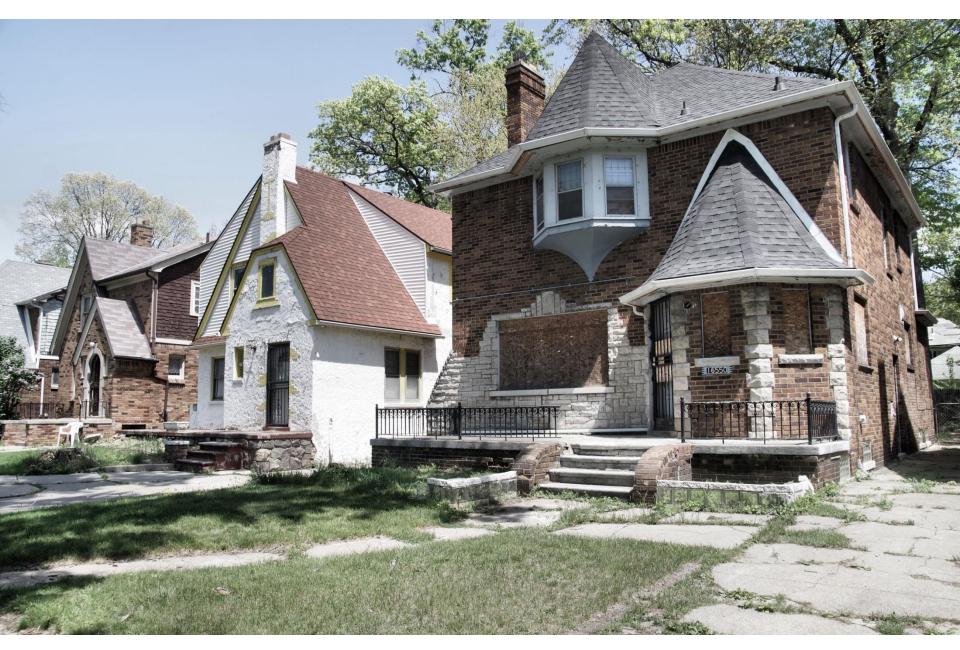
## Marygrove College



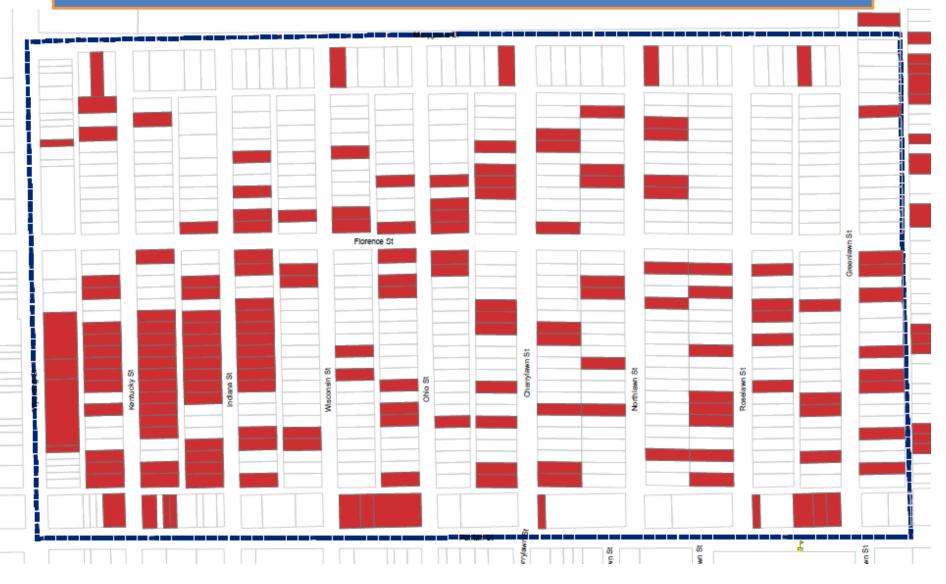
## Marygrove: 16 Blocks, 700 homes

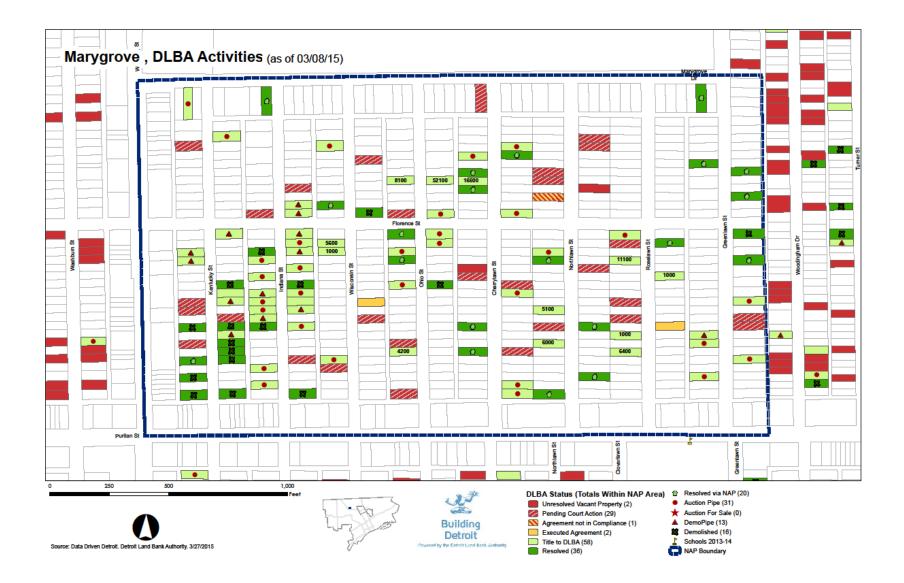


### But out of 700 homes, 120 were abandoned



### Marygrove Neighborhood in May 2014 120 Abandoned Houses







Nuisance Abatement Suits

- Addresses private property owners
- Encourages reinvestment
- Increases public safety
- Beautifies neighborhoods
- Increases density and neighborhood population
- Neighborhoods more attractive to commercial developers



# **Nuisance Abatement** We started to poster vacant homes, informing the owners that they must either fix up their property or the Detroit Land Bank would take ownership. NOTICE TO OWNER

Since April of 2014, over 2300 lawsuits have been filed. Over 500 owners of abandoned homes have entered into agreements to restore their properties. The City has won <u>every</u> case that has gone to court.

### **Results of Land Bank Lawsuits So Far**

Land Bank started nuisance suits in May 2014.

Cases typically take 3-4 months to get to judgment.

As of 6-15-15:	
Cases Filed:	2381
Consent Agreements	516
Title Awarded to Land Bank	484
Cases Lost	0

