

FY 2020 Annual Report on the Michigan Veterans Trust Fund

In accordance with the provisions of Enrolled Senate Bill 144, Section 405, Public Act 54 of 2019, the Department of Military and Veterans Affairs submits the following information concerning operations of the Michigan Veterans Trust Fund (MVTF) from October 1, 2019 through September 30, 2020.

Emergency Grant Program

The Board of Trustees appointed by the Governor administers the Emergency Grant Program (EGP) which makes available grants to honorably discharged wartime era veterans and their dependents with unforeseen, short-term financial emergent needs. "Emergent need" has been defined as "an unforeseen circumstance causing a temporary or short-term financial emergency or hardship that a grant will resolve." Additionally, the applicant must demonstrate the ability to maintain financial obligations in the future.

History

The MVTF was established in 1946 with a corpus of \$50 million to help World War II veterans overcome unexpected expenses ranging from utility bills to home repairs to mortgage assistance and to get back on their feet financially. Veterans of subsequent conflict eras have also been made eligible for the EGP.

Between 1946 and 1996, on occasion, the legislature utilized portions of the Trust Fund for purposes not directly related to the initial establishment of the MVTF. In 1996, constitutional protections were added to the Trust Fund corpus. As a result, the Board of Trustees now has sole fiscal authority over the Veterans Trust Fund and the corpus has recovered its original value as of 2010 and has grown through careful investments to about \$65 million today. The Board endeavors to continue to grow the MVTF to safeguard the trust fund for future generations of Michigan veterans.

Fund Allocation

In accordance with Section 5, Public Act 9 of 1946 - MCL 35.605 funds are allocated in the following manner:

Initially, the Trustees approve and budget the administrative operating expenses of the fund from the anticipated earnings. Previously, the MVTF would distribute emergency grant funds by allocating 50% of the emergency grant budget to the 83 counties based on the ratio of the county's war era veterans to the state's total war era veteran population. A U.S. Department of Veterans Affairs report served as the source document and funds were distributed to the counties on a quarterly basis. County allocations continue to be calculated at the State office based on county populations of war-time era veterans but no disbursements are made to the counties. The decision by the Board of Trustees to utilize current technologies to make grant payments from the State office made the disbursement of funds to the county treasurers' offices unnecessary and inefficient. The Trustees hold a 50% reserve for payment of grants

once the initial county allocation has been expended in support of individual grants and county expenses.

Unexpended funds remaining at the end of the fiscal year are invested into the corpus to grow the Trust Fund to meet the needs of future generations of veterans.

Applications and grants

County and regional/district committees composed of veterans appointed by the Board of Trustees analyze the merits of each application and vote to approve or deny according to policies established by the Board of Trustees. Approved applications are paid by the MVTF State office to the vendor providing the service to the applicant (no money is paid directly to an applicant). Applicants who receive notification that their application was denied are provided instructions for how they may appeal the decision to the Board of Trustees.

The MVTF has no direct control over the number of applications it receives in any given year. It is generally true that the Trust Fund has experienced increased applications when the economy is doing poorly and the number of applications decreases when the economy is performing well. In addition, the success of the Michigan Veterans Resource Service Center (MVRSC) within the Michigan Veterans Affairs Agency (MVAA) suggests that more veterans are receiving assistance from other resources to address their emergent needs without applying to the MVTF. The MVRSC has a mission to facilitate access for veterans to all available resources whether they be federal, state, or county; private or government; non-profit or corporate. The MVTF's relationship with the MVRSC is discussed in greater detail below.

	Applications Total	Approved	% Approved <i>(Withdrawn applications not included)</i>	Amount Requested	Grants
FY 2015-16	1,958	985	50%	\$3,846,826	\$988,502
FY 2016-17	1,603	696	43%	\$3,237,439	\$757,311
FY 2017-18	1,618	679	42%	\$2,511,791	\$864,122
FY 2018-19	1,557	900	58%	\$1,830,809	\$1,259,082
FY 2019-20	1,125	541	71%	\$2,843,920	\$1,033,575

EGP Structure

The MVTF continues to operate 70 trust fund committees with 65 organized on a County Model and 5 on a Regional/District Model (MCL 35.606a authorizes consolidating counties into districts).

