

Charter Township of Plymouth Wayne County, Michigan

**Comprehensive Annual Financial Report
for the Fiscal Year Ended
December 31, 2007**

Charter Township of Plymouth

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June 5, 2008

To the Board of Trustees
Charter Township of Plymouth
Wayne County, Michigan

With this letter, we formally transmit the Charter Township of Plymouth, Michigan's (the "Township") Comprehensive Annual Financial Report (CAFR) for the 2007 fiscal year. This report has been prepared pursuant to and in compliance with State of Michigan statutes that require the Township to publish within six months of the close of the fiscal year a complete set of financial statements in compliance with accounting principles generally accepted in the United States of America.

The financial statements have been prepared by the treasurer's department for the purpose of disclosing the Township's financial condition to its citizens, elected officials, businesses, intergovernmental partners, and other interested parties. Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established. In maintaining and improving the Township's accounting and financial reporting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable assurance regarding (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) reliability of financial records for preparing financial statements and maintaining accountability of Township assets. The concept of reasonable assurance recognizes that (1) the cost of the control should not exceed the benefits likely to be derived and (2) the valuation of the costs and benefits requires estimates and judgments by management. Internal accounting controls will not provide absolute assurance.

This letter is designed to introduce the financial report and provide information that would be useful in assessing the Township's financial condition. In addition, the financial statements include a narrative introduction, overview, and analysis in the form of a management's discussion and analysis (MD&A) which should be read in conjunction with this letter.

The Charter Township of Plymouth

The Charter Township of Plymouth, located in Western Wayne County in southeastern Michigan along the high technology corridor of I-275 and M-14, finds itself strategically situated approximately halfway between downtown Detroit and the city of Ann Arbor. It currently occupies approximately 16.8 square miles and serves a population of 27,100. Plymouth Township prides itself on having one of the lowest overall tax rates in southeastern Michigan while providing necessary quality-of-life services citizens and businesses desire and demand.

The Charter Township of Plymouth operates under the township form of government. Policy making and legislative authority are vested with a board of trustees which consist of seven elected members: a full-time supervisor, clerk, and treasurer along with four part-time trustees. They all serve four-year terms with elections coinciding with the United States presidential elections.

Public Facilities

The Township operates from a 53,000 square ft. complex that houses its government, police, and fire operations. It also has a 26,000 square ft. complex that houses its Department of Public Services equipment.

Component Units

The Charter Township of Plymouth includes in its financial statements two discretely presented component units. They are the Downtown Development Authority and the Brownfield Redevelopment Authority. The Downtown Development Authority captures incremental tax revenues that are used for improvement within the district along Ann Arbor Road. The Brownfield Redevelopment Authority captures incremental tax revenues that are used for environmental remediation at approved sites throughout the Township.

Budgetary and Accounting Controls

The Charter Township of Plymouth's board of trustees adopts an annual budget in accordance with the State of Michigan Uniform Budgeting Act, P.A. 621 of 1978. The Township's fiscal year is January through December. The annual budget is adopted by December for the subsequent year. The Township's board of trustees adopts appropriations at the activity level for the General Fund and at the fund level for all other budgeted funds. The budget is prepared by fund, department, and function basis. Michigan law requires expenditures to be within budget at this level. Unexpended appropriations lapse at year end. The Township's board of trustees must approve all budget amendments made throughout the year.

Local Economy

Major employers located within the community include automobile component suppliers, automobile dealers, food distributors, financial institutions, and educational institutions. During 2007, the community saw some additional facilities being occupied but also lost a few facilities due to closings. Overall, the Township has maintained its commercial and industrial users due to the economic downturn compared to other communities in Southeast Michigan.

Because of the location within the region and types of employers within the community, the Township has experienced unemployment rates below the State of Michigan's overall rate. Over the past 10 years, unemployment within the community has been around 3 percent. This is primarily the result of citizens within the community being highly trained and educated.

Long-term Financial Planning

The Charter Township of Plymouth's unreserved, undesignated fund balance in the General Fund is at 11 percent just above the recommended floor percentage of between 10 percent and 20 percent of total General Fund expenditures. At a percentage of 11 percent, the Township has been very cautious in filling positions due to attrition. Approximately 80 percent of General Fund expenditures are employee related.

During the year, the Charter Township of Plymouth was close to finishing the construction of a \$1.9 million elevated water tank to relieve low water pressures on the west side of the community. The tank was put into service in April 2008. The project is being financed with current cash reserves within the Water and Sewer Fund. The Sheldon Road underpass continues to move forward with a completion date of early 2009. This will relieve traffic congestion due to train traffic along Sheldon Road.

Cash Management Policies and Practices

The Township's investment policy includes the legal requirements for municipalities covered under Michigan Public Act No. 20 of 1943, as amended December 1997. We maximize the use of funds and ultimately try to increase the return on our dollars while minimizing risk. Investments are placed with institutions that are deemed to provide minimal risk to Township assets. Our investment portfolio currently consists of authorized pooled funds and money market funds, in compliance with the Township's investment policy and Public Act 20, as amended.

Risk Management

The Charter Township of Plymouth is a member of the Michigan Municipal Risk Management Authority (MMRMA). The MMRMA is a self-insured association with a membership of approximately 315 State of Michigan local governmental units. It provides risk management, claims administration, legal defense, and reinsurance services for its members. As a member of MMRMA, the Township has liability coverage of up to \$15,000,000 per occurrence. Our self-insured retention for liability is \$75,000 per occurrence. We are actively involved in risk control through supervisory and employee training, facilities inspections, and utilization of the MMRMA risk control staff.

Pension and Other Postemployment Benefits

The Charter Township of Plymouth participates in both defined contribution and defined benefit pension plans that covers substantially all full-time employees. It is required for employees to contribute to the retirement plan in which they participate. Contributions are based on contractual agreements or policies adopted by the Township. The defined contribution plan is through John Hancock Life Insurance. The defined benefit pension plan, which covers members of the Command Officers of Michigan, Police Officers of Michigan, International Association of Fire Fighters, and four full-time employees of the Township, is with the Michigan Municipal Employees' Retirement System (MMERS). Required contributions are determined as a part of an annual actuarial valuation. As of December 31, 2007, the ratio of present assets to actuarial accrued liabilities is presented in Note 10 of the notes to the financial statements. The Charter Township of Plymouth also provides postretirement healthcare benefits for certain retirees and their dependents. As of the end of the current fiscal year, there were 23 retired employees receiving these benefits. Additional information pertaining to the Township's pension and postemployment benefits can be found in Notes 9, 10, and 11 of the notes to the financial statements.

Independent Audit

The Township's financial statements have been audited by Plante & Moran, PLLC. The purpose of an independent audit is to provide reasonable assurance that the financial statements are free of material misrepresentation. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and estimates made by management; and evaluating the overall financial statement presentation. The audit concluded that there was a reasonable basis for rendering an "unqualified opinion" on the Charter Township of Plymouth's financial statements for the 2007 calendar year.

This is the best opinion an auditor can give on financial statements he or she has audited.

To the Board of Trustees
Charter Township of Plymouth
Wayne County, Michigan

June 5, 2008

Awards and Recognition

The Charter Township of Plymouth continues to demonstrate financial responsibility. The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Charter Township of Plymouth for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2006. This is the fifth consecutive year that the Township has received this prestigious award.

The Township was also recognized by Money Magazine as the 37th Best Place to Live in America during 2007. The criteria used by Money Magazine included tax rates, quality of schools, and recreational opportunities.

Acknowledgments

The preparation of this report could not have been accomplished without the professional, efficient, and dedicated services of the treasurer's department and the various department heads and employees who contributed and assisted in its preparation. I wish to thank each one of you for your support of the Township's financial operations.

Sincerely,

A handwritten signature in black ink that reads "Ron Edwards". The signature is written in a cursive style with a large, looping initial "R".

Ron Edwards
Treasurer

Certificate of Achievement for Excellence in Financial Reporting

Presented to
Charter Township of Plymouth
Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2006

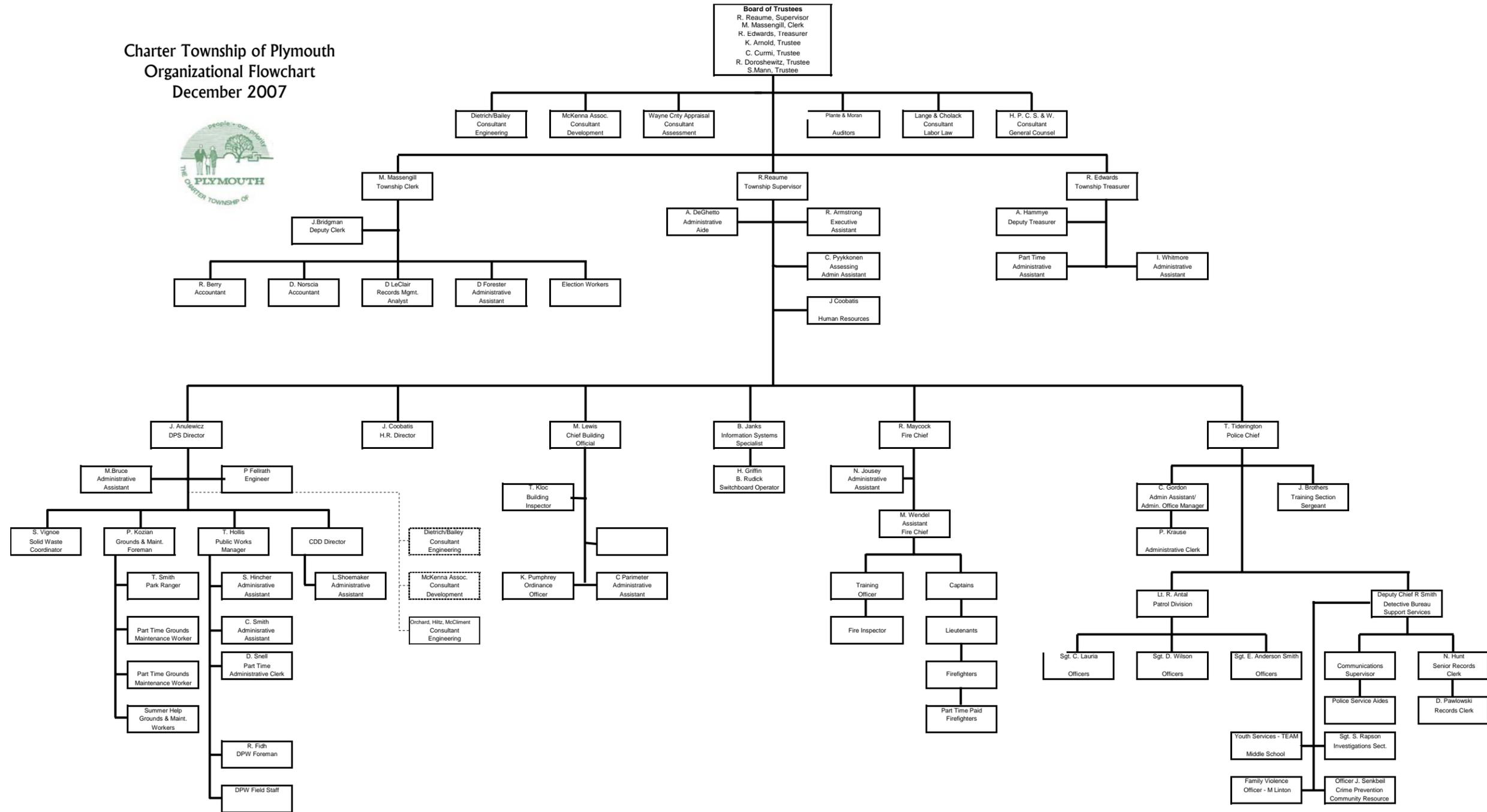
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



Oliver S. Cox
President

Jeffrey R. Emmer
Executive Director

Charter Township of Plymouth
Organizational Flowchart
December 2007



Charter Township of Plymouth

List of Principal Officials

Supervisor's Office

Supervisor
Human Resource Director

Richard Reaume
Joann Coobatis

Clerk's Office

Clerk
Deputy Clerk

Marilyn Massengill
Joseph Bridgman

Treasurer's Office

Treasurer
Deputy Treasurer

Ron Edwards
Amy Hammye

Building Department

Mark Lewis

Fire Department

Fire Chief
Assistant Fire Chief

Randolph Maycock
Mark Wendel

Information Services

Robert Janks

Public Services Division

Director
Department of Public Works and Parks
Engineer
Solid Waste/Recreation Coordinator
Park Manager

James D. Anulewicz
Tony Hollis
Patrick Fellrath
Susan Vignoe
Phil Koziar

Police Department

Police Chief
Police Deputy Chief

Thomas Tiderington
Robert Smith

Charter Township of Plymouth

Summary of Personnel Positions December 31, 2007

	<u>Full-time</u>	<u>Part-time</u>
Supervisor's Office	3	-
Human Resources	1	-
Information Services	1	2
Assessing	1	-
Clerk's Office	6	1
Treasurer's Office	2	3
Building Department		
Official's Office	2	-
Ordinance/Inspections	2	-
Facility Maintenance	1	-
Department of Public Services		
Director's Office	2	-
Waste Management	1	-
Community Development	1	-
Public Works	10	1
Parks	2	-
Public Safety		
Fire	25	6
Police	45	-
	<u>45</u>	<u>-</u>
Total employees	<u><u>105</u></u>	<u><u>13</u></u>

Charter Township of Plymouth

Labor Agreements December 31, 2007

Bargaining Unit	Expiration Date	Number of Employees
Command Officers Association of Michigan - Sergeants	12/31/08	6
Police Officers Association of Michigan - Represents police officers and dispatchers	12/31/08	31
International Association of Firefighters - Represents firefighters	3/31/06	25
American Federation of State, County, and Municipal Employees - Represents administrative assistant, facilities maintenance employees, building inspectors, and ordinance officers	12/31/08	28
Teamsters - Represents public works employees	12/31/09	7
Total		<u><u>97</u></u>

Charter Township of Plymouth

Fund Organization Chart December 31, 2007 (Unaudited)

<u>Fund Name</u>	<u>Fund Number</u>
Governmental Funds	
General Fund	101
Special Revenue Funds:	
911 Service	211
Improvement Revolving	246
Drug Forfeiture	265
Proprietary Funds - Enterprise Funds	
Solid Waste Disposal	226
Water and Sewer	592
Special Assessment District	805
Fiduciary Funds - Trust and Agency Funds	
Trust and Agency	701
Tax Collections	703



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Independent Auditor's Report

To the Board of Trustees
Charter Township of Plymouth
Wayne County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Plymouth as of and for the year ended December 31, 2007, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Charter Township of Plymouth's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Plymouth as of December 31, 2007 and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Plymouth's basic financial statements. The management's discussion and analysis and the major fund budgetary comparison schedules, as identified in the table of contents, are not required parts of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. The introductory section, other supplemental information, and statistical section, as identified in the table of contents, are presented for the purpose of additional analysis and are not required parts of the basic financial statements.

To the Board of Trustees
Charter Township of Plymouth
Wayne County, Michigan

The budgetary comparison schedules, combining balance sheets, and combining statements of revenue, expenditures, and changes in fund balance have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. We have applied certain limited procedures to the management's discussion and analysis, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it. The introductory section and statistical section have not been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Plante & Moran, PLLC

June 5, 2008

Charter Township of Plymouth

Management's Discussion and Analysis

As management of the Charter Township of Plymouth (the "Township"), we offer readers of the Charter Township of Plymouth's financial statements this narrative overview and analysis of the financial activities of the Charter Township of Plymouth for the fiscal year ended December 31, 2007. We encourage readers to consider the information presented here in conjunction with additional information we have furnished in our letter of transmittal which can be found on pages (i-v) and the Township's financial statements following the management's discussion and analysis (MD&A). All amounts, unless otherwise indicated, are expressed in dollars.