### **16905 CHANDLER PARK**





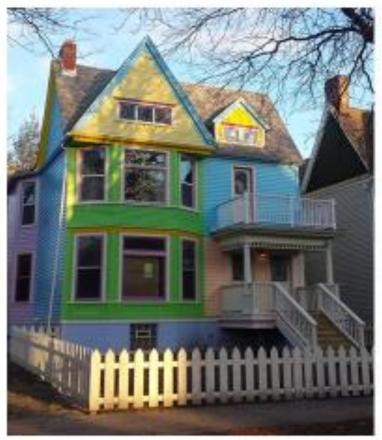
### **16124 WESTBROOK**



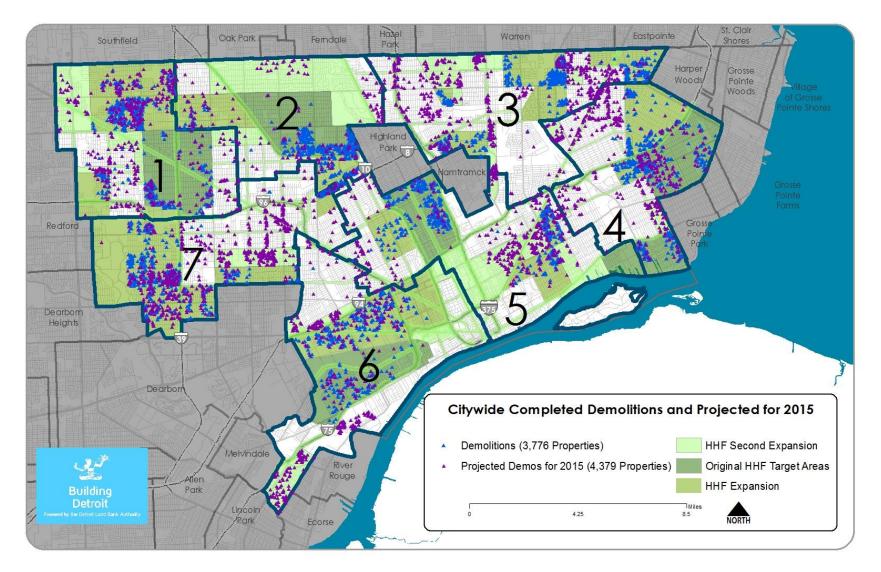








## DEMOLITIONS



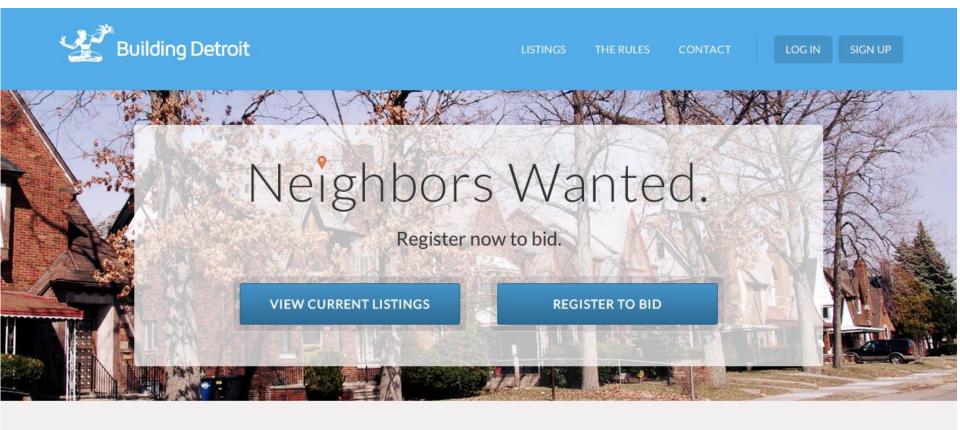
### Sending Post Cards for Those Previously Demolished



# DETROIT LAND BANK AUTHORITY SIDE LOT SALE

CALL 1-844-BUY-DLBA FOR MORE INFORMATION

## The Auction Website – www.buildingdetroit.org



DETROIT LAND BANK AUTHORITY 65 Cadillac Square, Suite 3200, Detroit, MI 48226 QUESTIONS 1-844-BUY-DLBA EMAIL info@buildingdetroit.org LISTINGS FAQ THE RULES CONTACT Copyright © 2014 Detroit Land Bank Authority

### Now auctioning three houses per day – Starting bid is \$1,000







♥ 5900 Drexel
 SALE DATE: 09/27/2014
 1000 ET<sup>2</sup>
 3 BED



SALE DATE:		
1.200 FT2	5 BED	2 BAT





18211 Prairie SALE DATE: 09/29/2014



SALE DATE: 09/29/2014

2.100 FT2 3 BED 2 BATH

### Auctions started in May 2014

We've now sold 532 vacant houses

# We've now closed on 335 properties, and are averaging 10 closings per week.

Revenue from sales totals over \$2.5 million.

# What's up for 2015-16?

DLBA inventory is now 86,000+	Land Lease Program	Additional Side Lot Fairs
Direct Sale Program	Occupied Properties Program	Donation for Demolition Program
	More challenges	

#### CITY OF DETROIT CONTRACT SUBMISSION TO FINANCIAL REVIEW COMMISSION

#### THE FOLLOWING CONTRACTS ARE BEING SENT TO THE FRC FOR REVIEW AND APPROVAL PURSUANT TO SECTION 6, SUBSECTION 6 OF THE MICHIGAN FINANCIAL REVIEW COMMISSION ACT For June 22, 2015 Meeting

