

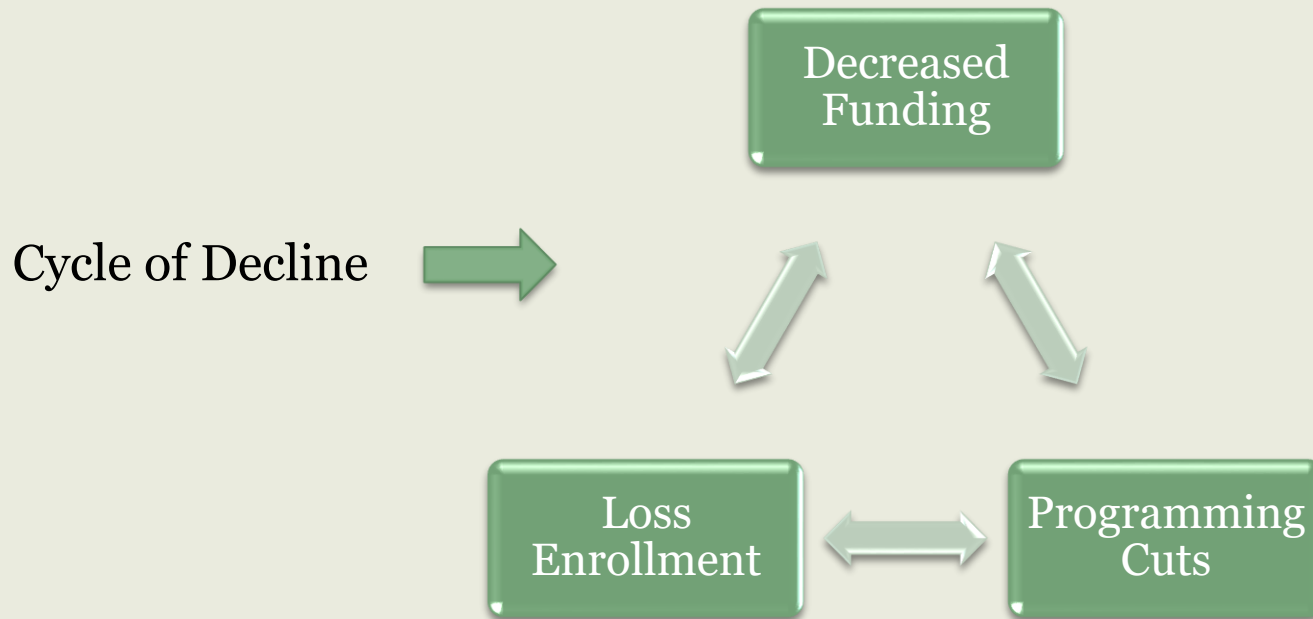
FACTS



- 57 school districts (% of schools) ended with deficit or projected deficit
- Prop A's shift of primary school funding responsibilities to local taxpayers and reductions in state and federal aid continue to place pressure on public school budgets

FACTS

con't



- Per pupil foundation allowance losses rarely proportionate to fixed costs (teachers, buildings)
- Increasing MPSR obligations that are disproportionate to new support

How Do You Know There's A Problem?