The MD&A is designed to focus on the current year's activities, resulting changes, and currently known facts. The discussion and analysis is designed to (1) assist the reader in focusing on significant financial issues, (2) provide an overview of the Township's financial activity, (3) identify changes in the Township's financial position, (4) identify any material deviations from the approved budget, and (5) identify individual fund issues or concerns.

Financial Highlights

As discussed in further detail in this discussion and analysis, the following represents the most significant financial highlights for the year ended:

- At the end of the 2007 fiscal year, the assets of the Charter Township of Plymouth exceeded its liabilities by \$67.7 million. Net assets invested in capital assets (net of depreciation and related debt) account for \$48.6 million, or 72 percent of the total. The remaining net assets of \$19.1 million may be used to meet the Township's ongoing obligations to its citizens and creditors. Of the \$19.1 million, \$17 million is related to business-type activities and \$2.1 million to government-type activities.
- Property taxes, our largest revenue source, increased by \$0.3 million over 2006. The increase is primarily due to the rate of inflation factor of 3.8 percent prescribed under state law.
- Water and sewer loss for 2007 is \$0.1 million. This is an improvement of over \$0.8 million from 2006. The improvement is due to a water and sewer rate increase of 15 percent during summer 2007.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

Using this Annual Report

This annual report consists of a series of financial statements. The statement of net assets and the statement of activities provide information about the activities of the Township as a whole and present a longer-term view of the Township's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year and whether the taxpayers have funded the full cost of providing government services.

The fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements by providing information about the Township's most significant funds. The fiduciary fund statements provide financial information about activities for which the Township acts solely as a trustee or agent for the benefit of those outside of the government.

Governmental Activities

Many of the Township's basic services provided to the community are included here. They are fire/paramedic service, police/dispatch service, parks, building, community development, and general administration. Most of the funding is provided by property taxes, state-shared revenue, charges for service, and agreements.

The following tables show, in a condensed format, the current year's net assets and changes in net assets, compared to the prior two years:

	2005	2006	2007	Change from Prior Year	
				in Dollars	Percent
Assets					
Current assets	\$ 16,724,000	\$ 12,901,000	\$ 13,996,000	\$ 1,095,000	8
Investment in joint venture	495,000	487,000	511,000	24,000	5
Capital assets	15,238,000	20,094,000	19,399,000	(695,000)	(3)
Total assets	32,457,000	33,482,000	33,906,000	424,000	1
Liabilities					
Current liabilities	11,151,000	9,777,000	10,960,000	1,183,000	12
Long-term liabilities	7,631,000	8,367,000	8,127,000	(240,000)	(3)
Total liabilities	18,782,000	18,144,000	19,087,000	943,000	5
Net Assets					
Invested in capital assets -					
Net of related debt	8,079,000	12,197,000	12,767,000	570,000	5
Restricted	3,000	50,000	82,000	32,000	64
Unrestricted	5,593,000	3,091,000	1,970,000	(1,121,000)	(36)
Total net assets	<u>\$ 13,675,000</u>	<u>\$ 15,338,000</u>	<u>\$ 14,819,000</u>	<u>\$ (519,000)</u>	(3)

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

The Township's governmental activities net assets total approximately \$14.8 million. This is a decrease over 2006 of approximately \$0.5 million. The most significant change in assets and liabilities was due to insurance expenses.

	2005	2006	2007	Change from Prior Year	
				in Dollars	Percent
Revenue					
Program revenue:					
Charges for services	\$ 4,847,000	\$ 2,838,000	\$ 2,646,000	\$ (192,000)	(7)
Operating grants and contributions	449,000	215,000	312,000	97,000	45
Capital grants and contributions	5,000	13,000	-	(13,000)	(100)
General revenue:					
Property taxes	6,028,000	7,644,000	7,947,000	303,000	4
State-shared revenues	2,030,000	2,009,000	2,018,000	9,000	0
Investment earnings	461,000	494,000	567,000	73,000	15
Cable franchise agreement	317,000	343,000	369,000	26,000	8
Gain on sale of assets	-	1,445,000	5,000	(1,440,000)	100
Total revenue	14,137,000	15,001,000	13,864,000	(1,137,000)	(8)
Program Expenses					
General government	2,278,000	2,400,000	2,924,000	524,000	22
Public safety	8,806,000	8,394,000	9,489,000	1,095,000	13
Building inspections	534,000	507,000	493,000	(14,000)	(3)
Planning and zoning	405,000	424,000	333,000	(91,000)	(21)
Public works	1,986,000	854,000	223,000	(631,000)	(74)
Community services	20,000	33,000	163,000	130,000	394
Parks	468,000	421,000	413,000	(8,000)	(2)
Interest on long-term debt	315,000	305,000	345,000	40,000	13
Total program expenses	14,812,000	13,338,000	14,383,000	1,045,000	8
Change in Net Assets	\$ (675,000)	\$ 1,663,000	\$ (519,000)	\$ (2,182,000)	

The Township's total governmental revenues were nearly \$13.9 million, a decrease of approximately \$1.1 million. Property taxes increased by \$0.3 million due to an increase in the inflation factor set by the State of Michigan for taxable values. While property taxes increased slightly, gain on sale of capital assets fell \$1.4 million due to the sale of property in 2006.

Expenses increased during the year primarily due to public safety expenditures that were up by \$1.1 million a 13 percent increase over 2006. Public safety expenses continue to outpace tax revenue growth.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

Business-type Activities

The Township's business-type activities consist of the Water and Sewer Fund, Solid Waste Disposal Fund, and Special Assessment Fund. The Township provides water to residents from the Detroit water system. We provide sewage treatment through the Western Townships Utilities Authority, which collects sewage, equalizes it, and sends it to both the Detroit sewage treatment plant and the Ypsilanti Community Utilities Authority sewage treatment plant. The Special Assessment Fund was created to account for revenues and expenses for certain special assessments (road pavings and sidewalk repairs) requiring separate accounting and financing.

The following tables show the current year's net assets and changes in net assets, compared to the prior two years (rounded to the nearest thousand):

	2005	2006	2007	Change from Prior Year	
				in Dollars	Percent
Assets					
Current assets	\$ 13,386,000	\$ 11,498,000	\$ 10,468,000	\$ (1,030,000)	(9)
Investment in joint venture	39,301,000	39,373,000	38,983,000	(390,000)	(1)
Capital assets	<u>34,743,000</u>	<u>35,942,000</u>	<u>35,855,000</u>	<u>(87,000)</u>	(0)
Total assets	87,430,000	86,813,000	85,306,000	(1,507,000)	(2)
Liabilities					
Current liabilities	2,983,000	3,334,000	3,148,000	(186,000)	(6)
Long-term liabilities	<u>32,521,000</u>	<u>31,056,000</u>	<u>29,283,000</u>	<u>(1,773,000)</u>	(6)
Total liabilities	<u>35,504,000</u>	<u>34,390,000</u>	<u>32,431,000</u>	<u>(1,959,000)</u>	(6)
Net Assets					
Invested in capital assets - Net of related debt	34,743,000	35,941,000	35,855,000	(86,000)	(0)
Unrestricted	<u>17,183,000</u>	<u>16,482,000</u>	<u>17,020,000</u>	<u>538,000</u>	3
Total net assets	<u>\$ 51,926,000</u>	<u>\$ 52,423,000</u>	<u>\$ 52,875,000</u>	<u>\$ 452,000</u>	1

The Township's business activities' net assets total \$52.9 million. This is an increase over 2006 of \$0.4 million. The increase is attributable to water and sewer operations of \$0.3 million and \$0.1 million in solid waste disposal operations.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

	2005	2006	2007	Change from Prior Year	
				in Dollars	Percent
Program Revenue					
Charges for services:					
Water and sewer	\$ 9,065,000	\$ 9,595,000	\$ 10,788,000	\$ 1,193,000	12
Rubbish	1,219,000	1,268,000	1,323,000	55,000	4
Special assessments	557,000	129,000	21,000	(108,000)	(84)
Capital contributions -					
Water and sewer	1,402,000	672,000	442,000	(230,000)	(34)
General revenue - Interest income	539,000	633,000	516,000	(117,000)	(18)
Total revenue	12,782,000	12,297,000	13,090,000	793,000	6
Program expenses:					
Water and sewer	9,955,000	10,581,000	11,337,000	756,000	7
Rubbish	1,196,000	1,158,000	1,199,000	41,000	4
Special assessments	668,000	61,000	102,000	41,000	67
Total program expenses	11,819,000	11,800,000	12,638,000	838,000	7
Change in Net Assets	\$ 963,000	\$ 497,000	\$ 452,000	\$ (45,000)	(9)

In 2007, business-type activities revenues totaled \$13.1 million, an increase of \$0.8 million from 2006. The increase is attributable to an increase in water and sewer rates. Expenses for business-type activities totaled \$12.6 million, showing an increase from 2006 of \$0.8 million. The increase in water and sewer expenses is attributable to rate increases from Detroit Water and Sewage and Ypsilanti Community Utilities Authority.

The Township's Funds

Our analysis of the Township's major funds follows the government-wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Township as a whole. The Township board creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as specific property tax millages. The Township's major funds for 2007 include the General Fund, the Improvement Revolving Fund, Water and Sewer Fund, and Solid Waste Fund.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

Governmental Funds

General Fund Budgetary Highlights

Over the course of the year, the Township amended the budget to take into account events during the year. There were no significant changes during the year. Overall, Township departments stayed below the final amended budget by \$0.2 million, resulting in total expenditures of \$13.7 million.

Improvement Revolving Highlights

The Township amended the budget during the year due to economic conditions in the real estate market. The most significant change was due to sale of capital assets reduction of \$2 million of revenue, due to not being able to sell the former Township facilities. The decrease of capital outlay expenditures of \$0.2 million was due to the facilities being delayed to 2008.

Business-type Funds

Water and Sewer Fund

The Water and Sewer Fund experienced a \$0.4 million increase in net assets. The increase is due to benefit fees and lines constructed by developers.

Capital Asset and Debt Administration

Capital Assets

As of year end, the Township had \$55 million invested in a variety of capital assets, including buildings, fire and police equipment, and water and sewer lines. This represents a net decrease (additions less retirements, and depreciation) of \$0.8 million, with no major additions during the year. Roads within the Township are accounted for and maintained by the County of Wayne. A summary of capital assets is presented on page 32 in Note 5 of the notes to financial statements.

Debt Outstanding

At the end of the current fiscal year, the Charter Township of Plymouth had total bonded debt outstanding of \$38.6 million, down from \$40.3 million in 2006, a decrease of \$1.7 million.

A significant portion of the Township's debt (\$31 million) is attributable to business-type activities (water and sewer). A summary of long-term debt is presented starting on page 35 in Note 4 of the notes to financial statements.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

Economic Factors

Southeastern Michigan is very dependent on the automotive industry. With the financial difficulties that General Motors, Ford Motor Company, and Chrysler Corporation are continuing to experience, it has had a ripple effect on their suppliers. Plymouth Township has many automotive suppliers located within the community. These suppliers continue to go through reorganizations and cost reductions to stay in business. This has led to property tax appeals and a reduction in community giving, thus making it very difficult to deliver basic services to the community when overall revenues are on a decline.

The State of Michigan relies on various taxes and fees to provide governmental activities to its citizens. Local governments rely primarily on property taxes and state-shared revenues to provide governmental activities to their citizens. For business-type (water and sewer, solid waste disposal, special assessments) and certain governmental activities (permitting, development), the user pays a related fee or charge associated with the service. Due to the economy in Michigan, people are consuming less water and requesting fewer development/building services. This has created a strain on budgeting resources for these activities.

Contacting the Township's Management

The Charter Township of Plymouth's financial statements are designed to provide our citizens, elected officials, taxpayers, customers, and investors with a general overview of the Township's finances and to show the Township's accountability. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Treasurer, Charter Township of Plymouth, 9955 Haggerty Road, Plymouth, MI 48170.

Charter Township of Plymouth

Statement of Net Assets December 31, 2007

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
Assets				
Cash and investments (Note 3)	\$ 4,715,331	\$ 7,638,766	\$ 12,354,097	\$ 455,952
Receivables - Net:				
2007 property taxes	5,903,910	133,198	6,037,108	727,237
Special assessments	-	860,778	860,778	-
Accounts	-	2,444,144	2,444,144	-
Other	71,285	139,368	210,653	-
Internal balances	803,844	(803,844)	-	-
Advances to Downtown Development Authority	761,996	-	761,996	-
Due from other governmental units	756,401	-	756,401	-
Prepaid costs and other assets	1,470	55,479	56,949	-
Restricted assets - Unspent bond proceeds	981,425	-	981,425	-
Investment in joint ventures (Note 1):				
Western Townships Utilities Authority (WTUA)	-	38,983,176	38,983,176	-
35th District Courthouse Authority	511,000	-	511,000	-
Nondepreciable capital assets (Note 5)	3,750,661	3,012,424	6,763,085	-
Depreciable capital assets - Net (Note 5)	15,648,582	32,842,201	48,490,783	-
Total assets	33,905,905	85,305,690	119,211,595	1,183,189
Liabilities				
Accounts payable	859,579	1,272,760	2,132,339	23,517
Accrued and other liabilities	1,032,813	38,724	1,071,537	-
Unearned revenue (Note 4)	8,247,238	-	8,247,238	393,797
Advances from Plymouth Township	-	-	-	761,996
Compensated absences (Note 7):				
Due within one year	571,216	56,036	627,252	-
Due in more than one year	748,436	90,214	838,650	-
Long-term debt (Note 7):				
Due within one year	248,571	1,779,913	2,028,484	-
Due in more than one year	7,378,830	29,193,185	36,572,015	-
Total liabilities	19,086,683	32,430,832	51,517,515	1,179,310
Net Assets				
Invested in capital assets - Net of related debt	12,766,842	35,854,625	48,621,467	-
Restricted for drug enforcement	82,492	-	82,492	-
Unrestricted	1,969,888	17,020,233	18,990,121	3,879
Total net assets	\$ 14,819,222	\$ 52,874,858	\$ 67,694,080	\$ 3,879

Charter Township of Plymouth

Functions/Programs	Program Revenues			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary government:				
Governmental activities:				
General government	\$ 2,923,579	\$ 214,051	\$ -	\$ -
Public safety:				
Police	4,322,320	250,477	171,758	-
Fire	4,106,463	1,054,601	-	-
Dispatching	1,060,695	488,848	-	-
Building inspections (Note 2)	493,407	438,934	-	-
Planning and zoning	333,075	95,080	-	-
Public works	223,464	-	-	-
Community services	163,010	104,500	138,322	-
Parks	412,821	-	2,000	-
Interest on long-term debt	344,458	-	-	-
Total governmental activities	14,383,292	2,646,491	312,080	-
Business-type activities:				
Water and sewer	11,337,067	10,787,533	-	441,661
Special assessments	102,067	21,545	-	-
Rubbish disposal	1,198,942	1,323,239	-	-
Total business-type activities	12,638,076	12,132,317	-	441,661
Total primary government	\$ 27,021,368	\$ 14,778,808	\$ 312,080	\$ 441,661
Component units:				
Downtown Development Authority	\$ 86,897	\$ -	\$ -	\$ -
Brownfield Redevelopment Authority	108,012	-	-	-
Total component units	\$ 194,909	\$ -	\$ -	\$ -
General revenues:				
Property taxes				
State-shared revenues - Unrestricted				
Investment earnings				
Cable franchise agreement				
Gain on sale of assets				
Total general revenues				
Change in Net Assets				
Net Assets (Deficit) - Beginning of year				
Net Assets - End of year				

