VISION OF A DISTRIBUTED ENERGY RESOURCES ECOSYSTEM

A CUSTOMERS' PERSPECTIVE

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PERSONAL BACKGROUND

Education

- Electro-Mechanical Engineer & Master in International Development
- Professional Experience
 - President of "Price Waterhouse Canada International"
 - Founding Partner and President of "Strategic Governance Group International"
 - Retired from Active Professional Activities since 2006

• Expertise

- Unbundling of Power Utilities, Negotiation of Power Purchase Agreement
- Audit of Power Rate Setting and Adjustment Cases Processes
- Design of Power Exchanges and Transmission Rights Booking Mechanisms
- Member of the Grand Rapids Chapter of Citizen Climate Lobby

Both the current "Law" and the "Proposed Distributed Generation Program" do not make any reference to:

- Any other "behind-the-meter" equipment located downstream of customers' solar generation (Batteries & Smart Inverters)
- The potential benefits which can be derived from increasingly performing "behind-the-meter" automated energy management systems

In its current description the proposed Program seems to be aimed more at limiting the growth of "Distributed Generation" and "Distributed Energy Resources", rather than supporting it.

PURPOSE OF THE PRESENTATION

- The question utilities must answer is whether they see customers' evolving needs as a threat or whether they will find ways to benefit from serving those needs.
- If they choose to participate, they could discover both new supply-side and demand-side ways to recover what otherwise would be stranded costs when new technologies are introduced
- "DER" Customers, as contributors to savings benefiting all consumers, should be entitled to reasonable compensation to support the debt contracted to acquire behind-the-meter equipment
- My objective is to present the significant gains of operational efficiency and costs reduction which could result from the introduction of new distributed technologies and increased cooperation between Utilities and their Customers.

EVOLVING ELECTRIC POWER SYSTEM TRENDS

- I. Electricity is used far more efficiently (Stagnant demand growth).
- 2. The system is currently shaped by the variable output of wind and solar resources. (This will be less true when more energy storage is introduced into the system)
- 3. Demand management becomes as important as supply management in balancing the system
- 4. Electric services will be increasingly decentralized (Distributed resources)
- 5. Collaboration between stakeholders supports efficient grid operations
- 6. Transportation energy use is progressively switching toward electric service
- 7. Push toward enabling **everyone** to contribute to, and benefit from, the transition away from fossil-fuels

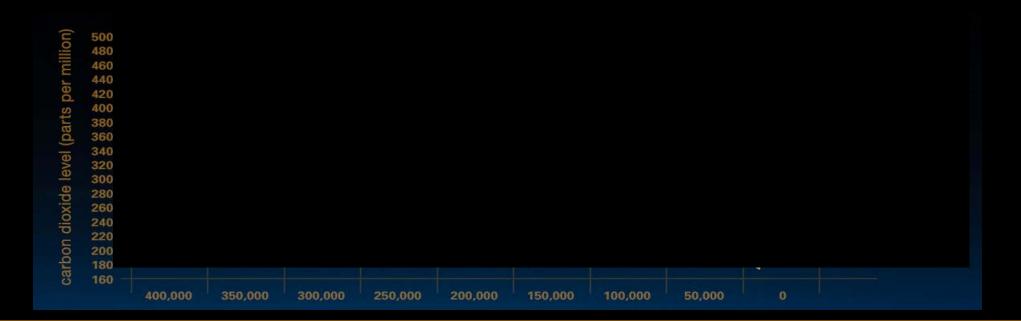
THE MAGNITUDE OF FUTURE WARMING

Depends on our choices made today

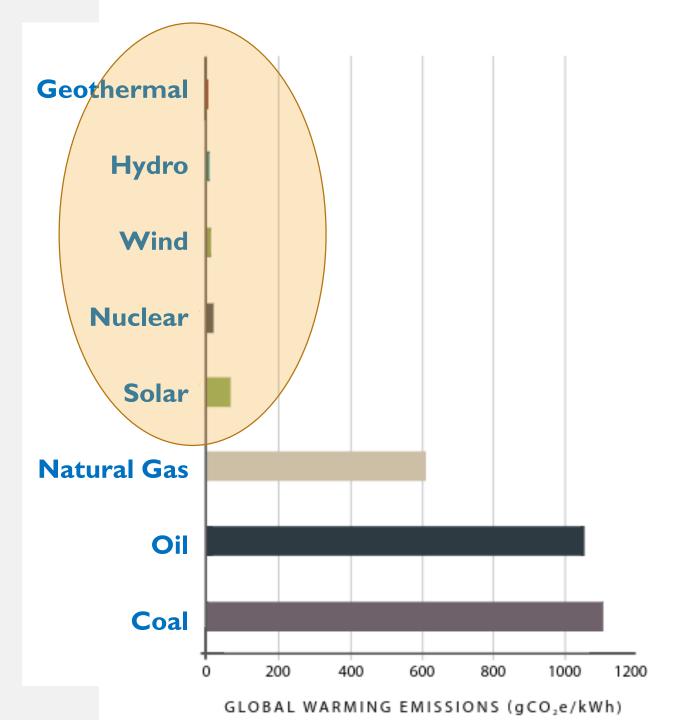
"Business as Usual" 950 ppm (in 2050) +4 to 5 °C

http://Climate.nasa.gov

THIS IS THE MOST CRITICAL ISSUE FACING HUMANITY







If we continue on this trend Utilities will soon be less involved in providing reliable energy services and more on rebuilding power infrastructures destroyed by severe climatic events.

- The federal government has spent more than \$350 billion over the last decade. (\$205 billion directly on disaster relief, \$90 billion for crop and flood insurance, \$34 billion for wildland fire management and \$28 billion for repairs to federal facilities).
- This does not take into consideration private insurance payments
- It is estimated that this year alone climatic events recovery costs will cost \$350 to \$400 billion

THESE COSTS ARE VERY REAL BUT ARE NOT REFLECTED IN THE COST OF ENERGY BILLED TO CUSTOMERS FOR BOTH ELECTRICITY & TRANSPORTATION

As mature, educated and socially responsible citizens we need to do, **right now**, what is required and technically feasible to stabilize and reverse the current trend

Despite the implied costs

NEW EMERGING TECHNOLOGIES

- Distributed generation assets, energy storage, smart switches, and self-learning optimization controls form the core of a meshed technology structure similar to what has already been successfully implemented in the field of computer technologies over the past 20 years.
- They are the real enablers for materializing the full potential benefits of "Distributed Energy Resources"

"FIELD-TESTED" TECHNOLOGIES

- Higher performance "Solar-Panels" (now close to Economic parity)
- Lower cost customer size "Energy Storage Batteries"
- "Smart-Inverters", in customer compatible sizes and multiple capacities and capabilities
- "Networked interfaces" between customers and their Utility
- Increasingly performing "Behind-the-meter" Automated Energy Management Systems
- High energy capacity "Plug-in Hybrids" and "Full Electric" cars, with increasing supporting networks of charging stations

