

Michigan Civil Service Commission

Regulation 3.04

Subject:		
Selection of Employees for Position Vacancies		
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1. Purpose

This regulation establishes standards ~~and practices to be used when~~ considering and selecting candidates for vacant positions. ~~This regulation provides a foundation for establishing sound personnel practices that result in~~ through a meritorious, job-related selection process.

2. CSC Rule References

3-1 Examinations

3-1.1 Authority

Civil service staff shall prepare or approve examinations for all classified positions. Examinations are referred to as appraisal methods in these rules.

3-1.2 Content and Method

Appraisal methods must assess relevant, job-related knowledge, skills, abilities, and other qualifications necessary for successful job performance. The state personnel director may authorize the use of another organization's appraisal results.

3-1.3 Application

The state personnel director shall establish procedures for persons seeking positions in the classified service.

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3-2 Applicant Pools and Recall Lists

3-2.1 Applicant Pool

Civil service staff may establish and maintain applicant pools. Applicant pools may be divided by geographic area, organizational unit, occupational specialty, type of appointment, or other criteria. The state personnel director shall issue regulations for the duration and use of applicant pools. A person's eligibility to remain in an applicant pool or to be referred for a position is determined under the civil service rules and regulations in effect at the time the employee's name is referred to an appointing authority.

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3-2.3 Recall Lists

An employee is eligible to be placed on a recall list only if the employee (1) gained status from an indefinite appointment and (2) is laid off, demoted, or otherwise displaced for reasons of administrative efficiency. Recall lists are not created or maintained for [statewide recall, or for](#) classifications that are protected from the application of employment preference in rule 2-5 [Employment Preference] or applicable regulations.

* * *

3-3 Appointments and Job Changes

3-3.1 Process

All appointments, promotions, and job changes in the classified service must be made in accordance with the civil service rules and regulations. Any person appointed or promoted must be certified as

qualified in accordance with and subject to the civil service rules and regulations. The state personnel director shall administer the certification of all appointments and promotions.

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3. Definitions

A. CSC Rule Definitions.

1. *Applicant* means a person who requests to participate in an appraisal process.
2. *Applicant pool* means a group of applicants whom civil service staff has determined to be qualified.
3. *Candidate* means a qualified person who requested to be considered for appointment to a specific position in the classified service and who was considered by the appointing authority.
4. *Candidate pool* means qualified persons considered for a position.

B. Definitions in This Regulation.

1. **Agency-created applicant pool** means a group of applicants who have been recruited by an agency using appropriate methods to ensure equal employment opportunity.
2. **Considered by the appointing authority** means a qualified candidate who (1) met the screening criteria established by the appointing authority and (2) was interviewed or otherwise comparably evaluated by the appointing authority.
3. **NEOGOV** means the automated ~~selection and hiring~~ system used ~~by the Civil Service Commission~~ for classified selection and hiring.

4. Standards

A. Recall.

1. The appointing authority must obtain a recall list report (ZP106) from the Human Resources Management Network (HRMN) and satisfy any recall obligations.
2. All recall names must be cleared in accordance with regulation 3.07 using a recall list created within 90 days of the date an offer of employment is made ~~in accordance with regulation 3.07~~.

~~B. Contractual Provisions.~~

~~The appointing authority must comply with any provision of a collective bargaining agreement pertaining to posting, transfer lists, etc., applicable to the selection process for the position.~~

~~C.~~ **Availability of Applicant Pools.**

~~Civil Service shall establish and maintain applicant pools from the results of appraisal and recruitment methods for pre-identified classifications. Applicant pools are available in HRMN for creating candidate pools.~~

~~D.~~ **Recruitment.**

1. An appointing authority may use any appropriate method to recruit and contact applicants for a position vacancy that ensures equal employment opportunity for a qualified applicant pool.
 - a. The Civil Service vacancy-posting website is the primary recruiting method when filling a position from an agency-created applicant pool.
 - b. Civil Service shall develop and maintain an overall recruitment strategy and plan to assist agencies in obtaining applicants. In addition to the vacancy-posting website, other recruitment activities may be used, such as partnerships with schools, community service agencies, trade and vocational organizations, and community organizations (e.g., Urban League, NAACP, minority and women's professional or fraternal associations, etc.); premium job boards; and recruitment firms.
2. Appointing authorities shall ensure equal employment opportunity consistent with ~~Civil Service~~ the rules and regulations.
3. In the recruitment process, consistent job-related information must be provided. Information may include, for example, the following:
 - a. Proper Civil Service position title, classification level, and any working title, ~~if different~~.
 - b. A brief description of the job duties, responsibilities, and working conditions.
 - c. Qualifications or special requirements ~~needed~~ for the position.
 - d. Salary.
 - e. Employee status code.
 - f. Job location.
4. A minimum of ~~7~~ seven ~~calendar~~ days from the date of posting or contact is recommended for applicants to respond.

