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## About the Initiative

In 2015, the Centers for Medicare and Medicaid Services (CMS) awarded the State of Michigan \$70 million over four years to test and implement an innovative model for delivering and paying for healthcare in the state. The state has focused its efforts on developing and strengthening connections among providers of clinical care and community-based organizations that address social determinants of health.

## Contact Us

The SIM team can be reached for questions at:

[MDHHS-SIM@michigan.gov](mailto:MDHHS-SIM@michigan.gov)

## Links

[SIM Initiative website](#)

Welcome to the sixth edition of the State Innovation Model (SIM) Initiative Newsletter. This newsletter is intended to provide updates on the activities taking place across the initiative. It will also be used to make stakeholders aware of any SIM-related events that may be of interest to a general audience.

Previous editions of the newsletter can be found on the [SIM website](#).

## Program News and Updates

### New Video Highlights Community Health Innovation Region Model, Clinical-community Linkages, and Social Determinants of Health

The Michigan SIM team developed a video to increase awareness and understanding of the community health innovation region (CHIR) model. The video describes CHIRs as a broad partnership designed to improve the health of communities through systems change and highlights the use of clinical-community linkages to address social determinants of health. The video is designed to provide a foundational understanding of CHIRs that can be used to engage new partners and broaden the impact of the model. You can view the video on [YouTube](#).



## **SIM Communications Survey**

Last year, the SIM team surveyed stakeholders to find out what types of information they needed to effectively engage in the SIM initiative. The survey asked where stakeholders go for information about SIM, whether the information they get meets their needs, and how often they'd like to hear about SIM. The SIM team is repeating the survey this year to find out if the efforts they've made to communicate about the initiative over the past year have been successful and what other types of information and communication methods stakeholders need. The [SIM Communications Survey](#) is available online. Responses are due by 5 PM on Friday, October 19, 2018. Thank you in advance for your participation!

## **SIM Award Year Four Operational Plan Under Development**

The SIM team has begun developing plans for the fourth and final year of CMS funding for the initiative, which begins in February 2019. The operational plan, which is due to CMS on December 1, 2018, will contain a heavy emphasis on sustaining the initiative when federal funding ends. This includes developing a sustainable funding model for patient-centered medical home (PCMH) care managers and care coordinators, defining a consistent and sustainable CHIR model, and developing an updated plan for improving population health that is aligned with the state's current healthcare and population health goals.

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## **Population Health**

### **Community Health Innovation Regions**

#### [CHIR Resource Manual Under Development](#)

The SIM population health team is focusing its energy on identifying and defining a replicable, sustainable CHIR model. In collaboration with CHIR participants, the population health team has been working to develop a comprehensive document containing best practices, lessons learned, clinical-community linkages standards, financial tools, and other resources for implementing a successful CHIR. The purpose of the manual is to incorporate information from the CHIR activities and similar state and federal initiatives to clearly articulate a community collaboration and improvement model that works for the State of Michigan. The CHIR team will develop the manual over the coming year so it is ready and available to support the development of new CHIRs when the SIM model test period concludes in January 2020.

#### [Health Through Housing Initiative Underway](#)

The MDHHS is moving ahead with implementation of its Health Through Housing Initiative (described in the [June 2018 newsletter](#)). The initiative is designed to use data to ensure that highly vulnerable individuals experiencing homelessness are prioritized for permanent supportive housing (PSH) services, while also improving the homeless response system and increasing capacity to provide PSH in selected communities. Through SIM funding, the Michigan Department of Health and Human Services (MDHHS) is providing funding and program support to four local PSH providers in three CHIR communities through January 2020 to house and stabilize high utilizers of healthcare services and frequent users of emergency departments who are also experiencing homelessness. The Michigan State Housing Development Authority has partnered with MDHHS on this pilot and committed up to 200 Housing Choice Vouchers, which provide long-term rental subsidy for pilot participants. Results of the pilot will be used to improve the quality of available PSH, inform state and local governments on housing and health policy, and educate the housing and healthcare communities about the impact of housing on healthcare costs and outcomes.

## Updated CHIR Local Operational Plans to Be Implemented This Fall

CHIRs submitted updated local operational plans (LOPs) to MDHHS for approval by October 1 and are set to begin implementing them this month. LOPs will focus on continuing the successful operation of the clinical-community linkages and on local interventions to address priority health needs within each region. CHIRs will also be developing sustainability plans to continue CHIR efforts after the SIM test period concludes in January 2020.

