

# Fiscal Year 2024 Executive Budget Recommendation

State Hospital Administration  
(SHA)

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*Putting people first, with the goal of helping all  
Michiganders lead healthier and more  
productive lives, no matter their stage in life.*

# Michigan's Public State Hospitals

## Caro Center

- 2022 average census: 97 patients
- Service area in blue.

## Kalamazoo Psychiatric Hospital

- 2022 average census: 124 patients
- Service area in yellow.

## Walter Reuther Psychiatric Hospital (Westland)

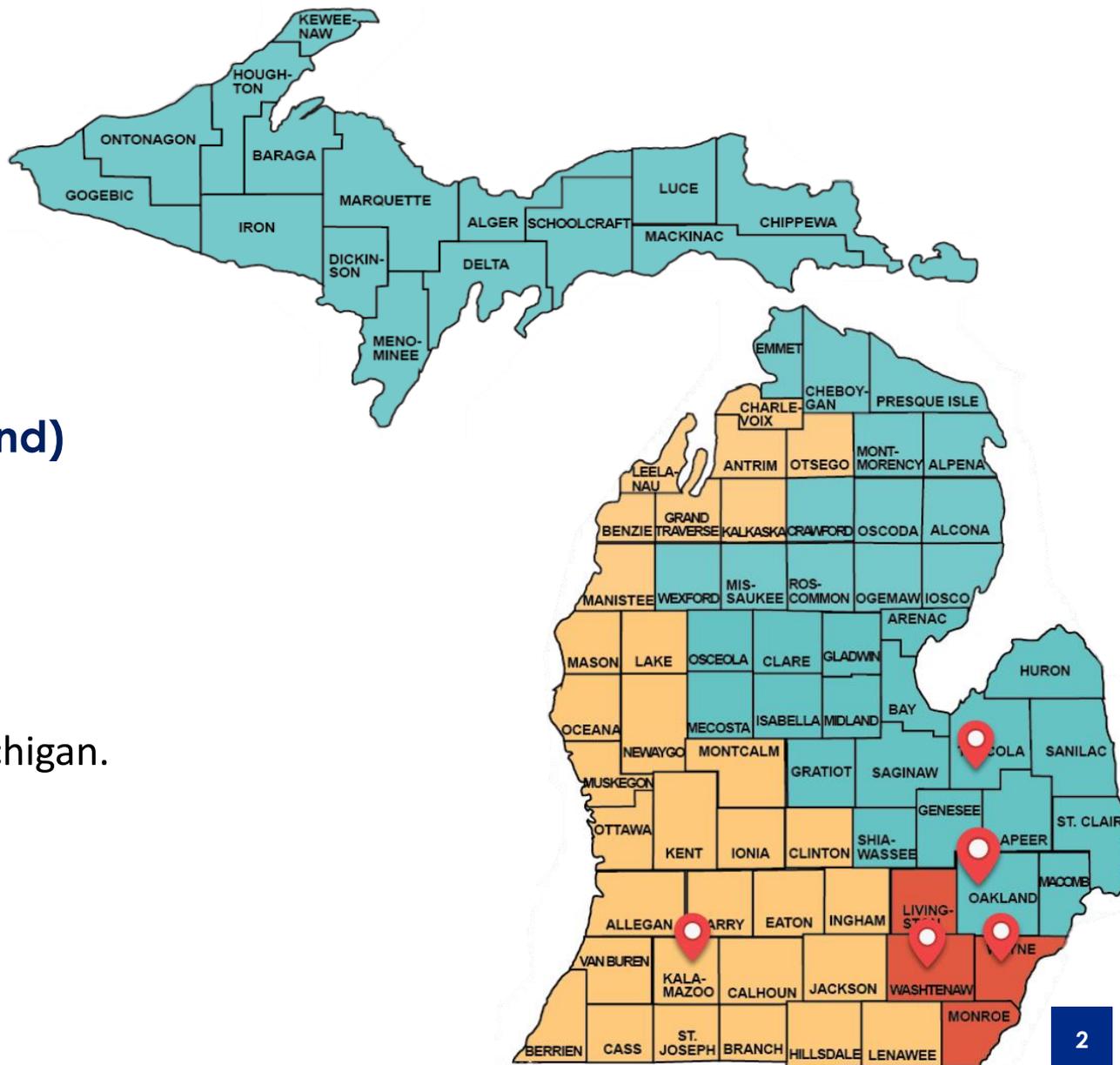
- 2022 average census: 153 patients
- Services area in red.

