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Introduction

Admitted to the Union in 1837, the state of Michigan has a total land area of 56,538 square miles and is bordered by four of the five Great Lakes. Michigan is comprised of 83 counties and over 500 incorporated towns, villages, and cities. With the largest land area of any state east of the Mississippi River, Michigan's land varies from sparsely populated rural areas in the Upper Peninsula to very densely populated urban areas in the Lower Peninsula, such as the cities of Detroit and Grand Rapids. According to the United States Census Bureau, Michigan had a population estimate of 10.05 million as of July 1, 2021, making it the tenth most populous state.

According to the Michigan State Police, Criminal Justice Information Center, violent crime increased by 11 percent in 2020 over 2019. Lack of resources for law enforcement is abundantly clear with clearance rates for violent crimes well below 50 percent statewide (murder at 42 percent, rape at 22 percent, aggravated assault at 45 percent, and non-fatal shootings at a dismal 6.9 percent).

The Michigan State Police (MSP) has dedicated resources to several of Michigan's high crime cities where much of the violent crime is concentrated. MSP pairs assets with local law enforcement in Detroit, Flint, Saginaw, Benton Harbor, Hamtramck, Harper Woods, Highland Park, Inkster, Muskegon Heights, and Lansing.

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A. Description of the Issue

Since 2012, the MSP has employed the use of Data-Driven Approaches to Crime and Traffic Safety (DDACTS) to develop previously unavailable crime mapping in high crime cities.

Directed trooper patrols, along with combined major case detective bureaus, have assisted with the investigation of violent crimes. The addition of Byrne JAG and the Office of Community Oriented Policing Services (COPS) Anti-Heroin Task Force funded crime analyst positions provides criminal and narcotics intelligence support to troopers and detectives. Furthermore, since 2011, the MSP has assigned community service troopers (CSTs), originally funded by a COPS Hiring grant, to every MSP Post. The CSTs work daily with local police departments, schools, and community groups to promote safe neighborhoods, mentor youth, provide a variety of community-based training and prevention programs, as well as fostering positive relationships between community members and law enforcement.

The MSP is the State Administrative Agency (SAA) in Michigan for the Byrne JAG funds.

Within the MSP, the Grants and Community Services Division (GCSD) administers the grant funding on behalf of the state of Michigan. Byrne JAG funds augment linkages occurring at the local level between criminal justice and human services agencies including, but not limited to, substance use disorder, public health, and education. With federal fiscal year (FY) 2022 Byrne JAG funding, Michigan will assist both state and local governments in funding projects to support important criminal justice initiatives.

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To effectively administer the Byrne JAG funding, the GCSD utilizes the Michigan Automated Grant Information Connection Plus (MAGIC+) grants system to accept and review applications, then award and manage sub-grants. MAGIC+ uses web-based software which allows applicants to access the system on any device that is connected to the Internet and has the proper security requirements.

Timeline

SAA Activities

- July 2022-August 2022: Solicit sub-grant applications in MAGIC+.
- August 2022-September 2022: Application review process.
- September 2022: Send award/denial letters to applicants.
- October 01, 2022: Program implementation begins.
- October 01, 2022-September 30, 2023: Sub-grant management; conduct sub-recipient site visits.

State and Sub-Recipient Reporting

| State Financial Status Reports | | State/Sub-recipient Performance Management Tool (PMT), JustGrants (JS) Financial Report, and Quarterly Program Report (QPR) | |
|--------------------------------|----------|---|----------|
| Report Period | Due Date | Report Period | Due Date |
| 10/1 - 10/31 | 11/30 | 10/1 - 12/31 | 1/20 |
| 11/1 - 11/30 | 12/30 | 1/1 - 3/31 | 4/20 |
| 12/1 - 12/31 | 1/30 | 4/1 - 6/30 | 7/20 |
| 1/1 - 1/31 | 2/28 | 7/1 - 9/30 | 10/20 |
| 2/1 - 2/28 | 3/30 | Sub-recipient Program Income Report (For those agencies reporting income only) | |
| 3/1 - 3/31 | 4/30 | | |
| 4/1 - 4/30 | 5/30 | | |
| 5/1 - 5/31 | 6/30 | | |
| 6/1 - 6/30 | 7/30 | | |
| 7/1 - 7/31 | 8/30 | 1/1 - 3/31 | 4/20 |
| 8/1 - 8/31 | 9/30 | 4/1 - 6/30 | 7/20 |
| 9/1 - 9/30 | 10/30 | 7/1 - 9/30 | 10/20 |

