

City of Flint
Receivership Transition Advisory Board Agenda
Wednesday, January 13, 2016
2:00 PM

Flint City Hall
Council Chambers – 3rd Floor
1101 S. Saginaw St.
Flint, Michigan 48502

I. CALL TO ORDER

- A. Roll Call
- B. Approval of Agenda
- C. Approval of December 9, 2015 RTAB meeting minutes (attachment #1)

II. UNFINISHED BUSINESS

NONE

III. NEW BUSINESS

- A. Mayor and Council President
- B. Approval of Resolutions & Ordinances for City Council Meetings
 - 1. Resolutions from the Regular City Council meeting of December 14, 2015 (attachment #2) (Resolutions 956, 957, 958, 959, 960, 961, 962, 963, 964, 965.1)
 - 2. Resolutions from the Special City Council meeting of December 30, 2015 (attachment #3) (Resolution 967)

Discussion Item

- a. Resolution 967 (Acknowledgement, Approval, Ratification and Confirmation/Transfer of Funds/Sewer Fund/Sewer Claim Settlements)
- C. City Administrator Items
 - 1. Budget to Actual – November 2015 (attachment #4)

IV. PUBLIC COMMENT

V. ADJOURNMENT

DRAFT

Attachment #1
1

1 CITY OF FLINT
2 RECEIVERSHIP TRANSITION ADVISORY BOARD MEETING
3 DECEMBER 9, 2015
4 2:00 p.m.
5
6 Meeting before the RTAB Board at
7 1101 S. Saginaw, Flint, Michigan, on Wednesday, December 9,
8 2015.
9
10 BOARD MEMBERS PRESENT:
11 Frederick Headen - The Chairperson
12 Robert McMahan
13 David McGhee
14 Beverly Walker-Griffea
15
16 FROM THE CITY:
17 Mayor Karen Weaver
18 Kerry Nelson, City Council President
19 Vicki VanBuren, City Council Member
20 Natasha Henderson, Administrator
21 Jody Lundquist, CFO
22
23 OTHERS PRESENT:
24 R. Eric Cline
25 R. L. Mitchell
Eric Mays
Brian Larkin
26
27 REPORTED BY: Mona Storm, CSR# 4460

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1 Flint, Michigan

2 Wednesday, December 9, 2015

3 2:02 p.m.

4 THE CHAIRPERSON: The meeting will please be
5 in order. The time is 2:03.

6 First item of business roll call, please.

7 Let the record reflect that all four members of the
8 RTAB are present.

9 Item B, the Approval of the Agenda. I wish
10 to note two amendments to the Agenda:

11 One is under New Business, Item C 1,
12 Resolutions of the City Council meeting of
13 October 12th, 2015, Resolutions 872 and 875 were
14 already approved by the RTAB at its October meeting, so
15 please remove those two resolutions.

16 And then, secondly, with regards to -- still
17 under New Business, Resolutions from the Regular City
18 Council meeting of November 9th, there are four
19 resolutions listed there. But, upon further review,
20 there were no actions taken by the City Council at that
21 meeting that requires any approval by the RTAB so we'll
22 strike Item Number 3 in its entirety.

23 Are there other additions or changes to the
24 agenda, for this afternoon's meeting?

25 If not, is there a motion that the motion --

1 that the agenda, as amended, be approved?

2 MR. McMAHAN: So move.

3 MR. MCGHEE: Support.

4 THE CHAIRPERSON: Without objection, the
5 amended agenda is approved.

6 Item C, the approval of the October 14, 2015
7 RTAB meeting minutes. There's Attachment 1. Are there
8 any corrections or additions to those minutes?

9 If not, is there a motion that the minutes of
10 October 14 be approved as written?

11 MR. MCGHEE: So move.

12 THE CHAIRPERSON: Is there support?

13 MR. McMAHAN: Support.

14 THE CHAIRPERSON: Without objection, minutes
15 of October 14 are approved.

16 Item 2, Unfinished Business, there is none.

17 Item 3, New Business, we have a standing
18 agenda item for the Mayor and City Council President.
19 We wish to welcome the new mayor who's here with us
20 this afternoon.

21 Madam Mayor, we're glad to have you here. If
22 you have any comments you'd like to make to this Board,
23 please feel free. We're not going to hold you to the
24 regular two minutes under Public Comment.

25 MAYOR WEAVER: Well, thank you. And I am

1 glad to be here. And I'm glad to have had the
2 opportunity to now have met everybody on the RTAB.
3 Some of you I knew and now I've met everybody so I just
4 wanted to say I'm glad that that's happened now.

