

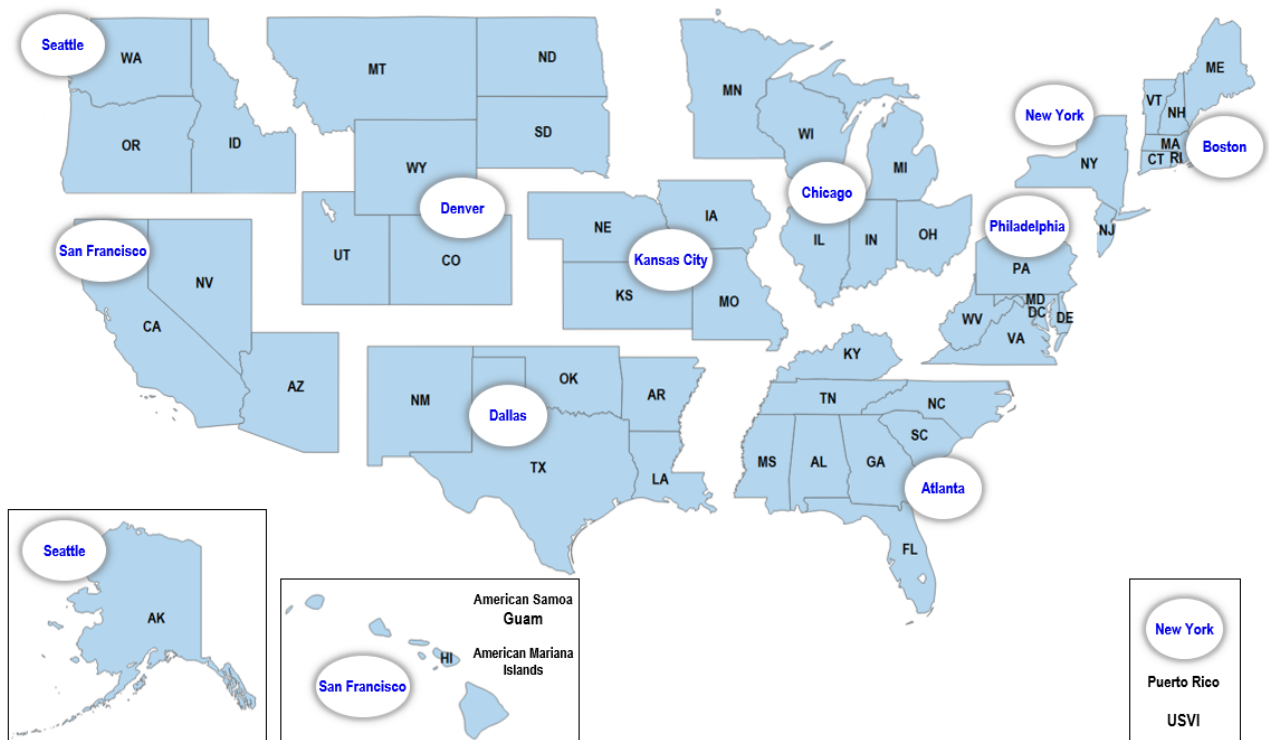
# CMPRP

Civil Money Penalty Reinvestment Program



## State CMP Reinvestment Projects Funded in CY 2022

Please click on a region to see the regional CMS Location's respective list of 2022 CMP-funded projects.



The information supplied in this report is provided by the relevant state agency;  
 results are not validated by the Centers for Medicare & Medicaid Services.  
 Previous approval and funding of a project does not guarantee future approval of a same  
 or similar project.

**State Civil Money Penalty Reinvestment Projects Funded in Calendar Year (CY) 2022  
Chicago Long-Term Care Location**

**Michigan**

**MI CMP Funds Expended for Administrative Uses in CY 2022:** \$232,832.00

**MI CMP Funds Expended for Emergency Uses in CY 2022:** \$0.00

**MI Active CMP Funded Projects in CY 2022:** 11

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**Project Title: ACE/NICHE, also known as (Acute Care of the Elderly (ACE) / Nurses Improving Care for Healthsystem Elders (NICHE)**

**Unique Identifier:** 2018-MI-053

**Project Duration:** 3/1/2017 to 9/30/2022

**Total Amount of CMP Funds Approved for this Project:** \$1,867,700.00

**Total Amount of CMP Funds Expended During CY 2022 for this Project:** \$47,143.27

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The project utilized *Nurses Improving Care for Healthsystem Elders (NICHE)* assessment tools and Advancing Care Excellence (ACE) protocols to reduce hospital admissions and emergency room visits for nursing home residents and reduce medical costs.