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For each program area listed below, the funding will be based on a competitive application process while ensuring the 58.1 percent local pass-through requirement is met.

1. Multijurisdictional Task Forces (MJTF) Program Area

The MJTFs are vital elements in the statewide effort to combine all available resources to reduce crime. The major emphasis for the MJTFs is investigation of illegal substance abuse and associated criminal activity. Eligible applicants must have participation from multiple law enforcement agencies and a commitment from federal sources for joint criminal investigations. The MJTFs must also have a board of directors that includes all participating agencies. At minimum, one of the board members must also be a participating member of a community coalition designed to bring all available resources together for crime-solving initiatives. Because most law enforcement authority is limited to specific jurisdictions, but criminal activity is not, it is possible for large criminal enterprises to commit crimes beyond the scope of authority of a particular law enforcement agency. Addressing this problem requires cooperation among local, state, and federal law enforcement agencies; prosecutors; courts; corrections; service agencies and the community. MJTFs combine the talents and resources of a variety of organizations to eliminate jurisdictional and procedural barriers and enhance problem-solving initiatives.

The MJTFs have been funded with Byrne JAG grant funds for over two decades. There are 23 task forces receiving partial funding (approximately eight percent of the total cost for those task forces), with additional projects for intelligence operations center employees and forensic drug scientists. Effective measures have been developed for the task forces to determine impact on

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regional crime and drug activity and the measures have been implemented through the quarterly program reporting process. These reports are utilized to assess project activities, outputs, outcomes, and impact. An evaluation system for law enforcement must be based on the authority of their position and role within the structure of government, as law enforcement remains the only agency given the authority to arrest persons who violate the law.

The MJTFs are designed to act as a deterrent through arresting persons who violate statutes regulating the distribution of controlled substances. To evaluate the effectiveness of arrests, priorities for targeted drugs and offenders who distribute them are based on drugs causing death or serious injury, affecting community safety, availability, and economic costs. Since FY14, Michigan has used a custom tiered scoring system in which arrest data includes the level of arrest for each drug offense, as well as the type and quantity of drug for each arrest are scored. The MJTFs also report their total operating budget, the number of sworn law enforcement personnel assigned to the team, population served, joint investigation data, case and warrant statistics, criminal activities, community outreach, and crime prevention initiatives.

Arrest counts for each team and for overall state arrests are weighted by the level of the drug trafficker arrested, and points are allocated based on the level of arrests. The points are then totaled for each team and for overall state arrests. The remaining steps in the evaluation process include a weighted arrest score, and statewide weighted scores are totaled. Statewide year-to-year improvement is determined by dividing the weighted and adjusted statewide arrest score

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from the current year by the same number from the prior year to produce an annual percentage change value.

Annual reports have been completed since 2016 by the School of Criminal Justice at Michigan State University, through the Michigan Justice Statistics Center, which serves as the Statistical Analysis Center for the state of Michigan. Collectively across all teams, the total arrest score increased from FY14 to FY19. For FY20, the first year of the COVID-19 pandemic there was a drop in heroin and marijuana arrest scores. This year heroin, fentanyl and marijuana accounted for a 28% decrease in total arrest scores. The remaining drug types show a 4.3% increase and a continued trend toward prioritizing more harmful drugs and arrests involving large amounts of other harm-producing drugs. Overall, the results suggest the MJTFs have responded to the strategic plan by increasing their efforts on offenders and drugs most harmful to Michigan's communities and citizens.