5 What I did was to go through the last set of
6 minutes to see what had been reported out on so I did
7 want to give an update about the last report. And, if
8 you look at that, it was, of course, talking about
9 water.

10 So I do want to let you know that water is
11 still our top priority here in the City of Flint. And,
12 while we have made the move to go back to Detroit
13 water, we still have issues with lead exposure. And so
14 one of the things we have to be mindful of is that the
15 community is still taking the necessary precautions, we
16 don't want them to get comfortable and relaxed and
17 think, okay, we've made this switch and everything is
18 okay. So we want to keep that up in people's mind.

19 But I have met with the State and what they
20 have said is that they've agreed to continue to support
21 the filter program. And, in fact, when we had our
22 Town Hall meeting last night, we gave some out. And
23 what we're doing differently is we're giving the
24 replacements out along with the filters. But they have
25 agreed to continue to support the filter program, so

1 we're pleased about that. We've got to continue to
2 monitor the Detroit water and utilize the best
3 technical expertise that we have available.

4 One of my concerns is that we know that, when
5 the phosphate gets added, what we've been told is that
6 there's going to be a visual impact and, while that's
7 okay, I think it's going to be alarming to the
8 community because they're going to say that, "You can't
9 tell me cloudy water is good."

10 And so one of the things we know we have to
11 do is we're going to do an increase with our PSAs
12 because we do want to let them know ahead of time what
13 to expect and -- but -- but that's the concern is -- is
14 the trust factor.

15 So we're trying to work on that trust factor
16 and let people know what's going on. And we've been
17 doing -- I think -- I believe we've been doing a really
18 good job with notifying the public and letting them
19 know what the issues are and what we've been doing and
20 the necessary steps that we've been taking. But I know
21 that's going to raise red flags for them, even though
22 we know that's what's to be expected.

23 And what I was told was that that would last
24 anywhere from two to four months before we get to that
25 maintenance dose. So we just need to let the public be

1 aware and we can continue.

2 And when I spoke with Lynn Meyers and
3 Julie Wells, they're going to continue that lead
4 education program. But, because of everything that's
5 going on, we do know that we still need State and
6 Federal funding to help deal with this problem. So
7 we're going to be working diligently towards that
8 accomplishment. Flint needs help and we know that we
9 don't have the funds necessary to be able to make all
10 of the changes and to provide the supports that are
11 needed.

12 So that's just my update from the last report
13 that was given. So I did want to have the opportunity
14 to share that with you and let you know what our
15 concerns are and what we're doing.

16 Thank you.

17 THE CHAIRPERSON: Okay. Thank you.

18 MR. MCGHEE: Thank you.

19 THE CHAIRPERSON: Thank you, Madam Mayor.
20 Council President Nelson?

21 MR. NELSON: Good afternoon.

22 THE CHAIRPERSON: Good afternoon.

23 MR. NELSON: I think most of you know me.

24 But, since we had met last, I've took over the
25 responsibility of -- I've worked with our new

1 Madam Mayor, the City Administrator, we've come here
2 and we've talked and meet.

3 And briefly, you know, water is our top
4 priority; the Mayor stressed that from day one in her
5 Town Hall meeting, she stressed it, again, to bring
6 that trust back in this community and I think that's
7 what we want across the board.

8 I will be at these meetings. I will not take
9 this mic unless there is a difference in opinion. But,
10 other than that, I will be here. I'm at your disposal,
11 if you need us. Council Member VanBuren is here and
12 Council Member Mays is always here. So you do have
13 Council here present at all times.

14 Thank you.

15 THE CHAIRPERSON: Thank you.

16 Item B is the proposed 2016 Meeting Schedule
17 for the RTAB, which we have an Attachment 2. Any
18 questions or comments about that?

19 MR. McMAHAN: Not at this time.

20 THE CHAIRPERSON: Is there a -- a motion,
21 then, that the proposed meeting schedule of 2016 for
22 the RTAB be approved?

23 MS. WALKER-GRIFFEA: So moved.

24 THE CHAIRPERSON: Is there support?

25 MR. McMAHAN: Support.

1 THE CHAIRPERSON: Those in favor, please say
2 "aye".

3 BOARD MEMBERS: Aye.

4 THE CHAIRPERSON: Opposed?

5 Motion is adopted.

6 Item C, under New Business, we have
7 Resolutions from several City Council meetings to
8 approve. We'll begin with those resolutions from the
9 Regular City Council meeting of October 12, 2015,
10 Resolutions 828.1, B63, 864, 865 and 876. Were there
11 any questions or comments with respect to any of those
12 Resolutions?

