

I-375 RECONNECTING COMMUNITIES PROJECT

MEETING NOTES

DBE INDUSTRY ORGANIZATION COLLABORATION MEETING

The project team began meeting with organizations in November of 2023, and thus far, we have conducted 22 meetings, primarily in person.

Local and National Membership-Based Associations
<ul style="list-style-type: none">• Metro Detroit Black Business Alliance (MDBBA)• U.S. Department of Commerce Minority Business Development (MBDA) Michigan MBDA Center• Great Lakes Women's Business Council (GLWBC)• Michigan Black Chamber of Commerce, Inc. (MBCC)• The National Business League (NBL)• The National Alliance for Black Business (NABB)• National Association of Women Business Owners (NAWBO)*• Detroit Regional Chambers
Infrastructure/Construction Industry Member-Based
<ul style="list-style-type: none">• National Association of Black Women in Construction (NABWIC)• The Michigan Minority Supplier Development Council (MMSDC)• Michigan Minority Contractors Association (MMCA)• WTS Michigan• COMTO Michigan
Local & State Government & Quasi-Governmental
<ul style="list-style-type: none">• Detroit Economic Growth Corporation (DEGC)• The Black Leadership Advisory Council (BLAC)• Michigan Economic Development Corporation (MEDC)
Financial Support
<ul style="list-style-type: none">• Detroit Development Fund (DDF)• Goldman Sachs: 10,000 Small Businesses• JP Morgan Chase
Workforce Development
<ul style="list-style-type: none">• Women in Skilled Trades (WIST)
Minority Developers
<ul style="list-style-type: none">• Century Partners• Urge Development Corp• READ (Real Estate Association Developers)

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DBE/SBE BUSINESS COLLABORATION MEETING

DATE: November 1, 2023

TIME: 1:00 pm

LOCATION: MDOT Detroit TSC, 1060 W Fort St., Detroit, MI 48226

ATTENDEES: Yalonda Buckles-Ndiaye, Detroit Chapter NABWIC/Green Energy Ennovation, LLC; Kimle Nailer-, NABWIC/Nailer Construction; Cherise Great Lakes Women's District Council; Sharon Crockett, Michigan MBDA Center/MMSDC; Terry Braddock, Michigan MBDA Center/MMSDC; Bridget Travers, GLWBC/Cavalent Resource Group; MDOT: Jonathan Loree; Leslie Love; HNTB: Regine Beauboeuf; Kesha McKinney; Bradleigh Merrill

- 1) The meeting started with introductions and then Leslie kicked it off by asking the attendees about their expectations and what they wanted to get out of the day.
 - A) Sharon stated that she works with a number of MBEs that are also DBE certified. She said that one of the perks her clients see from DBE certification is that you can get your application fees paid by MDOT. The DBEs that Sharon works with are struggling with getting prequalifications. DBEs are getting frustrated because it does not do much good to be DBE certified if you cannot get prequalifications. She sees the same businesses getting opportunities repeatedly because it is so hard to break this prequalification barrier. Her main goal in coming to this meeting today is to figure out how to get more of her clients prequalifications. She would also like to meet and get to know the project team. Crystal Griffin then asked if the DBEs Sharon is working with are coming to MDOT's networking sessions that the OBD office hosts. Crystal said that an immediate action MDOT suggests at these networking sessions is to do work with other entities to get more experience while they are trying to

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get prequalifications. Crystal G. said that MDOT is aware of this barrier and is working to try and figure out ways to address it. Cherise was not aware of the networking sessions and has not been attending or recommending it to her clients and as a result has not been attending or recommending, but once she receives the invitations and meeting notices, she will share them. Sharon added a comment about a positive experience she had at MDOT's recent DBE Symposium in Mount Pleasant where she was able to connect with someone from Michigan who is over the transportation in Grand Rapids, he agreed to come and speak to her clients about opportunities. Sharon stated that when people at the networking sessions say yes to engaging it is really helpful to her clients, so she appreciates MDOT setting up that opportunity. Crystal Smith said the next networking session is Thursday Nov. 9th from 10:00 am to noon. At the last few sessions there have not been a lot of people participating. She sends 1000 invitations, but has not been getting high attendance. The December networking session is the 7th, also from 10:00 am to noon. Leslie asked if the attendees are actually receiving these invitations directly and the attendees said no. Crystal Smith told them to email her to make sure that they start receiving those notices. Sharon said that some of the emails are going to spam and that might be the issues. Regine added that it is important to note MDOT is doing work to address the prequal barrier.