FACTS ABOUT IN-HOUSE ENERGY STORAGE

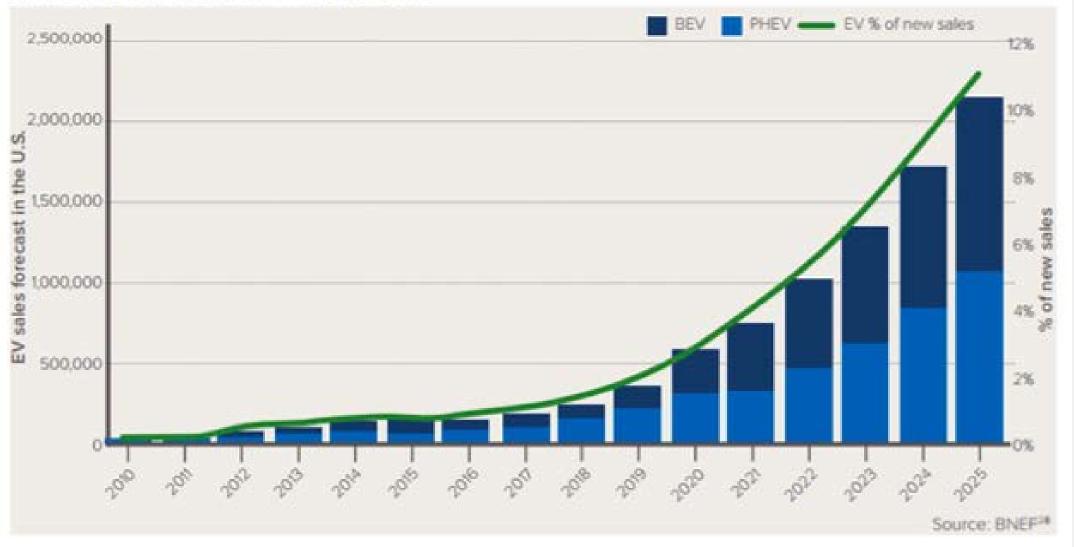
- Customer sized "Energy Storage" are now commercially available at reasonable price and are reliable
- DC-coupled battery systems are more efficient in applications where Solar energy is stored and used later
- Amount of energy that a battery can store is determined by its energy capacity (kWh), whereas the rate at which it charges or discharges is determined by its power rating (kW)
- Both factors have an impact on credits for surplus "OUTFLOWS" of energy to the grid. (Energy credit versus Capacity credit or a combination of both).
- Current total installed price for a 7-kW/I4-kWh battery is around \$7,000 in 2017, with \$5,500 for the battery and \$1,500 for installation. These costs continue to drop rapidly

FACTS ABOUT ELECTRIC CARS

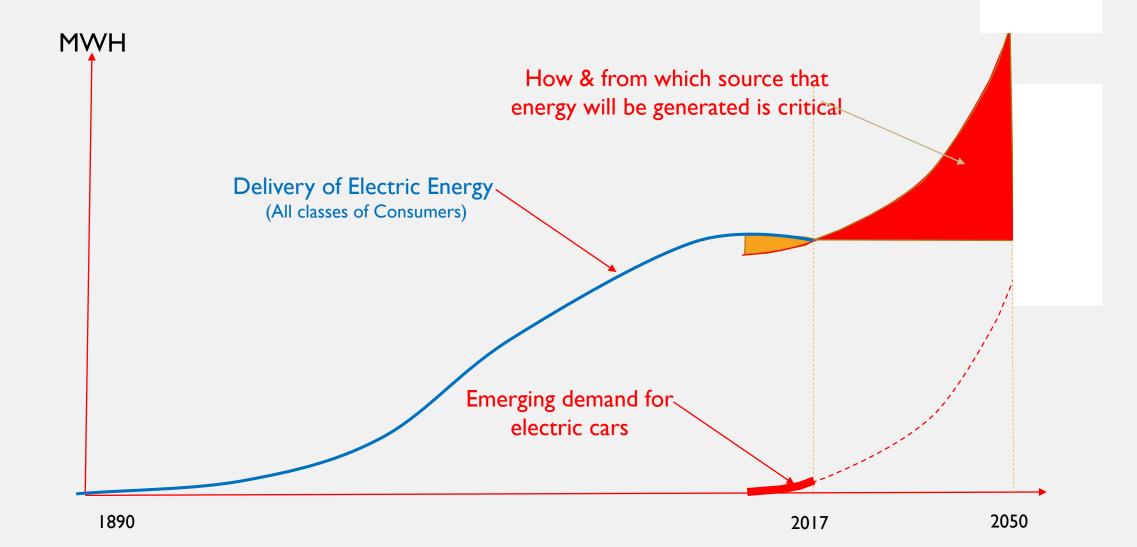
- The emergence of electric vehicles, **together** with the restructuring of the electric power generation and distribution system present an unmatched convergence of opportunity for de-carbonizing the global energy ecosystem.
- Penetration of electric cars will contribute to greatly increase "Off Peak" load demand when car batteries are charged at home during the night.
- Under reasonable assumptions, there could be 2.9 million EVs on the road in the U.S. within five years. They could add "over 11,000 GWh of new load to the U.S. power grids, by 2025.
- This is about **\$1.5 billion in annual electricity sales** that utilities will need to accommodate within their current planning horizons.

PROJECTION FOR ELECTRIC CARS MARKET PENETRATION

BNEF EV SALES FORECAST THROUGH 2025



GROWING STRANDED "GENERATION-ASSETS" BECAUSE OF "GREEN-ENERGY" DEVELOPMENT MAY NEVER MATERIALIZE



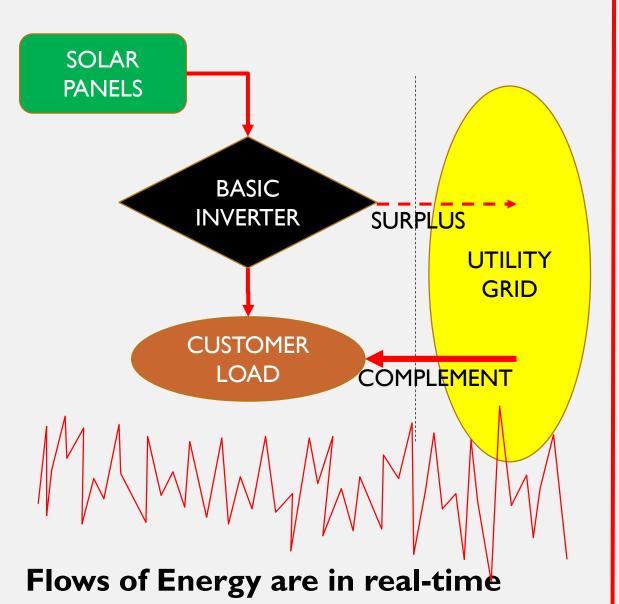
NOT ALL "DISTRIBUTED ENERGY CUSTOMERS" ARE CREATED EQUAL

This Implies a "Ranked Customers Accreditation System" and the creation of a specific "Customer Class" for them "DISTRIBUTED GENERATION" IS A SUBSET OF "DISTRIBUTED ENERGY RESOURCES"

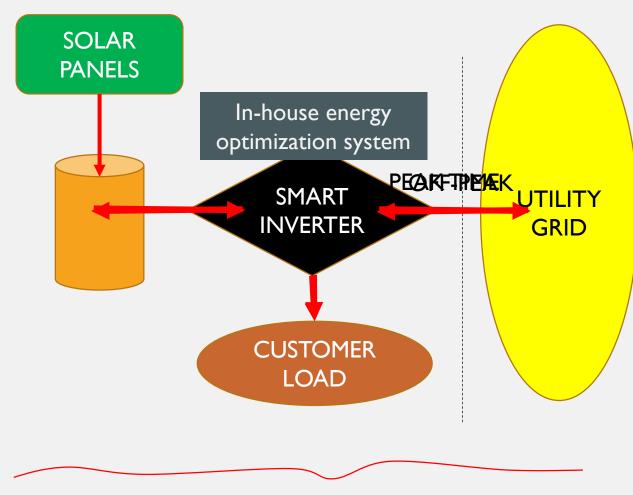
They address different issues and potential benefits

The biggest potential benefits for Customers, Utilities and Society derives from "Distributed Energy Resources", not from "Distributed Generation"

DISTRIBUTED GENERATION



DISTRIBUTED ENERGY RESOURCES



Flows of Energy are switched from "Peak" to "Off-Peak"