County Model Administrative Operations

By removing fiscal responsibilities and the administrative requirement for counties to maintain a separate MVTF account, the workload previously contracted through the service agreements with the counties has been significantly reduced. With this change, counties are no longer being asked to manage a program but rather to assist their veterans to access a resource that a committee of their local veterans may approve to provide emergency assistance to county veterans and their dependents in need. In the County Model, applications continue to be taken by an authorized agent and submitted to the county MVTF committee as before. However, instead of contacting vendors to coordinate payments, creating and processing vouchers, and balancing a separate MVTF account, counties now simply forward the completed application with decision to the State office to make payments and file for record-keeping.

Regional/District Model Administrative Operations

The Regional/District Model leverages available technology to increase access to the EGP while reducing the reliance on authorized agents and service agreements at the county level. It consolidates several county level committees into a regional/district committee with a representative from each county and an application review process that is completed online weekly. This process eliminates the need and cost of the physical meetings associated with the County Model. Upon completion of the committee's review of the applications, the MVTF State office staff sends out notifications of decisions and makes the appropriate grant payments.

The Regional/District Model relies on a collaborative relationship with the MVAA's Resource Service Center to receive phone calls for emergency assistance and then triage the request to the best available resource for that veteran's situation. This collaboration leads to a broader consideration of all available resources (federal, state, local, private, etc.) and facilitates coordination to address the needs of the veteran which may be more complex than what was initially identified. The Regional/District Model recognizes that the EGP is a great resource whose impact can be amplified when applying the MVAA's philosophy of "No Wrong Door" for serving and caring for our veterans by guiding them to the best resource for their situation.

Accountability and Transparency

In May 2019, the OAG released its latest audit which credited the MVTF with achieving a 25% reduction in "administrative expenses" over the previous two years. This achievement came as a result of cost saving measures tested in the Regional/District Model Pilot conducted in 2016 and fully implemented in FY 2018.

In addition to exploring cost-savings, the Director and the Board set about to align more closely the MVTF's financial reporting with that of other trust funds within Michigan state government. A comparison revealed that while other State-chartered trust funds either separated program costs from administrative costs or elected not to report any administrative costs, the MVTF was unintentionally inflating its administrative costs by reporting all expenses as administrative costs. In consultation with the DTMB Office of Internal Auditors, the MVTF has now begun to separate program costs from administrative costs in its reporting.

Fiscal Year	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Treasury/Security Lending Fees	\$92,677	101,622	\$105,694	\$105,653	\$124,657
State Admin Costs	\$593,024	\$647,798	\$90,202*	\$93,315*	\$88,793*
State Program Costs	<i>Included in "Admin Costs"</i>	<i>Included in "Admin Costs"</i>	\$528,190*	\$585,042*	\$572,907*
County Program Costs	\$217,286	\$163,366	\$52,766*	\$64,647*	\$44,833*
Special Programs*	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	\$2,000	\$8,000
Grants	\$988,502	\$757,311	\$864,122	\$1,259,082	\$1,030,786

*Program costs have been separated from Administrative costs beginning in FY 2018.

**Special Programs are non EGP related programming.

Financial Condition of MVTF Corpus

An amendment to the State Constitution in August 2002 allows the State of Michigan's trusts to contain equity and corporate bond holdings. This permits the State Treasurer, acting in accordance with the authority of Article IX, Section 37 of the State Constitution, to work in conjunction with the Trustees in order to build the corpus to its original value of \$50 million (met in 2010), to provide the Board of Trustees the earnings with which to fund the EGP (both program expenses and administrative expenses), and to build the corpus so that it remains a viable source of benefits for future generations of Michigan veterans.

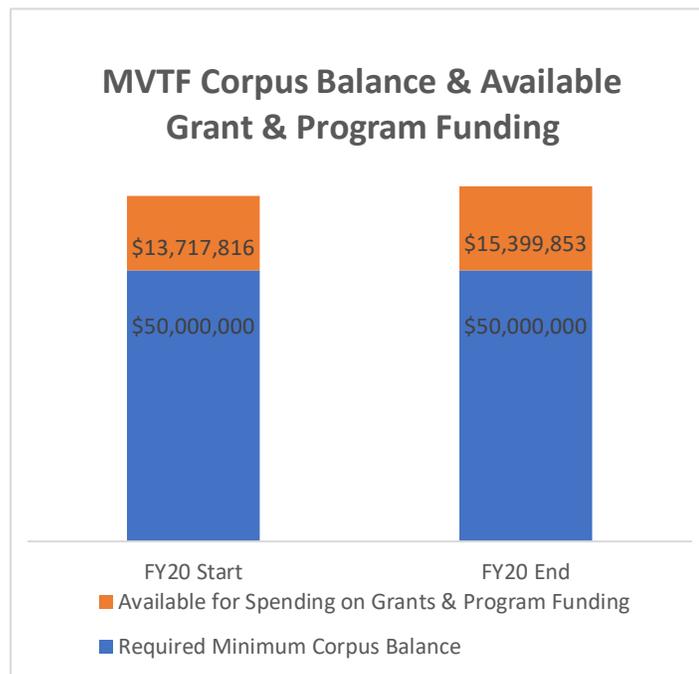
(in millions)	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Beginning balance	\$52.8	\$55.3	\$58.2	\$61.1	\$63.7
Ending balance	\$55.3	\$58.2	\$61.1	\$63.7	\$65.4