- 2) Leslie iterated that she wants this meeting to feel like a very safe and comfortable space to dialogue.
- 3) Kimle said that one of the things she would like to see and thinks would be helpful is to do a bit more hand holding and describe to DBEs the process to which engaging with MDOT begins. A clearer explanation on how you get started and what to expect at a networking session. She said that it could also be helpful to explain how small businesses are going to work with primes. As a construction worker she was able to work on the Little Ceasars Arena and other primes brought her on.

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- A. Yalonda added that her experience working on the Qline showed her some of the process. Will there be some type of master plan showing, especially when it comes to electrification of the corridor and EV infrastructure, what will be needed on this project?
- 4) Crystal Griffin spoke about working with DBEs where they are walked through the process and certain trainings like proposal writing and elevator pitches are included. Crystal G. said in their work MDOT has noticed a lot of people know how to get business but not necessarily how to grow their business. Crystal G. also added that MDOT is in the process of updating their website to be more user friendly.
 - A. Kimle suggested that maybe the networking sessions should be publicized differently.
- 5) Sharon asked referenced Kimle's early comment and said DBEs need preparation to go into the symposiums and get a successful outcome.
- 6) Leslie steered the conversation back specifically to the 375 project and emphasized that they are recruited now as ambassadors and as conduits between MDOT and their memberships. So, if they say I need help, they have Crystal G. and Crystal S.'s number and they can connect them.
- 7) Leslie referenced the DBE Forum in July. Networking she did afterward brought to her attention that we may be missing some businesses. Leslie then took the group through the presentation and the 3D concept vides. An attendee asked if the construction work they see going on now is for this project. No, that work is maintenance. An attendee asked when the project construction starts. Project construction is set to start in 2025.
- 8) Sharon asked are we sourcing for talent for construction of the project now or how does that work?
 - A. Jon then explained the progressive design build delivery method.
- 9) Kimle asked about the design phase because a lot of time design is more professional services. In terms of who is going to do the actual construction, when are they brought on? How will construction workers know to engage with the designers? How will they know when to engage? Kimle added that

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between now and when construction starts workforce development is crucial to get people prepared to do the work if the goal is to expand the opportunities beyond those who are usually getting MDOT work.

- A. Regine said the designer and builder will be brought on together. Kimle asked if there is a mentor protégé program for construction. There is no mentor protégé program for construction at MDOT currently. They are working on that.
 - B. Regine emphasized that in the bidding for the project the selection criteria includes equity and their workforce development ideas. Kimle said that whoever is selected should have some sort of reporting tool in place. Kimle said that to make sure that resources are allocated equitably there will need to be high visibility on workforce development as it relates to construction, especially since there is no mentor protégé program on this project.
 - C. Kimle said that she thinks that the exposure for workforce development is too far down in the schedule. We are currently showing it start at 2025. Kimle added that in Detroit we don't have a school pipeline into workforce development. She feels that since 2025 is construction time it will be too late for some to get in. Workforce development has to get really high visibility even if someone is just going to be employed on someone else's job.
- 10) Jon added that the department of labor has also identified this project as a major one of interest and that means they will be tracking the EEO compliance and develop a committee and the contractor will chair that committee to look at the project and how participation has occurred and identify barriers and opportunities. We will have these kinds of conversations with the contractor in the room.
- 11) Kimle said that now we have American First suing companies that have DEI practices we need to be mindful of the language that is being used. Regine said we do have lawyers that will be looking at this.

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- 12) Regine then went over the three separate RFPs for this project. Sharon asked if they could get the information for the three RFPs. Yes, the team will send that out once it is available. Regine referenced that breakout session on how to respond to MDOT RFPs that was done during the July DBE Forum, and offered that if their memberships are interested that session we would be happy to do that for them.
- 13) Kimle said that these slides breaking down what prequalifications are actually needed is making this more tangible and attainable for them so that they know what to start getting prepared for.
- 14) Crystal Smith then closed the presentation with next steps. She emphasized that a major challenge is getting information to the correct people (DBEs that want and need work and/or services). Crystal Smith said that an important thing to keep in mind for new businesses that want to become DBE is, is to make sure that they have their businesses set up correctly (ex. They have a tax id and tax paying history). Sharon stated that this is something her organization can help businesses who need it get together. The fee for her organizations services is on \$100 per year for as much help as they need. Crystal Smith added that they also work closing with businesses submitting DBE applications and will send an application back if done incorrectly because if an application is rejected businesses have to wait a whole year before reapplying. They like to help people submit correctly to avoid this from happening.
- 15) Yalonda suggested that we create a survey and send it out to find out what the issues DBEs are working through.
- 16) Leslie Love asked the group if it would be helpful if the project team did this presentation at one of their meetings. All attendees said yes, Leslie instructed them to reach out to her to coordinate the project team coming to their meetings.
- 17) Bridget added that while she is not a true rep for GLWBC, her company is a member, and listening as a member this meeting has been informative and helpful.