**Funded Entity(ies):**

Trinity Health Care

**Results of the Project:**

Project participants registered and attended *Nurses Improving Care for Healthsystem Elders (NICHE)* training courses throughout 2019. The consultant held introductory meetings and site visit consultations at Glacier Hills, McAuley, and Park locations in March and April 2019. Care Revolution completed initial evaluation site visits in July 2019. As of the second quarter of 2020, all leadership and grant registered nurses (RNs) have completed *Nurses Improving Care for Healthsystem Elders (NICHE)* training. The process slowed since the COVID-19 pandemic outbreak that started in late February 2020 and March 2020; because the *NICHE* program is lengthy, it was challenging to get nurses to participate due to the length of each module training. Multiple changes in leadership and staff during COVID-19 made this extremely difficult to start or maintain. All project RNs and leaders completed the initial training modules. Care RN Specialists and mobility techs (restorative aids) have attended webinars offered through *NICHE*. The lack of staff availability was a factor due to the constraints of COVID-19. The project was granted a no-cost extension due to the impacts of the COVID-19 pandemic.

**Project Title: SMARTS**

**Unique Identifier:** 2018-MI-054

**Project Duration:** 3/1/2018 to 1/31/2022

**Total Amount of CMP Funds Approved for this Project:** \$597,240.00

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**Michigan**

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**Total Amount of CMP Funds Expended During CY 2022 for this Project: \$3,345.73**

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The project aims to improve the quality of life for nursing home residents in Shiawassee and Clinton Counties. The program proposed to provide participants with weekly, professionally conducted art activities and cultural programs. The project intends to create a sense of purpose and keep the mind busy by engaging in art projects that allow nursing home residents to be creative, express themselves, and increase socialization. Further benefits might include reducing isolation, alleviating boredom, and possibly helping with feelings of depression. The project was expected to help with eye-hand coordination, cognitive abilities, and concentration. The target audience is any resident in the two nursing facilities that would like to participate. The two facilities are Shiawassee County and Clinton County nursing homes. The applicant was granted a no-cost extension from 2/28/2021 through 9/30/2022 due to the impacts of the COVID-19 pandemic; however, the project terminated earlier than anticipated, on 1/31/2022.

**Funded Entity(ies):**

Shiawassee County Arts Council

**Results of the Project:**

The project's final results and outcomes demonstrated the following: 98% rate of resident participation in weekly activities, if capable; 95% rate of reaction of happiness or expressions of satisfaction; 89% rate of eagerness to learn something new; 90% rate in the application of learned skills that enhanced their artwork; and an 85% rate of Improvement or increase in creative output.

**Project Title: Accelerating Quality Improvement for Long-Stay Residents in Michigan Nursing Homes Using Culture Change (AQIL)**

**Unique Identifier: 2018-MI-055 / MI-0718-AI-104**

**Project Duration: 10/1/2018 to 2/28/2022**

**Total Amount of CMP Funds Approved for this Project: \$1,114,650.00**

**Total Amount of CMP Funds Expended During CY 2022 for this Project: \$79,578.73**

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The project aims to improve the quality of care and life for long-stay nursing home residents in the six participating facilities. Quality of life was assessed through resident, family, and staff experience and recording changes in staffing. Project progress was measured through interviews with residents, family

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visitors, and staff and through tracking changes in three clinical measures among long-stay residents: antipsychotic use in people with dementia, the impact on severe to moderate pain, and the impact on depression.