~~E.~~ **Applicant Screening.**

1. An agency should reduce the size of the applicant pool to an acceptable number of candidates. The pool size ~~of the pool~~ may be reduced ~~on a randomly~~ basis or by applying screening criteria (e.g., supplemental questions in NEOGOV).

2. ~~The~~ screening criteria must be job-related and ensure equal employment opportunity.
3. ~~An applicant who has been disqualified from the selection process for any reason specified in Civil Service Commission rules cannot be considered as a viable candidate in any applicant pool (e.g., sanctioned applicants).~~

FD. Candidate Credential Reviews.

1. Civil Service shall conduct credential reviews in the following circumstances:
 - a. To evaluate ~~any~~ experience ~~gained~~ outside the classified service; experience working out of class; ~~(i.e., any experience not recorded on official employee history records).~~
 - ~~b. To evaluate~~ degree majors not specifically listed on the job specification; ~~;~~
 - ~~c. To evaluate~~ recognized alternatives identified on the job specification; ~~;~~
 - and d. ~~To evaluate~~ potential equivalent combinations of education or experience.
 - ~~e. To evaluate~~ ~~experience gained while working out of class.~~
 - f. When the appointing authority requests assistance ~~for~~ conducting credential reviews for classifications ~~for which~~ en they have preauthorized authority.
 - g. When the appointing authority does not have approval ~~by~~ from Civil Service to conduct preauthorized credential reviews.
2. When requesting ~~that a~~ Civil Service ~~conduct~~ credential reviews under § 4.FD.1, the appointing authority must provide ~~remit, via NEOGOV,~~ credential information (résumés, transcripts, etc.) to Civil Service in NEOGOV for applicants that the agency has who have been pre-screened ~~by the agency~~ and ~~are~~ considered potential candidates. These are individuals the agency intends to include in the candidate pool for further consideration if Civil Service determines that they ~~meet the~~ are ~~minimum~~ qualified ~~education requirements.~~ Denial letters will be sent to applicants whose credentials do not satisfy the requirements. Civil Service approval signifies only that an individual candidate meets the classification's minimum qualification requirements ~~for the classification.~~
3. Civil Service authorizes appointing authorities and approved designated staff to conduct credential reviews provided after they have received ing Civil Service credential review training and certification, except in the circumstances noted in § 4.FD.1.
 - a. The appointing authority may nominate ~~one or more persons~~ staff to act as agency credential reviewers.

- b. Civil Service must provide training for agency staff assigned to conduct ~~credential~~ reviews.
 - c. Agency staff cannot conduct ~~credential~~-reviews until Civil Service has certified that the person ~~has been~~is adequately trained. Additional periodic training may be provided to ensure quality and accuracy.
 - d. The appointing authority shall document their candidate credential reviews.
 - e. Failure to comply with established standards may result in cancellation of the credential review authorization.
4. To properly evaluate degree majors, the required education must be obtained from an institution accredited by an accrediting body of the Council on Higher Education Accreditation, unless otherwise indicated on the job specification.
 5. If ~~after conducting a credential review~~, an appointing authority does not believe an applicant or candidate qualifies for a classification after conducting a credential review, and the ~~issue is raised by the~~ applicant or candidate raises the issue, it shall be submitted to Civil Service for an official determination. That official determination may be appealed in accordance with regulation 8.02.
 6. Credential-~~review~~ determinations on documented applicant qualifications must be completed before the agency makes a job offer.

GE. Evaluation ~~of~~ Candidates.

1. An appointing authority may evaluate and verify ~~the qualifications of candidates'~~ qualifications using any appropriate selection methods, ~~as~~ permitted by law. Examples of appropriate methods include, ~~but are not limited to, the following~~:
 - a. ~~J~~job/person fit measures;
 - b. ~~B~~background investigations;
 - c. ~~A~~assessment of applicants' education, training, and experience;
 - d. ~~F~~formal job performance evaluations from current and previous jobs;
 - e. ~~S~~structured interviews;
 - f. ~~J~~job simulations;
 - g. ~~P~~performance tests;
 - h. ~~P~~physical agility tests;
 - i. ~~R~~reference checks; and;
 - j. ~~S~~supplemental written or electronic tests.
2. An appointing authority cannot hire an applicant with a sanction issued by Civil Service and shall confirm that candidates do not have active sanctions by checking

[sanctions information for employees in HRMN Self-Service, HR Statewide, Employee Info or for non-state employees in the PA 31.1 in HRMN.](#)

3. Evaluation methods and criteria must be job-related. To the extent practical, an agency shall ~~u~~stilize the same, or substantially similar, selection methods and criteria, and elicit the same, or substantially similar, pertinent, job-related information for all candidates. Civil Service staff shall ~~provide assistance in the develop~~ingment or use of any additional evaluation methods, if requested.
34. At the ~~conclusion~~end of the selection process, the appointing authority must give notice to any non-selected qualified candidates considered by the appointing authority that they are not selected or that a particular vacancy will not be filled.

HF. Participation ~~in Selection Process~~ by Current Students.