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- 18) Crystal Smith suggested creating a resource pamphlet for DBEs as we move forward in this process.

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DBE/SBE ORGANIZATION COLLABORATION MEETING

DATE: Friday, November 3rd, 2023

TIME: 3 p.m. – 5 p.m.

LOCATION: Sachse Construction

ATTENDEES: The Michigan Minority Supplier Development Council (MMSDC); Michigan Minority Contractors' Association (MMCA); MDOT: Jonathan Loree, Leslie Love; HNTB: Kesha McKinney, Regine Beauboeuf, Sasha Freeman, Crystal Smith and Leslie Love

A. Project Purpose

- I) Past engagement
- II) Federal and state dollars
- III) Equity focus
- IV) Robust community engagement

B. Project timeline

2) Jon Loree – Project Delivery

A) MDOT puts out RFP, contractor is selected

3) Regine Beauboeuf – SBE/DBE and Workforce Development Planning

A) Goal, pre-construction activities, and construction activities

B) Upcoming Consultant RFPS

C) Construction prequalification's needed

4) Crystal Smith – DBE Certification

5) Questions

A) In terms of new land use, historically 375 removed black bottom, will you talk about that?

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- I) Yes, equity is a focus of this project including mobility, framework, SBE/DBE, and spaces to honor and remember black bottom and Paradise Valley through community enhancements.
- B) Will any other DBE qualifications stand in for MDOT?
 - I) No, an MBE certification will not qualify your organization
- 6) Organizations to follow up on/with
 - A) Advancing Black Pathways

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DBE/SBE ORGANIZATION COLLABORATION MEETING

DATE: Friday, December 1st, 2023

TIME: 10:30 am

LOCATION: MICROSOFT TEAMS; Virtual

ATTENDEES: Metro Detroit Black Business Alliance (MDBBA): Mr. Kai Bowman;
MDOT: Jonathan Loree, Leslie Love; HNTB: Kesha McKinney, Regine Beauboeuf,
Bradleigh Merrill, Crystal Smith

The project team covered the following agenda.

1) Leslie Love

A) Project Purpose

- I) Past engagement
- II) Federal and state dollars
- III) Equity focus
- IV) Robust community engagement

B) Project timeline

2) Jon Loree – Project Delivery

- A) MDOT puts out RFP, contractor is selected

3) Regine Beauboeuf – SBE/DBE and Workforce Development Planning

- A) Goal, pre-construction activities, and construction activities
- B) Upcoming Consultant RFPS
- C) Construction prequalification's needed

4) Crystal Smith – DBE Certification Process

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5) Questions:

A) What are you all doing to support the history of the area?

B) What is the plan for the excess land?

C) MDBBA leadership is very interested in this project honoring the history families and businesses of Black Bottom and Paradise Valley. In addition to how this will support black business growth in the area.

6) Action item: Send a copy of the slide deck presented & videos

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DBE/SBE ORGANIZATION COLLABORATION MEETING

DATE: Thursday, March 21st, 2024

TIME: 10:00am

LOCATION: MICROSOFT TEAMS; Virtual

ATTENDEES: Detroit Economic Growth Organization (DEGC) Director of District Business Liaisons: Ms. Lashawna Manigault; MDOT: Jonathan Loree, Divya Iyer, Leslie Love, Crystal Smith; HNTB: Keshia McKinney, Regine Beauboeuf, Bradleigh Merrill

The project team went over the following:

1) Leslie Love

A) Project Purpose

I) Past engagement

II) Federal and state dollars

III) Equity focus

IV) Robust community engagement

Project timeline

2) Jon Loree – Project Delivery

A) MDOT puts out RFP, contractor is selected

B) Goal, pre-construction activities, and construction activities

C) Upcoming Consultant RFPS

D) Construction prequalification's needed

3) Questions:

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A) Lashawna- No questions- DEGC would love to support and help get the information out to residents. Suggested team join future DEGC meetings and co-host a meeting with DEGC regarding project opportunities.