**Updated Listing:** Prepared By: Boysie Jackson, Chief Procurement Officer - 6/17/2015

City Council and Water Board Approvals Through June 16, 2015

	Department Contra Numbe	mber	Competitively Bid	Lowest Bid	City Council Approval Date	Office of the Chief Financial Officer Approval Date	Comments
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	I	1					1	· · · · · · · · · · · · · · · · · · ·
1	TRANSPORTATION	2905540	Contract Amount: \$7,329,583.90 Contract Period: Upon FRC Approval Date through December 31, 2015 Source: 20% State, 80% Federal Funding Purpose: To Provide Ten (10) 60 Foot Transit Coaches Contractor: New Flyer, LLC Location: 711 Kernaghan Avenue, Winnipeg, Manitoba, Canada R2C 3T4	Assignment Agreement with other States	Assignment Agreement with other States	6/16/2015	6/22/2015	The bus purchases are procured using Assignment Agreements from other jurisdictions and the orders are being purchased in batches. This last batch of 10 will be purchased through an Assignment Agreement with the Port Authority of Allegheny County Contract.
2	DETROIT LAND BANK AUTHORITY	Appr#13818	Contract Amount: \$11,830,197 Contract Period: Upon FRC Approval through June 30, 2016 Source: Non-Departmental-Restructuring Project Purpose: Blight Remediation & Investment Contractor: Detroit Land Bank Authority Location: Cadillac Towers, Detroit, MI 48226	State Inter- Governmental Agreement	State Inter- Governmental Agreement	05/05/15	05/18/15	Detroit Land Bank was created by the COD and Michigan Land Bank Fast Track Authority to provide a separate authority to acquire, develop, and re-sell land located in the City. DLBA requires the \$11.8M to cover operating expenses associated with blight reinvestment and remediation services for FY 2016. The Agreement between the City of Detroit and the Detroit Land Bank , the City will transfer funding to the Land Bank for Blight Remediation.
3	PUBLIC WORKS	2905959	Contract Amount: \$3,097,202.52 (New Contract) Contract Period: Upon FRC Approval through 12/31/2017 Source: 100% Street Funding Purpose: To Provide HMA Resurfacing & Miscellaneous Construction on Alter Rd., Mack Ave., E. Seven Mile Rd., & Harper Rd. Contractor: Fort Wayne Contracting, Inc./Ajax Paving Industries, Inc., A Joint Venture Location: 320 E. Seven Mile Rd., Detroit, MI 48203	Yes	Yes	06/09/15	06/22/15	
4	PUBLIC WORKS	2906717	Contract Amount: \$1,858,533.12 (New Contract) Contract Period: Upon FRC Approval through 12/31/2019 Source: 100% Street Funding Purpose: To Provide Construction Engineering & Inspection Services for (9) Projects for the Relocation of Oakwood. Contractor: Hubbell Roth & Clark, Inc. Location: 555 Hulet Dr., Bloomfield Hills, MI 48302	Yes	Yes	06/02/15	06/22/15	
5	POLICE	2908626	Contract Amount: \$1,104,845.04 (New Contract Lease) Contract Period: Upon FRC Approval through 5/14/2018 Source: 100% State Funding Purpose: Lease Agreement for Fifty-Eight (58) Vehicles for the Detroit Police Department. Contractor: Enterprise Fleet Management Location: 29301 Grand River Ave., Farmington Hills, MI 48336	Yes	Yes	06/09/15	06/22/15	

#### **CONTRACTS GREATER THAN \$750K**

Department	Contract Number	Description	Competitively Bid	Lowest Bid	City Council Approval Date	Office of the Chief Financial Officer Approval Date	Comments		
 CONTRACTS GREATER THAN 2 YEARS									
		ount: \$225,000 (New Contract) iod: Upon FRC Approval through Term of (10) Ten Vears							

			Contract Amount: \$225,000 (New Contract)					
			Contract Period: Upon FRC Approval through Term of (10) Ten Years	Lease Agreement To				
6	RECREATION	2908016	Source: 100% Quanty of Life Funding	Open Recreation	N/A	05/26/15	6/22/2015	
0	ideoidatiioit	2700010	Purpose: To Lease and Operate a Center at Lipke Recreation Center for Detroit Youths	1	10/11	00/20/15	0/22/2015	
			Contractor: S.A.Y. Detroit	Center				
			Location: 150 Stimson St., Suite 102, Detroit, MI 48201					

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7	AUDITOR GENERAL	2763564	Contract Amount: \$281,000.00 (Adding dollars to existing contract only) Contract Period: 1/1/15 - 6/30/15 Source: 100% City Funding Purpose: To Provide Additional Accounting Services for the Detroit Department of Transportation Contractor: KPMG LLC Location: 150 W. Jefferson, Suite 1200, Detroit, MI 48226	Yes	Yes	5/26/2015	6/22/2015	Previous (Companion) Contract Amount: \$1,236,845 Approved By FRC on May 18, 2015 was for All Departments other than DDOT; The Other DDOT CAFR Contract 2763564 Amount was for \$1,362,386;
8	INFORMATION TECHNOLOGY SERVICES	2896016	Contract Amount: \$274,875 (Adding dollars and time to existing contract) Contract Period: 1/1/15 - 6/30/16 Source: 100% City Funding Purpose: To Provide Migrate Applications from the Unisys Mainframe Environment to the Microsoft Window Platform Contractor: Astadia, Inc. Location: 12724 Gran Bay Parkway, Suite 300, Jacksonville, FL 32258	ITS Researched Several Vendors: Contract Extension	ITS Researched Several Vendors: Contract Extension	6/9/2015	6/22/2015	Original Contract Amount: \$814,475; Approved By Emergency Manager in 2014