Statement of Activities
Year Ended December 31, 2007

Net (Expense) Revenue and Changes in Net Assets			
Primary Government			
Governmental Activities	Business-type Activities	Total	Component Units
\$ (2,709,528)	\$ -	\$ (2,709,528)	\$ -
(3,900,085)	-	(3,900,085)	-
(3,051,862)	-	(3,051,862)	-
(571,847)	-	(571,847)	-
(54,473)	-	(54,473)	-
(237,995)	-	(237,995)	-
(223,464)	-	(223,464)	-
79,812	-	79,812	-
(410,821)	-	(410,821)	-
(344,458)	-	(344,458)	-
(11,424,721)	-	(11,424,721)	-
-	(107,873)	(107,873)	-
-	(80,522)	(80,522)	-
-	124,297	124,297	-
-	(64,098)	(64,098)	-
(11,424,721)	(64,098)	(11,488,819)	-
-	-	-	(86,897)
-	-	-	(108,012)
-	-	-	(194,909)
7,946,654	-	7,946,654	669,849
2,017,997	-	2,017,997	-
567,348	515,948	1,083,296	22,209
368,834	-	368,834	-
4,671	-	4,671	-
10,905,504	515,948	11,421,452	692,058
(519,217)	451,850	(67,367)	497,149
15,338,439	52,423,008	67,761,447	(493,270)
\$ 14,819,222	\$ 52,874,858	\$ 67,694,080	\$ 3,879

Charter Township of Plymouth

Governmental Funds Balance Sheet December 31, 2007

	General Fund	Improvement Revolving Fund	Other Nonmajor Governmental Funds	Total Governmental Funds
Assets				
Cash and investments (Note 3)	\$ 4,619,002	\$ 53,837	\$ 42,492	\$ 4,715,331
Receivables - Net:				
2007 property taxes	5,903,910	-	-	5,903,910
Other	-	11,785	59,500	71,285
Prepaid costs and other assets	1,470	-	-	1,470
Due from other funds (Note 6)	18,935	822,587	-	841,522
Due from other governmental units	756,401	-	-	756,401
Restricted assets - Unspent bond proceeds	-	981,425	-	981,425
Advances to Downtown Development Authority	761,996	-	-	761,996
Total assets	\$ 12,061,714	\$ 1,869,634	\$ 101,992	\$ 14,033,340
Liabilities and Fund Balances				
Liabilities				
Accounts payable	\$ 754,817	\$ 104,762	\$ -	\$ 859,579
Accrued and other liabilities	590,445	-	-	590,445
Due to other funds (Note 6)	18,743	18,935	-	37,678
Deferred revenue (Note 4)	8,329,852	-	19,500	8,349,352
Total liabilities	9,693,857	123,697	19,500	9,837,054
Fund Balances				
Reserved for D.D.A. loan repayment	761,996	-	-	761,996
Reserved for underpass construction	-	877,645	-	877,645
Reserved for long-term due from other fund	-	822,587	-	822,587
Unreserved, reported in:				
General Fund	1,605,861	-	-	1,605,861
Special Revenue Funds	-	45,705	82,492	128,197
Total fund balances	2,367,857	1,745,937	82,492	4,196,286
Total liabilities and fund balances	\$ 12,061,714	\$ 1,869,634	\$ 101,992	

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and are not reported in the funds	19,399,243
Grants and other revenues not received within 60 days of year end are not available currently and are not reported in the funds	102,114
Long-term liabilities are not due and payable in the current period and are not reported in the funds	(7,627,401)
Interest amounts on long-term liabilities are not due and payable in the current period and are not reported in the funds	(85,104)
Compensated absences are not due and payable in the current period and are not recorded in the funds	(1,319,652)
Investment in joint venture is not a financial resource and is not reported in the funds	511,000
Self-insurance liabilities are not due and payable in the current period and are not reported in the funds	(357,264)
Net assets of governmental activities	\$ 14,819,222

Charter Township of Plymouth

Governmental Funds Statement of Revenue, Expenditures, and Changes in Fund Balances Year Ended December 31, 2007

	General Fund	Improvement Revolving Fund	Other Nonmajor Governmental Funds	Total Governmental Funds
Revenue				
Property taxes	\$ 7,946,654	\$ -	\$ -	\$ 7,946,654
Licenses and permits	502,153	-	-	502,153
Federal grants	143,962	-	-	143,962
State-shared revenues	2,017,997	-	-	2,017,997
City of Plymouth contribution	1,268,226	-	-	1,268,226
District Court fines	108,127	-	-	108,127
Interest and rents	524,885	82,948	1,897	609,730
Intragovernmental service charge	518,495	-	-	518,495
Other	992,942	-	208,038	1,200,980
Total revenue	14,023,441	82,948	209,935	14,316,324
Expenditures				
Current:				
General government	3,106,860	-	-	3,106,860
Public safety	8,816,853	-	172,470	8,989,323
Planning and building	780,490	-	-	780,490
Community social services	84,635	-	-	84,635
Parks	286,625	-	-	286,625
Capital outlay	-	238,735	5,390	244,125
Debt service	100,795	534,556	-	635,351
Total expenditures	13,176,258	773,291	177,860	14,127,409
Excess of Revenue Over (Under) Expenditures	847,183	(690,343)	32,075	188,915
Other Financing Sources (Uses)				
Transfers in (Note 6)	-	473,745	-	473,745
Transfers out (Note 6)	(473,745)	-	-	(473,745)
Sale of capital assets	-	28	-	28
Total other financing (uses) sources	(473,745)	473,773	-	28
Net Change in Fund Balances	373,438	(216,570)	32,075	188,943
Fund Balances - Beginning of year	1,994,419	1,962,507	50,417	4,007,343
Fund Balances - End of year	<u>\$ 2,367,857</u>	<u>\$ 1,745,937</u>	<u>\$ 82,492</u>	<u>\$ 4,196,286</u>

Charter Township of Plymouth

Governmental Funds Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2007

Net Change in Fund Balances - Total Governmental Funds	\$ 188,943
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation:	
Capital outlay expenditures	384,937
Depreciation expense	(1,072,714)
In the statement of activities, the loss on sale of assets is recorded; in the funds, the proceeds from sale of assets are reported	(7,282)
Revenue reported in the statement of activities that does not provide current financial resources and is not reported as revenue in the governmental funds (GASB No. 33)	(28,875)
Equity interest in 35th District Courthouse Authority is not reported in the governmental funds	24,000
Repayment of bond principal is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt)	289,927
Accrued interest payable is recorded when due in governmental funds	966
Accumulated employee sick and vacation pay, as well as estimated general liability claims, and longevity pay are recorded when earned in the statement of activities	<u>(299,119)</u>
Change in Net Assets of Governmental Activities	<u>\$ (519,217)</u>

Charter Township of Plymouth

Proprietary Funds Statement of Net Assets December 31, 2007

	Water and Sewer Fund	Solid Waste Disposal Fund	Nonmajor Special Assessment District Fund	Total Proprietary Funds
Assets				
Current assets:				
Cash and cash equivalents (Note 3)	\$ 7,502,424	\$ 84,472	\$ 51,870	\$ 7,638,766
Receivables - Net	2,468,131	228,059	881,298	3,577,488
Due from other funds (Note 6)	17,557	48	4,741	22,346
Prepaid costs, inventory, and other assets	55,479	-	-	55,479
Total current assets	10,043,591	312,579	937,909	11,294,079
Noncurrent assets:				
Investment in WTUA (Note 1)	38,983,176	-	-	38,983,176
Nondepreciable capital assets (Note 5)	3,012,424	-	-	3,012,424
Depreciable capital assets - Net (Note 5)	32,841,980	221	-	32,842,201
Total noncurrent assets	74,837,580	221	-	74,837,801
Total assets	84,881,171	312,800	937,909	86,131,880
Liabilities				
Current liabilities:				
Accounts payable	1,164,270	95,677	12,813	1,272,760
Accrued and other liabilities	36,264	2,460	-	38,724
Due to other funds (Note 6)	3,603	-	822,587	826,190
Current portion of compensated absences (Note 7)	53,307	2,729	-	56,036
Current portion of long-term debt (Note 7)	1,779,913	-	-	1,779,913
Total current liabilities	3,037,357	100,866	835,400	3,973,623
Noncurrent liabilities:				
Compensated absences - Net of current portion (Note 7)	85,821	4,393	-	90,214
Long-term debt - Net of current portion (Note 7)	29,193,185	-	-	29,193,185
Total noncurrent liabilities	29,279,006	4,393	-	29,283,399
Total liabilities	32,316,363	105,259	835,400	33,257,022
Net Assets				
Investment in capital assets	35,854,404	221	-	35,854,625
Unrestricted	16,710,404	207,320	102,509	17,020,233
Total net assets	<u>\$ 52,564,808</u>	<u>\$ 207,541</u>	<u>\$ 102,509</u>	<u>\$ 52,874,858</u>

Charter Township of Plymouth

Proprietary Funds Statement of Revenue, Expenses, and Changes in Net Assets Year Ended December 31, 2007

	Water and Sewer Fund	Solid Waste Disposal Fund	Nonmajor Special Assessment District Fund	Total Proprietary Funds
Operating Revenue				
Sale of water	\$ 4,061,196	\$ -	\$ -	\$ 4,061,196
Sewage disposal charges	5,161,768	-	-	5,161,768
Solid waste charges	-	1,323,239	-	1,323,239
Special assessment charges	-	-	20,520	20,520
Installation charges	9,823	-	-	9,823
Intragovernmental services	107,821	-	-	107,821
Other miscellaneous revenue	145,016	-	1,025	146,041
Total operating revenue	9,485,624	1,323,239	21,545	10,830,408
Operating Expenses				
Cost of water	2,663,073	-	-	2,663,073
Cost of sewage disposal	3,386,084	-	-	3,386,084
Solid waste disposal	-	1,119,463	-	1,119,463
Salaries and fringe benefits	843,846	66,927	-	910,773
Special assessment project costs	-	-	79,513	79,513
Intragovernmental services charges	518,495	-	-	518,495
Depreciation	1,182,419	443	-	1,182,862
Professional services	17,812	-	-	17,812
Repair and maintenance	500,442	-	-	500,442
Administrative expenses	205,910	-	-	205,910
Miscellaneous	358,402	12,109	-	370,511
Total operating expenses	9,676,483	1,198,942	79,513	10,954,938
Operating (Loss) Income	(190,859)	124,297	(57,968)	(124,530)
Nonoperating Revenue (Expense)				
Meter charges	1,301,909	-	-	1,301,909
Investment income	455,084	-	60,864	515,948
Interest expense	(1,660,584)	-	(22,554)	(1,683,138)
(Loss) Income - Before contributions	(94,450)	124,297	(19,658)	10,189
Capital Contributions				
Benefit fees	348,352	-	-	348,352
Lines constructed by developers	93,309	-	-	93,309
Total capital contributions	441,661	-	-	441,661
Change in Net Assets	347,211	124,297	(19,658)	451,850
Net Assets - Beginning of year	52,217,597	83,244	122,167	52,423,008
Net Assets - End of year	<u>\$ 52,564,808</u>	<u>\$ 207,541</u>	<u>\$ 102,509</u>	<u>\$ 52,874,858</u>

Charter Township of Plymouth

Proprietary Funds Statement of Cash Flows Year Ended December 31, 2007

	Water and Sewer Fund	Solid Waste Disposal Fund	Nonmajor Special Assessment District Fund	Total Proprietary Funds
Cash Flows from Operating Activities				
Receipts from customers	\$ 8,839,862	\$ 1,429,314	\$ 165,554	\$ 10,434,730
Payments to suppliers	(7,966,373)	(1,279,807)	(67,076)	(9,313,256)
Payments to employees	(828,018)	(65,035)	-	(893,053)
Internal activity - Payments to other funds	(272,951)	-	-	(272,951)
Other receipts	252,837	-	(157,451)	95,386
Net cash provided by (used in) operating activities	25,357	84,472	(58,973)	50,856
Cash Flows from Capital and Related Financing Activities				
Meter charges	1,301,909	-	-	1,301,909
New customer benefit charges	348,352	-	-	348,352
Purchase of capital assets	(612,883)	-	-	(612,883)
Principal and interest paid on capital debt	(3,132,997)	-	(22,554)	(3,155,551)
Net cash used in capital and related financing activities	(2,095,619)	-	(22,554)	(2,118,173)
Cash Flows from Investing Activities - Interest received on investments	455,084	-	60,864	515,948
Net (Decrease) Increase in Cash and Cash Equivalents	(1,615,178)	84,472	(20,663)	(1,551,369)
Cash and Cash Equivalents - Beginning of year	9,117,602	-	72,533	9,190,135
Cash and Cash Equivalents - End of year	\$ 7,502,424	\$ 84,472	\$ 51,870	\$ 7,638,766
Reconciliation of Operating (Loss) Income to Net Cash from Operating Activities				
Operating (loss) income	\$ (190,859)	\$ 124,297	\$ (57,968)	\$ (124,530)
Adjustments to reconcile operating (loss) income to net cash from operating activities:				
Depreciation	1,182,419	443	-	1,182,862
Changes in assets and liabilities:				
Receivables	(392,925)	106,075	144,009	(142,841)
Due from other funds	(17,557)	(48)	(4,741)	(22,346)
Prepays, inventory, and other assets	5,996	-	-	5,996
Accounts payable	(528,061)	11,679	12,437	(503,945)
Accrued and other liabilities	15,828	1,892	-	17,720
Due to other funds	(49,484)	(159,866)	(152,710)	(362,060)
Net cash provided by (used in) operating activities	\$ 25,357	\$ 84,472	\$ (58,973)	\$ 50,856

Noncash Investing, Capital, and Financing Activities - During the year ended December 31, 2007, the Water and Sewer Fund received \$93,309 of lines donated by developers.

Charter Township of Plymouth

Fiduciary Funds Statement of Assets and Liabilities December 31, 2007

	<u>Agency Funds</u>
Assets - Cash and cash equivalents (Note 3)	<u>\$ 6,773,284</u>
Liabilities	
Due to other governmental units	\$ 6,142,374
Deposits for developers and refundables	232,055
Deposits for building bonds	<u>398,855</u>
 Total liabilities	 <u>\$ 6,773,284</u>

Charter Township of Plymouth

Component Units Statement of Net Assets (Deficit) December 31, 2007

	Downtown Development Authority	Brownfield Redevelopment Authority	Total
Assets			
Cash and investments (Note 3)	\$ 22,760	\$ 433,192	\$ 455,952
Property tax receivable	312,467	414,770	727,237
Total assets	335,227	847,962	1,183,189
Liabilities			
Accounts payable	3,967	19,550	23,517
Unearned revenue	312,467	81,330	393,797
Advances from Plymouth Township	761,996	-	761,996
Total liabilities	1,078,430	100,880	1,179,310
Net Assets (Deficit) - Unrestricted	\$ (743,203)	\$ 747,082	\$ 3,879

Charter Township of Plymouth

Component Units Statement of Activities Year Ended December 31, 2007

	Net (Expense) Revenue and Changes in Net Assets			
	Expenses	Downtown Development Authority	Brownfield Redevelopment Authority	Total
Downtown Development Authority -				
Public works	\$ 86,897	\$ (86,897)	\$ -	\$ (86,897)
Brownfield Redevelopment Authority -				
Environmental remediation	<u>108,012</u>	<u>-</u>	<u>(108,012)</u>	<u>(108,012)</u>
Total governmental activities	<u>\$ 194,909</u>	(86,897)	(108,012)	(194,909)
General Revenues				
Property tax capture		248,169	421,680	669,849
Interest		<u>4,468</u>	<u>17,741</u>	<u>22,209</u>
Total general revenues		<u>252,637</u>	<u>439,421</u>	<u>692,058</u>
Change in Net Assets (Deficit)		165,740	331,409	497,149
Net Assets (Deficit) - Beginning of year		<u>(908,943)</u>	<u>415,673</u>	<u>(493,270)</u>
Net Assets (Deficit) - End of year		<u>\$ (743,203)</u>	<u>\$ 747,082</u>	<u>\$ 3,879</u>

Charter Township of Plymouth

**Notes to Financial Statements
December 31, 2007**

Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Charter Township of Plymouth (the "Township") conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Charter Township of Plymouth:

Reporting Entity

The Charter Township of Plymouth is governed by an elected seven-member board of trustees. The accompanying financial statements present the Township and its component units, entities for which the Township is considered to be financially accountable. Although blended component units are legal separate entities, in substance, they are part of the Township's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the Township (see discussion below for description).