RANKING OF POTENTIAL BENEFITS TO THE GRID

- A large range of customer investment options in "behind-the-meter" equipment is possible.
- They provide both grid and customer-sited energy services, and they can serve as system loads, peaking resources, demand response assets, contributors to grid stability or renewable energy enablers.
- Potential benefits to Customers and the Grid are proportional to the type, capacity and capabilities of equipment installed "behind-the-meter"
- The same applies to potential indirect benefits to the distribution grid, society at large and all other classes of customers

THIS IMPLIES A NEED FOR:

A MECHANISM OF ACCREDITATION OF EACH CUSTOMER'S EQUIPMENT INSTALLATION BEHIND THE METER

AND

THE RANKING OF "DISTRIBUTED ENERGY CUSTOMERS" ACCORDING TO THE CAPABILITIES AND CAPACITY OF THEIR IN-HOUSE INSTALLATION AND

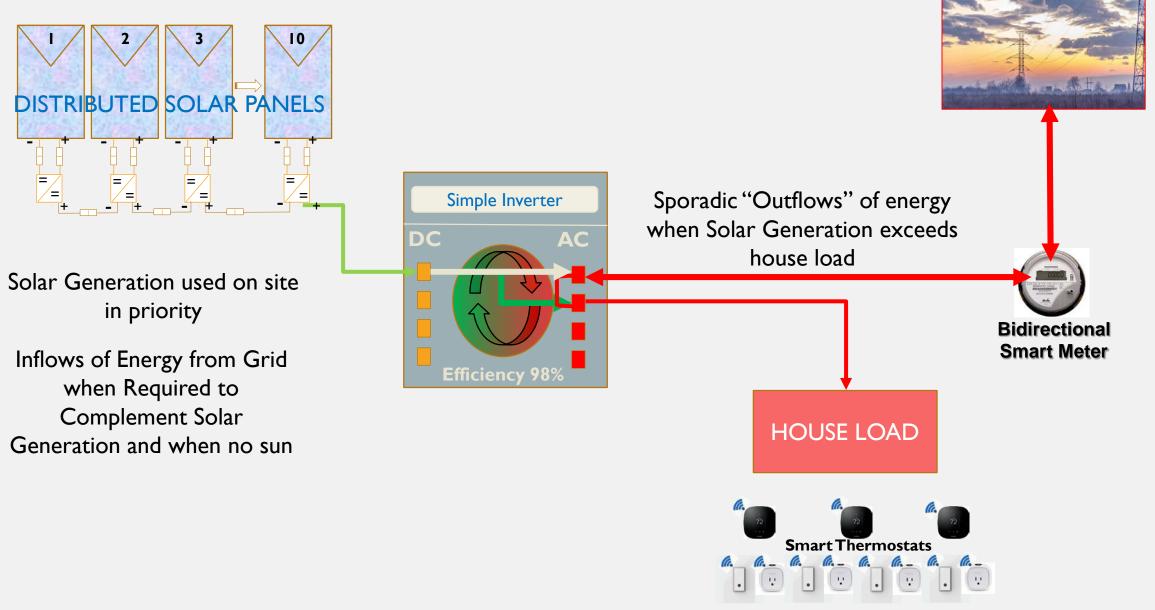
CREDITS TO "DISTRIBUTED CUSTOMERS" CORRESPONDING TO THE FAIR VALUE OF OUTFLOWS OF ENERGY & SERVICES BACK TO THE GRID. THIS SHOULD BE PROPORTIONAL TO THE ACCREDITATION LEVEL

RANKING OF DISTRIBUTED ENERGY RESOURCES CUSTOMERS

- "Entry level"
- "Accredited Silver"
- "Accredited Gold"
- "Accredited Platinum"
- "Accredited Super Elite"

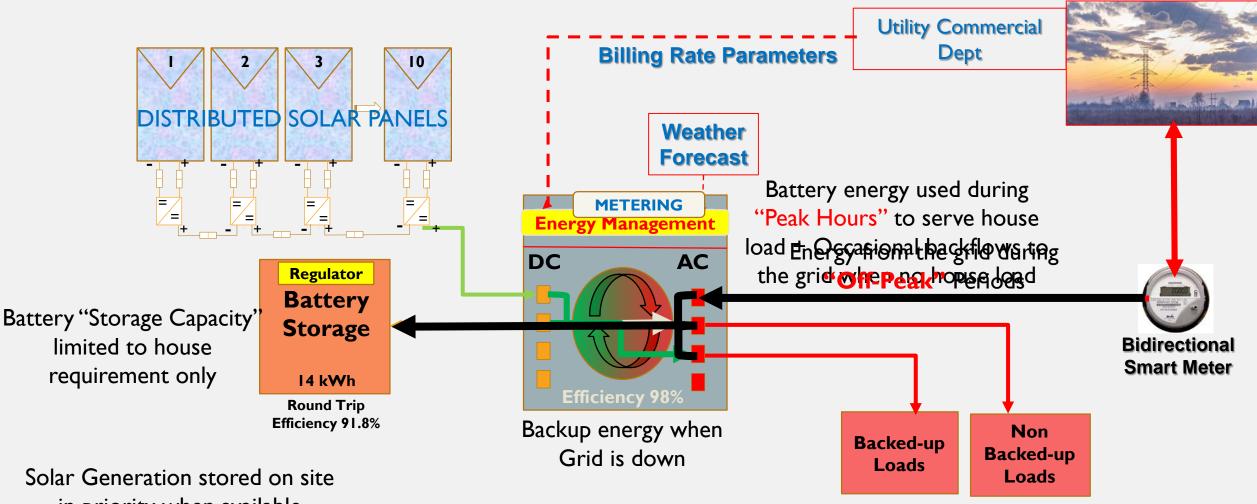
ustomers who contribute to grid perations BUT are still more Customers an Partners Increasing compensation from the "Utility" for services provided by the "Customer" in support of grid InveptmentionPartners" with the Utility to ptimize grid operations & quality of Zervices

DISTRIBUTED ENERGY RESOURCES "ENTRY LEVEL"



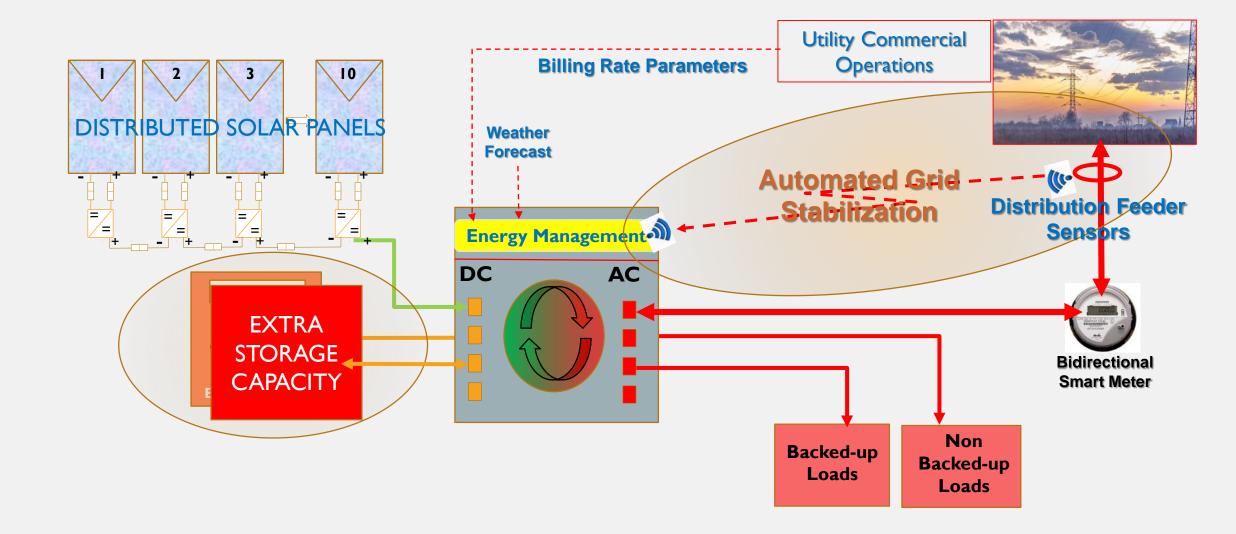
Wi Fi Programmable Switches & Outlets

DISTRIBUTED ENERGY RESOURCES "ACCREDITED SILVER"