#### WITH 1 ENTITY, WITHIN 1 YEAR, GREATER THAN \$750K

	Department	Contract Number	Description	Competitively Bid	Lowest Bid	City Council Approval Date	Office Ch Finan Offi Appr Da
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### DEPARTMENT OF WATER AND SEWAGE CONTRACTS

### CONTRACTS GREATER THAN \$750,000.00

	CONTRACTS GREATER THAN \$750,000.00							
	Department	Contract Number	Description	Competitively Bid	Lowest Bid	City Council Approval Date	Office of the Chief Financial Officer Approval Date	Comments
9	Water and Sewerage	CPO Pending (DWS-696)	Contract Amount Not to Exceed: \$4,746,070.00 (incl. \$1,000,000 Allowance for Repair to Transmission Mains that are Common-to-All Customer Cost Allocations) Contract Period: 6/30/15 - 12/24/16 Source: 100% Operating Budget (Capital Improvement) Purpose: Repair of Various-sized Water Mains During Critical Periods to Supplement DWSD's Efforts to Repair Water Mains Utilizing Internal Workforce Contractor: Imperial Construction Company (Danny Giancarlo, Owner) Location: 13507 Helen Street, Detroit, MI 48212	Yes	Yes	N/A; below \$5 mil approval requirement for contracts relative to Construction	N/A BOWC Approval 5/27/15	Four (4) bid submissions resulted from solicitation to three hundred eight (308) suppliers; Two (2) Contracts (Total Combined Value of \$8,498,385) previously issued in 2014 of which Imperial Construction was previously awarded WS-692 Contract to provide for repair of various sized water mains during peak periods of significant increase in water main breaks & leaks to supplement DWSD's efforts to repair water mains within a 4-day performance target utilizing their internal resources; intended to replace existing WS-689 contract previously awarded to Lakeshore Global.
10	Water and Sewerage	2876120 (DWS-894 Chg Order# 2)	Contract Amount Not to Exceed: \$6,599,999.50 [\$1,000,000 Increase] Initial Contract Period: 6/25/13 - 6/25/15 [New Expiration: 12/21/16] Source: 100% Operating Budget (Operations & Maintenance) Purpose: Provide Water Shut-Off Crews to Assist DWSD in Eliminating Backlog of approx. 70,000 Shut-Off/Turn Off Requirements for Residential & Commercial Accounts Contractor: Homrich Wrecking, Inc. (Roger Homrich, President) Location: 4152 Central Avenue, Detroit, MI 48210	Yes	Yes	N/A; below \$2 mil approval requirement for contracts relative to Goods & Services	N/A BOWC Approval 5/27/15	Initial award to lowest responsible bidder, Homrich Wrecking, with firm price terms; DWSD staff avgs 1,500-2,000 shut-offs/month with 87,335 delinquent accounts as of 2015 which warrants award to maintain increased avg of 2,148 shut-offs/month (30% increase) that enabled execution of 52,368 shut-offs to residential accounts since June 2013; typical dispatch consists of digging six (6) feet down into residential yard to fix the shut-off control and turn the water on/off or disconnect/cut the residential service line at the shut-off valve to eliminate repeat illegal water usage by the customer.
11	Water and Sewerage	2866672 (LS-1545 Amend# 4)	Contract Amount Not to Exceed: \$1,740,000.00 [\$350,000 Increase] Contract Period: 5/29/15 - 5/29/17 Source: 100% Operating Budget Purpose: Legal representation for bankruptcy proceedings (Case Nos. 77-71100, 87-70992, 89- 72937), collection actions (Case No. 92-76775); negotiations with MI Dept of Environmental Quality; rate litigation (Case No. 13-53846) and other legal matters Contractor: Dykema Gossett PLLC (Peter Kellett, Chairman & CEO) Location: 400 Renaissance Center, Detroit, MI 48226	Not Required; Existing contract extension	Not Required; Existing contract extension	N/A; below \$2 mil approval requirement for contracts relative to Goods & Services	N/A BOWC Approval 5/27/15	FRC Approval issued on 5/18/15 for Amendment# 3 at \$300,000
12	Water and Sewerage	2895728 (CS# 1643 Amend# 1)	Contract Amount Not to Exceed: \$3,039,533.00 [\$1,200,000 Increase] Contract Period: 5/30/14 - 7/30/15 [New Expiration Date: 10/30/16] Source: 100% Operating Budget (Operations & Maintenance) Purpose: Business Process Review/Consulting Services To Support DWSD Finance Transformation & Overall Optimization Efforts Contractor: Experis Finance US, LLC Location: 1000 Town Center, Southfield, MI 48075	Not Required; Existing contract extension	Not Required; Existing contract extension	N/A; below \$2 mil approval requirement for contracts relative to Goods & Services	N/A BOWC Approval 6/10/15	Initial award of \$1,839,533.00 through existing State of MI Contract# 071B0200202; 95% of initial award expended as of April 2015 with approx. 25% allocated to address urgent requirements that were not included in the initial contract scope including support of GLWA/DWSD-R bifurcation efforts, resolution of Oracle information system integration issues, implementation of United Way program and additional oversight of procurement administration.
13	Water and Sewerage	2878273 (CS# 1558 Amend# 2)	Contract Amount Not to Exceed: \$2,500,000.00 [\$750,000 Increase] Initial Contract Period: 6/30/14 - 6/30/15 [New Expiration Date: 6/30/16] Source: 100% Operating Budget Purpose: Strategic Financial Management and Rate Design Consulting Services Contractor: The Foster Group LLC (Bart Foster, President) Location: 12719 Wenonga Lane, Leawood, KS 66209	Not Required; Existing contract extension	Not Required; Existing contract extension	N/A; below \$2 mil approval requirement for contracts relative to Goods & Services	N/A BOWC Approval 6/10/15	