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DBE/SBE ORGANIZATION COLLABORATION MEETING

DATE: Thursday, April 4th, 2024

TIME: 3:00 pm (30-minute presentation)

LOCATION: ZOOM; Virtual

ATTENDEES: The Black Leadership Advisory Council (BLAC) Advisory Council Members & Council Co-chairs: Donna L. Bell; Ph.D., Robert Womack Christopher, Burtley, Jerry L. Clayton, Sr., Kelli A. Ellsworth Etchison, Kevin T. Jones, Bryan Lewis, Michelle Sourie Robinson, Michele Samuels, Seydi Sarr, Deirdre Waterman; M.D., Andrew Robinson, John Myers III, Kim Trent, Designee of the Director of LEO; MDOT: Jonathan Loree, Leslie Love; HNTB: Kesha McKinney, Crystal Smith

1) Leslie Love

A) Project Purpose

I) Project area history

II) Past engagement

III) Equity focus

IV) Robust community engagement

B) Project timeline

2) Jon Loree – Project Delivery & SBE/DBE and Workforce Development Planning

A) Goal, pre-construction activities, and construction activities

B) Upcoming Consultant RFPS

C) Construction prequalification's needed

3) Questions

A) Kelli A. Ellsworth Etchison

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I) Pleased with the plan and presentation

II) What is the DBE percentage, and could it be increased?

B) Michelle Sourie Robinson

I) Can it be specific in the RFP that Primes must pick X number of DBEs?

Yes, there is a DBE percentage on this project.

C) Donna L. Bell

I) Communications: what channels we are leveraging to get information on the project out? Wants to help get the word out through Blac's social media to get it out to their network.

II) What are some ways that BLAC can help? Help to get more DBEs aware of the needs of the project.

D) Deirdre Waterman

I) Passing along the information- one pager would be best to pass along to the network

II) Suggest a historical marker to memorialize the area

E) Kim Trent

I) Suggest meeting with the BLAC Business Leaders Committee: Ms. Karen Carter, Midland

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DBE/SBE ORGANIZATION COLLABORATION MEETING

DATE: Monday, April 29th, 2024

TIME: 9:00am

LOCATION: MDOT Detroit TSC, 1060 W Fort St., Detroit, MI 48226

ATTENDEES: Detroit Regional Chamber; Rod Liggons; Brittany Ray; MDOT: Jonathan Loree, Divya, Iyer, Leslie Love; HNTB: Kesha McKinney, Regine Beauboeuf

1) Leslie Love

A) Project Purpose

- I) Project area history
- II) Past engagement
- III) Equity focus
- IV) Robust community engagement

B) Project timeline

2) Jon Loree – Project Delivery & SBE/DBE and Workforce Development Planning

- A) Goal, pre-construction activities, and construction activities
- B) Upcoming Consultant RFPS
- C) Construction prequalification's needed

3) Questions:

A) Rod Liggons- Concerned about the distribution of the information and how the digital divide will affect businesses receiving the information.

- I) How do we notify residents and businesses about upcoming project meetings? For public meetings we send out postcard mailers a half mile out

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of the project area, email through PIMA to everyone that is subscribed, press release, partners agencies send out the invitations as well (the city, DDP, the Kresge Foundation).

II) How far of a radius do we send out information? A half mile outside of the project area.

III) Has the zoning been determined for the excess land yet? No, that process has not begun yet. It will be facilitated by the City of Detroit.

IV) Action item: send a link to all project videos

B) Brittany Rey- helps to support businesses for the chamber

I) Suggest developing content to be added to the chamber's site under member news

II) Suggest connecting with BLD

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DBE/SBE ORGANIZATION COLLABORATION MEETING

DATE: Tuesday, April 30th, 2024

TIME: 1:00pm

LOCATION: MDOT Detroit TSC, 1060 W Fort St., Detroit, MI 48226

ATTENDEES: Women in Skilled Trades/ Workforce Development Institute: Chong-Anna Canfora, Ken Toll, Theresa Olvera, Colleen Sullivan; MDOT: Jonathan Loree, Divya, Iyer, Leslie Love; HNTB: Kesha McKinney, Regine Beauboeuf

- 1) Leslie Love
 - A) Welcome and Introductions
 - B) Project Purpose
 - I) Project area history
 - II) Past engagement
 - III) Equity focus
 - IV) Robust community engagement
 - C) Project timeline
- 2) Jon Loree – Project Delivery & SBE/DBE and Workforce Development Planning
 - A) Goal, pre-construction activities, and construction activities
 - B) Upcoming Consultant RFPS
 - C) Construction prequalification's needed
- 3) WDI Updates
 - A) Collene Sullivan-WDI Regularly meets with the DOL Women's Bureau
- 4) WDI Program Overview
 - A) Program goal to Create a safe space for women in construction- to remove barriers for Detroiters
 - B) Pre-Apprenticeship Program
 - I) Access for all-coed
 - (1) free 300-hour construction trades training program