As stewards of the Trust Fund, the Board of Trustees works closely with the Treasury Department to increase the earning potential of the corpus without exposing it to unacceptable risks. In 2016, at the request of the Board, Treasury adjusted the investment strategy to accept a slightly increased level of investment risk in order to achieve greater gains to the corpus and improve its financial position in anticipation of the demands that will be placed upon it in the future. As a result, the corpus has grown over the last several years with the strong stock market gains.

(as of September 30,2020)	Cost/Book Value	% of total	Market Value	% of total
Short Term Investments	\$5,983,533	11.21	\$5,983,533	9.15
Total Fixed Income	\$16,039,567	30.06	\$16,701,116	25.54
Equities	\$14,945,308	28.01	\$23,635,338	36.14
Real Estate	\$2,983,503	5.59	\$3,090,994	4.73
Alternative Investments	\$13,401,176	25.12	\$15,988,872	24.45
Total	\$53,353,088	100	\$65,399,853	100

Actions to Preserve the Fund

Over the years, the Board of Trustees has cut its program and administrative costs by various means including the reduction of full-time staff. Staffing has fallen from a high of 23 in 1983 to the current level of five full-time employees. More recently, the MVTF Director and the Board of Trustees have begun leveraging technology to modernize operations that reduce program and administrative costs while also preparing for success in the future. This initiative has enabled the MVTF to centralize all payment processing out of the State office eliminating costly and redundant processes



established decades ago and which placed additional administrative burdens on the counties. In addition, the Trust Fund converted the 166 spreadsheets it was using to administer the EGP into one database and converted to a completely paperless system of record retention by leveraging the MVAA's chosen customer relationship management (CRM) platform, Salesforce, to manage applications, committee voting, grant payments, and veteran contact information. Future plans include converting to an electronic application that will be fully integrated into the Salesforce platform and expanding the use of digital communications with county veterans' affairs offices.

The Trust Fund of the Future

The EGP has been experiencing a declining number of applications over the last several years. To the extent that this reflects fewer veterans experiencing financial crisis (and in good economic times, this is the historical trend), this decline is a good thing. However, there are other substantial factors contributing to a declining application count including the continuing loss of our World War II and Korean War veterans along with the aging ranks of our Vietnam-era veterans and their diminished life expectancy rates largely attributed to Agent Orange related illnesses. Even as the number of veterans decline, it is important to remember that nearly every veteran that has been released from active duty in the last 30 years is eligible for the EGP. Just as significant to the long-term outlook of the MVTF is that the last wartime era veteran eligible to apply to the EGP has not yet been born. As the younger generations of veterans age and the MVAA continues its aggressive information campaign to ensure that every Michigan veteran knows about the benefits for which they are entitled, the Board of Trustees fully anticipates that utilization of the EGP will continue or likely increase in the future.

The Board of Trustees is aware that many veterans and dependents could avert the financial crisis that prompted their EGP application by becoming educated about budget matters and getting help to manage their finances responsibly. To this end, in 2019, the Board of Trustees partnered with GreenPath Financial Wellness, a Michigan non-profit, to provide a dedicated phone line for all Michigan veterans (including peacetime veterans) seeking assistance to achieve financial wellness and making available their suite of educational resources and trained counselors. Though growth of this special program was setback by the COVID-19 pandemic, usage has increased again in recent months and the Board believes that this partnership shows promise for providing lasting benefit to Michigan veterans.