### Plan for Improving Population Health

MDHHS has made steady progress on its Plan for Improving Population Health (PIPH), the development of which is a condition of its cooperative agreement with the Centers for Medicare and Medicaid Services. After forming an internal workgroup led by the Population Health Administration and including partners from the Behavioral Health and Developmental Disabilities Administration as well as the Medical Services Administration (Medicaid) to support alignment across the department, the workgroup has reached consensus on a vision for the PIPH. In line with the SIM initiative's focus on addressing the social determinants of health, the PIPH workgroup adopted the following vision:

Michigan's vision for population health is for public health, healthcare, and other sectors to work together to improve health and achieve equity. Fundamental to this vision is the pursuit of equity, which requires addressing root causes of inequity, such as racism and other systems of oppression, and their effects on basic needs, such as housing, safety, healthcare, and education. A focus on prevention requires policy and environmental solutions and investments in strategies to keep people physically and mentally healthy, ultimately reducing healthcare costs and the burden of preventable disease.

Two subcommittees are meeting monthly to develop a PIPH designed to achieve that vision. The Health Status Committee is charged with identifying indicators that articulate the health status of Michiganders with an emphasis on social determinants of health. The Public Health Capacity Committee is charged with identifying the available public health capacity in Michigan across programs and initiatives focused on social determinants of health and identifying gaps in capacity that affect population health. The MDHHS internal workgroup also plans to gather input from various external stakeholders, including local health department health officers, Medicaid health plans, physician organizations, hospitals, and CHIRs.

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## Care Delivery

### Patient-centered Medical Home Initiative

#### Regional Summit Registration Now Open!

MDHHS is pleased once again this year to offer a day-long SIM PCMH Initiative Summit in three regional locations. The 2018 summits are interactive and feature the theme "Seamless Partnerships for Effective Patient Care." The summit goal is to provide an opportunity for SIM PCMH Initiative participants to hone their skills in collaborating and partnering together and with patients and family caregivers to achieve care goals to deliver an optimal experience.

The summits are intended for Michigan SIM PCMH Initiative participants and partners, including physicians, practice teams, care managers, care coordinators, Physician Organization leaders, CHIR partners, administrators, and health plans.

The dates and venues for the 2018 regional summits are:

[Summit North—Gaylord, Michigan](#)

Treetops Resort  
Wednesday, October 10, 2018

[Summit West—Muskegon, Michigan](#)

Holiday Inn—Muskegon  
Tuesday, October 23, 2018

[Summit Southeast—Ann Arbor, Michigan](#)

The Kensington Hotel  
Thursday, November 8, 2018

Visit the [SIM MDHHS Summit webpage](#) for an agenda for each location and learning objectives. Questions about summit registration may be directed to [Veralynn Klink](mailto:Veralynn.Klink@med.umich.edu) at [vklink@med.umich.edu](mailto:vklink@med.umich.edu). Other questions about the summit may be sent to [MDHHS-SIMPCMH@michigan.gov](mailto:MDHHS-SIMPCMH@michigan.gov).

### Alternative Payment Models

#### Provider Interest Application Released for 2019 State-preferred PCMH Model

In collaboration with Medicaid health plans (MHPs), MDHHS has established a state-preferred PCMH model designed to sustain primary care capacity through care management, health information technology, and enhanced access. The collaborative effort to design these common PCMH requirements began with the SIM PCMH model as its foundation and is intended to sustain and expand the PCMH model in the Michigan Medicaid managed care program.

This summer, MDHHS released an application seeking provider interest in participating in the state-preferred PCMH model and received 51 applications representing 250 practices. Ultimately, the state identified 216 practices whose medical home activities aligned with the requirements of the state-preferred model. Lists of these practices were then shared with the appropriate MHPs to support MHP implementation of the state-preferred PCMH model by fiscal year 2020.

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## Technology

### Housing Analytics Database

Using data from the Homeless Management Information System (HMIS) and Medicaid claims, the SIM technology team has identified people within three of the five CHIRs who are experiencing homelessness, have a high Medicaid cost over the previous three years, and generally utilize emergency departments at high rates. To supplement the HMIS and Medicaid data, the SIM technology team reported on admission rates using admission, discharge, and transfer messages for the same population. Finally, the team worked with Michigan Coalition Against Homelessness to provide a list of identified individuals within the same three CHIR's to provide housing vouchers.

### Social Determinants of Health

The SIM technology team is working with the Care Delivery and CHIR teams to collect data obtained by primary care providers and community-based organizations when they screen patients and clients for needs related to social determinants of health. This data will be collected and reported out to the Care Delivery and CHIR teams for coordinating care.

## For More Information

[www.michigan.gov/SIM](http://www.michigan.gov/SIM) | [MDHHS-SIM@michigan.gov](mailto:MDHHS-SIM@michigan.gov)