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- (2) Provide support for basic needs such as transportation and childcare, and a small stipend for expenses during the training
 - (3) Graduates earn credentials in OSHA 30, First Aid/CPR, and Asbestos, Lead, and Silica Awareness and a nationally recognized certificate from North America's Building Trades Union (NABTU)
 - (4) Fast Track Model Program
 - (a) 4-month program
 - (b) Collaboration between the Michigan Building and Construction Trades Council and the Michigan AFL-CIO Workforce Development Institute (WDI)
 - (c) 40 hours per week on-site, receive a stipend based on \$18 an hour
 - (5) WIST- started in Lansing
 - (a) 16 weeks two days a week
 - (b) Min Requirements for programming: Drug testing, 18, access to transportation
 - (c) Provides all materials- 6-week program- offering a small stipend in addition to transportation & childcare stipend
 - (d) Works with returning citizens to train and find work (partner with nation outside)
 - (e) 78 percent completion rate
 - (f) Teaching from MC3 curriculum
 - (6) The additional goal is to help the cohort graduates start businesses and support
- II) Action item: Follow up with the presentation and the videos

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WTS MICHIGAN AND COMTO MICHIGAN COLLABORATION MEETING

DATE: Tuesday, June 4, 2024

TIME: 10:00am

LOCATION: Detroit TSC, 1060 W Fort St, Detroit, MI, 48226

ATTENDEES: MDOT: Jon Loree, Leslie Love, Divya Iyer, Kesha McKinney; HNTB: Sasha Freeman, Regine Beauboeuf, Kesha McKinney; WTS Michigan: Theresa Petko; COMTO Michigan: Beverly Watts; Value Engineering: Jon Kolbasa, Constance Morrison; Tyme Engineering: Anis Abayou; WBK: Greg Chismark, Yemi Oyewole; OFCCP: Jeremy Cousino

The MDOT project manager, Jon Loree, welcomed the attendees. Leslie Love then began the meeting with introductions from the project team and meeting attendees. Afterward, Leslie discussed the project area history, project purpose and need, and recent public engagement. Jon then reviewed the project features, limits, benefits, a rendering video of the new boulevard, the project timeline, and the progressive-design builder (PDB) schedule. The MDOT deputy project manager, Divya Iyer, presented information about the Disadvantaged Business Enterprise (DBE) and Workforce Development planning and PDB RFP requirements. Then, Jon reviewed the design and construction prequalifications required for the project. The project team then heard attendees' questions and comments listed below.

1) How long is the project?

a. The boulevard will be about 1 mile long from 375 to the Detroit River.

2) Is the interchange design a Diverging Diamond Interchange (DDI)?

a. It's not shown in the current rendering video, but we are exploring a DDI to provide more access around the project area.

3) Who will own the excess property created by the project? Is it the public, the state, or someone else?

a. The property will initially be MDOT-owned, but MDOT is not planning on retaining the excess property, so it is looking at the best use of the land to

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- serve the community. The Zoning and Land Use Study will help inform recommended uses for the new excess property.
- 4) Is the project fully funded?
 - a. Yes, the project is fully funded with state and federal funds, including a \$105 million INFRA grant.
 - 5) Is there significant opposition to this project?
 - a. There is no significant opposition, but some community members have concerns about the neighborhood framework study. The project provides many benefits, including new connections, which many people support.
 - 6) Are there plans to put up historical markers?
 - a. Yes, we've heard this suggestion from others, and we're looking at ways to incorporate it into the project area. Near the project area, there are other historical markers about Paradise Valley and Black Bottom.
 - 7) Are the prequalifications shown for the City of Detroit and MDOT?
 - a. No, these prequalifications are just MDOT ones. MDOT has contacted the City of Detroit certified DBEs to inform them of the need to be certified and prequalified and offer its support during the certification and prequalification process.
 - 8) Would these prequalifications happen through the mentor protégé program?
 - a. Yes, the PDB contract requires the mentor-protégé program. This project will offer many opportunities for DBEs to gain those prequalifications. The PDB will have an open roster to add additional DBEs as the project progresses.
 - 9) Are 7% DBE and 5% SBE project goals divided into phases or lumped together?
 - a. The validation phase will be the first four months after the PDB comes on board; the goals are the total amounts for the pre-construction phase. The validation phase will be the first four months after the PDB comes on board; the goals are the total amounts for the pre-construction phase.
 - 10) Could the PDB do 0% DBE work in the validation phase and do more in the latter phases?