**Funded Entity(ies):**

Altarum Institute

**Results of the Project:**

The applicant was granted a no-cost extension from 2/28/2021 through 9/30/2022 due to the impacts of the COVID-19 pandemic; however, the project was terminated earlier than anticipated on 1/31/2022 due to all funds being expended. Final project results showed:

- A downward trend in the use of antipsychotic drugs was noted during the first two years of culture change work.
- The percentage of residents who need help with activities of daily living increased (Long Stay). The results were too small and insignificant to report.
- The reduction in the percentage of long-stay residents with depressive symptoms. The program used quality measures to establish that the culture change intervention would not negatively impact quality. Social isolation due to the ongoing COVID-19 pandemic was determined to be the root cause of the increase in depressive symptoms.
- Among residents, residents, the most common theme that emerged across all participating nursing homes were staffing issues. Both residents and staff described more positive energy and feelings of "togetherness."
- Areas needing improvement were residents' access to the outdoors, residents' ability to participate in meaningful aspects of daily living such as meal preparation, and staffing issues.

**Project Title: LEAN Management Systems and Tiered Huddles**

**Unique Identifier: MI-0619-MCMCFC-349**

**Project Duration: 10/1/2019 to 9/30/2022**

**Total Amount of CMP Funds Approved for this Project: \$307,329.00**

**Total Amount of CMP Funds Expended During CY 2022 for this Project: \$31,175.93**

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

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The project aimed to utilize innovative approaches to improve resident quality of life, enhance resident safety and promote person-directed values through LEAN and Lean Management System (LMS) approaches and daily tiered huddles. Implementing LMS tools will focus on understanding and meeting resident needs exactly (no waste) through tiered communication huddles. The applicant aimed to recruit 25 Michigan County Medical Care Facilities (MCMCF) to participate in daily tiered huddles training, a structured data-driven approach. Huddles have proven to benefit residents through the ongoing pilot with four MCMCFs. The huddles align and focus the organization on achieving person-centered priorities by minimizing distractions. The project's final phase included a three-facility pilot to adapt and test other LMS tools for future projects.

**Funded Entity(ies):**

Michigan County Medical Care Facilities Council or MCMCFC.

**Results of the Project:**

The Michigan County Medical Care Facilities (MCMCF) implemented LEAN and Lean Management System (LMS) approaches and daily tiered huddles as an innovative approach to improve resident quality of life, enhance resident safety and promote person-directed values. MCMCF recruited nursing facilities to participate in daily tiered huddles training, a structured data-driven approach. The project outcomes show considerable movement in huddles and improvement projects during quarter four and minimal movement in the Lean Management System work. Because the demand for huddles and improvement projects was strong, funding and consultant time was shifted from lean management system work to support the increased demand for huddles and improvement projects. Facilities struggled to respond to the impact of COVID-19 on staffing. As a result, progress was delayed. All contract activities were not completed as of 9/30/2022. The State Agency did not grant the project a no-cost extension. Final project results are pending.

Interim project results:

- Six facilities were engaged in various stages of huddle implementation.
- One facility completed huddle implementation during quarter three and submitted data for quarter four.
- Two facilities paused huddle implementation due to nursing home staffing and leadership turnover.
- Two facilities continued their huddle implementation but have not yet completed it as of quarter four.
- One facility completed a huddle check-up in quarter four.
- One facility made progress in implementing the Lean Management System elements, but progress on the work was delayed as staffing issues and other priorities took precedence.

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- One facility halted the work on the lean management system due to staffing issues and other priorities taking precedence.
- The MCMCFC newsletter, The Compass, published three planned articles and videos.

**Project Title: SAVVY Skilled Dementia Care or (SSDC)/Core Dementia Care Training Program**

**Unique Identifier:** MI-0521-HCAM-794 / MI-0719-HCAM-361

**Project Duration:** 8/1/2021 to 9/30/2022

**Total Amount of CMP Funds Approved for this Project:** \$1,105,505.71

**Total Amount of CMP Funds Expended During CY 2022 for this Project:** \$579,007.72

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The applicant applied for additional funding to continue the previously approved *Savvy Skilled Dementia Care (SSDC)* project, MI-0719-HCAM-361, for an additional 14 months through 9/30/2022. The project continued the implementation of the Savvy Skilled Dementia Care (SSDC) Quality Assurance Performance Improvement (QAPI) training model to improve individualized care and enhance person-centered dementia-capable culture in Michigan skilled nursing facilities (SNFs). Adapted from the evidence-based Savvy Caregiver Program, SSDC is founded on person-centered, empowerment-oriented education. The project will enable skilled nursing facility staff to effectively modify strategies to discover what contributes to the resident with dementia feeling content, engaged, and enriched in everyday life.