13 MR. McMAHAN: No.

14 THE CHAIRPERSON: If not, is there a motion
15 that those Resolutions be approved?

16 MR. McGHEE: So move.

17 THE CHAIRPERSON: Is there support?

18 MS. WALKER-GRIFFEA: Support.

19 THE CHAIRPERSON: Those in favor, will you
20 please say "aye".

21 BOARD MEMBERS: Aye.

22 THE CHAIRPERSON: Opposed?

23 Motion is adopted.

24 From that particular meeting, we did pull
25 Resolution 866, which was a budget amendment to the

1 Water and Sewer fund for fiscal year 2016. I thought
2 we would use that as a vehicle to have discussion or at
3 least a status report from either the City
4 Administrator or the Finance Director regarding the
5 Financial condition of those two funds.

6 MS. LUNDQUIST: Good afternoon. The budget
7 amendment that is before you, the first quarter,
8 recognizes the City's anticipation of adding an
9 increase in the uncollectible accounts that the City
10 anticipates as a result of the Preliminary Injunction
11 Order.

12 It also includes or it is offset partially by
13 a decrease in the capital improvement projects that
14 were immediately identified to be eliminated with the
15 anticipation of not only the loss of revenue from
16 uncollectible accounts but with the specifics in the
17 Preliminary Injunction Order that required us to reduce
18 our rates. So, at this time, it's over \$600,000 per
19 month that the City is not billing as a result of the
20 Preliminary Injunction Order.

21 Obviously, that has had a significant impact.
22 We tried to anticipate those things with the first
23 quarter budget amendment in carrying out the
24 Preliminary Injunction Order and moving forward with
25 issuing shut-off notices. It was identified that our

1 initial estimates of uncollectible accounts was most
2 likely low. We're still waiting for final judgment
3 from Judge Hayman on -- on the case.

4 But while we continue to act in compliance
5 with the Preliminary Injunction Order, the amount that
6 was set aside for us to be able to identify those
7 accounts that had fallen delinquent since we issued
8 bills with the reduced rate structure was -- we had
9 outstanding 11.6 million. So we had identified
10 8.6 million for the initial first quarter budget
11 amendment but it was, in fact, \$11.6 million that we
12 had outstanding as of August 17th.

13 And especially at September 1st when we
14 reduced the rate structure to move forward with
15 processing shut-off notices, that we anticipated not
16 being able to collect because we cannot enforce
17 collection with the shutoffs, for those.

18 We have seen a drastic uptick in receipts
19 since our shut-off notices were issued last month and
20 began to be due on December 1st. And if you'll bear
21 with me one second.

22 For instance, without the ability to enforce
23 payments through issuing and -- issue shut-off notices
24 and then proceeding with those shutoffs, we have seen a
25 drastic decrease in the number of payments we were

1 receiving per day. At the end of October, we had been
2 down \$4 million. I monitor this on a weekly basis so
3 they're actual cash receipts.

4 So, from the period August 7th, when the
5 Judge said that we could no longer issue shutoffs for
6 delinquent accounts, through the end of October,
7 comparing 2015 to 2014, we collected \$4 million less in
8 payments. That averaged at 1. -- at about 135 people
9 less per day paying their bills.

10 I looked just briefly before this meeting,
11 anticipating there might be a question. So, just for
12 the month of November, we have an average of 335 people
13 paying on their bills per day compared to 439 people
14 the year before.

15 But, with, then, the public awareness that we
16 had tried to raise when shut-off notices were mailed,
17 we saw an increase just in the first week of December
18 when those shut-off notices then became due, of 681
19 payments per day. So we did have people that did
20 recognize that they had not been making payments and
21 they came in and they started paying on those shut-off
22 notices.

23 And that's about on par, exactly what we had
24 the prior year. So I think that reflects greatly the
25 City's need to be able to enforce payments and the fact

1 that it is an effective tool. So we hope that that
2 trend now continues.

3 THE CHAIRPERSON: Is -- the \$600,000 per
4 month item that you mentioned, is that Water and Sewer
5 combined or is it --

6 MS. LUNDQUIST: Correct. So the City
7 reduced, per the Preliminary Injunction Order. And I
8 can grab that language if you'd like me to read it
9 specifically.

10 The Preliminary Injunction Order stated that
11 the City was enjoined from charging and collecting
12 Water and Sewer rates that include the September 16th,
13 2011, 35 percent rate increase. So the City took this
14 language to mean that we were then required to remove
15 that 2011 rate increase from our current per-unit rates
16 and we did so for both water and sewer.