In response to the economic hardship caused by the COVID-19 pandemic and restrictions, the Board also considered supporting food banks that support veterans experiencing hunger and food insecurity with assistance to some of these programs beginning in FY 2021. Additionally, it is anticipated that the repercussions of the COVID-19 restrictions on the economy will likely lead to an increase in need for emergency grants in FY 2021.

The Board of Trustees recognizes that they must exercise vigilant oversight of the corpus and be diligent to plan for the needs of future generations of veterans. As the MVTF approaches its 75th anniversary, the Board of Trustees engaged in a strategic planning process that surveyed the changing veteran landscape and committed to exploring innovative options and additional special

programming that may improve or expand the ways that the MVTF serves the veteran community. The completed strategic plan will be available early in 2021.

Please feel free to request specific information about the Michigan Veterans Trust Fund, as desired.

Sincerely,

Lindell L. Holm

Lindell L. Holm

Director, Michigan Veterans Trust Fund

- Enclosures
- (1) Statistical data of applications and grants by county
 - (2) Grant assistance data by category and county
 - (3) County Program Costs
 - (4) Reasons for denial & Applications by Era

	Withdrawn	Approved	Partial Approval	Disapproved	# of People Assisted approved apps	# of People Assisted partial apps	Total # of Paid Grants	Total # of Apps
ALCONA	0	1	0	0	1	0	1	1
ALGER	0	1	1	0	2	1	2	2
ALLEGAN	1	5	1	1	7	1	11	8
ALPENA	0	1	0	2	2	0	1	3
ANTRIM	0	0	0	0	0	0	0	0
ARENAC	0	1	0	0	1	0	2	1
BARAGA	0	0	0	0	0	0	0	0
BARRY	0	2	0	0	8	0	3	2
BAY	0	1	0	1	1	0	2	2
BENZIE	0	2	0	0	3	0	4	2
BERRIEN	0	6	0	5	15	0	8	11
BRANCH	1	7	0	1	21	0	11	9
CALHOUN	1	25	4	14	43	12	39	44
CASS	0	8	0	1	21	0	11	9
CHARLEVOIX	0	0	0	0	0	0	0	0
CHEBOYGAN	0	4	1	1	10	1	5	6
CHIPPEWA	0	5	0	3	12	0	5	8
CLARE	0	1	0	0	5	0	1	1
CLINTON	0	4	0	0	6	0	4	4
CRAWFORD	0	3	0	0	13	0	5	3
DELTA	0	0	0	0	0	0	0	0
DICKINSON	0	1	0	0	2	0	1	1
EATON	0	15	0	2	41	0	24	17
EMMET	0	2	2	0	3	3	8	4
GENESEE	0	5	1	6	5	2	7	12
GLADWIN	0	6	0	7	8	0	10	13
GOGEBIC	0	0	0	0	0	0	0	0
GRAND TRAVERSE	3	15	4	9	38	4	26	31

GRATIOT	0	1	0	0	2	0	1	1
HILLSDALE	0	3	0	1	7	0	5	4
HOUGHTON	0	4	1	1	12	1	10	6
HURON	0	2	0	1	3	0	2	3
INGHAM	0	32	4	10	81	14	59	46
IONIA	0	1	0	0	4	0	1	1
IOSCO	0	3	1	0	5	2	10	4
IRON	0	0	0	1	0	0	0	1
ISABELLA	0	1	0	0	3	0	1	1
JACKSON	3	13	0	4	30	0	14	20
KALAMAZOO	0	1	4	1	3	11	14	6
KALKASKA	0	0	0	0	0	0	0	0
KENT	2	18	0	8	34	0	37	28
KEWEENAW	0	0	0	0	0	0	0	0
LAKE	0	0	1	0	0	5	3	1
LAPEER	0	5	2	3	21	2	10	10
LEELANAU	0	3	0	0	4	0	4	3
LENAWEE	0	1	1	1	6	1	2	3
LIVINGSTON	0	1	0	2	1	0	1	3
LUCE	0	0	0	0	0	0	0	0
MACKINAC	0	2	0	0	4	0	2	2
MACOMB	0	44	11	11	109	33	72	66
MANISTEE	0	1	0	2	5	0	1	3
MARQUETTE	0	4	0	0	7	0	7	4
MASON	0	1	0	0	2	0	1	1
MECOSTA	2	6	1	3	15	6	9	12
MENOMINEE	0	0	0	0	0	0	0	0
MIDLAND	1	13	8	13	25	17	34	35
MISSAUKEE	1	2	0	0	3	0	2	3
MONROE	1	8	0	2	22	0	16	11
MONTCALM	0	2	1	0	4	1	4	3
MONTMORENCY	0	2	1	3	2	1	3	6
MUSKEGON	5	18	2	5	45	8	34	30
NEWAYGO	1	5	1	0	6	1	10	7