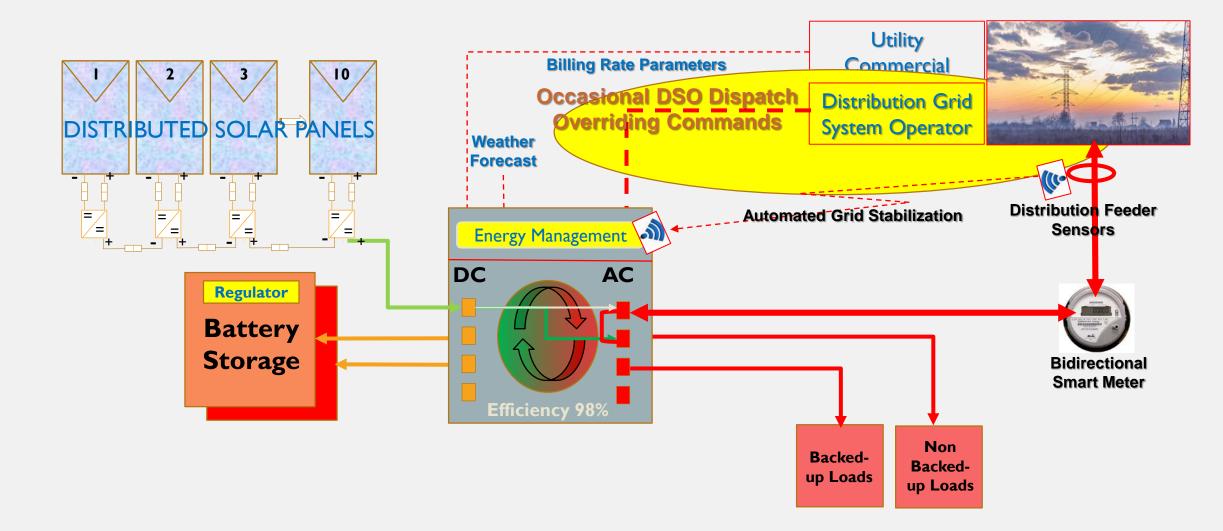


in priority when available

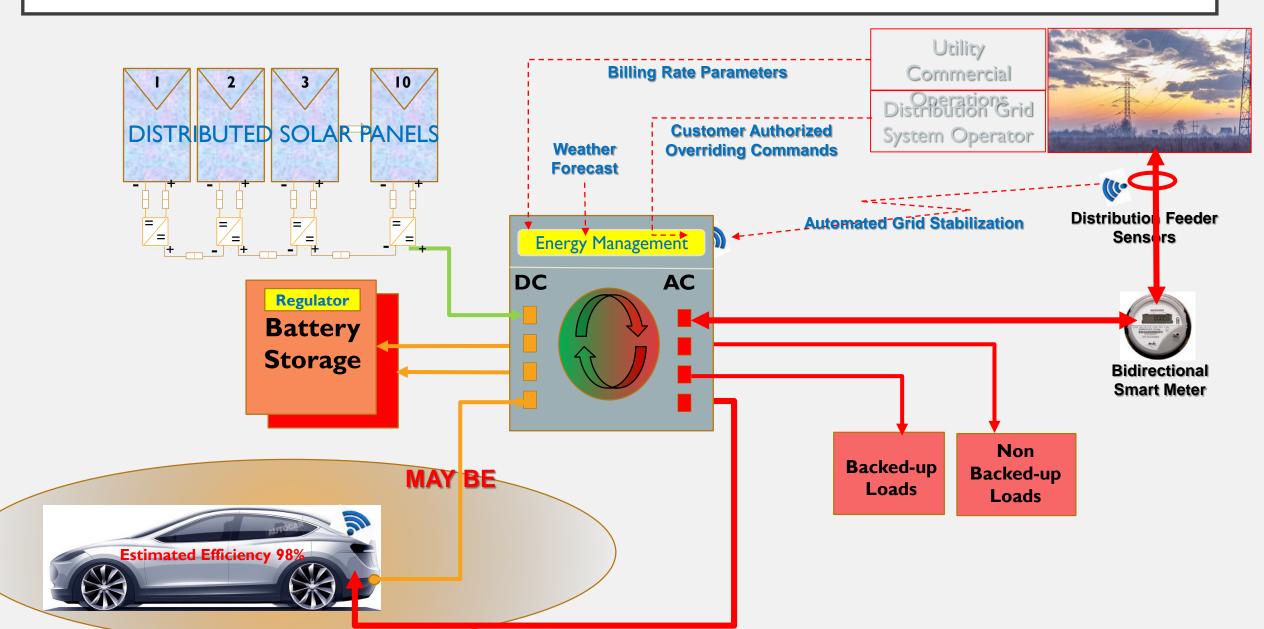
DISTRIBUTED ENERGY RESOURCES "ACCREDITED GOLD"



DISTRIBUTED ENERGY RESOURCES "ACCREDITED PLATINUM"



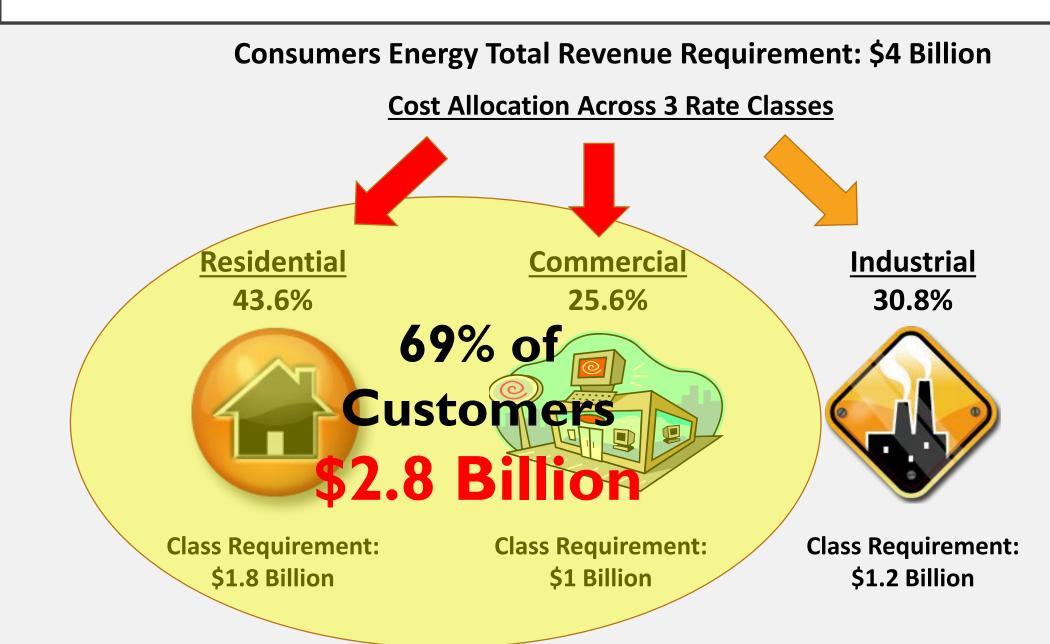
DISTRIBUTED ENERGY RESOURCES "ACCREDITED SUPER-ELITE"