17 It was our preliminary charges; that's not
18 that we took our current rates and reduced them by
19 35 percent, we took the dollar amount of that increase
20 back from 2011 and removed them from our current rates
21 because the City doesn't increase rates, we set rates.

22 So we don't say, okay, we're going to raise
23 rates 35 percent this year on top of what they were
24 last year, we don't raise them 12 percent the next year
25 based on what they were. We say, No, we had this rate

1 and now we're setting this new rate. And then, in
2 communicating that change to the public, we refer to it
3 as an increase because people want to know where
4 they're going to be hit in their pocketbooks, they want
5 to know, "What does this rate increase mean to me?"

6 So -- if that answers your question.

7 THE CHAIRPERSON: And do you anticipate that
8 the Water and Sewer funds will have sufficient cash to
9 operate through the remainder of the current fiscal
10 year?

11 MS. LUNDQUIST: We have through the remainder
12 of this current fiscal year.

13 THE CHAIRPERSON: Do you expect that it will?

14 MS. LUNDQUIST: Yes.

15 THE CHAIRPERSON: Okay.

16 Yes?

17 MS. WALKER-GRIFFEA: I -- I have two
18 questions for you.

19 MS. LUNDQUIST: Okay.

20 MS. WALKER-GRIFFEA: When I looked at this, I
21 was wondering, where is the budget amendment for the
22 reduction to the expenditures?

23 MS. LUNDQUIST: That -- let me turn to the
24 page.

25 That's rolled into the appropriations line

1 item. So, if you'll look to underneath the Sewer fund
2 appropriations, that's where the vast majority of those
3 reductions occurred. Because we do have to keep in
4 mind that it is our top priority to be ready and
5 prepared to accept KWA water when it comes online and
6 there is a significant amount of capital improvements.

7 So you do not see a drastic reduction in the
8 water fund but in the sewer fund and sewer reductions
9 appropriations of \$3.8 million, that's in the second
10 column, under First Quarter, Proposed Amounts, and
11 those are the changes. So it goes from -- the
12 appropriation went from 32 million to 28,5.

13 MS. WALKER-GRIFFEA: So, then, that is my
14 second question: How did you figure the analyze -- the
15 analyzed budget is that much when you're not taking in
16 that much in that first quarter?

17 Because, if you did that times three, it
18 would be much lower with what the expectation would be
19 at the end.

20 MS. LUNDQUIST: I don't understand your
21 question.

22 MS. WALKER-GRIFFEA: So I thought that you
23 figured out, from the first quarter, what you're
24 predicting it would be at the end, what you will take
25 in, which seems to be a considerable amount depending

1 on what you took in the first quarter. Because,
2 usually, you would look at that first quarter and then
3 if you're doing a budget amendment, you would kind of
4 base your prediction from that, which was very low,
5 like 2.4 million, I think --

6 MS. LUNDQUIST: Right.

7 MS. WALKER-GRIFFEA: -- was the first
8 quarter.

9 MS. LUNDQUIST: So are you talking about our
10 projected revenue or are you talking about our -- the
11 capital improvements that we eliminated?

12 MS. WALKER-GRIFFEA: The projected revenue.

13 MS. LUNDQUIST: I'm sorry, I misunderstood
14 your question.

15 The projected revenue is shown as a decrease
16 in charges for services on both the Water and Sewer
17 fund, you could see "Charges for Services"; that's the
18 second line item under Revenues for the Sewer fund. If
19 you go over, that's a decrease of 5.9 million there.
20 And then, under "Water fund, Charges for Services", a
21 decrease of 8.6.

22 MS. WALKER-GRIFFEA: So you think that you're
23 going to get more, eventually, coming in?

24 MS. LUNDQUIST: No. We hope that we
25 stabilize our collection rate. I mean, at this point,

1 with the Preliminary Injunction Orders, we will not be
2 able to do anything regarding rates. We can just only
3 hope that we start collecting at a higher level than we
4 have been, once we have the ability to enforce payment
5 through shutoffs but we do not. And the -- I
6 anticipate what I had said was enrolled into the
7 charges for services. So those negative numbers would
8 appear, the negative 5.9 and the negative 8.5. That
9 takes into account two things: It takes into account,
10 one, the fact at that we believe that we will have no
11 ability to collect the outstanding accounts at the time
12 of the Preliminary Injunction Order, and also the
13 reduced revenue that we won't be able to bill.