Discretely Presented Component Units - The Downtown Development Authority was created to correct and prevent deterioration in the downtown district, to eliminate blighting influences and brownfield impacts, and to promote the overall image of the downtown district. The Township board of trustees appoints the Downtown Development Authority's governing body and has the ability to impose its will. It is reported within the component unit column in the government-wide financial statements to emphasize that is legally separate from the Township. The Downtown Development Authority does not publish a separately issued financial statement. The Downtown Development Authority can be contacted at its administrative offices as follows:

Downtown Development Authority
9955 N. Haggerty Rd.
Plymouth, MI 48170

Charter Township of Plymouth

**Notes to Financial Statements
December 31, 2007**

Note 1 - Summary of Significant Accounting Policies (Continued)

The Brownfield Redevelopment Authority was created to finance environmental cleanup within the boundaries of the Township. The Township board of trustees appoints the Brownfield Redevelopment Authority's governing body and has the ability to impose its will. It is reported within the component unit column in the government-wide financial statements to emphasize that it is legally separate from the Township. The Brownfield Redevelopment Authority does not publish a separately issued financial statement. The Brownfield Redevelopment Authority can be contacted at its administrative offices as follows:

Brownfield Redevelopment Authority
9955 N. Haggerty Rd.
Plymouth, MI 48170

Joint Ventures - The Township is a member of the Western Townships Utilities Authority, which provides sewage disposal services to the townships of Canton, Northville, and Plymouth. The participating communities provide annual funding for its operations through payment of monthly sewer use invoices and semiannual debt payments. During the current year, the Township paid the Western Townships Utilities Authority approximately \$3,138,000 for its operations, \$3,133,000 for its debt, and \$405,000 for capital project costs. The Western Townships Utilities Authority has currently been funded with \$204,000 of working capital and is current in its debt payments. The Township is unaware of any circumstances that would cause an additional benefit or burden to the participating governments. Complete financial statements for the Western Townships Utilities Authority can be obtained from the administrative offices at 40905 Joy Road, Canton, MI 48187.

The Township is a member of the 35th District Court System, which provides judicial services to the Township and several other surrounding communities. The Township appoints one member to the joint venture's board, which then approves the annual budget. The Township and the other member communities have agreed to become guarantors of bonds issued by the District Court Building Authority during 1999. The Township's portion of the guaranteed debt is less than \$1,000,000. The Township is unaware of any circumstances that would cause an additional benefit or burden to the participating governments. Complete financial statements for the 35th District Court can be obtained from the administrative office at 660 Plymouth Rd., Plymouth, MI 48170.

Charter Township of Plymouth

**Notes to Financial Statements
December 31, 2007**

Note 1 - Summary of Significant Accounting Policies (Continued)

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual Enterprise Funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and component unit financial statements. The Agency Funds have no measurement focus. Under the accrual basis, revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 1 - Summary of Significant Accounting Policies (Continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. The following major revenue sources meet the availability criterion: state-shared revenue, district court fines, and interest associated with the current fiscal period. Conversely, special assessments and federal grant reimbursements will be collected after the period of availability; receivables have been recorded for these, along with a "deferred revenue" liability.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

The Township reports the following major governmental funds:

General Fund - The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Improvement Revolving Fund - The Improvement Revolving Fund was established to account for revenues and expenditures for certain capital improvements requiring separate accounting and financing.

The Township reports the following major proprietary funds:

Water and Sewer Fund - The Water and Sewer Fund is used to account for the results of operations for providing water and sewer service to the citizens and businesses of the Township. The fund's primary revenues are generated through user charges from those requesting water and sewer services.

Solid Waste Disposal Fund - The Solid Waste Disposal Fund is used to account for the results of operations for providing solid waste services (trash pickup and household hazardous waste disposal) to citizens of the Township. The revenues are generated through a user charge to citizens requesting solid waste services.

The fiduciary activities include the collection of taxes on behalf of the county, school district, and other taxing entities, as well as building bonds and developer deposits that are to be returned upon successful completion of the development or building projects.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 1 - Summary of Significant Accounting Policies (Continued)

Private sector standards of accounting issued prior to December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The Township has elected not to follow private sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Township's water and sewer function and various other functions of the Township. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of the Township's proprietary funds relates to charges to customers for sales and services. The Water and Sewer Fund also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, capital outlay for special assessments, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

Property Tax Revenue

Property taxes are levied on each December 1 on the taxable valuation of property as of the preceding December 31. Taxes are considered delinquent on March 1 of the following year, at which time they are added to the county tax rolls.

The Township's 2006 tax is levied and collectible on December 1, 2006 and is recognized as revenue in the year ended December 31, 2007, when the proceeds of the levy are budgeted and available for the financing of operations.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 1 - Summary of Significant Accounting Policies (Continued)

The 2006 taxable valuation of the Township totaled approximately \$2,050,000,000 (a portion of which is captured by the DDA and BRDA), on which taxes levied consisted of .8173 mills for operating purposes, .9848 mills for fire services, and 2.1979 mills for police and fire services. This resulted in \$1,619,000 for operating, \$1,939,000 for fire services, and \$4,326,000 for police and fire services. These amounts are recognized in the General Fund financial statements as tax revenue (net of reductions for delinquent amounts and prior year tax tribunal changes).

Other General Revenues

The Township receives state-shared revenue from the State of Michigan based on a percentage of sales tax collections. These revenues are unrestricted and have been reported as general revenues.

The Township receives cable franchise fees that are based on 5 percent of the gross receipts of the cable company. This revenue is unrestricted as to use.

The Township owns a golf course that is run by a management company. The operator of the golf course pays a rental fee to the Township. There are no program costs associated with the golf course agreement for the Township; thus, the fees have been classified as general revenue on the statement of activities.

Assets, Liabilities, and Net Assets or Equity

Bank Deposits and Investments - Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables and Payables - In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown as net of allowance for uncollectible amounts.

Inventories and Prepaid Items - Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 1 - Summary of Significant Accounting Policies (Continued)

Capital Assets - Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Capital assets are depreciated using the straight-line method for real property and 150 percent declining balance for personal property over the following useful lives:

Water and sewer transportation lines	50 years
Buildings and improvements	30 to 40 years
Meters and supplies	15 years
Furnishings, vehicles, and equipment	2 to 15 years

Compensated Absences (Vacation and Sick Leave) - It is the Township's policy to permit employees to accumulate earned but unused sick pay benefits. All vacation pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only for employee terminations as of year end. Typically, the General Fund or the Water and Sewer Fund, based on whichever an employee is assigned (and to which their salary and wages are charged), will also be the fund to liquidate any compensated absences.

Long-term Obligations - In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental-fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 1 - Summary of Significant Accounting Policies (Continued)

Fund Equity - In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

Note 2 - Stewardship, Compliance, and Accountability

Fund Deficits - The Township has no fund deficits at December 31, 2007. The Downtown Development Authority has a deficit in unrestricted net assets at the government-wide level, but a positive unreserved fund balance at the fund level. This net asset deficit is caused by the borrowing from the Plymouth Township General Fund. This borrowing will be paid back (and the net asset deficit eliminated) with the collection of future property tax captures.

Construction Code Fees - The Township oversees building construction, in accordance with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services. The law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the current year activity and the cumulative surplus or shortfall generated since January 1, 2000 is as follows:

Cumulative shortfall at December 31, 2006		\$ (396,729)
Current year building permit revenue	\$ 438,934	
Related expenses (modified accrual basis):		
Direct costs	500,500	
Estimated indirect costs	<u>323,468</u>	
Total construction code expenses	<u>823,968</u>	
Current year shortfall		<u>(385,034)</u>
Cumulative shortfall at December 31, 2007		<u>\$ (781,763)</u>

Charter Township of Plymouth

**Notes to Financial Statements
December 31, 2007**

Note 3 - Deposits and Investments

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The Township has designated three banks for the deposit of its funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in bonds and securities of the United States government and bank accounts and CDs, but not the remainder of state statutory authority as listed above. The Township's deposits and investment policies are in accordance with statutory authority.

The Township's cash and investments are subject to several types of risk, which are examined in more detail below:

Custodial Credit Risk of Bank Deposits - Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. At year end, the Township had \$14,387,979 of bank deposits (certificates of deposit, checking, and savings accounts) that were uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories. The component units had a bank balance of \$357,814. The federal depository insurance coverage pertains to all of the deposits of the Township; hence, the specific coverage pertaining to the component units, if any, is not determinable.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 3 - Deposits and Investments (Continued)

Credit Risk - State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations. The Township has no investment policy that would further limit its investment choices. As of year end, the credit quality ratings of debt securities (other than the U.S. government) are as follows:

<u>Investment</u>	<u>Fair Value</u>	<u>Rating</u>	<u>Rating Organization</u>
Bank investment pool (2a-7 like)	\$ 2,721,893	P-1	Moody's

The bank investment pool is regulated by the Michigan Banking Act; the fair value of the position in the pool is the same as the value of the pool shares.

Interest Rate Risk - The Township owns no investment securities with fixed maturity dates. The Township's investment policy has no restrictions on maturity lengths (other than that found in State law, described above).

Note 4 - Deferred Revenue

The Township records unearned revenue for property taxes billed as of December 1 that are to be used in the next year's budget. The Township also records unearned revenue in connection with resources that have been received but not yet earned. In addition, governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. At the end of the current fiscal year, the various components of deferred revenue are as follows:

	<u>Unavailable</u>	<u>Unearned</u>	<u>Total</u>
Property taxes billed for next year's budget	\$ -	\$ 8,247,238	\$ 8,247,238
Refunds and other reimbursements	<u>102,114</u>	<u>-</u>	<u>102,114</u>
Total	<u>\$ 102,114</u>	<u>\$ 8,247,238</u>	<u>\$ 8,349,352</u>

The Brownfield Redevelopment Authority and the Downtown Development Authority record unearned revenue for property taxes billed as of December 1 that are to be used in the next year's budget. Unearned revenue recorded for the component units as of December 31, 2007 is \$393,797.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 5 - Capital Assets

Capital asset activity of the Township's governmental and business-type activities was as follows:

	Beginning Balance	Additions	Disposals and Adjustments	Ending Balance
Governmental Activities				
Capital assets not being depreciated:				
Land	\$ 3,750,661	\$ -	\$ -	\$ 3,750,661
Construction in progress	-	-	-	-
Subtotal	3,750,661	-	-	3,750,661
Capital assets being depreciated:				
Buildings and improvements	16,365,907	92,470	-	16,458,377
Furnishings, vehicles, and equipment	7,655,953	292,467	(686,506)	7,261,914
Subtotal	24,021,860	384,937	(686,506)	23,720,291
Accumulated depreciation:				
Buildings and improvements	3,578,878	390,023	-	3,968,901
Furnishings, vehicles, and equipment	4,099,341	682,691	(679,224)	4,102,808
Subtotal	7,678,219	1,072,714	(679,224)	8,071,709
Net capital assets being depreciated	16,343,641	(687,777)	(7,282)	15,648,582
Total capital assets - Net of depreciation	\$ 20,094,302	\$ (687,777)	\$ (7,282)	\$ 19,399,243
Business-type Activities				
Capital assets not being depreciated:				
Land	\$ 909,058	\$ -	\$ -	\$ 909,058
Construction in progress	1,256,451	846,915	-	2,103,366
Subtotal	2,165,509	846,915	-	3,012,424
Capital assets being depreciated:				
Water and sewer transportation lines	48,742,543	166,422	-	48,908,965
Buildings and improvements	3,121,448	-	-	3,121,448
Meters and supplies	1,494,765	36,443	33,902	1,497,306
Equipment and other	860,502	47,186	5,675	902,013
Subtotal	54,219,258	250,051	39,577	54,429,732
Accumulated depreciation:				
Water and sewer transportation lines	18,134,367	975,310	-	19,109,677
Buildings and improvements	668,416	80,882	-	749,298
Meters and supplies	1,010,129	64,070	33,903	1,040,296
Equipment and other	630,351	62,600	4,691	688,260
Subtotal	20,443,263	1,182,862	38,594	21,587,531
Net capital assets being depreciated	33,775,995	(932,811)	983	32,842,201
Total capital assets - Net of depreciation	\$ 35,941,504	\$ (85,896)	\$ 983	\$ 35,854,625

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 5 - Capital Assets (Continued)

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:	
General government	\$ 304,493
Public safety:	
Police	246,677
Fire	287,019
Dispatching	77,827
Building inspections	17,548
Planning and zoning	5,090
Public works	9,125
Parks	124,935
	<hr/>
Total governmental activities	\$ 1,072,714
	<hr/>
Business-type activities:	
Water and sewer	\$ 1,182,419
Solid waste disposal	443
	<hr/>
Total business-type activities	\$ 1,182,862
	<hr/>

There is a resolution for the Township to fund \$1,021,750 for a grade separation at a railroad crossing. In February 2006, the Township board approved the issuance of approximately \$995,000 of bonds to cover the majority of its share of the project costs. As of December 31, 2007, a total of \$981,425 remains unspent from the bond proceeds. It is anticipated that the bonds will be repaid over a 20-year period. The remaining funding for the project is being provided by state and federal grants and the City of Plymouth.

Brownfield redevelopment costs of approximately \$296,000 have been incurred by property owners in the Brownfield district. These costs will be paid for through future property tax collections. The Township is not responsible for costs incurred in excess of property taxes captured.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 6 - Interfund Receivables, Payables, and Transfers

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund	Amount
Water and Sewer Fund	General Fund	\$ 17,557
Solid Waste Disposal Fund	General Fund	48
General Fund	Improvement Revolving Fund	18,935
Improvement Revolving Fund	Nonmajor Special Assessment District Fund	822,587
Nonmajor Special Assessment District Fund	General Fund	1,138
	Water and Sewer Fund	<u>3,603</u>
	Total Nonmajor Special Assessment District Fund	<u>4,741</u>
	Total	<u>\$ 863,868</u>

These balances result from the time lag between the dates that goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

Interfund Transfers

Fund Transferred From	Fund Transferred To	Amount
General Fund	Improvement Revolving Fund	<u>\$ 473,745</u>

The transfer from the General Fund to the Improvement Revolving Fund represents the annual amount set aside to fund future capital projects (principally fire equipment and debt payments).