A student who has not yet received an academic degree necessary for appointment to a classified position, may be treated as qualified to participate in a selection process, subject to the following conditions:

1. The position must be ~~an~~entry-level ~~position~~.
2. The applicant must be enrolled and scheduled to receive the required degree by the end of the current academic term.
3. A conditional offer may be extended to the applicant before receipt of the required degree to allow pre-employment drug testing and any other background checks.
4. Any selection ~~of the applicant~~ is contingent upon receiving ~~on schedule~~ the required degree. The applicant cannot fill the vacancy until the educational requirement is ~~obtained~~met. Failure to receive the required degree on schedule ~~will~~results in the revocation of any conditional offer.

IG. Selection of Noncareer Employees.

The selection of noncareer employees does not require a full evaluation process. Documentation for the selection of noncareer employees should include a current, approved position description, ~~documentation that recall records were checked,~~ and ~~the~~ evaluation of ~~the~~ selected candidates s compared to the rating criteria used.

JH. Certification of Appointment.

A requisition using PA42.1 in HRMN must be created when NEOGOV is not the selection process used.

KI. Documentation.

1. An appointing authority shall maintain accurate documentation for all steps of the selection process for at least ~~3~~three years from the ~~completion~~end of the ~~selection~~ process. If used, ~~D~~ocumentation to be retained must include, ~~if used:~~

- a. A current, approved position description, including any approved special requirements (e.g., ~~current~~ selective position requirements).
- b. Methods used to notify applicants of a vacancy, ~~a~~ selection, or ~~a~~ decision not to fill ~~a vacancy~~.
- c. Verification that recall obligations ~~have been~~ were met.
- d. Verification that the selected candidate is not ~~a~~ sanctioned ~~applicant~~.
- e. Applications or résumés of candidates evaluated.
- f. Interview questions, final completed rating forms, ~~if used~~, or other selection documentation.
- g. Results of other selection methods ~~used~~ (e.g., performance tests, reference checks, job simulations).
- h. Evaluation of the selected candidate compared to the selection criteria ~~used~~.
- i. Documentation verifying that the ~~candidate~~ selected candidate for the position meets ~~the~~ educational and experience qualifications and any special requirements for the job. Verification must be completed before ~~the~~ appointment. Appointing authorities shall notify Civil Service if it appears ~~that a~~ candidates may have misrepresented ~~their~~ credentials.
- j. Documentation verifying that all non-selected candidates who were contacted for any evaluation were notified that they were not selected or that the vacancy was not filled.

LJ. Compliance.

- ~~1.~~ 3—The three-year documentation retention period begins once all candidates who were contacted for an interview or other assessment are notified of the outcome of the selection process.
- ~~2.~~—The selection process is subject to audit.
- ~~3.~~—Appointing authorities shall cooperate in the investigation and participate in the defense of their selection methods.

5. Procedures

Responsibility	Action
Appointing Authority	<ol style="list-style-type: none"> 1. Determines if there are any recall, posting, or transfer obligations required by collective bargaining agreements. 2. Requests recall list.

Responsibility	Action
	<p>3. Determines if there are any EEO considerations or requirements to be met. Conducts additional recruitment, as necessary, using tools available (see § 4.D).</p> <p>4. Receives résumés and applications from interested applicants.</p> <p>5. Screens applicants in accordance with § 4.E.</p> <p>6. Determines, in HRMN, if non-state employee applicants have an existing record (PA31.1) with an "active" status (A1) code or if state employee applicants have been sanctioned, either by going to Employee Self-Service, HR Statewide, Employee History (STWDE), Sanctions field or contacting Classifications and Selections, Civil Service. NOTE: Non-state employee applicants having a status code of S1 (complete sanction) may not be considered for any vacancy, in accordance with § 4.E.3.</p> <p>7. For non-preauthorized credential reviews, remits documentation via NEOGOV to Civil Service.</p> <p>8. If preauthorized to do so, conducts credential reviews for candidates the agency wants to consider in order to determine candidates' eligibility based on the minimum requirements. NOTE: Applicants appearing on the ZP 22 for tested classifications require no further Civil Service credential review</p> <p>9. Schedules and conducts job-related assessment of the candidates in accordance with § 4.G.</p> <p>10. Makes selection in accordance with agency procedures.</p> <p>11. Contacts selected candidate and makes contingency offer of employment, pending acceptance of offer and passing of drug test, if a drug test is required.</p> <p>12. Appoints the selected candidate in accordance with regulation 3.07.</p> <p>13. If NEOGOV is not the selection tool used, certifies the appointment of the selected candidate in HRMN.</p> <p>14. Notifies the non-selected candidates. (See § 4.G.3).</p> <p>15. Retains documentation in accordance with § 4.K.</p>
Civil Service	<p>16. May conduct an audit of selection activities for compliance with Civil Service rules and regulations.</p>

CONTACT

Questions on this regulation may be directed to Classifications and Selections, Civil Service Commission, P.O. Box 30002, 400 South Pine Street, Lansing, Michigan 48909; by telephone at 517-284-0103, or to MCSC-OCSC@mi.gov.