MJTF Goals

- a) Reduce deaths and serious injury from drug overdoses.
- b) Reduce economic costs and threats to community safety caused by drug trafficking.
- c) Removal of multijurisdictional narcotic offenders and conspiracies in the regional area.
- d) Reduce and solve criminal activity, with an emphasis on violent crime, drug-related criminal activity, and repeat offenders.
- e) Coordinate with citizen groups, schools, local community, and substance abuse prevention/treatment agencies to reduce crime and improve quality of life.
- f) Consolidate information sharing between criminal justice agencies, prevention and treatment providers, and community coalitions.

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MJTF Performance Measures:

- a) Community collaborations established.
- b) Crime rate and drug-related crime reduction.
- c) Data-driven target areas (“hot spots”).
- d) Number of indictments of targeted Tier I-IV drug offenders.
- e) Identified, disrupted, and dismantled criminal enterprises.
- f) Number, type, and value of assets seized.
- g) Cost comparison for street drugs.
- h) Number of weapons seized.
- i) Number of joint federal cases initiated and indictments.
- j) Number of Part I and Part II crime arrests and case clearances.
- k) Number of probation and parole violation arrests.
- l) Number of fugitives located and arrested.
- m) Number of health professional prescription drug cases initiated and cleared.
- n) Number of federal and state gang investigations, indictments, and successful prosecutions.
- o) Quantities of targeted drugs seized.
- p) Number of methamphetamine labs dismantled, arrests, and quantities seized.
- q) Number of children rescued from drug houses and methamphetamine production sites.

2. Drug Threat Assessment Program Area

Byrne JAG funding will continue to support three intelligence analysts in the Michigan Intelligence Operations Center (MIOC) due to the workload and important assistance they provide to the MJTFs. These analysts are responsible for collecting information related to drug activity, and for researching and evaluating the collected information to determine if the information is credible. The analysts reach out to state and local law enforcement to identify

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common trends and links, as well as to identify criminal organization members and identifiers. They also provide case support to other law enforcement agencies. Written products may include reports relating to significant increases or decreases in drug use or distribution and bulletins identifying concealment methods, manufacture methods, product labeling, and Drug Trafficking Organization (DTO) operation methods. The analysts adhere to the Analytical Standards as provided through the International Association of Law Enforcement Intelligence Analysts, as well as the MIOC Analytical Standards. The MIOC is also coordinating a statewide initiative to identify heroin/opioid suppliers, link them to each other and associate them to open cases across the state of Michigan. MJTF personnel submit telephone data downloads, phone tolls, and pen register information (obtained by search warrant) to the MIOC. Similarly, by utilizing software technology designed to perform link analysis on this data, the MIOC narcotics analysts develop a statewide overview of narcotics traffickers and drug trafficking organizations. This data-driven analysis significantly enhances narcotics investigations and interdiction efforts and assists in developing the Statewide Threat Assessment.

In FY20, MIOC analysts completed 1,330 requests for service, submitted 406 deconfliction reports, and identified nine new drug trafficking organizations.

Drug Threat Assessment Goals

- a) Provide a statewide drug threat assessment for Michigan.
- b) Provide data to support strategic decision making to reduce drug use and related crimes.
- c) Provide research and evaluate drug-related information to determine credibility.
- d) Provide full analytical support to all Byrne JAG funded MJTFs.

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- e) Provide evaluation support for drug enforcement.

Drug Threat Assessment Performance Measures:

- a) Number of drug-related intelligence products disseminated.
- b) Number of requests for service/information completed.
- c) Number of new drug cases generated through the Michigan Automated Prescription System and National Precursor Log Exchange.
- d) Number of drug trafficking organizations identified, disrupted, and dismantled.
- e) Number of warrants obtained due to intelligence enhancements.