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- a. No, it's built into the PDB plans and contract that they will have DBE participation throughout.
- 11) There was a recent meeting about strategic messaging for the project. Can MDOT describe the purpose?
- a. There is an RFP for strategic messaging for the project. MDOT wants to tell the 375 story correctly. The project will also hire a historian and urban designer.
- 12) How will these different groups work together? Will MDOT host regular meetings and coordinate these consultants?
- a. Yes, MDOT will be coordinating these as the project continues.
- 13) Will MDOT be getting DBEs in multiple areas?
- a. there will be many opportunities to provide services in different areas.
- 14) Can MDOT elaborate on the MDOT participation requirements?
- a. Waivers for conflicts are project-specific and reviewed on a case-by-case basis.
- 15) DBEs include women-owned, minority-owned, African American-owned, etc. Where is the priority, or is it all DBEs?
- a. MDOT will work to meet the project's DBE goals through a fair and qualifications-based process, but MDOT is very aware of the community's desire to prioritize local organizations.
- 16) Can MDOT talk about any other design elements of the project?
- a. MDOT doesn't have anything specific and targeted yet. The city would ultimately own a park or public space, so the city would build it. It hasn't been fully decided what the space will be or who will build it. The zoning and land use study, and neighborhood framework plan will help determine this. MDOT wants the community's voices to be heard as the development of excess property and spaces post-construction.

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DETROIT DEVELOPMENT FUND: BUSINESS ORGANIZATION MEETING

DATE: Wednesday, June 5, 2024

TIME: 1:00 pm

LOCATION: Detroit TSC, 1060 W Ford St, Detroit, MI, 48226

ATTENDEES: MDOT: Jon Loree, Leslie Love, Divya Iyer, Crystal Smith; HNTB: Sasha Freeman, Keshia McKinney; Detroit Development Fund: Angelia Sharp, Nimaj Driscoll, Shanda Cooper; OFCCP: Laila Turner

The MDOT project manager, Jon Loree, opened the meeting with a welcome and introductions from the project team and attendees. Leslie Love, from MDOT's project team, discussed the project area history, project purpose and need, and recent public engagement. Jon then reviewed the project features, limits, benefits, a rendering video of the new boulevard, the project timeline, and the progressive-design builder (PDB) schedule. The MDOT deputy project manager, Divya Iyer, presented information about the Disadvantaged Business Enterprise (DBE) and Workforce Development planning and PDB RFP requirements. Then, Jon reviewed the design and construction prequalifications required for the project.

The Detroit Development Fund provided a brief overview of their organization and client base. The DDF is certified by the U.S. Department of Treasury as a Community Development Financial Institution (CDFI), to generate economic growth and opportunity in distressed communities' resources and innovative programs to invest federal dollars. The organization provides loans, development and marketing capital, legal assistance, and additional resources. The DDF serves a diverse group of clients, many types of businesses come to the DDF for loans, resources, and other assistance. The organization serves Detroit-based businesses and provides loans and funding on a case-by-case basis.

The project team then heard attendees' questions and comments, which are listed below.

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19) Are there prequalification categories that were identified without anyone certified in those categories?

A. Yes, no one is certified in categories. MDOT is prioritizing these applications; some have already been received and processed.

20) How long is the certification process?

A. MDOT has up to 90 days to review applications. They can be approved as early as 1.5-2 weeks after submittal, depending on the type of business, size, and services provided.

21) Is space for small businesses to develop or redevelop included in the project? What about green space?

A. MDOT has heard this question about small business spaces from the community multiple times, and it is under consideration. MDOT has also heard suggestions about new green spaces repeatedly. The land use study and neighborhood framework will help dictate and influence what will happen to the excess property created by the project.

22) Are demolition contractors included in the project?

A. Vertical demolition is included, but not horizontal demolition.

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DBE/SBE ORGANIZATION COLLABORATION MEETING

DATE: Thursday, June 20th, 2024

TIME: 1:00pm

LOCATION: MDOT Detroit TSC, 1060 W Fort St, Detroit, MI, 48226

ATTENDEES: Derrick Scott READ Organization, Darius Spar- Urge Imprint & READ Organization; David Alade- Century Partners & President of READ Organization; Laila Turner of the Department of Labor; Jonathan Loree, MDOT; Divya Iyer, Crystal Smith, Leslie Love; HNTB: Kesha McKinney

Tell us about READ Developers organization.

David Alade- President of READ (advocate for real estate developers) 150 paying members- 2nd Thursday of the month.

Sponsor educational efforts once a quarter.

Black development bus tour

1.5 million in active development in the membership

Will MDOT transfer the property to the COD? Or can you get land from MDOT?

Wants to know what the framework determines/results in.

Jonathan Loree confirmed that MDOT does not develop land and that stakeholder engagement will determine the outcome.

Who leading the framework plan? Has it gone to an RFP for the plan?