**Funded Entity(ies):**

Health Care Association of Michigan (HCAM)

**Results of the Project:**

Year 3 Project Summary:

OBJECTIVE 1: Coalition of experts will convene to guide the program's activities. The Coalition continued to meet as applicable to the project objectives. In addition, project management updates were regularly communicated to members via the collaborative digital tool. These updates shared the implementation status and requested coalition member feedback and direction.

OBJECTIVE 2: At least 10 Master Trainers (MT) will be trained. Due to the impact of COVID-19, the Master Trainer Program implementation schedule was adjusted to year two, and programming activities were realigned to unfold throughout years two and three. Thirteen candidates representing internal (organization-

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based) and external Master Trainers completed the Executive Leadership Program to become Master Trainers and are competent to carry out future Leadership Programs and mentor facility-based facilitators. All 13 Master Trainers fulfilled all Fidelity requirements by September 14, 2022.

OBJECTIVE 3: Lessons learned and best practices of the program, including facility implementation and evaluation of participating facilities. Program materials were updated or removed if ineffective. Best Practice webinars addressed the facilitation of Best Practices for Core Dementia Care® Modules. All Leadership Program participants, who had completed the Train-the-Trainer program, attended one of the three offered webinars. Final editions of the facilitator guides were distributed to participants at Fidelity Training. Lessons learned and best practices were incorporated into digital tools and materials for both programs. The digital files were made available by download to all participants who completed Fidelity Training and achieved the Certified Facilitator for Core Dementia Care® (CDC) Program and Certified Lead Facilitators for the CDC Leadership Program.

OBJECTIVE 4: The CDC Trainer and Master Trainer (MT) Fidelity program will be implemented. A comprehensive fidelity assessment tool was developed. Participants were offered Fidelity Training sessions on September 7, 8, and 14, 2022. Participants completed Fidelity Training to carry the CDC Program forward during the coming year with additional facility training cohorts and new facility training initial cohorts.

OBJECTIVE 5: Up to 120 nursing facilities will have completed facility implementation by the end of the third quarter in year three. The project enrolled 107 facilities by the end of year three. Seventy-three (73) facilities completed facility implementation by quarter four of year three. Participating facilities initiated internal training cohorts, sustainability, and fidelity requirements. Some facilities chose to drop or pause participation through the project timeline due to staff leaving facility employment, impacts of the COVID-19 pandemic, and staffing issues.

OBJECTIVE 6: By the end of quarter four of year three, the grant process and outcome evaluation will be published for participating facilities. Process documentation was published and made available to project stakeholders by the end of quarter four of year three. Outcomes summary data was presented and distributed to participating facilities during the Fidelity Training sessions held on September 7, 8, and 14, 2022. Outcomes summary data was shared with stakeholders, and expected outcome measures were published and shared by September 30, 2022.

**Project Title: NFEA-2021 SAGE or otherwise known as The Culturally Responsive Rainbow Care Project**

**Unique Identifier: MI-0120-GEMD-531**

**Project Duration: 4/1/2020 to 3/31/2023**

**Total Amount of CMP Funds Approved for this Project: \$1,385,823.05**

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**Total Amount of CMP Funds Expended During CY 2022 for this Project: \$271,739.63**

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The project's purpose is engagement in culture change through in-person and online nursing home staff training and educational workshops for residents. The project will produce new consumer information about rights and best practices among residents and families and conduct outreach about crucial issues and best practices for lesbian, gay, bisexual, transgender, and queer (or questioning) (LGBTQ) residents in Michigan skilled nursing facilities. The project team will conduct staff continuing education and educational workshops with residents at 100 skilled nursing facilities and six advocacy organizations. The project will collaborate with 20-plus stakeholder partners, including residents and resident councils, through a Training Review Advisory Council and Educational Workshop Team to refine curricula and produce two informational briefs and one Residents' Rights Consumer Guide. SAGE (Services and Advocacy for GLBT Elders) Metro Detroit's extensive experience in training, consumer guides, and outreach regarding LGBTQ older adults makes it the ideal organization to lead this project. The training and materials will increase awareness of the rights and needs of LGBTQ residents and improve their overall care and quality of life. In addition to enhancing culture change for LGBTQ residents in nursing facilities throughout Michigan, the project aims to transform nursing facility services that provide core person-directed values and inclusive care for LGBTQ residents.

