

KEY



● STATE



○ REGIONAL

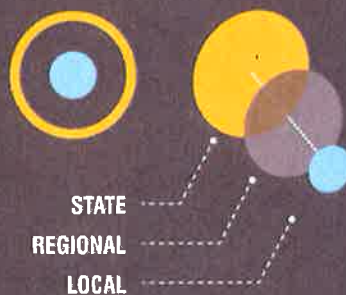
Kent
Mecosta
Montcalm
Newaygo
Osceola



● LOCAL

Mecosta
Osceola

HOW TO READ



State total includes regional and local totals.
Regional totals include local totals.

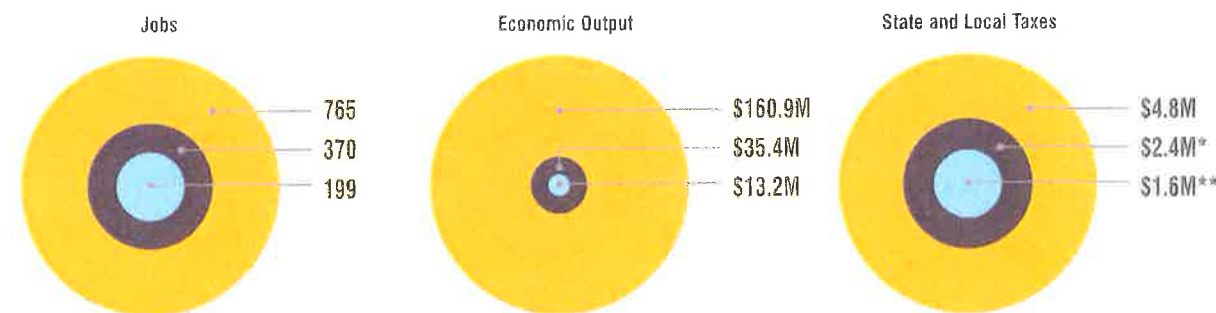
DEFINITION

Economic Output

The quantity of goods and services produced by a company, industry, state, region, or country during a specified time frame, regardless of whether those goods and services are consumed or used for further production. It is often used to estimate the economic impact of a given entity, program, or project.

PRE-EXPANSION ANNUAL CONTRIBUTIONS

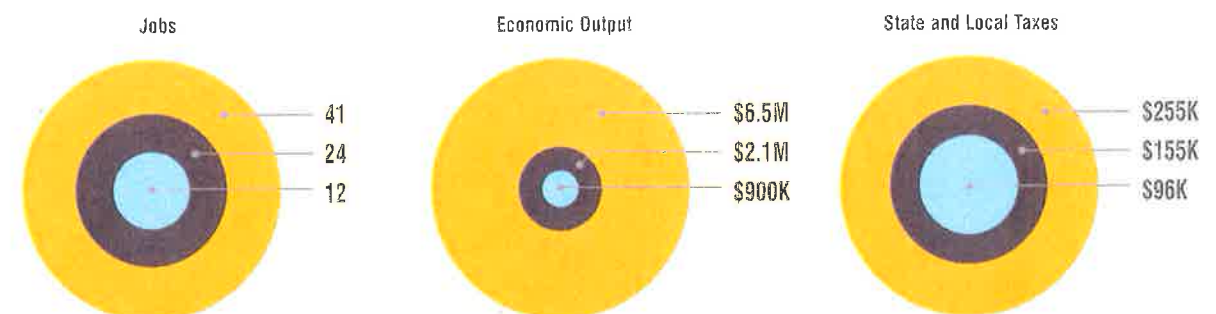
NWNA currently employs 281 Michigan workers and makes \$51.3 million in purchases each year from Michigan vendors to support its operations. These contributions, in turn, drive additional economic activity at the state, regional, and local levels (see below).



*includes \$949,000 in property taxes **includes \$781,000 in property taxes

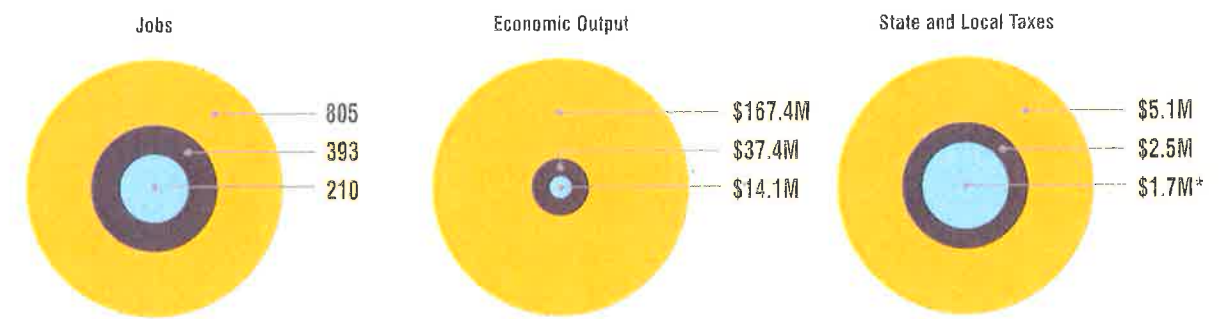
CONTRIBUTIONS DUE TO EXPANSION

NWNA's recent expansion of its Stanwood facility in Mecosta County will increase ongoing employment in the state by a minimum of 20 employees. This increase will have additional yearly impacts on state, regional, and local economies (see below).



POST-EXPANSION ANNUAL CONTRIBUTIONS

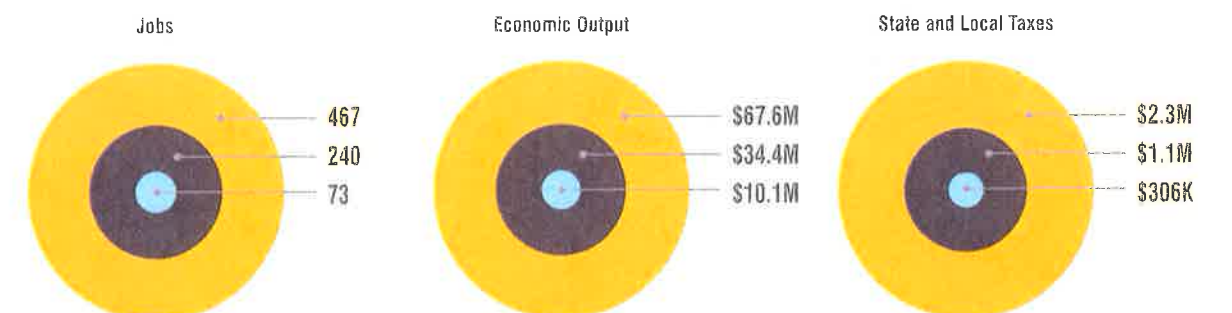
Once NWNA has increased its workforce, yearly contributions to the state, regional, and local economies will increase (see below).



*includes \$827,000 in property taxes

CAPITAL EXPENDITURES (2017)

While NWNA's direct employment and economic output impacts are experienced yearly, the company also contributes to the economy in other notable ways. For example, it is currently spending \$36 million to expand its facilities (using Michigan companies to do so) and plans to spend \$2.4 million more on capital improvements, including work on Well 14, in the near future. Within one year, this will contribute greatly to the state, regional, and local economies (see below).



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