Yes, they have someone do a study and land use plan- From PDD

Developers were concerned about READ not knowing about the RFP from the COD

Derrick asked if an underground parking option had been explored. Jonathan Loree explained that the budget doesn't permit for underground parking due to the long-term maintenance needed.

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Is there a reason why the framework is happening so early?

Derrick also wanted to confirm that 2029 is, when possible, the development will/could happen. Also, concerned about what could change in the framework in 5 years questioning why not start the framework plan so early out. (Referenced a 600-acre plan-urban renewal project in East Liberty)

I-375 RECONNECTING COMMUNITIES PROJECT

MEETING NOTES

DBE/SBE BUSINESS COLLABORATION: J.P. MORGAN CHASE

DATE: Tuesday, June 25th, 2024

TIME: 10:00a

LOCATION: MDOT Detroit TSC, 1060 W Fort St, Detroit, MI, 48226

ATTENDEES: J.P. MORGAN CHASE: Nikki Breedlove, Gail Taylor, Jeff Childs, Vance Kirkwood, Jamil Norman; Department of Labor (DOL): Laila Turner of the Department of Labor; MDOT: Jonathan Loree, Divya Iyer, Crystal Smith, Leslie Love; HNTB: Kesha McKinney

Committed to identifying businesses that they have that would like to work on the project. What does the timeframe look like for Chase to reach out to their clients? The project team suggests starting outreach as soon as possible. Gail suggested hosting a lunch and learn/roundtable to inform Chase clients- Possibly in September timeframe once the PDB comes on board.

Who should we be targeting? The project team suggests targeting construction businesses- because we are moving past the design phase.

Gail Taylor also suggested hosting a Community Partner Thinktank (roundtable) where all partners are together in one room. Chase would set the space up the space to bring everyone together to discuss partnership commitments. Which helps to eliminate the double dipping of partnership amongst partners.

Divya Iyer asked if Chase has a mailer or communication that goes out to share information with clients. No, but we can put together an invite to bring everyone in one space to have a conversation.

Chase is open to being a hub- and helping facilitate the connections between the clients and business organizations.

Nikki Breedlove asks if the project team is looking for businesses in other states. Only Michigan preferably

I-375 RECONNECTING COMMUNITIES PROJECT

MEETING NOTES

A lot of clients at the bank are MBE would they also need to be DBE certified? Yes

Is there a space for Non-profits to get involved? Yes, in the workforce development part of the project. DOL has had outreach to non-profits to look at what the workforce development barriers are.

Could Chase bring nonprofits to the roundtable with DOL? Yes

What is the overall process of the bidding? The PDB will develop their team and PDB will determine which portion will be out for bid.

Grant assistance with business meditation? Does Chase see themselves in that area? Chase is currently working with DDP. Gail Taylor will contact that team and see what part Chase is committing to support.

Is there a list of businesses put together a list of all affected? The project team will develop a list.

Chase Bank- Coaching for Impact Programming- is a great program for DBEs who need access to capital.

Next Steps: August/ September

Getting a group of potential partners together

Chase will connect the project team with potential DBE/SBEs

I-375 RECONNECTING COMMUNITIES PROJECT

MEETING NOTES

DBE/SBE ORGANIZATION COLLABORATION MEETING

DATE: Tuesday, June 25th, 2024

TIME: 1:00p

LOCATION: MDOT Detroit TSC, 1060 W Fort St, Detroit, MI, 48226

ATTENDEES: Michigan Economic Development Corporation: Annie Mendoza, Stephanie Peña; Michigan Economic Development Corporation: Laila Turner; MDOT: Jonathan Loree, Divya Iyer, Crystal Smith, Leslie Love; HNTB: Keshia McKinney

What would the average speed be on the Blvd.? 30mph

In the culture of driving in metro Detroit, the speed increases when the streets are wider. Traffic lights and fewer lanes will help slow drivers down in the area.

Is the Progressive Design Build always used in projects of this nature? No, but it fits in the project perfectly and makes things customizable.

How will the project team engage local small businesses to prepare them for the subcontracting process under the PDB? To date the project team has met with other businesses support organizations to share project opportunities with their networks. In addition to connecting businesses with the MDOT Office of Business Development to become certified as DBE's. Once the PDB team is on-boarded they will be well suited to engage and prepare small and disadvantaged furtherer. PDB will be the lead in this process. There will be a number of work packages.

MEDC Suggest connecting with the contractor incubator in southwest Detroit- Detroit Design Build- AGI Construction

When is the anticipated land transfer? The COD has a planning group to support this effort. Estimated 2029

Would DDP expand their boundaries since it currently only serves the business district across 375? We have established if they would move further east.