3. Victim and Social Services Program Area

Across the country, community policing, fair and impartial policing, and trauma-informed interviewing are becoming standard practice for law enforcement agencies (LEAs). Included in the ever-changing role of law enforcement is their involvement with victims of crime during crisis response, investigation, and adjudication process (if there is one).

A victim's first point of contact with the criminal justice system is usually the responding law enforcement officer. This initial contact can have long term consequences for the victim, the officer, and the future prosecution of the case. For a variety of reasons, including the traumatic nature of the incident, physical injuries suffered by the victim, prior negative experiences with the criminal justice system, etc. the victim may perceive the law enforcement interaction negatively. This can influence a victim's willingness to participate in the investigation, frustrating LEAs, making prosecution difficult or impossible, and negatively impacting society by not holding offenders accountable.

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Additionally, LEAs often lack resources for responding to mental health crisis situations, civil/domestic disputes, etc. which can sometimes increase in intensity simply by the presence of law enforcement officers. Despite their best efforts, law enforcement officers may find it difficult to help resolve these types of situations due to a variety of factors, including but not limited to lack of adequate training, lack of resources, and public distrust of LEAs. The initial contact in these situations can have long-term consequences for the complainant, the officer, witnesses, and the future prosecution of the case.

Category One: Victim Services

This program area is designed to develop new law enforcement-based victim service programs, providing direct victim advocacy, fostering proactive, positive interaction among LEAs, community-based victim advocacy organizations, local social service agencies, and the communities they serve. Acceptable initiatives will hire new or contract for law enforcement-based victim advocates. Applications to extend victim advocates currently funded with expiring federal funds from another source are also acceptable.

Applicants that demonstrate a well-developed collaborative effort among agencies and organizations in local communities, and/or the capacity to facilitate effective partnerships using combined resources, will be given priority.

Victim Services Goals

- a) Improve access to services for victims of violent crime.

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- b) Facilitate partnerships with community-based victim service agencies and/or other social service providers to create new or expand existing multidisciplinary teams.

Performance Measures

- a) Number of clients offered services.
- b) Number of clients served.
- c) Number of cases resulting in prosecution.
- d) Number of victims compensation applications completed and submitted.
- e) Number of victims compensation applications awarded compensation.
- f) Number of agencies/organizations involved in the multidisciplinary team.
- g) Number of fields/disciplines represented.
- h) Number of meetings held.
- i) Number of attendees.

Category Two: Social Services

This program area is designed to develop new law enforcement-based social service programs through embedding social workers with LEAs to provide crisis intervention, conflict resolution or de-escalation, and referrals for services. The social worker will also foster proactive, positive interaction between LEAs, local social service agencies, and the communities they serve.

Acceptable initiatives will hire or contract for law enforcement-based social workers.

Applications to extend social workers currently funded with expiring federal funds from another source are also acceptable. Requesting funding for social workers currently paid for with local funds is not eligible.

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Applicants that demonstrate a well-developed collaborative effort among agencies and organizations in local communities, and/or the capacity to facilitate effective partnerships using combined resources, will be given priority.

Social Services Goals

- a) Improve access to social services and criminal justice system outcomes for citizens in contact with LEAs.
- b) Facilitate partnerships with community-based social service agencies to create new or expand existing multidisciplinary teams.

Performance Measures

- a) Number of clients offered services.
- b) Number of clients served.
- c) Number of incidents resolved without arrest.
- d) Number of mental health crisis situations averted.
- e) Number of incidents successfully de-escalated.
- f) Number of agencies/organizations involved in the multidisciplinary team.
- g) Number of fields/disciplines represented.
- h) Number of meetings held.
- i) Number of attendees.