Note 7 - Long-term Debt

The Township issues bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds and installment purchase agreements are direct obligations and pledge the full faith and credit of the Township.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 7 - Long-term Debt (Continued)

Description	Amount
2007 installment purchase agreement originally issued for \$15,903, used for Pitney Bowes mailing system, bearing interest at 7.38%, with principal maturity ranges from \$4,918 to \$5,693, maturing in 2010	\$ 15,903
2003 installment purchase agreement originally issued for \$1,173,773, used for Lake Pointe Soccer Park, bearing interest at 3.60%, with principal maturity ranges from \$59,639 to \$116,119, maturing in 2015	791,498
2004 general obligation bond originally issued for \$6,000,000, used to design and construct the new town hall, bearing interest from 3.50% to 4.85%, with principal maturity ranges from \$100,000 to \$500,000, maturing in 2025	5,825,000
2006 general obligation bond originally issued for \$995,000, used to construct the underpass at Sheldon Road, bearing interest from 4% to 4.4%, with principal maturity ranges from \$20,000 to \$100,000, maturing in 2026	<u>995,000</u>
Total governmental activities	7,627,401
2001 contractual obligation to WTUA to service a portion of its debt related to construction of sewage collection and retention facilities, with an original obligation amount of \$17,448,892, bearing interest from 3.50% to 5.25%, with principal maturity ranges from \$943,482 to \$1,705,482, maturing in 2018	14,194,650
2002 contractual obligation to WTUA to service a portion of its debt related to construction of sewage collection and retention facilities, with an original obligation amount of \$18,289,494, bearing interest from 3.00% to 5.00%, with principal maturity ranges from \$528,930 to \$1,611,929, maturing in 2022	<u>16,778,448</u>
Total business-type activities	<u>30,973,098</u>
Total	<u>\$ 38,600,499</u>

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 7 - Long-term Debt (Continued)

Long-term obligation activity can be summarized as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental Activities					
General obligations	\$ 7,896,853	\$ 20,475	\$ (289,927)	\$ 7,627,401	\$ 248,571
Compensated balances	1,336,887	564,093	(581,328)	1,319,652	571,216
Total governmental activities	<u>\$ 9,233,740</u>	<u>\$ 584,568</u>	<u>\$ (871,255)</u>	<u>\$ 8,947,053</u>	<u>\$ 819,787</u>
Business-type Activities					
2001 contractual obligation	\$ 16,008,350	\$ -	\$ (1,016,000)	\$ 14,992,350	\$ 1,143,000
Less deferred amount on 2001 refunding	(870,218)	-	72,518	(797,700)	(72,518)
Net 2001 contractual obligation	15,138,132	-	(943,482)	14,194,650	1,070,482
2002 contractual obligation	17,508,500	-	(541,500)	16,967,000	722,000
Less:					
Unamortized bond issue costs on 2002 issue	(54,120)	-	3,382	(50,738)	(3,382)
Unamortized discount on 2002 issue	(147,001)	-	9,187	(137,814)	(9,187)
Net 2002 contractual obligation	<u>17,307,379</u>	<u>-</u>	<u>(528,931)</u>	<u>16,778,448</u>	<u>709,431</u>
Total contractual obligations	32,445,511	-	(1,472,413)	30,973,098	1,779,913
Compensated absences	133,660	63,802	(51,212)	146,250	56,036
Total business-type activities	<u>\$ 32,579,171</u>	<u>\$ 63,802</u>	<u>\$ (1,523,625)</u>	<u>\$ 31,119,348</u>	<u>\$ 1,835,949</u>

Annual debt service requirements to maturity for the above bonds and note obligations are as follows:

	Governmental Activities			Business-type Activities		
	Principal	Interest	Total	Principal	Interest	Total
2008	\$ 248,571	\$ 325,668	\$ 574,239	\$ 1,779,913	\$ 1,580,171	\$ 3,360,084
2009	277,362	316,253	593,615	1,792,612	1,484,063	3,276,675
2010	311,305	306,685	617,990	1,906,912	1,387,289	3,294,201
2011	334,283	293,987	628,270	2,112,812	1,291,734	3,404,546
2012	388,088	280,981	669,069	2,214,412	1,187,625	3,402,037
2013-2017	1,967,792	1,174,925	3,142,717	13,605,557	4,065,206	17,670,763
2018-2022	2,290,000	749,163	3,039,163	7,560,880	1,192,395	8,753,275
2023-2026	1,810,000	183,300	1,993,300	-	-	-
Total	<u>\$ 7,627,401</u>	<u>\$ 3,630,962</u>	<u>\$ 11,258,363</u>	<u>\$ 30,973,098</u>	<u>\$ 12,188,483</u>	<u>\$ 43,161,581</u>

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 8 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township participates in the Michigan Municipal League risk pool for claims relating to workers' compensation and employee medical benefit claims, and participates in the Michigan Municipal Risk Management Authority for claims relating to general liability claims.

The Michigan Municipal League risk pool program operates as a common risk-sharing management program for local units of government in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

The Michigan Municipal Risk Management Authority (the "Authority") risk pool program operates as a claims servicing pool for amounts up to member retention limits and operates as a common risk-sharing management program for losses in excess of member retention amounts. Although premiums are paid annually to the Authority that the Authority uses to pay claims up to the retention limits, the ultimate liability for those claims remains with the Township.

The Township estimates the liability for general liability claims that have been incurred through the end of the fiscal year, including claims that have been reported as well as those that have not yet been reported. Changes in the estimated liability for the past two fiscal years were as follows:

	<u>2007</u>	<u>2006</u>
Unpaid claims - Beginning of year	\$ 120,000	\$ 2,500
Incurred claims (including claims incurred but not reported, and adjustments of prior years' estimates)	623,339	230,476
Claim payments	<u>(386,075)</u>	<u>(112,976)</u>
Unpaid claims - End of year	<u>\$ 357,264</u>	<u>\$ 120,000</u>

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 9 - Defined Contribution Pension Plan

The Township provides pension benefits to its full-time general office and DPW employees through a defined contribution plan (police and fire personnel are provided a defined benefit plan, as discussed in the following note) administered by John Hancock. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate from the date of employment. As established by the Township board resolution, the Township contributes 15 percent of employees' base earnings and certain employees contribute 5 percent of base earnings, with an additional 5 percent allowed.

The current year contribution was calculated based on covered payroll of \$2,231,500, resulting in an employer contribution of \$334,723 and employee contributions of \$115,303.

Note 10 - Defined Benefit Pension Plan

Plan Description - Beginning in 2005, the Township began participating in the Municipal Employees Retirement System of Michigan, an agent multiple-employer defined benefit pension plan that covers all police and fire union employees plus certain command officers. The system provides retirement, disability, and death benefits to plan members and their beneficiaries. The Municipal Employees Retirement System of Michigan issues a publicly available financial report that includes financial statements and required supplemental information for the system. That report may be obtained by writing to the system at 1134 Municipal Way, Lansing, MI 48917.

Funding Policy - The obligation to contribute to and maintain the system for these employees was established by negotiation with the Township's collective bargaining units. The police agreement requires a contribution from the employer of 13.5 percent of wages; the employees contribute the difference between the actuarial required contribution rates less the 13.5 percent employer portion. The firefighter agreement requires the first 2 percent contribution to be made by the employee, the next 13.5 percent by the employer, the next 5 percent by the employee, and any remaining to be paid by the employer.

Annual Pension Cost - For year ended December 31, 2007, the Township's annual pension cost of \$603,341 for the plan was equal to the Township's required and actual contribution. The annual required contribution was determined by the initial actuarial valuation dated February 1, 2005 for firefighters and October 1, 2005 for police officers.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2007

Note 10 - Defined Benefit Pension Plan (Continued)

The valuations used the entry age normal cost method. Significant actuarial assumptions used include (a) an 8 percent investment rate of return, (b) projected salary increases of 4.5 percent per year, and (c) no cost of living adjustments. Both (a) and (b) include an inflation component of 3 percent to 4 percent. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level percentage of payroll on a 15- to 20-year closed basis (the amortization period is re-established with each valuation).

Three-year Trend Information - Because 2005 was the initial year of benefits, three-year trend information is not yet available since the most recent actuarial report was for December 31, 2005. The plan has received one actuarial valuation, summarized as follows (information presented separately for each division of the plan):

	Police	Fire
Actuarial value of assets	\$ 4,491,169	\$ 4,837,615
Actuarial accrued liability (AAL)	6,339,717	6,645,652
Unfunded AAL (UAAL)	1,848,548	1,808,037
Funded ratio	70.8%	72.8%
Covered payroll	2,434,820	1,742,750
UAAL as a percentage of covered payroll	75.9%	103.7%

Note 11 - Other Postemployment Benefits

The Township has elected to provide postemployment health benefits to certain retirees and their beneficiaries. The Township pays a significant portion of the full cost of coverage for these benefits. Also, retirees can purchase coverage for their dependents at the Township's group rates. Currently, 31 retirees are eligible for postemployment health benefits. For the fiscal year ended December 31, 2007, the Township made payments for postemployment health benefit premiums of approximately \$294,000. The Township obtains healthcare coverage through private insurers.

Charter Township of Plymouth

**Notes to Financial Statements
December 31, 2007**

Note 11 - Other Postemployment Benefits (Continued)

Upcoming Reporting Change - The Governmental Accounting Standards Board has recently released Statement Number 45, *Accounting and Reporting by Employers for Postemployment Benefits Other Than Pensions*. The new pronouncement provides guidance for local units of government in recognizing the cost of retiree health care, as well as any “other” postemployment benefits (other than pensions). The new rules will cause the government-wide financial statements to recognize the cost of providing retiree healthcare coverage over the working life of the employee, rather than at the time the healthcare premiums are paid. The new pronouncement is effective for the year ending December 31, 2008.

Required Supplemental Information

Charter Township of Plymouth

Required Supplemental Information Budgetary Comparison Schedule - General Fund Year Ended December 31, 2007

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
Revenue				
Property taxes	\$ 7,750,000	\$ 7,850,000	\$ 7,883,610	\$ 33,610
State-shared revenue	2,018,000	1,980,000	2,017,997	37,997
Licenses and permits	611,000	521,000	502,153	(18,847)
Fines and forfeitures	330,000	350,000	368,834	18,834
City of Plymouth fire contribution	1,037,848	975,000	966,980	(8,020)
City of Plymouth dispatch contribution	225,000	278,000	301,246	23,246
Charges for services	75,000	75,000	78,744	3,744
Interest and rents	650,000	650,000	633,012	(16,988)
Federal grants	150,000	150,000	143,962	(6,038)
Miscellaneous	540,000	520,000	608,408	88,408
Intragovernmental service charge	515,000	530,000	518,495	(11,505)
Total revenue	<u>\$ 13,901,848</u>	<u>\$ 13,879,000</u>	<u>\$ 14,023,441</u>	<u>\$ 144,441</u>
Expenditures				
General government	\$ 3,203,322	\$ 3,126,516	\$ 3,106,860	\$ 19,656
Public safety	8,813,728	8,943,230	8,816,853	126,377
Building	519,138	503,803	500,500	3,303
Community development	288,098	287,208	279,990	7,218
Park	335,972	324,327	286,625	37,702
Grants	105,000	105,000	84,635	20,365
Debt service	107,206	100,795	100,795	-
Capital improvement	473,745	473,745	473,745	-
Total expenditures	13,846,209	13,864,624	13,650,003	214,621
Contribution to fund balance	30,639	14,376	373,438	359,062
Total uses of funds	<u>\$ 13,876,848</u>	<u>\$ 13,879,000</u>	<u>\$ 14,023,441</u>	<u>\$ 144,441</u>

Charter Township of Plymouth

Required Supplemental Information Budgetary Comparison Schedule Major Special Revenue Funds - Improvement Revolving Fund Year Ended December 31, 2007

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
Revenue				
Interest and rents	\$ 80,000	\$ 120,000	\$ 82,948	\$ (37,052)
Sale of capital assets	2,000,000	-	28	28
Transfer from other funds	473,745	473,745	473,745	-
Total revenue	2,553,745	593,745	556,721	(37,024)
Expenditures				
Capital outlay	951,050	751,050	238,735	512,315
Debt payment	473,951	518,951	534,556	(15,605)
Total expenditures	1,425,001	1,270,001	773,291	496,710
Change in Fund Balance	1,128,744	(676,256)	(216,570)	(459,686)
Fund Balance				
Beginning of year	1,627,652	2,019,613	1,962,507	57,106
End of year	<u>\$ 2,756,396</u>	<u>\$ 1,343,357</u>	<u>\$ 1,745,937</u>	<u>\$ (402,580)</u>

Charter Township of Plymouth

Note to Required Supplemental Information December 31, 2007

Note - Budgetary Information

The Township adopts a formal budget for the General Fund and all Special Revenue Funds. The budget is prepared in accordance with generally accepted accounting principles, with the exception of operating transfers which have been included in the "revenue" and "expenditure" categories, rather than omitted from the budget statement. By August 1 of each year, all department heads submit spending requests to the Township supervisor so that a budget may be prepared. Before September 1, the proposed budget is submitted to the Township board for review. Public hearings are held, and a final budget is adopted no later than December 31. The Township board must approve any budget amendments.

Appropriations are adopted by the Township board on an activity basis for the General Fund, as reported on page 42. Appropriations for all other budgeted funds are adopted at the fund level. Michigan law requires expenditures to be within budget at this level. During the year, the Charter Township of Plymouth did not incur any significant expenditures that were in excess of the amounts budgeted.

During the current year, the budget was amended in a legally permissible manner. Encumbrances represent commitments related to unperformed contracts (or purchase orders) for goods or services. The amount of encumbrances outstanding at December 31, 2007 has not been calculated. Unexpended appropriations lapse at year end; encumbrances are not included as expenditures.

Other Supplemental Information

Charter Township of Plymouth

Other Supplemental Information Combining Balance Sheet Nonmajor Governmental Funds December 31, 2007

	Special Revenue Funds		Total
	911	Drug Forfeiture	Nonmajor
	Communications	Drug Forfeiture	Governmental Funds
Assets			
Cash and investments	\$ -	\$ 42,492	\$ 42,492
Receivables - Net	15,500	44,000	59,500
Total assets	\$ 15,500	\$ 86,492	\$ 101,992
Liabilities and Fund Balances			
Liabilities - Deferred revenue	\$ 15,500	\$ 4,000	\$ 19,500
Fund Balances - Unreserved	-	82,492	82,492
Total liabilities and fund balances	\$ 15,500	\$ 86,492	\$ 101,992

Charter Township of Plymouth

Other Supplemental Information Combining Statement of Revenue, Expenditures, and Changes in Fund Balances - Nonmajor Governmental Funds Year Ended December 31, 2007

	Special Revenue Funds		Total Nonmajor Governmental Funds
	911 Communications	Drug Forfeiture	
Revenue			
Interest income	\$ -	\$ 1,897	\$ 1,897
Forfeitures	-	43,920	43,920
Other	164,118	-	164,118
Total revenue	164,118	45,817	209,935
Expenditures			
Public safety	164,118	8,352	172,470
Capital outlay	-	5,390	5,390
Total expenditures	164,118	13,742	177,860
Excess of Revenue Over Expenditures	-	32,075	32,075
Fund Balances - Beginning of year	-	50,417	50,417
Fund Balances - End of year	<u>\$ -</u>	<u>\$ 82,492</u>	<u>\$ 82,492</u>

Charter Township of Plymouth

Other Supplemental Information Budgetary Comparison Schedule 911 Communication Fund Year Ended December 31, 2007

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
Revenue - 911 income	\$ 190,000	\$ 190,000	\$ 164,118	\$ (25,882)
Expenditures - Public safety	<u>190,000</u>	<u>190,000</u>	<u>164,118</u>	<u>25,882</u>
Net Revenue	-	-	-	-
Fund Balance				
Beginning of year	<u>34,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
End of year	<u>\$ 34,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Charter Township of Plymouth

Other Supplemental Information Budgetary Comparison Schedule Drug Forfeiture Fund Year Ended December 31, 2007

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
Revenue - Forfeitures and interest income	\$ 12,050	\$ 13,750	\$ 45,817	\$ 32,067
Expenditures - Public safety	<u>10,660</u>	<u>16,060</u>	<u>13,742</u>	<u>2,318</u>
Excess of Revenue Over Expenditures	1,390	(2,310)	32,075	34,385
Fund Balance				
Beginning of year	<u>23,563</u>	<u>5,823</u>	<u>50,417</u>	<u>44,594</u>
End of year	<u>\$ 24,953</u>	<u>\$ 3,513</u>	<u>\$ 82,492</u>	<u>\$ 78,979</u>