#### Comments

	Department	Contract Number	Description	Competitively Bid	Lowest Bid	City Council Approval Date	Office of the Chief Financial Officer Approval Date	Comments
1	4 Water and Sewerage	CPO Pending (RFP# 49412)		Yes	Yes	N/A; below \$2 mil approval requirement for contracts relative to Goods & Services	N/A BOWC Approval 5/27/15	Six (6) bid submissions resulted from solicitation to fifty-four (54) suppliers; dual award to McKenna-Conti, lowest bidder, & Dunbar Mechanical, second lowest bidder, due to capacity constraints and in support of optimization effort to outsource operation, repair & maintenance of HVAC equipment and redeploy DWSD resources on core businesses of water & wastewater treatment.
1	5 Water and Sewerage	CPO Pending (RFP# 49412)		Yes	Second Lowest (Dual Award)	N/A; below \$2 mil approval requirement for contracts relative to Goods & Services	N/A BOWC Approval 5/27/15	Refer to comments noted above
1	6 Water and Sewerage	CPO Pending (RFQ# 50223)	Contract Amount Not to Exceed: \$1,242,389.98 Contract Period: 7/1/15 - 7/1/16 Source: 100% Operating Budget Purpose: Furnish Hydrofluorosilicic Acid for duration of One (1) Year with One (1) - One (1) Year Renewal Option Contractor: Key Chemical, Inc. (Steve Norris, President & CEO) Location: 9503 Dovewood Place, Waxhaw, NC 28173	Yes	Yes	N/A; below \$2 mil approval requirement to contracts relative to Good & Services	N/A BOWC Approval 5/27/15	Eight (8) bid submissions resulted from solicitation to twenty (20) suppliers; awarded to Key Chemical, lowest bidder & incumbent supplier, at \$510/ton vs. \$348.79/ton for BPO# 2838458 resulting in \$161.21/ton differential due to market fluctuation to yield annual savings projection of \$574,230 or 32% reduction based on annual forecast of 3,562 tons/yr; Univar assumed assets (incl. existing supply agreements)of Key Chemical through acquisition in April 2015; additive for protection of public health to reduce dental caries & prevent mottling of teeth in children & adults.

#### **CONTRACTS GREATER THAN 2 YEARS**