4. Priority Population Drug Courts Program Area

Priority population drug courts first emerged in the 1990s as an innovative response to target offenders with specific issues not adequately addressed in traditional courts. The most widely implemented problem-solving court in Michigan has been the drug treatment court. Drug courts were shown to be one of the most effective ways to break the cycle of drug use and criminality

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by engaging high-need, substance-abusing offenders in drug court programs. Michigan implemented legislation (P.A. 224 of 2004) outlining standards for new and existing drug courts. The standards also address admission criteria, participant requirements, and data collection needs. The SAA has worked closely with the State Court Administrative Office (SCAO), Michigan Department of Corrections (MDOC), Michigan Office of Highway Safety Planning, Michigan Department of Health and Human Services (MDHHS), Michigan Association of Treatment Court Professionals (MATCP), and individual courts to continue to expand drug court capacity and efficacy within Michigan. There are approximately 135 total drug court programs funded mostly through the Michigan Drug Court Grant Program (MDCGP). The state of Michigan continues to place a priority on high-risk felony offenders who are otherwise prison bound, and 15 of these courts in Michigan are being funded with Byrne JAG.

This program area will continue to support drug courts, offering an integrated systematic approach to dealing with a broad range of drug-using offenders, including juveniles and adults. The benefits of drug courts include a reduction in recidivism and lower overall costs due to reduced reliance on jails and prisons.

Priority Population Drug Court Goals

- a) Offer a systems approach that assists communities in responding to criminal justice issues unique to their jurisdiction.
- b) Hold offenders accountable.
- c) Reduce recidivism of offenders.

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Priority Population Drug Court Performance Measures

- a) Number of clients screened and accepted into drug courts.
- b) Program activities and treatment services provided.
- c) In-program violations resulting in sanctions.
- d) Number of arrests, detentions, and jail stays during program participation.
- e) Program completion rates.
- f) Post-program performance (e.g., arrests, drug use, etc.) of program graduates.

5. Community Relations/Community Engagement Program Area

Building positive relationships among agencies within the criminal justice system, local organizations, and the communities they serve will help to build trust, create opportunities, and foster an environment of cooperation and compassion. Community engagement, whether by criminal justice agencies, schools, non-profits, or other local organizations, is critical to improving life outcomes for individuals at risk for entrance in the criminal justice system. Early intervention, mentoring programs, alternatives to incarceration, and community outreach can offer positive and proactive opportunities to bridge the gap between criminal justice personnel and community members. This program area is designed to foster proactive, positive interaction among criminal justice agencies, local organizations, and the communities they serve.

Community Relations/Community Engagement Goals

- a) Foster collaboration among local agencies and organizations to increase the level of services to the community.

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- b) Facilitate community programs or events to promote community engagement among youth, families, criminal justice agencies, and community members through partnerships across disciplines.
- c) Provide programs and services within communities to benefit at-risk youth, their families, and community members through collaborations among criminal justice agencies, schools, non-profits, and other community organizations.

Performance Measures

- a) Number of partnership agreements.
- b) Number of fields/disciplines represented.
- c) Number of meetings/attendees.
- d) Number of partnerships involved in facilitating the program(s)/events.
- a) Number of programs implemented.
- b) Number of participants.

6. Indigent Defense Program Area

The Michigan Indigent Defense Commission (MIDC) establishes and implements standards for attorneys who defend indigent clients in Michigan (indigent clients make up the majority of those charged with criminal offenses). The goal is to improve representation and provide services to the indigent that are on par with those given to people who are able to hire attorneys, such that a person's constitutional right to counsel is not driven by their access to monetary resources. It is anticipated that a proposed standard will be implemented in the near future that requires appointed attorneys to have trial experience commensurate with the seriousness of the offense charged. In low-population counties that have fewer serious offenses, it is difficult for attorneys to obtain the experience needed to handle more serious offenses. Many attorneys who

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presently take such cases will not qualify under the new standard. In those jurisdictions, there are few attorneys available to accept appointed criminal cases. This program area will provide simulated trial training opportunities that will allow attorneys to gain the necessary experience to qualify under the MIDC standard and improve the quality of representation.