COST REDUCTION POTENTIAL OF "RELIABLE LOAD-SHIFTING"

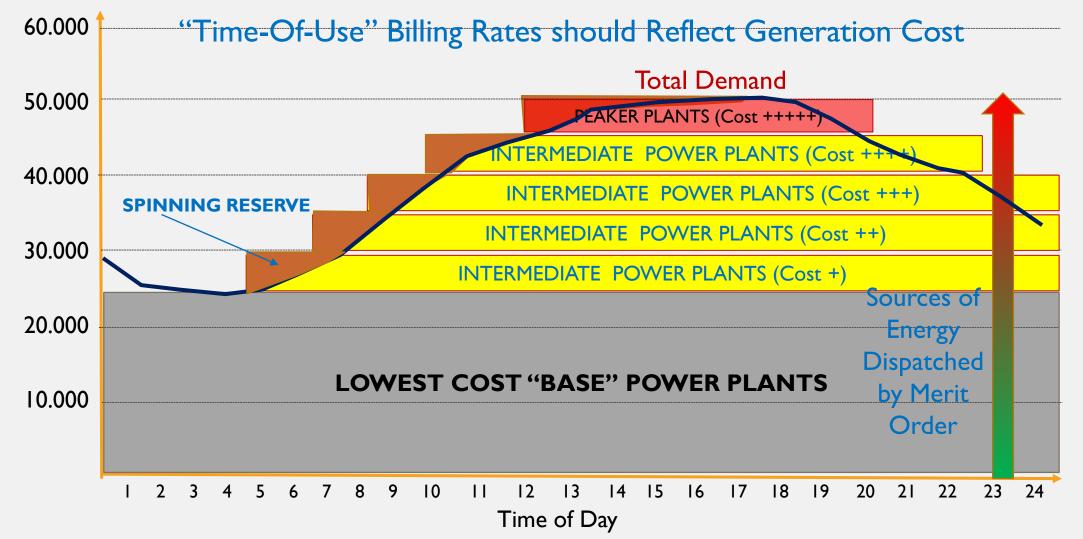
Reliable Load-Shifting can result in reduced energy rates for **All** Classes of Customers

RELATIVE WEIGHT OF "RESIDENTIAL" AND "COMMERCIAL"

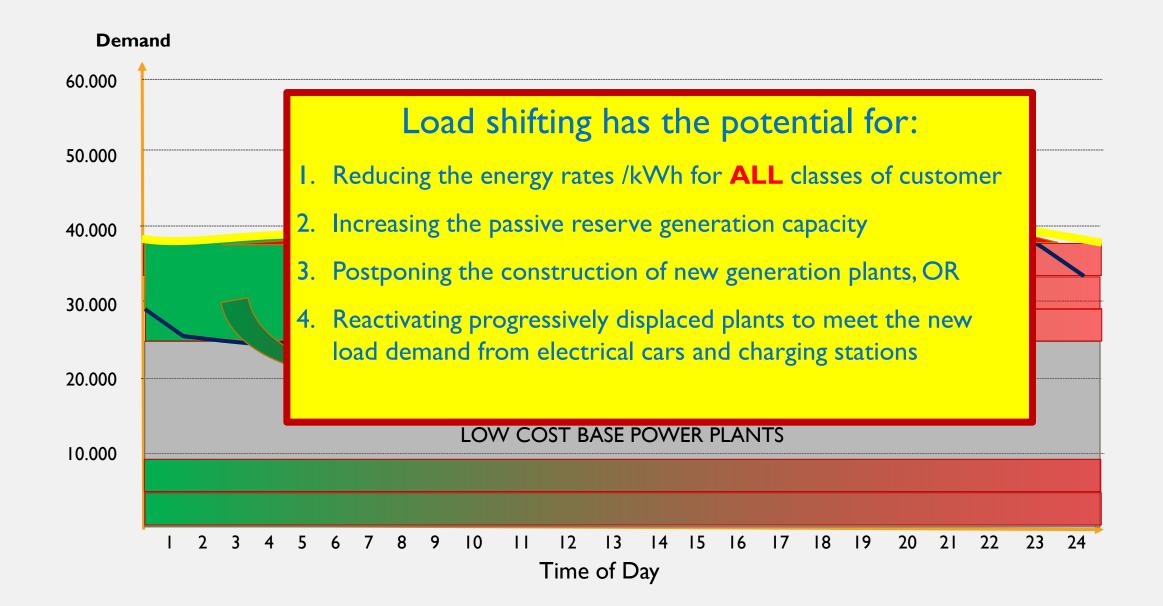


"MERIT-ORDER" DISPATCHING OF GENERATION

Demand (Megawatts)



FLATTENING THE LOAD DEMAND CURVE (LOAD SHIFTING)



COST REDUCTION POTENTIAL ON THE "GRID INFRASTRUCTURES"

IMPACT ON DISTRIBUTION GRID

MAIN DISTRIBUTION FEEDERS

TRANSMISSION

TRADITIONAL POWER

SUGGESTED BILLING MECHANISMS FOR "INFLOWS" AND "OUTFLOWS"

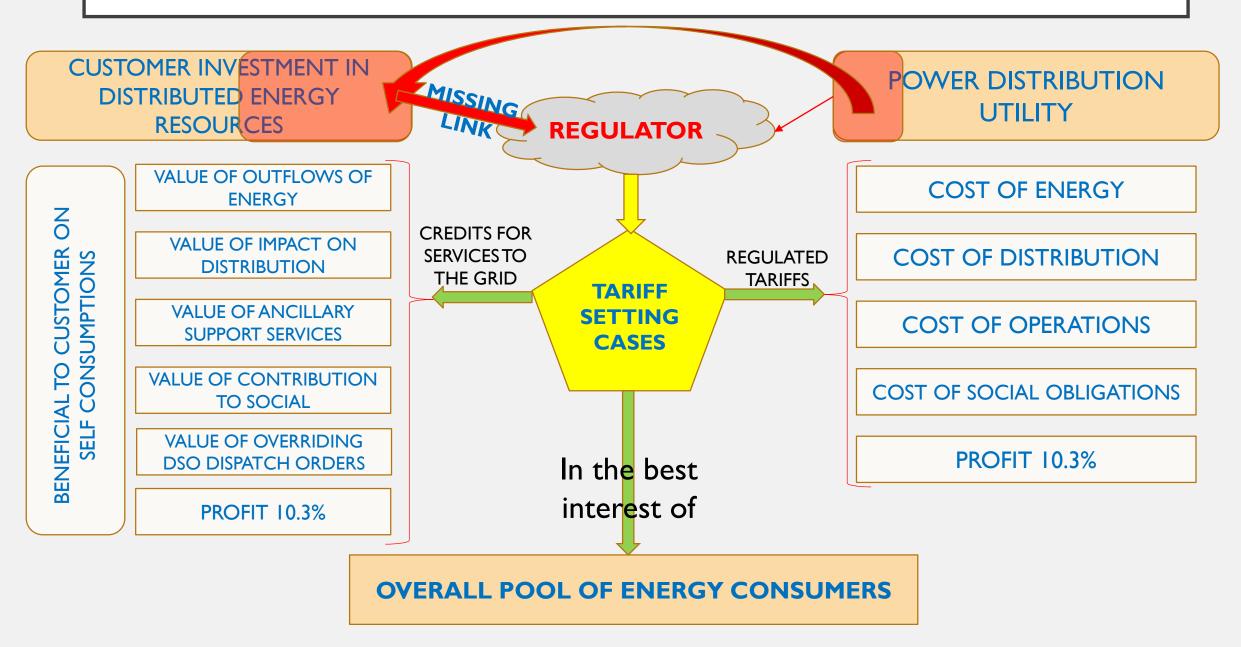
KEY BILLING/CREDITING GUIDING PRINCIPLES