OAKLAND	1	27	5	59	38	13	52	92
OCEANA	0	9	1	0	25	5	13	10
OGEMAW	0	1	0	0	1	0	1	1
ONTONAGON	1	1	1	1	1	1	2	4
OSCEOLA	0	3	0	1	6	0	6	4
OSCODA	0	0	0	1	0	0	0	1
OTSEGO	0	7	0	0	13	0	8	7
OTTAWA	0	12	0	3	33	0	14	15
PRESQUE ISLE	0	0	0	0	0	0	0	0
ROSCOMMON	1	5	0	1	9	0	5	7
SAGINAW	0	24	2	12	44	7	35	38
SANILAC	0	0	0	0	0	0	0	0
SCHOOLCRAFT	0	0	1	0	0	3	1	1
SHIAWASSEE	0	0	0	0	0	0	0	0
ST. CLAIR	0	3	0	4	15	0	3	7
ST. JOSEPH	0	8	0	1	13	0	10	9
TUSCOLA	0	3	0	0	5	0	3	3
VAN BUREN	0	0	1	1	0	4	4	2
WASHTENAW	1	9	2	4	12	3	17	16
WAYNE	2	21	5	12	40	13	39	40
WEXFORD	0	5	0	1	15	0	9	6
Misc	344	0	0	0				344
Total	372	456	71	226	1003	176	782	1125
Overall total	1125				1179			
Total Approved	541 (including appeals)							

County	Shelter	Utilities	Transportation	Medical	Misc	Total
ALCONA	\$388.60	\$878.41	\$0.00	\$0.00	\$0.00	\$ 1,267.01
ALGER	\$5,720.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 5,720.00
ALLEGAN	\$7,787.54	\$2,979.38	\$8,102.90	\$0.00	\$0.00	\$ 18,869.82
ALPENA	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 600.00
ANTRIM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
ARENAC	\$855.94	\$435.38	\$0.00	\$0.00	\$0.00	\$ 1,291.32
BARAGA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
BARRY	\$1,590.20	\$244.58	\$0.00	\$0.00	\$0.00	\$ 1,834.78
BAY	\$1,746.12	\$0.00	\$0.00	\$0.00	\$0.00	\$ 1,746.12
BENZIE	\$6,634.67	\$195.30	\$297.85	\$0.00	\$0.00	\$ 7,127.82
BERRIEN	\$10,840.54	\$2,316.13	\$515.04	\$2,000.00	\$0.00	\$ 15,671.71
BRANCH	\$29,565.20	\$3,757.02	\$197.66	\$0.00	\$0.00	\$ 33,519.88
CALHOUN	\$30,629.61	\$4,087.31	\$2,247.22	\$0.00	\$0.00	\$ 36,964.14
CASS	\$11,472.45	\$1,191.28	\$1,161.30	\$0.00	\$0.00	\$ 13,825.03
CHARLEVOIX	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
CHEBOYGAN	\$9,064.49	\$0.00	\$0.00	\$0.00	\$0.00	\$ 9,064.49
CHIPPEWA	\$667.01	\$439.07	\$3,927.86	\$0.00	\$0.00	\$ 5,033.94
CLARE	\$0.00	\$793.38	\$0.00	\$0.00	\$0.00	\$ 793.38
CLINTON	\$3,368.00	\$1,999.98	\$0.00	\$3,128.00	\$0.00	\$ 8,495.98
CRAWFORD	\$0.00	\$961.73	\$2,910.44	\$0.00	\$0.00	\$ 3,872.17
DELTA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
DICKINSON	\$0.00	\$0.00	\$1,400.00	\$0.00	\$0.00	\$ 1,400.00
EATON	\$10,637.90	\$2,130.68	\$1,638.22	\$112.30	\$0.00	\$ 14,519.10
EMMET	\$8,020.30	\$587.20	\$0.00	\$2,204.00	\$0.00	\$ 10,811.50
GENESEE	\$3,544.00	\$663.57	\$0.00	\$0.00	\$0.00	\$ 4,207.57
GLADWIN	\$10,225.66	\$0.00	\$3,186.16	\$2,000.00	\$0.00	\$ 15,411.82
GOGEBIC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -

GRAND TRAVERSE	\$20,050.78	\$4,289.63	\$1,322.62	\$2,757.00	\$0.00	\$ 28,420.03
GRATIOT	\$1,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 1,200.00
HILLSDALE	\$7,403.40	\$500.00	\$0.00	\$0.00	\$0.00	\$ 7,903.40
HOUGHTON	\$2,545.65	\$4,439.32	\$2,752.58	\$0.00	\$0.00	\$ 9,737.55
HURON	\$3,297.50	\$0.00	\$0.00	\$0.00	\$0.00	\$ 3,297.50
INGHAM	\$43,875.17	\$15,882.97	\$7,899.02	\$2,537.76	\$0.00	\$ 70,194.92
IONIA	\$1,957.49	\$0.00	\$0.00	\$0.00	\$0.00	\$ 1,957.49
IOSCO	\$4,200.84	\$375.28	\$895.00	\$155.00	\$0.00	\$ 5,626.12
IRON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
ISABELLA	\$0.00	\$1,221.35	\$0.00	\$0.00	\$0.00	\$ 1,221.35
JACKSON	\$16,029.02	\$5,692.83	\$1,746.09	\$0.00	\$0.00	\$ 23,467.94
KALAMAZOO	\$10,262.70	\$1,415.06	\$0.00	\$0.00	\$0.00	\$ 11,677.76
KALKASKA	\$3,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 3,250.00
KENT	\$25,425.61	\$3,131.51	\$5,994.01	\$271.00	\$0.00	\$ 34,822.13
KEWEENAW	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
LAKE	\$0.00	\$3,104.67	\$2,000.00	\$0.00	\$0.00	\$ 5,104.67
LAPEER	\$5,608.86	\$0.00	\$1,906.42	\$0.00	\$0.00	\$ 7,515.28
LEELANAU	\$0.00	\$1,132.08	\$0.00	\$0.00	\$0.00	\$ 1,132.08
LENAWEE	\$7,840.55	\$0.00	\$0.00	\$0.00	\$0.00	\$ 7,840.55
LIVINGSTON	\$1,436.57	\$0.00	\$0.00	\$0.00	\$0.00	\$ 1,436.57
LUCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
MACKINAC	\$1,571.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$ 3,071.00
MACOMB	\$69,578.56	\$6,975.16	\$19,936.02	\$3,500.00	\$1,023.20	\$ 101,012.94
MANISTEE	\$8,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 8,500.00
MARQUETTE	\$3,713.74	\$867.85	\$482.14	\$0.00	\$0.00	\$ 5,063.73
MASON	\$6,360.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 6,360.00
MECOSTA	\$6,070.00	\$2,021.27	\$3,980.00	\$2,647.00	\$0.00	\$ 14,718.27

MENOMINEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
MIDLAND	\$58,640.81	\$862.44	\$3,698.84	\$3,880.00	\$0.00	\$ 67,082.09
MISSAUKEE	\$1,254.97	\$1,716.76	\$0.00	\$0.00	\$0.00	\$ 2,971.73
MONROE	\$15,725.32	\$3,795.67	\$1,055.99	\$0.00	\$780.00	\$ 21,356.98
MONTCALM	\$8,549.00	\$911.93	\$1,077.26	\$0.00	\$0.00	\$ 10,538.19
MONTMORENCY	\$15,623.80	\$0.00	\$0.00	\$0.00	\$0.00	\$ 15,623.80
MUSKEGON	\$25,915.94	\$6,846.36	\$2,274.52	\$0.00	\$0.00	\$ 35,036.82
NEWAYGO	\$10,209.00	\$1,840.00	\$710.43	\$0.00	\$0.00	\$ 12,759.43
OAKLAND	\$42,078.97	\$5,262.78	\$7,537.80	\$0.00	\$0.00	\$ 54,879.55
OCEANA	\$10,355.00	\$6,159.20	\$0.00	\$0.00	\$0.00	\$ 16,514.20
OGEMAW	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
ONTONAGON	\$0.00	\$469.56	\$0.00	\$0.00	\$0.00	\$ 469.56
OSCEOLA	\$3,491.00	\$1,199.57	\$1,502.72	\$0.00	\$0.00	\$ 6,193.29
OSCODA	\$0.00	\$0.00	\$3,584.29	\$0.00	\$0.00	\$ 3,584.29
OTSEGO	\$4,074.68	\$1,390.44	\$2,413.33	\$0.00	\$0.00	\$ 7,878.45
OTTAWA	\$8,266.89	\$616.28	\$6,000.00	\$0.00	\$0.00	\$ 14,883.17
PRESQUE ISLE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
ROSCOMMON	\$7,633.00	\$495.33	\$3,000.00	\$3,950.00	\$0.00	\$ 15,078.33
SAGINAW	\$17,482.49	\$8,995.15	\$10,953.74	\$0.00	\$0.00	\$ 37,431.38
SANILAC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
SCHOOLCRAFT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
SHIAWASSEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -
ST. CLAIR	\$3,885.97	\$0.00	\$1,317.11	\$0.00	\$0.00	\$ 5,203.08
ST. JOSEPH	\$3,693.59	\$4,659.84	\$1,400.00	\$0.00	\$0.00	\$ 9,753.43
TUSCOLA	\$0.00	\$500.00	\$1,046.01	\$6,227.10	\$0.00	\$ 7,773.11
VAN BUREN	\$1,269.69	\$0.00	\$716.63	\$0.00	\$0.00	\$ 1,986.32
WASHTENAW	\$10,059.52	\$763.21	\$2,928.99	\$0.00	\$0.00	\$ 13,751.72
WAYNE	\$68,105.36	\$5,297.51	\$2,466.96	\$12,839.00	\$0.00	\$ 88,708.83