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MEETING NOTES

What is DDP's role in the project? DDP is a partner funded by Kresge- Doing a framework and what some of the potential is there, recommendations on road design and construction mitigation.

Is there going to be a purchasing fee to acquire land/space, if so, how will the business afford it? Local CDFI will help support the efforts to get black and brown businesses in the space. If MEDC knows the timeframe when the acquisition of land, they will set aside funding to support businesses.

I-375 RECONNECTING COMMUNITIES PROJECT

MEETING NOTES

NATIONAL BLACK BUSINESS LEAGUE: BUSINESS ORGANIZATION MEETING

DATE: Wednesday, July 24, 2024

TIME: 9:00 am

LOCATION: Microsoft Teams

ATTENDEES: National Black Business League: Dr. Forrest Carter; MDOT: Jonathon Loree, Leslie Love; HNTB: Kesha McKinney, Bradleigh Merrill

- 1) The meeting kicked off with introductions. Dr. Carter spoke about the National Black Supplier Development Program that he works with. The program aims to develop black automotive suppliers for growth and opportunities within the industry. The program was launched in 2021 as a pilot initiative in partnership with the National Black League (NBL). Leslie Love then began the presentation starting with a project overview touching on the purpose and need, project equity focus, and engagement and stakeholder outreach. Jon went over the project features, discussing the physical project limits and road connections, the excess property created, the timeline and major milestones, and the project delivery method. Jon also discussed the types of services that will be needed and tracked for the project.
- 2) Questions and comments
 - A) Dr. Carter said that he is impressed with the commitment to involving local businesses. He then asked how the National Black Business League can assist.
 - l) Leslie stated that he could help us connect with their membership and asked if this was something that would be of value to their organization.
Dr. Carter said that it is and will connect with Crystal as the Detroit Chair.
 - B) Dr. Carter said that there is a large number of businesses that are a part of their membership although he does not know how many are in construction or provide the services related to this project. Kesha asked how many

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MEETING NOTES

members are in Dr. Carter's organization. He said that their database probably has 100k in the metropolitan area. However, he is not sure how many provide construction or ancillary services.

- C) Dr. Carter asked if the project team has hosted events.
- D) Kesha asked Dr. Carter to go more into the National Supplier Program.
 - I) Dr. Carter said that the Michigan Black Chamber has been around for some years. Participation went down a decade or so ago, and Dr. Harris reignited it and merged other organizations, such as the Detroit Black Business Alliance. Dr. Harris merged the National Business League and the Michigan Black Chamber, both became a division of the National Black Business League. The National Black Supplier Development Program is one of Dr. Harris' programs. They work with Fortune 500 companies to bring attention to suppliers provide a path to becoming tier one or two suppliers and help them get more business. Black suppliers who have great products were having trouble onboarding with major companies. These programs are programs to help them navigate the process of onboarding and be ready beyond a good product and good price to be able to operate as a tier one or two supplier. Dr. Harris oversees the national organization, but in the metro Detroit area, he works closely with Crystal.
 - II) Dr. Carter also mentioned an organization of black construction workers that he can find the contact information for and share with us. Dr. Carter will put together a contact list for the team.
- E) Kesha will follow-up after the call with a link to the presentation, a one pager, and the project videos.
- F) Dr. Carter said he is interested in the Mentor Protégé program and asked the team to share a little bit about how that works.
 - I) Jon said that right now, it is a design Mentor Protégé program, and MDOT is working to add a construction one. How it works is that a firm that is not prequalified has a subcontract with a larger firm and MDOT pays for additional hours for the mentor team to do all the training associated

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MEETING NOTES

- with bringing the protégé along and incorporating their work into the project. The protégé is a sub-contractor. Jon added that the team is looking for more opportunities to have some subcontract work, such as opportunities to break off a segment of city roadway or other set-aside type of contracts.
- II) Dr. Carter's focus is on the construction side. He said that he would like to have more discussion on the efforts to create a construction Mentor Protégé program. Stellantis, GM, Comerica, GE, are some of the major partners that help them shape and guide Dr. Carter's supplier program.
 - G) Kesha asked if there is a fee to become a member. Dr. Carter stated that there is, it is \$25.

3) Action Items

- A) Put together contact list for the 375 Project team
 - I) Assigned To: Dr. Carter
 - II) Date Opened: 24-07-24
 - III) Date Due:
 - IV) Status: Open
- B) Send Dr. Carter project information
 - I) Assigned To: Kesha McKinney
 - II) Date Opened: 24-07-24
 - III) Date Due: 24-07-24
 - IV) Status: Closed