- Both "Energy" and "Distribution" costs are billed or credited based on the volumetric amount of kWh flows
- "Inflows" of energy from the grid to the customer are billed on a standard regulated "Time-Of-Use" tariff with fair cost allocation
- Cost of customer self-generated clean-energy is what it is and the sole responsibility of the customer
- Each customer-specific equipment-installation is rated by the Utility and allocated an "accreditation corrective-factor" proportional to the nature, capacity and capabilities of equipment to provide reliable support services to the grid
- "Automated Outflows" of energy, from the customer back to the grid, are credited based on the standard "Time-Of-Use" rates factored with the "accreditation corrective-factor"

KEY BILLING/CREDITING GUIDING PRINCIPLES

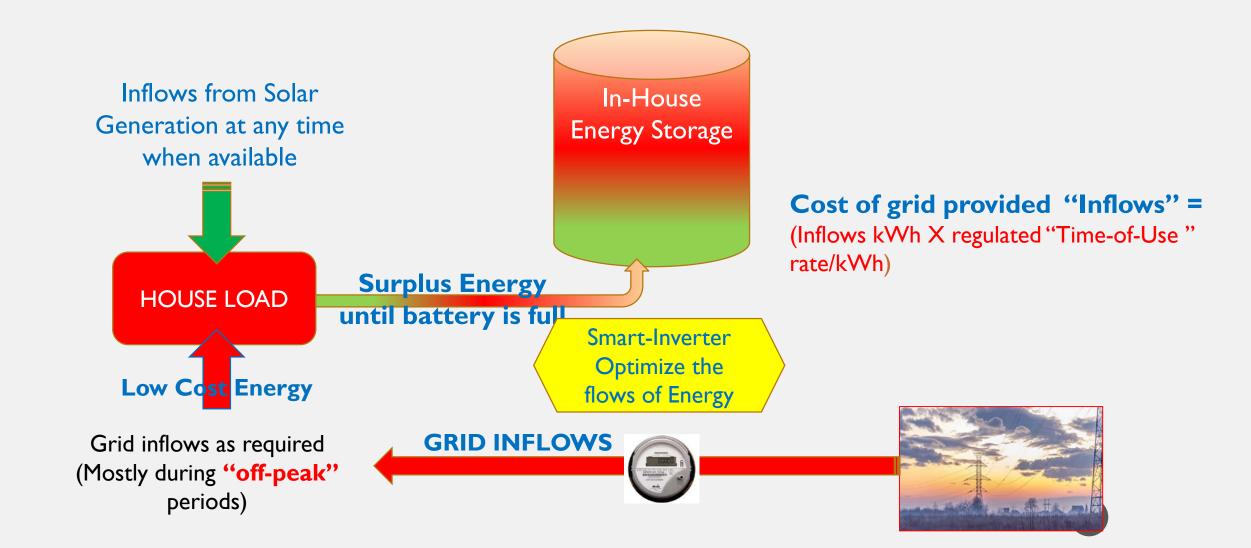
- Customer stored energy ordered by the DSO through an "Overriding-Dispatching-Requests" sent to the Smart-inverter is credited at an exceptional rate applicable for the whole number of time-blocks during which the DSO order is in force
- Customers applying for a DER accreditation, which are located in an area downstream
 of a congested distribution feeder or substation, are offered an "Investment
 financing facility" and a "Discounted-loan-interest-rate" by the Utility to
 encourage accelerated DER development in grid stressed areas

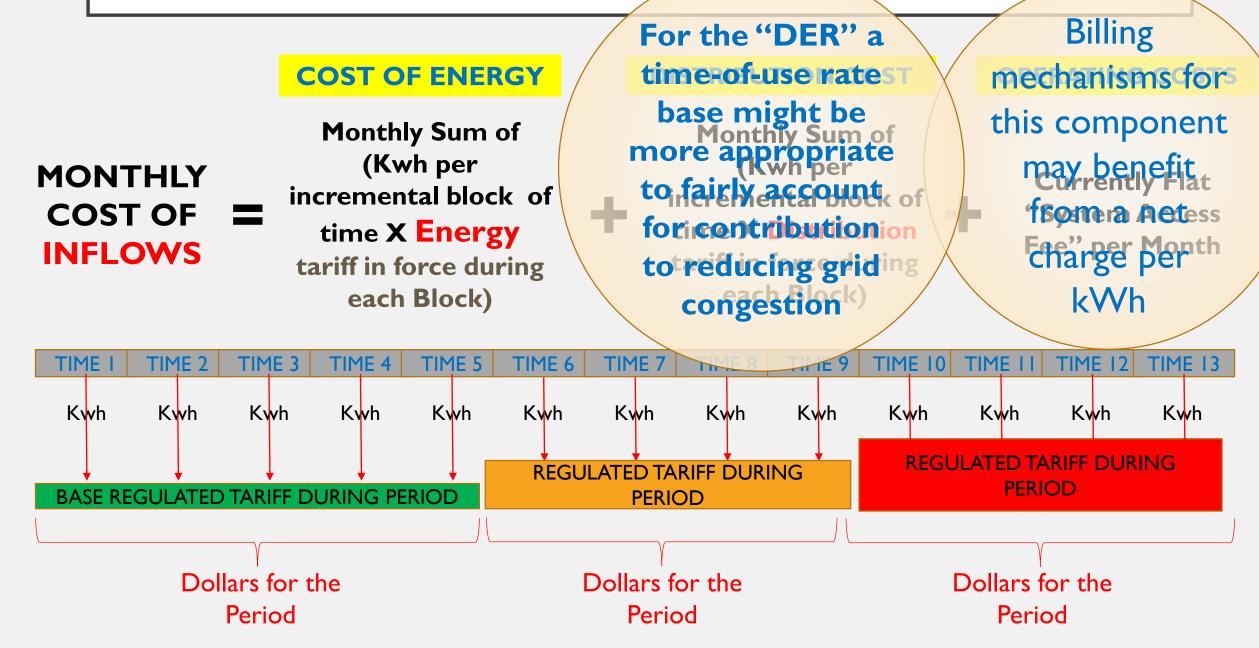
FAIRNESS OF TREATMENT & RECIPROCITY



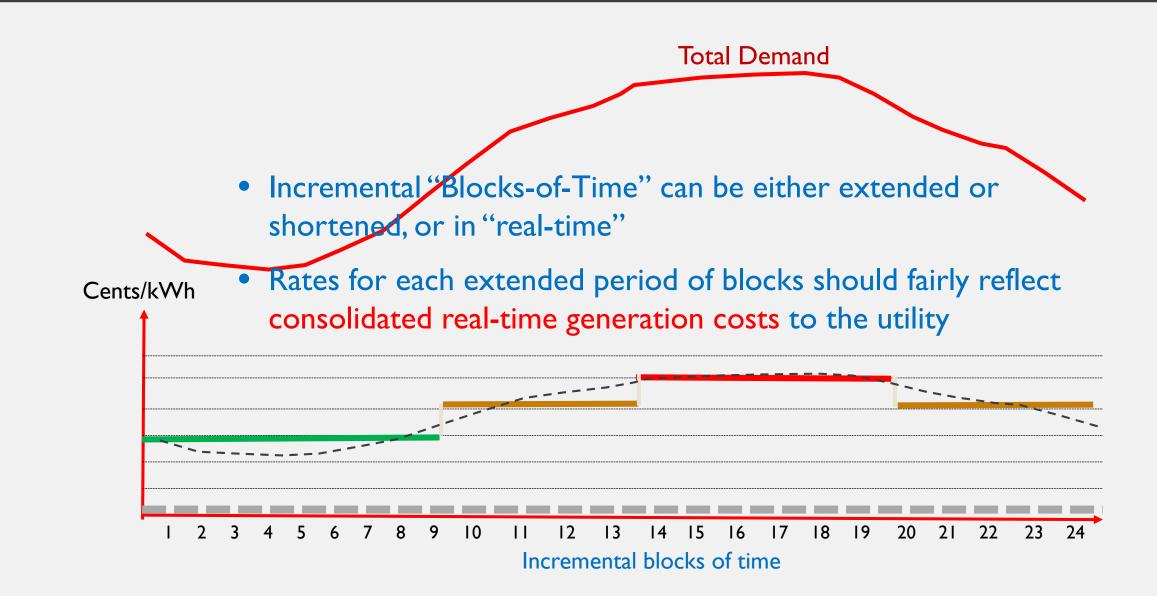
BILLING OF "INFLOWS" OF ENERGY FROM THE GRID