Obvious

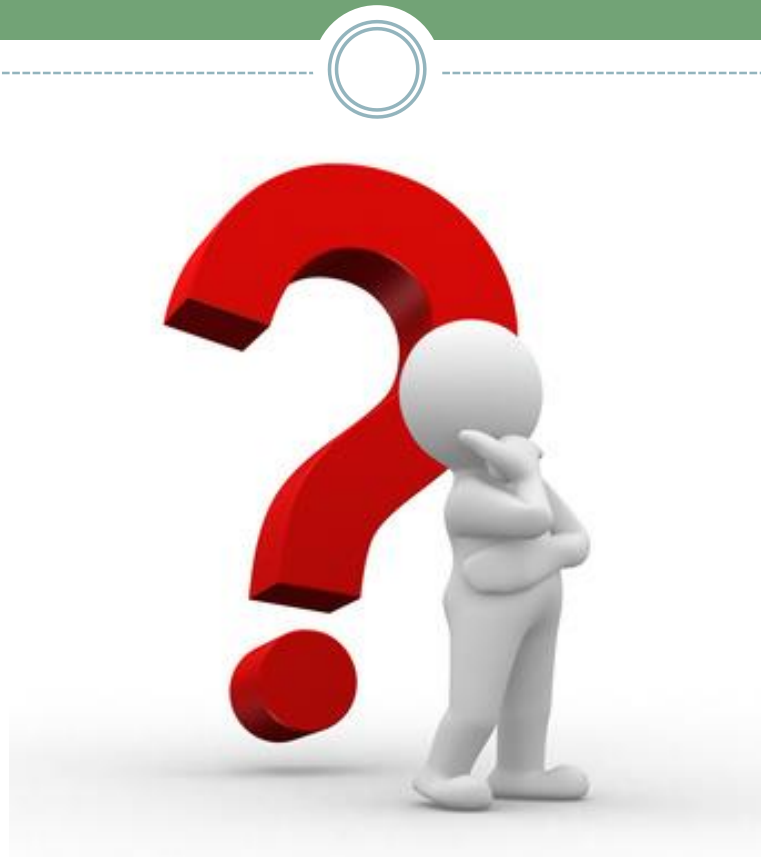
- Missed payrolls*
- Missed pension payments*
- Late audits*

State Intervention Triggers

Less Obvious

- Declining fund balance*
- Increase in deferred maintenance
- Interfund transfers
- Increasing cash flow borrowing/ costs
- Staffing ratios

What To Do?



1. Identify The Holes



■ WHERE IS THE \$ GOING?

Expenses



Instructional

- Teaching & Learning
- Includes:
 - ✓ Services for At-Risk and ELL
 - Student Support
 - Pullout/Push- in interventionist support
 - Differentiated instruction
 - Targeted professional development for instructional staff
 - Remedial courses/credit recovery
 - Summer School
 - Tutoring
 - Before/after school program(s)

Non - Instructional

- Food Service
- Transportation
- M & O (Facilities)
- Community Service
- Adult Education
- MPSRs
- Debt Service