The Michigan State Appellate Defender Office (SADO) has also been the recipient of Byrne JAG funds for this program area. The program is designed to expand a working model for indigent defense reentry advocacy and assistance to a much larger client population so that post-conviction representation of indigent clients can provide advocacy for release from incarceration and return to the community. Expansion of reentry and mitigation efforts beyond juvenile lifers will include representation and counseling for SADO and assigned counsel clients in the form of Comprehensive Reentry Plans and mitigation social history reports for resentencing, parole hearings, and prosecutor parole appeals. The program will also allow for representation and direct advocacy during parole hearings and for prosecutor parole appeals.

Indigent Defense Goals

- a) Improve representation for indigent clients.
- b) Improve the quality of indigent defense for criminal defendants on appeal.

Indigent Defense Performance Measures

- a) Complete preparation and planning for simulated trial exercises, including identifying and training faculty.
- b) Number of experienced attorneys to act as trainers.

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- c) Number of qualified faculty identified and trained, number of simulated trial problems identified and developed.
- d) Number of evaluation methods developed.
- e) Number of program sites and venues identified, recruitment of attorneys completed, planning and implementation of first sessions completed, and evaluations conducted with suggestions made for program refinement.
- f) Number of additional sessions conducted, and evaluations collected and assessed to identify any necessary changes.
- g) A program guidebook developed if deemed effective and needed, and initial development of curriculum for future advanced simulation programs completed.
- h) Appellate clients identified for reentry or mitigation assistance.
- i) Number of reentry plans or mitigation reports prepared.
- j) Sentence outcomes and reductions for appellate clients.
- k) Number of clients counseled prior to parole review.
- l) Number of clients with a reentry plan prepared prior to parole review.
- m) Numbers of clients with direct advocacy provided in front of the parole board.
- n) Number of paroles or number of paroles greater than expected.
- o) Number of clients represented in prosecutor parole appeals.
- p) Number of Reentry Plans or mitigation reports prepared for these clients.
- q) Number of clients where parole grant is maintained.

B. Project Design and Implementation

The strategic plan for Michigan's Byrne JAG was established in 2014 and includes the fiscal years between October 1, 2014, through September 30, 2017. Due to the anticipated change in the Office of the Governor, strategic planning sessions were not held in 2018/2019 and the COVID-19 pandemic further delayed strategic planning efforts (including the administration of

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the Coronavirus Emergency Supplemental Funding program). The SAA will adhere to the priorities identified in the 2014-2017 strategic plan until the new strategic plan is developed.

The new strategic plan is currently under development and is expected to be complete by the end of 2022. The SAA has developed an on-line stakeholder input survey to be collected during the summer of 2022. Strategies that incorporate best practices, those that help improve more than just one area of the criminal justice system, and those that are evidence-based, will be given the highest priorities when selecting issues and strategies to include in the plan.

Listed below are the stakeholders who will be invited to participate in the strategic planning process:

- Office of the Governor
- The MSP
- Michigan Association of Chiefs of Police
- Michigan Sheriff's Association
- Prosecuting Attorneys Coordinating Council/ Prosecuting Attorneys Association of Michigan
- State Court Administrative Office
- Michigan Department of Corrections
- State Appellate Defender Office
- Michigan Indigent Defense Commission

From the program areas previously identified in the strategic plan, the SAA identified five goals which have become the basis for directing Michigan's Byrne JAG funds. It must be noted that

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annual Byrne JAG award amounts for the state of Michigan have determined the number of program areas funded each year, as well as funding levels for each program area.

Funding has been utilized for criminal justice technology and equipment, evidence-based programs for juveniles, multijurisdictional task forces, prosecutors for teams in high-crime cities, indigent defense, and priority population drug courts. Some program areas listed in the strategic plan have not been funded during every grant cycle (year) and, depending on emerging priority needs, funding may include program areas not listed in the plan. Included is a goal to, “Annually identify and pursue funding, as needed, to address emerging public safety issues.” Again, this goal is intended to help combat developing criminal justice issues and unforeseen problems that have arisen throughout the years.