FLOWS OF ENERGY DURING "OFF-PEAK" PERIODS

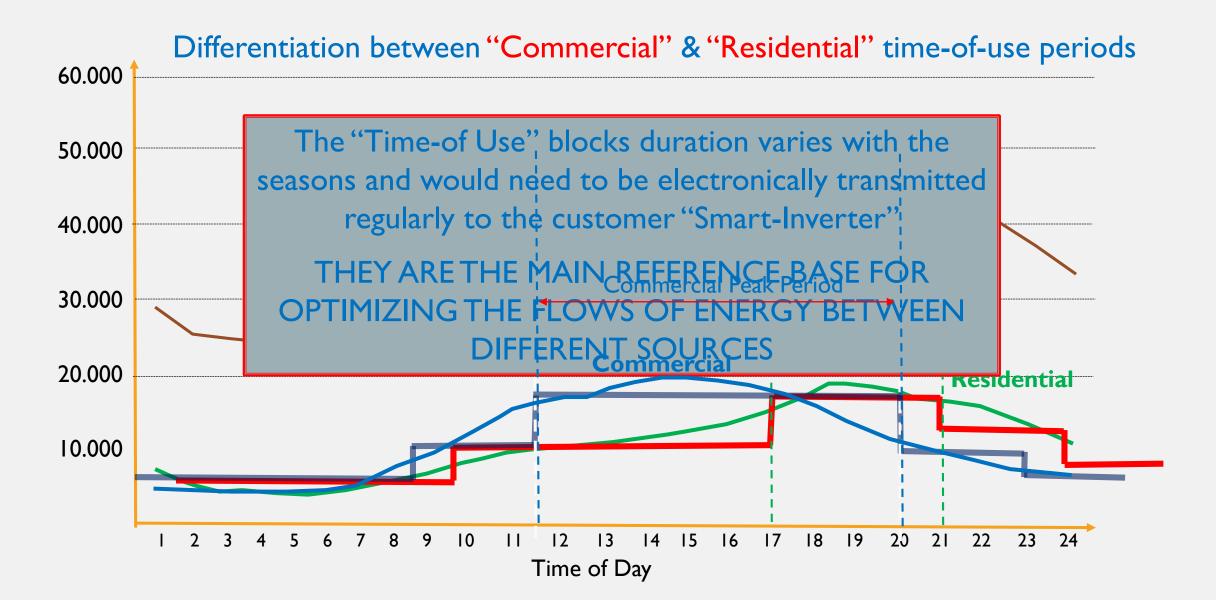




COST ALLOCATION TO "TIME-OF-USE" BILLING RATES

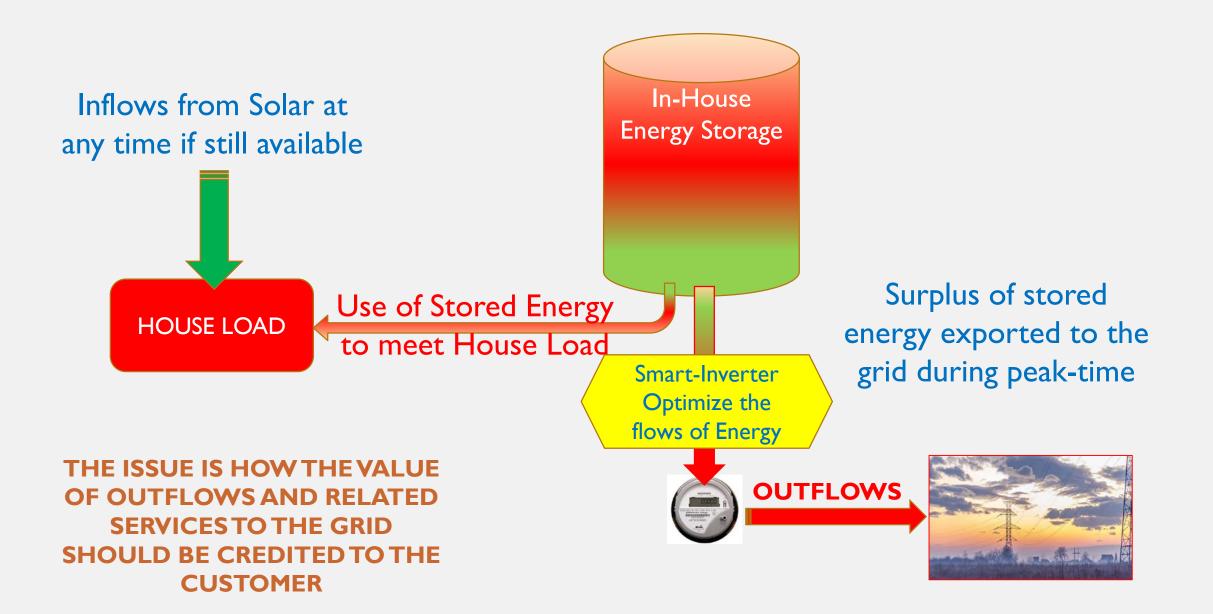


"TIME-OF-USE" RATES NEED TO BE FAIRLY DISTRIBUTED FOR EACH CUSTOMER CLASS



CREDITING OF "OUTFLOWS" OF ENERGY TO THE GRID

FLOWS OF ENERGY DURING "PEAK" PERIODS



KEY DRIVING DER INVESTMENT-COST VARIABLES

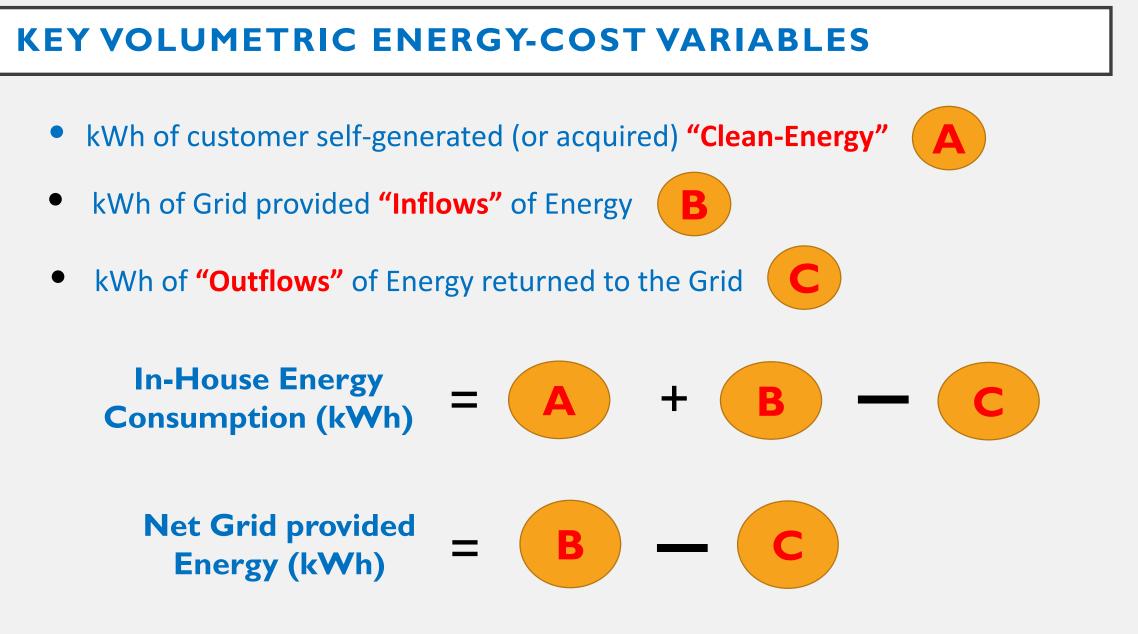
- Cost of DER Customer's global investment in behind—the-meter equipment (It)
- Portion of investment cost incurred for the exclusive benefit of the customer (IC)