2. Stop the Bleeding

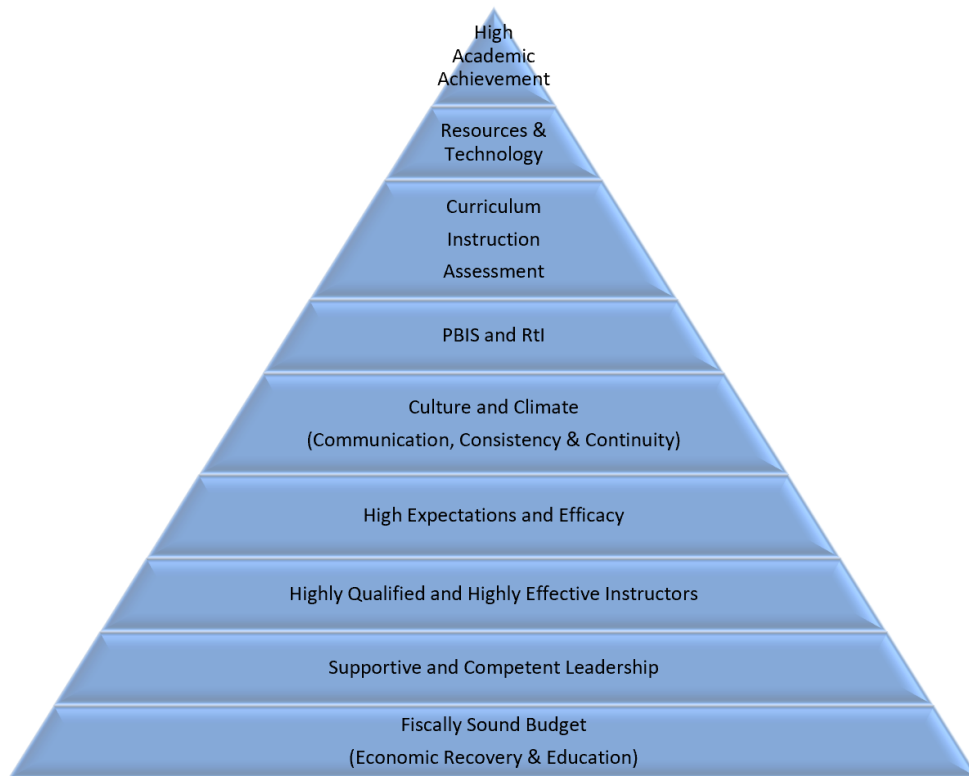


■ **IMMEDIATE SOLUTION?**

VS.

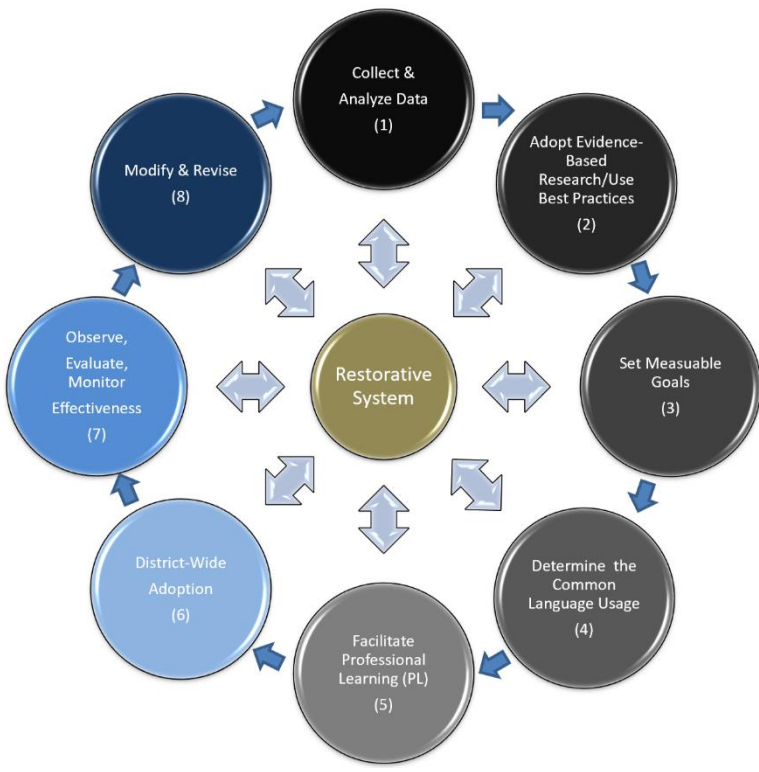
■ **LONG TERM TRANSITION?**

3. Grow



THIS PYRAMID ILLUSTRATES A DISTRICT-WIDE IMPLEMENTATION MODEL FOR CLOSING THE ACHIEVEMENT GAP THROUGH ESTABLISHING A TIERED FOUNDATION OF COMPONENTS WHICH ARE ESSENTIAL FOR ACADEMIC SUCCESS. THE ABSENCE OF ANY OF THE ABOVE LEVELS CAUSES A DESTRUCTIVE COLLAPSE IN A SYSTEM.

The Cycle



Q & A



DISCUSSION

For more information

- Kevin A. Smith,
Public Solutions Group, PLLC
2801 Clark St.
Detroit, MI 48210
313.580.2096

smithk@psgpartners.com



- Zakia Gibson,
Pathways Global Institutes, LLC
19785 W 12mile Rd., #220
Southfield, MI 48076
404.218.4206

zgibson@pathwaysinstitutes.org