**Funded Entity(ies):**

Gay Elders of Metro Detroit dba SAGE Metro Detroit

**Results of the Project:**

The project is ongoing through 3/31/2023. No interim project results are available. The final project report is pending.

**Project Title: Brain Injury Training**

**Unique Identifier: MI-0120-MPHI-535**

**Project Duration: 4/1/2020 to 3/31/2023**

**Total Amount of CMP Funds Approved for this Project: \$543,282.00**

**Total Amount of CMP Funds Expended During CY 2022 for this Project: \$76,284.75**

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**



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The project aims to create a training program empowering nursing home staff to provide residents with brain injuries with individualized and evidence-based care they need to feel supported and experience the best possible health and quality of life outcomes. In collaboration with nursing home and clinical provider partners, the Michigan Public Health Institute (MPHI) will create a professional development program providing training and information for nursing home staff working with residents with a brain injury or at risk for brain injury. The program will also include education and training on the differences between brain injury and dementia. The design and implementation features will also be informed by lessons learned from the previous implementation of similar programs in nursing homes. The program will include self-study modules and in-person, on-site training. Notably, the training program will incorporate input from residents with brain injuries and their families. Residents will also enhance the program's content with brain injuries willing to tell their personal stories via short videos, along with their family members and care workers. In addition, the training and education program will include tools and strategies to incorporate Person-Centered Thinking (PCT) and practice into daily interaction with residents and the delivery of services. Creating person-centered plans will also be emphasized, including reviewing the unique perspective of people with TBI who want to engage in PCP and are interested in moving on after the injury. The program's long-term goal is to be widely used by nursing home staff across the state, and the goal is for the program to become the national standard for training nursing home staff working with residents with brain injury.

**Funded Entity(ies):**

Michigan Public Health Institute

**Results of the Project:**

The project is ongoing through 3/31/2023. No interim project results are available. The final project report is pending.

**Project Title: United Methodist Retirement Community (UMRC) Life Enrichment Enhancement for Skilled Nursing Residents**

**Unique Identifier: MI-0120-UMRC-540**

**Project Duration: 4/1/2020 to 3/31/2023**

**Total Amount of CMP Funds Approved for this Project: \$180,811.00**

**Total Amount of CMP Funds Expended During CY 2022 for this Project: \$53,650.11**

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The project aims to improve nursing facility residents' well-being and overall health by enhancing the *Life Enrichment* program based on the Six Dimensions of Health and Wellness: physical, emotional, spiritual,

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intellectual, occupational, and social. United Methodist Retirement Community (UMRC) Life Enrichment teams across three skilled nursing centers (Chelsea Retirement Community's Kresge Health and Rehabilitation Center, Porter Hills Village's Health and Rehabilitation Center, and Porter Hills Village's Green House Homes) will address the Six Dimensions of Health and Wellness and recognizing the interconnected nature of holistic wellness. The proposed activities include expanded access to and offerings in technology, the arts, spiritual life, and aquatic exercise and fitness. In addition to improving the well-being and overall health of the residents, the project aims to enhance life enrichment activities and offerings based on the resident's wishes and interests, nurture every aspect of the resident and improve overall wellness and joy.

**Funded Entity(ies):**

United Methodist Retirement Community (UMRC) Foundation

**Results of the Project:**

The project is ongoing through 3/31/2023. No interim project results are available. The final project report is pending.