## Hawthorn Center (Northville)

- 2022 average census: 43 patients
- Serves children & adolescent patients across Michigan.

## Center for Forensic Psychiatry (Saline)

- 2022 average census: 229 patients
- Serves adult forensic patients across Michigan.





**FY 2023**

**State Hospital  
Administration**  
*Accomplishments,  
Progress, and  
Challenges*

# Caro Psychiatric Hospital – New Build

- September 2020 – Site work commenced.
- December 2021 – Building enclosure.
- **June 2023 – Patient and staff occupancy.**
  
- Patient capacity – **100 beds.**
- Approximately **114,000 square feet.**
- **27-acre** campus.
- Construction/design team has been successful in **forecasting supply chain issues** and **remains on schedule and under budget.**



# New Southeast Michigan State Psychiatric Hospital

**\$325M** allocated in the FY23 budget for design and construction activities.

To **replace** aging and costly physical plants at **Walter P. Reuther** Psychiatric Hospital and **Hawthorn** Center.

**Site** identification and **design** phase activities.

**Construction** commences in 2023.

Anticipated **completion** in 2026.

# Expanding Behavioral Health Access and Capacity

## *Intensive Community Transition Services*

### Background

- Increased volume of patients **awaiting** behavioral health **treatment** in local **emergency departments** or other inappropriate settings.
- Experiencing **high readmission rates** to state inpatient care for some individuals.

### Program

- Designed to **strengthen** our **continuum** of **care** for individuals with severe and challenging behaviors.
- **Step Down** - Assist patients transitioning to community placement after state inpatient care.
- **Step Up** – For those in a community setting in need of an intensive treatment setting but unable to secure placement.

### Implementation

- **Short-term** (90 days).
- For **youth** and **adults**.
- 24-hr **supervised, monitored** and **focused** treatment.
- MDHHS and the responsible Community Mental Health Service Program (CMHSP) will work with the individual and family of the individual being served to coordinate care with an MDHHS-contracted provider specializing in these services.

# Expanding Behavioral Health Access and Capacity

## *Psychiatric Residential Treatment Facilities (PRTF)*

- Provides **hospital level of care** in a **community-based** setting.
- Serves **youth** and **adolescents** with complex behavioral health conditions.
- 42 CFR 441.451 establishes PRTFs as a **Medicaid service**.
- MCL 330.1137a of the Michigan Mental Health Code.
- MDHHS is currently drafting policy necessary to support the PRTF benefit.