This portion of investment should be subject to a discounted Utility-sponsored "Investment-Facility-Program"

AND

Should be entitled to a contractual guaranteed return on the investment, equivalent to the legally guaranteed Utility ROI



All billed/credited based on "Time-Of-Use" rates

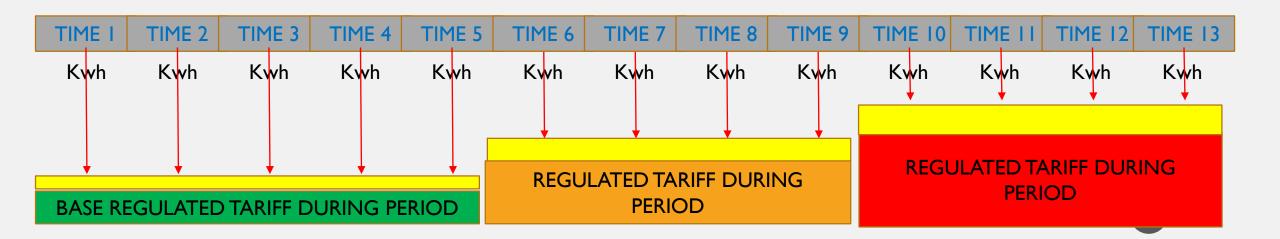
UTILITY-PROVIDED RATE REFERENCES

- Incremental "Time-Blocks" duration
- Regulated **"Time-Of-Use"** energy-cost-rates in force during each time-block
- Months of the calendar-year during which the "Time-Of-Use" rates are applicable
- The Customer's equipment installation accredited "Rate-Adjustment-Factor"
- The exception energy-rate applicable for the duration of "DOS-Overriding-Dispatching-Orders"

All these reference billing parameters are stored in the "Energy Management Module" of the Smart-Inverter and are used for optimizing the routing of the flows of energy and billing/crediting purpose

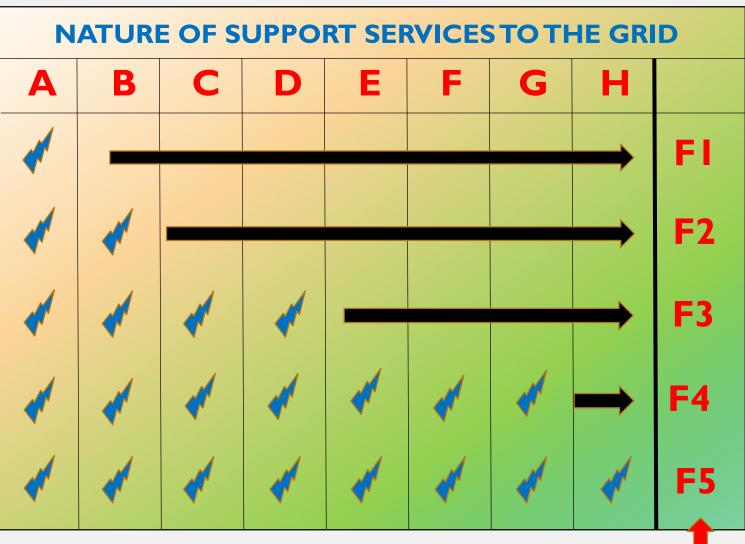
IMPACT OF ACCREDITATION "RATE-ADJUSTMENT-FACTOR"

- The Proposed accredited "Rate-Adjustment-Factor" would be calculated by the Utility when it approve the Customer in-house installation capacity, capability and anticipated reliability.
- It would be proportional to the nature and degree of grid support services the customer will be able to provide
- The "Rate-Adjustment-Factor" would be a multiplier applied on the standard regulated "time-of-use" used for billing "inflows" of energy to the customer



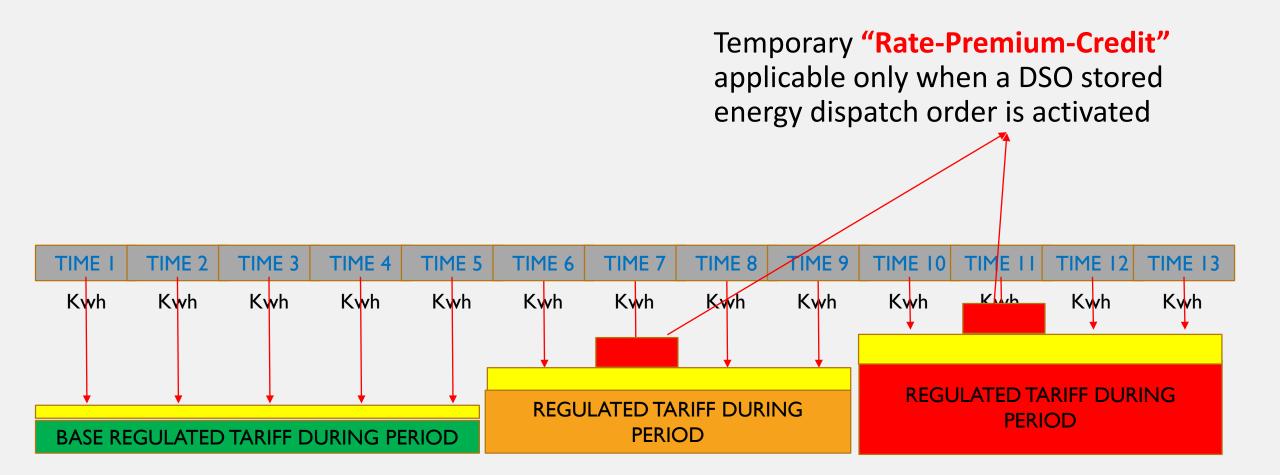
CALCULATION OF THE ACCREDITED "RATE-ADJUSTMENT-FACTOR"

- "Entry Level"
- "Accredited Silver"
- "Accredited Gold"
- "Accredited Platinum"
- "Accredited Super-Elite"



Rate-adjustment-factors

CREDIT FOR DSO OVERRIDING DISPATCHING OF STORED CUSTOMER ENERGY



CONCEPTUAL CREDIT STRUCTURE (FOR DISCUSSION PURPOSE ONLY)

MONTHLY CREDIT FOR OUTFLOWS	ENERGY CREDIT	DISTRIBUTION CREDIT	OVERRIDING DISPATCHING CREDIT
	Monthly Sum of (kWh per incremental block of time X Energy tariff in force during each Block) X Accredited Rate- adjustment factor	<text></text>	Monthly Sum of (kWh dispatched by exceptional order from the DSO X Rate Premium The Rate Premium should
	The Accredited Rate Adjustment Factor		be close to the Cost/kWh on the spot market during

would be a temporary credit allocation measure used to start implementing DER, until rates for specific services are set

on the spot market during stressed peak periods