**Project Title: Comprehensive Best Practices for Person and Relationship-Centered Dementia Care**

**Unique Identifier:** MI-0722-MCM-1000

**Project Duration:** 10/1/2022 to 9/30/2025

**Total Amount of CMP Funds Approved for this Project:** \$746,570.00

**Total Amount of CMP Funds Expended During CY 2022 for this Project:** \$0.00

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The project aims to provide a platform to help hardwire person and relationship-centered dementia care practices that will empower individuals living with dementia and those who support them. It will engage nursing home teams as active participants in self-directed, online learning focused on the fundamentals of person-centered/ person-directed dementia care. The education will be provided through eVOLVE Online Learning from The Eden Alternative, featuring a 6-course series, Living Well with Dementia with Artificial Intelligence (AI) Power. Access to the online courses will be limited to four nursing home employees on the organizational teams and participating surveyors and ombudsmen, totaling up to 58 people per year and 174 people over the three years. It will also engage nursing home teams in a participatory, online learning collaborative process that involves lecture, discussion, coaching, accountability, and participant application of best practices learned over nine months. The Blueprint Empowerment Circle will also engage nursing

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home teams in participatory, virtual learning experiences on stress management, emotional intelligence, communication, and self-leadership to enhance the quality of care provided to dementia patients and increase staff retention and resilience. Finally, the project will collaborate with medical directors to improve communication between health professional team members focused on providing person-centered and relationship-driven dementia care.

**Funded Entity(ies):**

Michigan County Medical Care Facilities Council

**Results of the Project:**

The project began implementation in October 2022. Interim project results are pending.

**Project Title: Spectrum Health Rehabilitation and Nursing Center Resident Life Enrichment with iN2L (It's Never Too Late)**

**Unique Identifier: MI-0822-SHH-1003**

**Project Duration: 10/1/2022 to 9/30/2023**

**Total Amount of CMP Funds Approved for this Project: \$45,196.00**

**Total Amount of CMP Funds Expended During CY 2022 for this Project: \$0.00**

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The project aims to implement the It's Never Too Late (iN2L) program in four skilled nursing facilities in West Michigan to benefit over 300 long-term care residents. Spectrum Health Rehabilitation and Nursing Centers will train and educate employees on utilizing the iN2L technology to create individualized, custom content for residents based on their history and preferences. Implementing the iN2L activities focuses on increasing the overall quality of life for more than 300 residents at Spectrum facilities with enhanced resident-centered programming decreasing pharmacological interventions and social isolation. The expected outcomes at each participating facility include the following:

1. Residents' antipsychotic medication use will be below the state and national averages measured by the CASPER report (Certification and Survey Provider Enhanced Report).
2. Residents' participation in individual activities will increase by 20% from the baseline.
3. The resident's overall quality of life will increase by 20%, as evidenced by the Quality of Life Survey measuring tool.
4. The resident's behaviors will decrease by 20%, as evidenced by the behavior tracking logs.

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5. Create My Page individual content pages/buttons for at least 30% of residents.
6. Create digital biographies for at least 305 of the residents.
7. Increase opportunities to learn new skills and awaken old interests, which is expected to promote better cognitive function and improve residents' well-being. (measure-baseline current activity offerings compared to what it would be with iN2L).
8. Enhance connections with the community via the Internet, which is expected to reduce institutional isolation.
9. Have increased enrichment options available if placed in a medical situation where isolation is necessary (example-COVID-19); by implementing the iN2L program at Spectrum's facilities, the staff will be able to increase engagement with measurable outcomes focusing on their physical, emotional, and spiritual, social, and cognitive health.

**Funded Entity(ies):**

Spectrum Health Hospitals

**Results of the Project:**

The project began implementation in October 2022. Interim project results are pending.

**Project Title: GLEE: Greenville Life Enrichment Endeavor**

**Unique Identifier: MI-0822-MPG-1004**

**Project Duration: 10/1/2022 to 9/30/2023**

**Total Amount of CMP Funds Approved for this Project: \$29,698.00**

**Total Amount of CMP Funds Expended During CY 2022 for this Project: \$0.00**

**Project Summary (a. Purpose, b. Goals, c. Benefit to nursing homes, d. Target audience beyond nursing home residents, if applicable):**

The purpose of the project is to install three It's Never Too Late (iN2L) resident engagement systems for the residents of Mission Point Greenville as an innovative means of life enrichment. Mission Point of Greenville will train staff on the iN2L system for implementation into life enrichment programming and to observe a five percent (5%) reduction in psychotropic medication use and falls. In addition to implementing the iN2L mobile computer system in life enrichment programming, the project aims to improve resident engagement, reduce isolation, improve restorative care, and address the psychological and behavioral symptoms of dementia in a non-pharmacological manner.

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Mission Point of Greenville

**Results of the Project:**

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