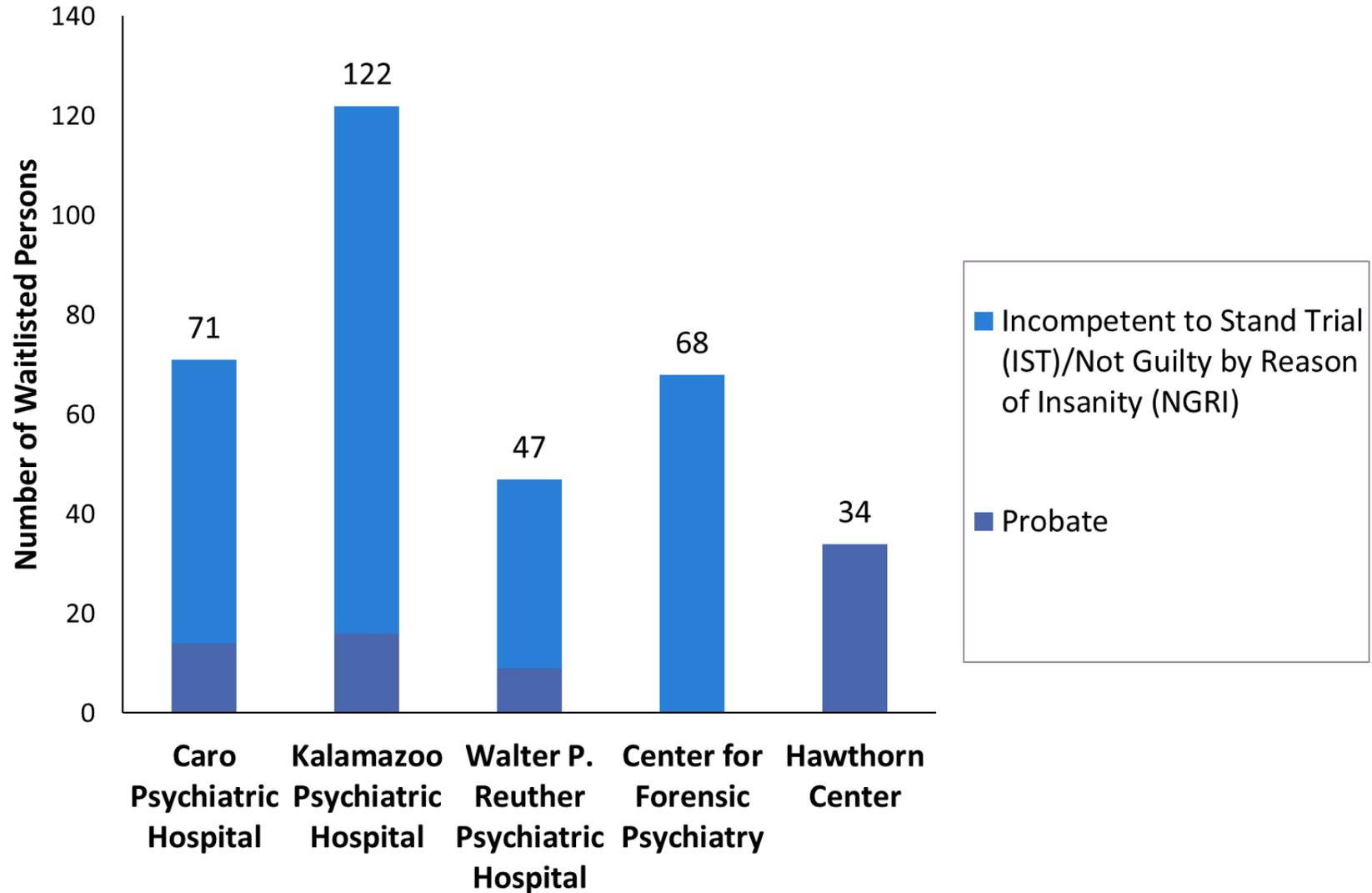
# State Psychiatric Hospital Workforce

## Recruitment and Retention Efforts



- ✓ **Twenty Percent Increases** approved for many hospital classifications, effective this spring.
- ✓ **Loan forgiveness** being pursued with OSE and Civil Service.
- ✓ Ongoing **recruitment activities** on social media and streaming platforms.
- ✓ MDHHS OHR Recruitment staff attends 50+ **career fairs** annually.
- ✓ **Advertising** on LinkedIn, Handshake, NEOGOV, etc.
- ✓ Establishment of **psychiatric nurse practitioner** and **physicians assistant** positions.
- ✓ Great Lakes analysis of **direct care wages** in effort to adjust statewide wages.
- ✓ Expanding **internship program** for RNs in the hospitals.
- ✓ Several workgroups throughout the department looking at **recruitment and retention** on an ongoing (daily) basis.

# State Hospital Waitlists



A blue pen is positioned diagonally across the frame, resting on a document. The background features a bar chart with several blue bars of varying heights. The overall image has a blue and white color scheme with a slight gradient.

# Governor Whitmer's Executive Budget Recommendation

Fiscal Year 2024

# Occupational Health Clinics

## Context

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- The State of Michigan hospitals do not have an **occupational health clinic**.
- The COVID-19 pandemic exacerbated compliance issues with **occupational health and infection control requirements**, e.g., data entry, reporting, inventory, and surveillance, as well as vaccine and tuberculosis test administration.

## Response

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- Establish occupational health clinics in each of the **five state psychiatric hospitals**.

## Expected impact

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- An occupational health clinic in each hospital will **operationalize** workplace safety, infection control, and medical and behavioral training and **improve health metrics** for all through quality control.
- Management of **workplace safety** and **infection control**.

# Moving Forward...



Completion of **Caro Psychiatric Hospital**.



Design, construction and completion of the **new Southeast Michigan psychiatric hospital**.



Establishment of **occupational health clinics**.



Establishment of **Psychiatric Residential Treatment Facilities and other community-based programs**.



**Innovation and improvement** of state hospital waitlist metrics.



Applying workforce **recruitment and retention efforts**.

# QUESTIONS & DISCUSSION

## MDHHS Contact Information

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