Charter Township of Plymouth

Other Supplemental Information Combining Statement of Assets and Liabilities Fiduciary Funds December 31, 2007

	General Agency	Tax Collections	Total
Assets - Cash and cash equivalents	<u>\$ 633,806</u>	<u>\$ 6,139,478</u>	<u>\$ 6,773,284</u>
Liabilities			
Due to other governmental units	\$ 2,896	\$ 6,139,478	\$ 6,142,374
Deposits for developers and refundables	232,055	-	232,055
Deposits for building bonds	<u>398,855</u>	<u>-</u>	<u>398,855</u>
 Total liabilities	<u>\$ 633,806</u>	<u>\$ 6,139,478</u>	<u>\$ 6,773,284</u>

Charter Township of Plymouth

Other Supplemental Information Combining Statement of Changes in Assets and Liabilities Fiduciary Funds Year Ended December 31, 2007

	Balance January 1, 2007	Additions	Deletions	Balance December 31, 2007
<u>Agency Funds</u>				
Assets - Cash and cash equivalents	\$ 692,620	\$ 502,156	\$ 560,970	\$ 633,806
Liabilities				
Due to other governmental units	\$ -	\$ 194,377	\$ 191,481	\$ 2,896
Deposits for developers and refundables	265,315	88,223	121,483	232,055
Deposits for building bonds	427,305	121,550	150,000	398,855
Total liabilities	\$ 692,620	\$ 404,150	\$ 462,964	\$ 633,806
<u>Tax Collection Fund</u>				
Assets				
Cash and cash equivalents	\$ 6,291,157	\$ 75,555,407	\$ 75,707,086	\$ 6,139,478
Due from other funds	43,000	-	43,000	-
Total assets	\$ 6,334,157	\$ 75,555,407	\$ 75,750,086	\$ 6,139,478
Liabilities - Due to other governmental units	\$ 6,334,157	\$ 76,689,838	\$ 76,884,517	\$ 6,139,478
<u>Total - All Agency Funds</u>				
Assets				
Cash and cash equivalents	\$ 6,983,777	\$ 76,057,563	\$ 76,268,056	\$ 6,773,284
Due from other funds	43,000	-	43,000	-
Total assets	\$ 7,026,777	\$ 76,057,563	\$ 76,311,056	\$ 6,773,284
Liabilities				
Due to other governmental units	\$ 6,334,157	\$ 76,884,215	\$ 77,075,998	\$ 6,142,374
Deposits for developers and refundables	265,315	88,223	121,483	232,055
Deposits for building bonds	427,305	121,550	150,000	398,855
Total liabilities	\$ 7,026,777	\$ 77,093,988	\$ 77,347,481	\$ 6,773,284

Charter Township of Plymouth

Other Supplemental Information Balance Sheet/Statement of Net Assets (Deficit) Downtown Development Authority December 31, 2007

	Modified Accrual	Full Accrual Adjustments	Full Accrual
Assets			
Cash and investments	\$ 22,760	\$ -	\$ 22,760
Property tax receivable	312,467	-	312,467
Total assets	\$ 335,227	\$ -	\$ 335,227
Liabilities and Fund Balance			
Liabilities			
Accounts payable	\$ 3,967	\$ -	\$ 3,967
Deferred revenue	312,467	-	312,467
Loan payable to Plymouth Township General Fund	-	761,996	761,996
Total liabilities	316,434	761,996	1,078,430
Fund Balance - Unreserved	18,793	(18,793)	
Net Assets (Deficit) - Unrestricted		(743,203)	(743,203)
Total liabilities and fund balance	\$ 335,227	\$ -	\$ 335,227

Charter Township of Plymouth

Other Supplemental Information Statement of Revenue, Expenditures, and Changes in Fund Balance/ Statement of Activities Downtown Development Authority Year Ended December 31, 2007

	Modified Accrual	Full Accrual Adjustments	Full Accrual
Revenue			
Property taxes	\$ 248,169	\$ -	\$ 248,169
Interest earnings	4,468	-	4,468
Total revenue	252,637	-	252,637
Expenditures			
Current:			
Contractual services	10,608	-	10,608
Maintenance - Grounds	38,216	-	38,216
Debt service to Township General Fund:			
Principal repayment	235,710	(235,710)	-
Interest expense	38,073	-	38,073
Total expenditures	322,607	(235,710)	86,897
Change in Fund Balance/Net Deficit	(69,970)	235,710	165,740
Fund Balance/Net Deficit			
Beginning of year	88,763	(997,706)	(908,943)
End of year	\$ 18,793	\$ (761,996)	\$ (743,203)

Charter Township of Plymouth

Other Supplemental Information Balance Sheet/Statement of Net Assets Brownfield Redevelopment Authority December 31, 2007

	Modified Accrual	Full Accrual Adjustments	Full Accrual
Assets			
Cash and investments	\$ 433,192	\$ -	\$ 433,192
Property taxes receivable	414,770	-	414,770
Total assets	\$ 847,962	\$ -	\$ 847,962
Liabilities and Fund Balance			
Liabilities			
Accounts payable	\$ 19,550	\$ -	\$ 19,550
Deferred revenue	81,330	-	81,330
Total liabilities	100,880	-	100,880
Fund Balance - Unreserved	747,082	(747,082)	
Net Assets - Unrestricted		747,082	747,082
Total liabilities and fund balance	\$ 847,962	\$ -	\$ 847,962

Charter Township of Plymouth

Other Supplemental Information Statement of Revenue, Expenditures, and Changes in Fund Balance/ Statement of Activities Brownfield Redevelopment Authority Year Ended December 31, 2007

	Modified Accrual	Full Accrual Adjustments	Full Accrual
Revenue			
Property taxes	\$ 421,680	\$ -	\$ 421,680
Interest earnings	17,741	-	17,741
	<u>439,421</u>	<u>-</u>	<u>439,421</u>
Total revenue	439,421	-	439,421
Expenditures - Current - Environmental remediation			
	<u>108,012</u>	<u>-</u>	<u>108,012</u>
Change in Fund Balance/Net Assets	331,409	-	331,409
Fund Balance/Net Assets			
Beginning of year	<u>415,673</u>	<u>-</u>	<u>415,673</u>
End of year	<u><u>\$ 747,082</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 747,082</u></u>

Statistical Section

This part of the Charter Township of Plymouth's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplemental information says about the Township's overall financial health.

The statistical section is organized into the following main categories:

- Financial trends
- Revenue capacity
- Debt capacity
- Demographic and economic information
- Operating information

Financial Trends

These schedules contain trend information to help the reader understand how the Township's financial performance and well-being have changed over time.

Charter Township of Plymouth

Financial Trends Net Assets by Component (Unaudited)

	As of December 31				
	2003	2004	2005	2006	2007
Governmental Activities					
Invested in capital assets - Net of related debt	\$ 8,378,501	\$ 8,341,789	\$ 8,079,178	\$ 12,197,449	\$ 12,766,842
Restricted	51,123	(2,244)	2,651	50,417	82,492
Unrestricted	7,260,653	6,010,616	5,593,596	3,045,446	1,969,888
 Total net assets	 15,690,277	 14,350,161	 13,675,425	 15,293,312	 14,819,222
Business-type Activities					
Invested in capital assets - Net of related debt	33,834,233	33,297,351	34,742,726	35,941,504	35,854,625
Restricted	-	-	-	-	-
Unrestricted	16,015,938	17,665,918	17,182,999	16,526,631	17,020,233
 Total net assets	 49,850,171	 50,963,269	 51,925,725	 52,468,135	 52,874,858
Primary Government in Total					
Invested in capital assets - Net of related debt	42,212,734	41,639,140	42,821,904	48,138,953	48,621,467
Restricted	51,123	(2,244)	2,651	50,417	82,492
Unrestricted	23,276,591	23,676,534	22,776,595	19,572,077	18,990,121
 Total net assets	 <u>\$ 65,540,448</u>	 <u>\$ 65,313,430</u>	 <u>\$ 65,601,150</u>	 <u>\$ 67,761,447</u>	 <u>\$ 67,694,080</u>

Charter Township of Plymouth

Financial Trends Changes in Governmental Net Assets (Unaudited)

	Fiscal Year Ended December 31				
	2003	2004	2005	2006	2007
Expenses					
General government	\$ 2,114,151	\$ 2,438,405	\$ 2,278,495	\$ 2,400,235	\$ 2,923,579
Fire services	3,360,823	3,506,160	3,625,384	3,580,155	4,106,463
Dispatch services	867,500	905,548	975,780	910,488	1,060,695
Police services	3,624,980	3,922,995	4,204,011	3,903,781	4,322,320
Building inspections and related	610,060	617,312	534,144	506,651	493,407
Planning and zoning	492,764	455,081	405,182	423,532	333,075
Public works	676,311	665,616	1,986,167	853,971	223,464
Community services	163,558	83,614	19,827	33,294	163,010
Parks	334,851	400,555	467,973	420,850	412,821
Interest on long-term debt	46,351	205,024	314,741	305,061	344,458
Total governmental activities	12,291,349	13,200,310	14,811,704	13,338,018	14,383,292
Program revenues:					
Charges for services:					
General government	44,472	342,997	123,847	179,639	214,051
Fire services	1,022,454	988,663	986,341	1,044,466	1,054,601
Dispatch services	348,652	382,885	440,622	382,319	488,848
Police services	274,156	312,721	260,179	160,569	226,477
Building inspections and related services	750,430	673,820	969,448	793,343	438,934
Other activities	241,173	163,079	2,007,965	167,019	199,580
Total charges for services	2,681,337	2,864,165	4,788,402	2,727,355	2,622,491
Operating grants and contributions	425,189	316,155	449,333	214,732	312,080
Capital grants and contributions	22,349	65,692	4,500	12,792	-
Total program revenue	3,128,875	3,246,012	5,242,235	2,954,879	2,934,571
Net expense	(9,162,474)	(9,954,298)	(9,569,469)	(10,383,139)	(11,448,721)
General Revenues					
Property taxes	5,559,816	5,641,737	6,027,556	7,644,192	7,946,654
State-shared revenues	2,169,801	2,048,750	2,029,620	2,008,623	2,017,997
Golf course	350,000	350,000	350,001	111,319	-
Investment earnings	309,151	295,341	461,314	493,779	567,348
Franchise fees	283,667	278,354	317,242	343,335	368,834
Gain on sale of assets	-	-	-	-	4,671
Investment in joint venture - District court	-	-	(291,000)	1,444,905	24,000
Total general revenues	8,672,435	8,614,182	8,894,733	12,046,153	10,929,504
Change in net assets	\$ (490,039)	\$ (1,340,116)	\$ (674,736)	\$ 1,663,014	\$ (519,217)

Charter Township of Plymouth

Financial Trends Changes in Business-type Net Assets (Unaudited)

	Fiscal Year Ended December 31				
	2003	2004	2005	2006	2007
Operating Revenue					
Sale of water	\$ 3,290,137	\$ 3,203,302	\$ 3,386,839	\$ 3,344,392	\$ 4,061,196
Sewage disposal charges	3,911,842	3,938,611	4,133,382	4,159,796	5,161,768
Solid waste charges	1,003,614	1,103,581	1,218,858	1,268,210	1,323,239
Installation fees	58,749	53,906	38,741	26,747	9,823
Other charges for services	<u>229,027</u>	<u>580,943</u>	<u>800,323</u>	<u>452,605</u>	<u>274,382</u>
Total operating revenue	8,493,369	8,880,343	9,578,143	9,251,750	10,830,408
Operating Expenses					
Cost of water produced/purchased	1,944,961	1,874,277	2,216,889	2,112,171	2,663,073
Cost of sewage treatment	2,593,520	2,251,559	2,770,486	2,960,922	3,386,084
Solid waste disposal	1,055,546	1,092,755	1,106,609	1,089,088	1,119,463
Operation costs	1,861,106	2,531,691	2,721,809	2,757,151	2,603,456
Depreciation	<u>1,085,455</u>	<u>1,094,579</u>	<u>1,097,359</u>	<u>1,144,233</u>	<u>1,182,862</u>
Total operating expenses	<u>8,540,588</u>	<u>8,844,861</u>	<u>9,913,152</u>	<u>10,063,565</u>	<u>10,954,938</u>
Operating Income (Loss)	(47,219)	35,482	(335,009)	(811,815)	(124,530)
Nonoperating Revenue (Expenses)					
Meter charges	1,234,365	1,250,157	1,262,645	1,264,460	1,301,909
Investment income	160,765	239,856	539,040	632,542	515,948
Interest expense	<u>(1,764,421)</u>	<u>(1,907,478)</u>	<u>(1,906,081)</u>	<u>(1,735,584)</u>	<u>(1,683,138)</u>
Loss - Before contributions and other items	(416,510)	(381,983)	(439,405)	(650,397)	10,189
Capital Contributions					
Benefit fees	717,288	1,033,422	877,515	475,750	348,352
Lines constructed by developers	<u>640,497</u>	<u>461,659</u>	<u>524,346</u>	<u>671,930</u>	<u>93,309</u>
Total capital contributions	<u>1,357,785</u>	<u>1,495,081</u>	<u>1,401,861</u>	<u>1,147,680</u>	<u>441,661</u>
Change in net assets	<u>\$ 941,275</u>	<u>\$ 1,113,098</u>	<u>\$ 962,456</u>	<u>\$ 497,283</u>	<u>\$ 451,850</u>

Charter Township of Plymouth

	1998	1999	2000	2001	2002	2003
General Fund						
Reserved	\$ -	\$ -	\$ 1,448,889	\$ 540,776	\$ 407,863	\$ -
Unreserved	<u>3,987,596</u>	<u>4,559,112</u>	<u>3,402,467</u>	<u>4,667,563</u>	<u>5,147,272</u>	<u>6,374,129</u>
Total General Fund	<u>\$3,987,596</u>	<u>\$4,559,112</u>	<u>\$4,851,356</u>	<u>\$5,208,339</u>	<u>\$5,555,135</u>	<u>\$6,374,129</u>
All Other Governmental Funds						
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,115
Unreserved, reported in Special Revenue Funds	<u>1,040,762</u>	<u>827,377</u>	<u>240,233</u>	<u>(144,398)</u>	<u>(552,231)</u>	<u>(181,965)</u>
Total all other governmental funds	<u>1,040,762</u>	<u>827,377</u>	<u>240,233</u>	<u>(144,398)</u>	<u>(552,231)</u>	<u>(70,850)</u>
Total fund balance, all governmental funds	<u>\$5,028,358</u>	<u>\$5,386,489</u>	<u>\$5,091,589</u>	<u>\$5,063,941</u>	<u>\$5,002,904</u>	<u>\$6,303,279</u>

Financial Trends
Fund Balances - Governmental Funds - Last Ten Years
(Unaudited)

2004	2005	2006	2006	2007
\$ 494,894	\$ 759,178	\$ 997,706	\$ 997,706	\$ 761,996
<u>3,665,457</u>	<u>2,377,019</u>	<u>996,713</u>	<u>996,713</u>	<u>1,605,861</u>
<u>\$ 4,160,351</u>	<u>\$3,136,197</u>	<u>\$1,994,419</u>	<u>\$1,994,419</u>	<u>\$ 2,367,857</u>
\$ 4,077,673	\$ 1,489,607	\$ 930,170	\$ 930,170	\$ 1,700,232
<u>2,137,363</u>	<u>1,542,907</u>	<u>1,037,627</u>	<u>1,037,627</u>	<u>128,197</u>
<u>6,215,036</u>	<u>3,032,514</u>	<u>1,967,797</u>	<u>1,967,797</u>	<u>1,828,429</u>
<u>\$10,375,387</u>	<u>\$6,168,711</u>	<u>\$3,962,216</u>	<u>\$3,962,216</u>	<u>\$ 4,196,286</u>