WEXFORD	\$2,396.76	\$758.10	\$1,594.75	\$0.00	\$0.00	\$ 4,749.61
Total	\$ 722,247.43	\$ 127,249.51	\$ 131,277.92	\$ 48,208.16	\$ 1,803.20	\$ 1,030,786.22

County	Mileage	Parking	Service Agreements	Supplies	Account Closeout	Postage	Stipend	Totals
ALCONA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ALGER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ALLEGAN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ALPENA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ANTRIM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ARENAC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BARAGA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BARRY	\$425.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$425.84
BAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BENZIE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
BERRIEN	\$1,628.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,628.27
BRANCH	\$73.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$73.71
CALHOUN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CASS	\$159.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$159.20
CHARLEVOIX	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CHEBOYGAN	\$109.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$109.46
CHIPPEWA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CLARE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CLINTON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CRAWFORD	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DELTA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DICKINSON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EATON	\$519.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$519.28
EMMET	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GENESEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GLADWIN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GOGEBIC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GRAND TRAVERSE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GRATIOT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HILLSDALE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
HOUGHTON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

HURON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
INGHAM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
IONIA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
IOSCO	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
IRON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ISABELLA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
JACKSON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
KALAMAZOO	\$9.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9.18
KALKASKA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
KENT	\$42.16	\$0.00	\$7,997.60	\$0.00	\$0.00	\$5,707.88	\$0.00	\$0.00	\$13,747.64
KEWEENAW	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LAKE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LAPEER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LEELANAU	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LENAWEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LIVINGSTON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LUCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MACKINAC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MACOMB	\$176.03	\$0.00	\$0.00	\$0.00	\$129.91	\$0.00	\$0.00	\$0.00	\$305.94
MANISTEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MARQUETTE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MASON	\$8.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8.83
MECOSTA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MENOMINEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MIDLAND	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MISSAUKEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MONROE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
MONTCALM	\$84.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$84.18
MONTMORENCY	\$70.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$70.72
MUSKEGON	\$388.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$388.60
NEWAYGO	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OAKLAND	\$606.88	\$0.00	\$0.00	\$150.85	\$0.00	\$99.67	\$4,109.62	\$0.00	\$4,967.02
OCEANA	\$0.00	\$0.00	\$0.00	\$0.00	\$23.12	\$0.00	\$0.00	\$0.00	\$23.12
OGEMAW	\$136.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$136.04

ONTONAGON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OSCEOLA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OSCODA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTSEGO	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTTAWA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PRESQUE ISLE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ROSCOMMON	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SAGINAW	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,194.40	\$14,194.40
SANILAC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SCHOOLCRAFT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SHIAWASSEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ST. CLAIR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ST. JOSEPH	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TUSCOLA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
VAN BUREN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WASHTENAW	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WAYNE	\$481.16	\$0.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,981.16
WEXFORD	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Totals	\$4,919.54	\$0.00	\$15,497.60	\$150.85	\$153.03	\$5,807.55	\$18,304.02		\$44,833