C. Capabilities and Competencies

The Director of MSP, who is also the SAA Director, ultimately oversees Byrne JAG funding, as well as all other MSP functions. The Director is in a unique position to be a facilitator and convener of stakeholders from every aspect of the criminal justice system. The MSP maintains partnerships with other agencies including the Governor’s Office, MATCP, MDOC, the Michigan Department of Education, and MDHHS which includes Juvenile Justice. Within the MSP, the Byrne JAG Unit of the GCSD administers these funds. The unit consists of three grant advisors who are responsible for management of Byrne JAG funding and the Residential Substance Abuse Treatment for prisoners’ grant, as well as regular justice appropriations. The GCSD division director, section manager, financial analyst, and division administrative assistant also support the activities of the Byrne JAG Unit.

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Since its inception, numerous successful programs have been established from Michigan's Byrne JAG strategic plan. In addition to providing valuable assistance to the state, many other programs have emerged. For example, Byrne JAG funding has supported several successful community policing initiatives. The COMPASS Academy in Cheboygan County is an intensive juvenile probation program for adjudicated delinquents 13-18 years of age. The program provides youth with 24/7 support, supervision, education, and empathy to assist each youth to overcome their individual issues and remain in their communities. The project combines resources from the 53rd Circuit Court, sheriff's department liaison officer, Michigan State Police, and community resources/rehabilitative.

The Michigan Youth Leadership Academy (MiYLA™) provides at-risk teens from high crime cities with the opportunity to develop life and leadership skills and build positive relationships with law enforcement officers. In addition to leadership and team-building activities, youth participants are taken on day trips and university tours and are provided with training related to conflict resolution and civic engagement. MiYLA™ is held at the MSP Training Academy in Dimondale with approximately 20 youth participating per week. Staffed by state and local law enforcement, the academy boasts a 5:1 student-to-staff ratio.

The Westland Department of Housing and Community Development, along with the Westland Police Department and additional stakeholders, created and staffed a 25-student learning lab for K-12 tutoring in an at-risk neighborhood. Byrne JAG funding provided technology and equipment needed for the learning lab, as well as providing certified educators. The city of

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Wayne expanded their Youth and Family Services Program (YFSP) by adding a family services coordinator to connect families to government assistance and other programs, and a new after-school program, both of which supplemented and enhanced existing YFSP programming. This included adding positive law enforcement interactions within the YFSP structure.

Examples of other successful initiatives are plentiful. Byrne JAG funds support 15 priority population drug court programs overseen by the State Court Administrative Office. Funds support diversion efforts specifically for adult felony probation violators and felony offenders who, based on Michigan Sentencing Guidelines, would otherwise be sent to prison.

The Appellate Investigation Project provides training and investigation services to appellate-assigned counsel who challenge unsound evidence and develop evidence that supports legal claims for exoneration or retrial. The project will reach 75 percent of Michigan's appellate cases that lack access to funding for investigation, building on the successful model used at the Michigan State Appellate Defender's Office. The Michigan Indigent Defense Commission (MIDC) is a project added in FY19. The MIDC establishes training standards for attorneys who defend indigent clients in Michigan and Byrne JAG aids in the development and delivery of MIDC's training programs.

D. Plan for Collecting the Data Required for this Solicitation's Performance Measures

The SAA enters every subaward into the Performance Measurement Tool (PMT) website. The SAA requires each sub-recipient of the Byrne JAG funds to complete a quarterly progress report

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(QPR) on the PMT website. The individual reports are then compiled, and the SAA submits the aggregated state quarterly PMT report to the Bureau of Justice Assistance. In addition, funded program areas are required to submit a supplemental QPR that collects more detailed information on activities for review and analysis by Michigan's SAA.