Charter Township of Plymouth

	Year Ended			
	1998	1999	2000	2001
Revenue				
Property taxes	\$ 3,778,814	\$ 4,117,846	\$ 4,408,297	\$ 4,699,081
Licenses and permits	1,837,357	1,912,197	1,781,689	1,534,603
Federal grants	48,445	260,261	166,095	362,798
State-shared revenues and grants	2,020,149	2,196,699	2,281,115	2,569,570
City of Plymouth contribution	693,610	606,835	877,200	1,345,299
Intergovernmental charges for services	404,728	462,994	462,583	477,838
Fines and forfeitures	-	160,080	621,984	408,462
Interest and rentals	1,034,713	1,056,958	1,351,570	1,068,457
Other	1,797,111	1,971,779	1,763,070	1,636,846
Total revenue	11,614,927	12,745,649	13,713,603	14,102,954
Expenditures				
Current:				
General government	2,157,279	2,654,375	2,786,765	3,147,826
Public safety	5,292,201	5,852,269	6,788,385	7,121,177
Planning and building	1,005,362	1,119,297	1,178,623	1,126,086
Public works	798,895	1,400,851	955,493	963,841
Community social services	37,329	96,970	130,785	143,076
Parks	263,125	360,988	431,110	638,296
Capital outlay	732,739	802,645	1,635,099	886,307
Debt service principal	55,000	60,000	65,000	70,000
Debt service interest	42,680	40,123	37,243	33,993
Total expenditures	10,384,610	12,387,518	14,008,503	14,130,602
Excess of Revenue Over (Under) Expenditures	1,230,317	358,131	(294,900)	(27,648)
Other Financing Sources (Uses)				
Issuance of debt	-	-	-	-
Sale of fixed assets	-	-	-	-
Transfers in	750,647	562,301	527,044	127,852
Transfers out	(750,647)	(562,301)	(527,044)	(127,852)
Total other financing sources (uses)	-	-	-	-
Net Change in Fund Balances	1,230,317	358,131	(294,900)	(27,648)
Fund Balances - Beginning of year	3,798,041	5,028,358	5,386,489	5,091,589
Fund Balances - End of year	\$5,028,358	\$5,386,489	\$5,091,589	\$5,063,941
Debt service as a percentage of noncapital expenditures	0.9%	0.8%	0.7%	0.7%

Financial Trends
Changes in Fund Balances, Governmental Funds
(Unaudited)

December 31					
2002	2003	2004	2005	2006	2007
\$ 5,204,451	\$ 5,624,458	\$ 5,641,737	\$ 6,027,556	\$ 7,644,192	\$ 7,946,654
1,150,828	882,336	818,361	1,123,472	953,336	502,153
247,638	113,770	276,872	403,257	51,763	143,962
2,412,189	2,169,801	2,048,750	2,029,620	2,008,623	2,017,997
1,314,574	1,103,710	1,116,037	1,155,681	1,139,588	1,268,226
488,842	448,330	478,545	502,196	534,369	108,127
278,632	188,209	104,108	143,516	124,379	609,730
666,525	659,151	624,359	760,860	659,548	518,495
<u>2,400,326</u>	<u>1,856,727</u>	<u>2,429,905</u>	<u>2,927,894</u>	<u>1,172,264</u>	<u>1,200,980</u>
14,164,005	13,046,492	13,538,674	15,074,052	14,288,062	14,316,324
2,894,741	2,778,001	2,914,831	2,995,556	2,992,189	3,106,860
7,526,768	7,627,082	8,001,008	8,341,650	8,615,415	8,989,323
1,057,781	1,028,106	1,016,087	899,607	895,970	780,490
-	-	-	-	-	-
96,774	163,558	225,623	162,366	65,669	84,635
234,912	246,550	287,328	353,065	271,395	286,625
2,247,905	1,823,003	2,652,003	6,084,903	6,043,256	244,125
70,000	119,494	166,146	174,105	257,175	290,893
30,352	47,125	205,784	315,704	306,012	344,458
<u>14,159,233</u>	<u>13,832,919</u>	<u>15,468,810</u>	<u>19,326,956</u>	<u>19,447,081</u>	<u>14,127,409</u>
4,772	(786,427)	(1,930,136)	(4,252,904)	(5,159,019)	188,915
-	1,173,773	6,000,000	-	995,000	-
-	-	-	-	2,000,000	28
267,528	301,482	1,737,001	1,159,946	2,342,680	473,745
<u>(267,528)</u>	<u>(301,482)</u>	<u>(1,737,001)</u>	<u>(1,159,946)</u>	<u>(2,342,680)</u>	<u>(473,745)</u>
-	1,173,773	6,000,000	-	2,995,000	28
4,772	387,346	4,069,864	(4,252,904)	(2,164,019)	188,943
<u>4,998,132</u>	<u>5,967,056</u>	<u>6,354,402</u>	<u>10,424,266</u>	<u>6,171,362</u>	<u>4,007,343</u>
<u>\$ 5,002,904</u>	<u>\$ 6,354,402</u>	<u>\$ 10,424,266</u>	<u>\$ 6,171,362</u>	<u>\$ 4,007,343</u>	<u>\$ 4,196,286</u>
0.7%	1.2%	2.4%	2.5%	2.9%	4.5%

Revenue Capacity

These schedules contain information to help the reader assess the Township's most significant local revenue source, the property tax.

Charter Township of Plymouth

		Taxable Value by Property Type					
Tax Year	Fiscal Year Ended December 31	Real Property				Personal Property	Total Value
		Residential	Commercial	Industrial	Tax Abated		
1997	1998	\$ 718,886,190	\$ 80,297,250	\$ 142,621,044	\$ 74,405,480	\$ 147,463,080	\$ 1,163,673,044
1998	1999	774,491,347	81,269,310	162,536,620	76,958,954	180,880,910	1,276,137,141
1999	2000	833,822,265	93,603,910	170,083,350	89,868,940	206,519,070	1,393,897,535
2000	2001	915,065,670	97,356,870	194,691,655	109,017,830	222,725,600	1,538,857,625
2001	2002	1,003,644,980	104,153,620	219,200,480	97,142,304	217,798,910	1,641,940,294
2002	2003	1,076,593,290	113,900,970	238,212,870	108,930,260	214,833,838	1,752,471,228
2003	2004	1,116,965,790	116,748,599	267,492,187	89,628,270	218,590,040	1,809,424,886
2004	2005	1,164,579,849	125,033,365	284,295,261	103,778,700	230,142,858	1,907,830,033
2005	2006	1,213,596,955	134,280,330	298,255,476	107,306,010	243,988,510	1,997,427,281
2006	2007	1,264,079,620	145,375,770	319,265,268	110,838,210	210,243,035	2,049,801,903

Note: Under Michigan law, the revenue base is referred to as "taxable value." This amount represents assessed value (50 percent of true cash value), limited for each property by the lower of 5 percent or inflation.

Taxes levied in a particular "tax year" become revenue of the subsequent fiscal year.

Revenue Capacity
Taxable Value of Township Property
(Unaudited)

Tax Rate (Mills)	Estimated Actual Value	Taxable Value as a Percentage of Actual
3.5600	\$ 2,248,387,950	51.8
3.5600	2,515,205,160	50.7
3.4600	2,944,905,010	47.3
3.2000	3,317,933,300	46.4
3.2800	3,725,223,640	44.1
3.2694	4,004,403,636	43.8
3.2694	4,244,724,192	42.6
3.2694	4,499,231,672	42.4
4.0000	4,638,732,472	43.1
4.0000	4,837,250,710	42.0

Charter Township of Plymouth

Tax Year	Direct Tax Rates				Overlapping Tax		
	Operating	Debt	Total Direct Taxes	County	Plymouth District Library	Huron Clinton Metro Parks	Community College
1998	3.3200	0.2200	3.5400	7.9400	1.8800	0.2300	1.8600
1999	3.2900	0.1700	3.4600	7.9066	1.6650	0.2218	1.8500
2000	3.2000	0.0000	3.2000	7.8574	1.8297	0.2202	1.8311
2001	3.2800	0.0000	3.2800	7.8461	1.7962	0.2186	1.8193
2002	3.2694	0.0000	3.2694	7.8220	1.7875	0.2170	1.8043
2003	3.2694	0.0000	3.2694	7.8220	1.7838	0.2161	1.8024
2004	3.2694	0.0000	3.2694	7.8220	1.7778	0.2154	1.7967
2005	4.0000	0.0000	4.0000	7.8220	1.7549	0.2146	1.7967
2006	4.0000	0.0000	4.0000	7.8220	1.5156	0.2146	1.7967
2007	4.0000	0.0000	4.0000	7.8220	1.9696	0.2146	1.7967

Note: Michigan law restricts the maximum millage that may be levied by the Charter Township of Plymouth without a vote of our residents, as follows:

	Operating	Debt
2007	4.0100	no limit

Revenue Capacity
Tax Rate History of Direct and Overlapping Governments
(Unaudited)

Rates				Total Tax Rate	
Intermediate School District	School Debt	School - Homestead	School - Non-homestead	Homestead	Non-homestead
2.0000	2.1800	6.0000	18.0000	25.6300	43.6300
2.0000	3.4700	6.0000	18.0000	26.5734	44.5734
1.9789	3.1500	6.0000	18.0000	26.0673	44.0673
1.9753	3.4900	6.0000	18.0000	26.4255	44.4255
3.4643	3.3000	6.0000	18.0000	27.6645	45.6645
3.4643	3.1500	5.0000	18.0000	26.5080	44.5080
3.4643	3.1000	6.0000	18.0000	27.4456	45.4456
3.4643	3.4300	6.0000	18.0000	28.4825	46.4825
3.4643	3.1500	6.0000	18.0000	27.9632	45.9632
3.4643	3.1500	6.0000	18.0000	28.4172	46.4172

Charter Township of Plymouth

Revenue Capacity Principal Taxpayers (Unaudited)

Taxpayer	2007 Taxable Value	2006 Rank	Percentage of Total	1998 Taxable Value	1998 Rank	Percentage of Total
DeMattia Group	\$ 51,448,060	1	2.4	\$ 16,133,550	4	1.3
Johnson Control	45,198,620	2	2.1	26,651,130	2	2.1
Automotive Components Holdings LLC	36,258,190	3	1.7	-	-	-
Tower Automotive	26,999,970	4	1.2	20,714,650	3	1.6
Robert Bosch Corporation	23,502,460	5	1.1	-	-	-
Catholic Archdiocese of Detroit	13,404,410	6	0.6	-	-	-
D R Group	12,682,670	7	0.6	-	-	-
Detroit Edison	11,283,750	8	0.5	10,232,230	6	0.8
AFL-CIO	10,066,240	9	0.5	-	-	-
Consumer Power	10,002,230	10	0.5	5,555,170	8	0.4
Ford Motor Company	-	-	-	48,278,110	1	3.8
AO Smith Corp.	-	-	-	20,633,550	3	1.6
Compuware Sport	-	-	-	11,759,080	5	0.9
Unisys	-	-	-	8,342,700	7	0.7
Plymouth Inv. Ltd.	-	-	-	4,135,990	9	0.3
A-Line Plastics	-	-	-	3,597,920	10	0.3
Total	<u>\$ 240,846,600</u>		11.2	<u>\$ 176,034,080</u>		13.8

Charter Township of Plymouth

Revenue Capacity General Fund Governmental Revenues by Function Last Ten Fiscal Years

Fiscal Year Ended December 31	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years (2)	Total Collections to Date	
		Current Collections (1)	Percent Collected		Amount	Percent of Levy
1998	\$ 4,384,096	\$ 4,254,233	97.04	\$ 118,114	\$ 4,372,347	99.73
1999	4,670,844	4,516,722	96.70	122,426	4,639,148	99.32
2000	4,749,783	4,590,472	96.65	126,165	4,716,637	99.30
2001	5,226,089	5,064,629	96.91	120,493	5,185,122	99.22
2002	5,551,282	5,446,561	98.11	68,855	5,515,416	99.35
2003	5,769,041	5,669,666	98.28	79,130	5,748,796	99.65
2004	6,067,630	5,839,457	96.24	143,544	5,983,001	98.61
2005	7,774,815	7,558,601	97.22	186,766	7,745,367	99.62
2006	7,977,289	7,702,891	96.56	245,869	7,948,760	99.64
2007	8,371,040	8,065,911	96.35	-	8,065,911	96.35

(1) Represents collections through the final distribution of taxes, including delinquent real taxes purchased by the county

(2) Represents all collections after the final distribution date, through the current date

Debt Capacity

These schedules contain information to help the reader assess the affordability of the Township's current levels of outstanding debt and the Township's ability to issue additional debt in the future.

Charter Township of Plymouth

	1998	1999	2000	2001	2002
Governmental Activities					
General obligation bonds	\$ 710,000	\$ 650,000	\$ 585,000	\$ 515,000	\$ 445,000
Installment purchase agreements	-	-	-	-	-
Total	710,000	650,000	585,000	515,000	445,000
Business-type Activities - General					
obligation bonds	19,795,873	19,201,414	18,424,326	17,817,905	35,635,032
Total debt of the government	20,505,873	19,851,414	19,009,326	18,332,905	36,080,032
Taxable value	1,276,137,041	1,393,897,535	1,538,857,625	1,641,940,294	1,752,471,228
Ratio of total debt to taxable value	1.61%	1.42%	1.24%	1.12%	2.06%
Total population	26,163	27,087	27,798	28,443	28,585
Total debt per capita	\$ 784	\$ 733	\$ 684	\$ 645	\$ 1,262

**Debt Capacity
Ratios of Outstanding Debt
(Unaudited)**

2003	2004	2005	2006	2007
\$ 365,000	\$ 6,280,000	\$ 6,190,000	\$ 7,015,000	\$ 6,820,000
<u>1,134,279</u>	<u>1,053,133</u>	<u>969,028</u>	<u>881,853</u>	<u>807,401</u>
1,499,279	7,333,133	7,159,028	7,896,853	7,627,401
<u>35,470,672</u>	<u>35,146,661</u>	<u>33,917,924</u>	<u>32,445,511</u>	<u>30,973,098</u>
36,969,951	42,479,794	41,076,952	40,342,364	38,600,499
1,809,424,886	1,907,830,033	1,997,427,281	2,049,801,903	2,162,628,360
2.04%	2.23%	2.06%	1.97%	1.78%
28,783	28,033	28,170	27,107	26,980
\$ 1,284	\$ 1,515	\$ 1,458	\$ 1,488	\$ 1,431

Charter Township of Plymouth

Debt Capacity Ratios of General Bonded Debt Outstanding (Unaudited)

Fiscal Year	Tax-limited General Obligation Bonds (LTGO)	Other General Obligation Debt	Net General Bonded Debt	Taxable Value	Debt as a Percentage of Taxable Value	Population	Debt per Capita
1998	\$ 710,000	\$ -	\$ 710,000	\$ 1,276,137,041	0.06	26,163	27.14
1999	650,000	-	650,000	1,393,897,535	0.05	27,087	24.00
2000	585,000	-	585,000	1,538,857,625	0.04	27,798	21.04
2001	515,000	-	515,000	1,641,940,294	0.03	28,443	18.11
2002	445,000	-	445,000	1,752,471,228	0.03	28,585	15.57
2003	365,000	1,134,279	1,499,279	1,809,424,886	0.08	28,783	52.09
2004	6,280,000	1,053,133	7,333,133	1,907,830,033	0.38	28,033	261.59
2005	6,190,000	969,028	7,159,028	1,997,427,281	0.36	28,170	254.14
2006	7,015,000	881,853	7,896,853	2,049,801,903	0.39	27,107	291.32
2007	6,820,000	807,401	7,827,401	2,162,628,360	0.36	26,980	290.12

Charter Township of Plymouth

Debt Capacity Direct and Overlapping Debt (Unaudited)

Governmental Unit	Debt Outstanding	Estimated Percent Applicable	Estimated Share of Overlapping Debt
Plymouth-Canton Schools	\$ 192,341,000	32.78	\$ 63,049,380
Wayne County	83,702,885	3.84	3,214,191
Plymouth District Library	4,275,000	81.00	3,462,750
35th District Court	3,145,327	22.53	<u>708,769</u>
Total overlapping debt			70,435,090
Direct Charter Township of Plymouth debt			<u>38,600,499</u>
Total direct and overlapping debt			<u>\$ 109,035,589</u>

Charter Township of Plymouth

	1998	1999	2000	2001	2002
Calculation of Debt Limit					
State equalized valuation	\$1,257,602,580	\$1,472,452,505	\$1,658,966,650	\$1,862,611,820	\$2,002,201,818
10 percent of taxable value	125,760,258	147,245,251	165,896,665	186,261,182	200,220,182
Calculation of Debt Subject to Limit					
Total debt	20,505,873	19,851,414	19,009,326	18,332,905	36,080,032
Less debt not subject to limit:					
Installment purchase	-	-	-	-	-
Water and sewer contractual obligations	19,795,873	19,201,414	18,424,326	17,817,905	35,635,032
Net debt subject to limit	710,000	650,000	585,000	515,000	445,000
Legal Debt Margin	125,050,258	146,595,251	165,311,665	185,746,182	199,775,182
Net Debt Subject to Limit as Percent of Debt Limit	0.56%	0.44%	0.35%	0.28%	0.22%

**Debt Capacity
Legal Debt Margin
(Unaudited)**

2003	2004	2005	2006	2007
\$2,122,362,096	\$2,249,615,836	\$2,319,366,236	\$2,418,625,355	\$2,503,877,130
212,236,210	224,961,584	231,936,624	241,862,536	250,387,713
36,969,951	42,479,794	41,076,952	40,342,364	38,600,499
1,134,279	1,053,133	969,028	881,853	807,401
35,470,672	35,146,661	33,917,924	32,445,511	30,973,098
365,000	6,280,000	6,190,000	7,015,000	6,820,000
211,871,210	218,681,584	225,746,624	234,847,536	243,567,713
0.17%	2.79%	2.67%	2.90%	2.72%

Demographics and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Township's financial activities take place.

Charter Township of Plymouth

Demographic and Economic Information Demographic and Economic Statistics (Unaudited)

Fiscal Year	Population	Personal Income (in Thousands)	Per Capita Personal Income	Unemployment Rate
1998	26,163	(I)	(I)	1.20
1999	27,087	(I)	(I)	1.20
2000	27,798	(I)	(I)	1.80
2001	28,443	(I)	(I)	2.20
2002	28,585	(I)	(I)	2.50
2003	28,783	(I)	(I)	2.70
2004	28,033	(I)	(I)	3.40
2005	28,170	(I)	(I)	2.90
2006	27,107	(I)	(I)	2.70
2007	26,980	(I)	(I)	2.00

(I) Not available

Charter Township of Plymouth

Demographic and Economic Information Demographic and Economic Statistics (Unaudited)

Taxpayer	2007 Employees	Percentage of Total	1998 Employees	Percentage of Total
1 Johnson Controls	2,380	0.28	(I)	(I)
2 Automotive Components Holding	1,800	0.21	(I)	(I)
3 Unisys	1,200	0.14	(I)	(I)
4 Plymouth-Canton Community Schools	750	0.09	(I)	(I)
5 Key Plastics Inc.	500	0.06	(I)	(I)
6 Master Automatic	500	0.06	(I)	(I)
7 Tower Automotive	400	0.05	(I)	(I)
8 Metaldyne	350	0.04	(I)	(I)
9 Durr Industries	280	0.03	(I)	(I)
10 Frudenberg NOK	250	3.00	(I)	(I)
Total	8,410	3.96		

(I) Not available

Charter Township of Plymouth

Function/Program	1998	1999	2000	2001	2002
General government:					
Supervisors office	2.0	3.0	3.0	3.0	3.0
Human resources	1.0	1.0	1.0	1.0	1.0
Information services	5.5	5.5	3.0	3.0	3.0
Assessing	1.0	1.0	1.0	1.0	1.0
Clerks office	3.5	5.5	5.5	6.5	6.5
Treasurer's office	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>
Total general government	16.5	19.5	17.0	18.0	18.0
Public safety:					
Police	38.5	40.0	40.0	41.5	45.5
Fire and EMS	26.0	27.0	32.0	32.0	32.0
Building department	8.0	8.0	8.0	8.0	8.0
Public works:					
Waste management	1.0	1.0	1.0	1.0	1.0
Water and sewer	9.0	9.0	9.0	9.0	10.5
Public services	2.0	2.0	2.0	2.0	2.0
Community and economic development	2.0	2.0	2.0	2.0	2.0
Parks and recreation	<u>2.7</u>	<u>2.7</u>	<u>2.7</u>	<u>2.7</u>	<u>2.7</u>
Total	<u>105.7</u>	<u>111.2</u>	<u>113.7</u>	<u>116.2</u>	<u>121.7</u>

Demographic and Economic Information
Full-time Equivalent Government Employees
(Unaudited)

2003	2004	2005	2006	2007
3.0	3.0	3.0	3.0	3.0
1.0	1.0	1.0	1.0	1.0
3.0	3.0	3.0	3.0	2.0
1.0	1.0	1.0	1.0	1.0
6.5	6.5	5.5	5.5	6.5
<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>
18.0	18.0	17.0	17.0	17.0
45.5	46.5	45.5	45.0	45.0
30.0	31.0	30.0	28.0	26.0
8.0	6.0	6.0	6.0	4.0
1.0	1.0	1.0	1.0	1.0
10.5	10.5	10.5	10.5	10.5
2.0	2.0	2.0	2.0	2.0
2.0	1.0	1.0	1.0	1.0
<u>2.7</u>	<u>2.7</u>	<u>2.7</u>	<u>2.7</u>	<u>3.0</u>
<u>119.7</u>	<u>118.7</u>	<u>115.7</u>	<u>113.2</u>	<u>109.5</u>

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the Township's financial report relates to the services the Township provides and the activities it performs.

Charter Township of Plymouth

Function/Program	1998	1999	2000	2001
Election data - Registered voters	20,001	(1)	20,023	20,257
District court:				
Number of court cases	-	-	-	8,325
Police incidents	(1)	(1)	(1)	(1)
Fire:				
Fire runs	925	939	781	838
Emergency medical runs	1,963	2,159	2,379	2,378
Water:				
Number of customers billed	(1)	(1)	(1)	(1)
Water consumed in gallons	1,549,767,000	1,643,230,000	1,423,454,000	1,615,037,000
Water and sewer rate (per 1,000 gallons)	\$ 3.44	\$ 3.44	\$ 3.44	\$ 4.10
Building, other permits, and licenses issued	5,458	6,066	6,473	4,526

(1) Not available

Operating Information
Operating Indicators
(Unaudited)

2002	2003	2004	2005	2006	2007
20,234	(1)	21,175	(1)	20,399	20,332
7,306	5,697	5,531	4,944	4,993	5,802
(1)	12,354	11,696	10,393	10,652	10,222
898	854	794	771	762	944
2,436	2,389	2,297	2,301	2,248	2,440
9,384	9,441	9,548	9,602	9,648	9,679
1,730,652,000	1,508,206,000	1,463,046,000	1,610,929,000	1,512,705,000	1,549,699,000
\$ 4.92	\$ 4.86	\$ 4.86	\$ 4.86	\$ 5.42	\$ 6.34
3,542	3,421	(1)	2,390	1,932	1,845

Charter Township of Plymouth

Function/Program	1997	1998	1999	2000	2001	2002
Police:						
Stations	1	1	1	1	1	1
Patrol units	17	18	18	18	18	18
Fire:						
Stations	3	3	3	3	3	3
Fire response vehicles	5	5	5	5	5	5
Emergency response vehicles	4	4	4	4	4	4
Public works:						
Streets (miles):						143.5
Paved	(1)	(1)	(1)	(1)	(1)	137.5
Unpaved	(1)	(1)	(1)	(1)	(1)	6.0
Sidewalks	(1)	(1)	(1)	(1)	(1)	(1)
Parks and recreation:						
Acreage	102.0	102.0	112.5	112.5	112.5	112.5
Developed parks/playgrounds	3	3	3	4	4	4
Developed fields (soccer, baseball, etc.)	4	4	4	4	4	4
Golf course	1	1	1	1	1	1
Water - Mains (miles)	(1)	(1)	(1)	(1)	(1)	172
Sewer - Miles of sanitary sewers	(1)	(1)	(1)	(1)	(1)	140

(1) Not available

Operating Information
Capital Asset Statistics
(Unaudited)

2003	2004	2005	2006	2007
1	1	1	1	1
20	20	20	18	18
3	3	3	3	3
5	5	5	5	5
4	4	4	4	4
143.5	143.5	143.5	143.5	143.5
137.5	139.5	139.5	140.0	140.0
6.0	4.0	4.0	3.0	3.0
(1)	(1)	(1)	(1)	(1)
112.5	112.5	112.5	112.5	112.5
4	5	5	5	5
4	6	6	6	6
1	1	1	1	1
172	174	175	176	176
140	140	140	141	141

Charter Township of Plymouth

Report to the Board of Trustees

December 31, 2007



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June 5, 2008

To the Board of Trustees
Charter Township of Plymouth

We have recently completed our audit of the basic financial statements of Charter Township of Plymouth (the "Township") for the year ended December 31, 2007. In addition to our audit report, we are providing the following letter of increased audit communications, required audit communication, summary of unrecorded possible adjustments, recommendations, and informational comments which impact the Township.

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We are grateful for the opportunity to be of service to the Charter Township of Plymouth. Should you have any questions regarding the comments in this report, please do not hesitate to call.

Very truly yours,

Plante & Moran, PLLC

Joseph C. Heffernan

Results of the Audit

June 5, 2008

To the Board of Trustees
Charter Township of Plymouth

We have audited the financial statements of Charter Township of Plymouth (the "Township") for the year ended December 31, 2007 and have issued our report thereon dated June 5, 2008. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility Under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated April 28, 2008, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. We are responsible for planning and performing the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement. As part of our audit, we considered the internal control of the Charter Township of Plymouth. Our consideration of internal control was solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters and our audit of the financial statements does not relieve you or management of your responsibilities.

Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on March 11, 2008.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Charter Township of Plymouth are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2007.

To the Board of Trustees
Charter Township of Plymouth

We noted no transactions entered into by the Township during the year for which there is a lack of authoritative guidance or consensus.

There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There were no significant estimates noted.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of the audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreements with Management

For the purpose of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management's Representations

We have requested certain representations from management that are included in the management representation letter dated June 5, 2008.

Management's Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the organization's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

To the Board of Trustees
Charter Township of Plymouth

Other Audit Findings or Issues

In the normal course of our professional association with the Township, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, business conditions affecting the Township, and business plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition of our retention as the Township's auditors.

This information is intended solely for the use of the board of trustees and management of Charter Township of Plymouth and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Plante & Moran, PLLC

A handwritten signature in black ink that reads "Joseph C. Heffernan". The signature is written in a cursive style with a large initial "J" and "H".

Joseph C. Heffernan

Informational

Property Tax Revenue

Recent conditions in the real estate market are expected to have a negative impact on taxable values. The good news is that a given drop in market values will not result in an equivalent drop in taxable values. On the other hand, this dampened effect is diminished each year we continue with market declines. In other words, if we were to experience a theoretical 10 percent market decline three years in a row, the effect on taxable value (which would be different for each community) might be a 1 percent drop the first year, 4 percent the next year, and 7 percent in the third. For this reason, it will be important to closely monitor taxable value, since this has the capacity to severely impact future years.

On the positive side, the Township has had a rebound in its unreserved fund balance, from 8 percent last year to 12 percent at December 31, 2007. However, this is still below the State's benchmark, and the longer-term measure of health, unrestricted net assets, continued to decline slightly. For these reasons, it will be important to continue to monitor the Township's spending as you navigate the soft real estate market of the next few years.

Potential Legislation Impacting Property Taxes

As a response to the situation with the real estate market, legislation is being discussed in Lansing to adjust the mechanics of the general property tax act. The nature of the legislation has ranged from the suspension of the "pop-up" or increase in taxable value that occurs when a property sells or a "super cap" on taxable value that prohibits an increase in taxable value when market values are declining. The outcome of this legislation could also have a significant impact on the Township.

Lastly, more personal property tax relief is also part of the new Michigan business tax. Business personal property classified as "industrial" or "commercial" will be exempt from certain personal property taxes - specifically from the state education tax (SET) and local school operating mills. Industrial personal property will receive exemptions from the six SET mills and the 18 schools operating mills (for a total 24 mill exemption). Commercial personal property will be exempt from 12 of the 18 school operating mills. You will need to be careful in creating the tax billings at July 1, 2008, since the millage exemption is reduced in the following two situations: (a) if the school district levied less than 18 mills in 1993 or (b) the district was a hold-harmless district (because it had a foundation in excess of \$6,500 in 1994-1995). Refer to State Tax Commission bulletin 2007-11 for more detailed information.

State-shared Revenue

State-shared revenue continues to be the Township's second largest revenue source. The governor's 2009 budget is anticipating another decline in total sales tax collections, which will result in reduced constitutional state-shared revenue. While the governor's original budget offset this with an increase in the statutory portion, the May revenue estimating conference casts a shadow over their ability to do so. The Township should continue to budget state-shared revenue very conservatively, until we see stronger evidence of a state economic recovery.

Charter Township of Plymouth

Informational (Continued)

Retiree Healthcare Benefits

As we have mentioned in prior correspondence, governmental accounting pronouncements will require the Township to begin to record its liability for retiree healthcare benefits in the Township's fiscal year ending December 31, 2008. The Township will be required to measure its retiree healthcare liability through actuarial valuations that are to be performed biennially. These valuations will compute an "annual required contribution." The annual contribution is the amount the actuary believes is necessary to fund the benefit over a period of 30 years or less.

Long-range Financial Planning

Public Act 33 of 2008, which is effective September 1, 2008, will require the Planning Commission to complete a six-year capital plan for public facilities and improvements, unless that function is taken on by the Township board. We firmly believe that such a capital plan should be expanded to include vehicles, machinery, and equipment as well as public facilities and improvements. A comprehensive capital plan can greatly assist the Township in prioritizing its future capital needs and evaluate its ability to maintain its infrastructure in the longer term.

In addition to a capital plan, the Township may want to consider creating a long-range financial operating planning. We would be happy to share with you other examples of financial plans we have assisted communities in creating.

Treasurer's Report on Investments

A new law was passed in December 2007 for reporting on investments to the board. The treasurer is now required to report on investments at least quarterly. While the law prescribes no minimum information requirements, we feel that the report should include a list of investments with the financial institution each issued through, the amount, and perhaps the stated interest rate.

Municipal Finance Act Revisions - Reminder

The Municipal Finance Act was amended several years ago. Communities are now required to submit a filing once a year with the Michigan Department of Treasury. The old 10-day "exemption from prior approval" process has been eliminated and is replaced with this qualification process. This filing will serve as a pre-approval for future debt issues. The current filing is due within six months of the Township's year end and is good for one year thereafter. The Township should consider the need to file a qualifying statement for each of its component units.

Charter Township of Plymouth

Informational (Continued)

Closing

We would like to thank the Township board for the opportunity to serve as auditors for the Township. We would also like to express our appreciation for the courtesy and cooperation extended to us by the administration during the audit. If you would like to discuss any of these matters, or would like assistance in their implementation, please contact us.