14 So the -- at the time, our projection was we
15 had \$8.6 million that we will not be able to collect as
16 well as we've had to reduce what we had originally
17 estimated our total billed revenue would be by over
18 \$600,000 a month. So these line items include those
19 two items, the uncollectibles as well as the reduced
20 billed rates.

21 Oh, okay. So the City Administrator just
22 asked me to note that part of the reason we see this,
23 the zeros at the bottom of the Net Revenues in
24 Appropriations is because the budget amendment reflects
25 that, in order to balance the budget, this did call for

1 drawings from fund balance.

2 MR. McMAHAN: So you're fully offsetting that
3 decrease in revenues with withdrawals from the fund
4 balance and then decreasing it in Appropriations?

5 MS. LUNDQUIST: Exactly. So the fund balance
6 is ultimately what is absorbing that loss.

7 MR. McMAHAN: Okay.

8 MS. WALKER-GRIFFEA: Okay. That makes sense.

9 MR. McMAHAN: So if I'm reading this
10 correctly, you have a net reduction in revenue of
11 approximately \$14 and a half million of which,
12 approximately, 10 -- 10 million is being offset with
13 withdrawals off the fund balance?

14 MS. LUNDQUIST: Correct.

15 MR. McMAHAN: And the remaining four is being
16 offset with decrease in Appropriations?

17 MS. LUNDQUIST: Exactly.

18 MR. McMAHAN: What are the implications of
19 this in intermediate and long-term stability of the
20 funds?

21 MS. LUNDQUIST: Devastating. I mean, it
22 should not be under-estimated, the impact that this
23 Preliminary Injunction Order has had on the City's
24 finances. I mean, the fact of the matter is, when I
25 took this position six months ago, we were on the

1 course for financial stability, we had a balanced
2 budget. It definitely had its challenges in the coming
3 years as we anticipate revenues either to, you know,
4 have either a zero percent increase or a slight
5 reduction and while expenditures continued to increase.

6 So we definitely knew that there were
7 challenges ahead but we felt that we were on the path.
8 And now with this Preliminary Injunction Order for the
9 Water and Sewer funds, it has completely handicapped
10 our ability to plan ahead, to be able to be proactive
11 with our repairs and maintenance, to be able to address
12 our lines. Even the meter replacement program, which
13 is crucial to be able to accurately bill our customers,
14 we had to place on hold. That was something I know
15 that the residents were excited about, our City staff
16 was proud of and we had to completely place on hold.

17 MR. McMAHAN: Is it also true, referring to
18 the Budget and Expenditure Report, that that draw on
19 the Sewer fund represents -- from the Sewer fund
20 represents roughly 10 percent of the available fund
21 balance and then the -- on the Water fund, specifically
22 you have a \$7 million draw to the fund balance. So
23 that's essentially the fund balance; is that correct?

24 MS. LUNDQUIST: Yes. So I don't know if -- I
25 mean, Mr. Headen actually smiled when he asked me, you

1 know, would we be okay through this fiscal year. And I
2 believe we could get by and on track through this
3 fiscal year perhaps but we very quickly would have to
4 address what would happen when the Water and Sewer
5 funds are out of money.

6 MR. McMAHAN: Is it fair to say that we
7 are -- we are borrowing from the next fiscal year at
8 some level to the health of next fiscal year to
9 maintain a balanced budget this year?

10 MS. LUNDQUIST: Well, absolutely. I mean,
11 the entire reason why the City has the financial
12 stability ordinances, why the fast-track is naturally
13 for governments to have fund balance reserve, is so
14 that, when there is an event such as a Preliminary
15 Injunction Order, when there are other events such as
16 public health concerns with lead service lines, that
17 the City has some funds set aside that they can respond
18 to those.

19 We were fortunate enough to have fund
20 balances in both our Water and Sewer funds at the time
21 the Preliminary Injunction Order was issued in order to
22 absorb this tremendous impact on our revenue and
23 selections. But it has then tied our hands to how we
24 would have otherwise been able to respond to the
25 emergent lead issue, let alone anything else that may

1 come. So --

2 MS. WALKER-GRIFFEA: I have a question.

3 THE CHAIRPERSON: Yes?

4 MS. WALKER-GRIFFEA: If we don't approve this
5 today, what does that do to anything that you're doing
6 with the budget?

7 MS. LUNDQUIST: Well, so the budget
8 amendments that are in front of you actually reduce
9 expenditures and anticipate the -- let me back up.

10 So the General Appropriations Act mandates
11 that the -- or that a municipality must adopt a budget
12 amendment when revenue protections fall short of what
13 had been anticipated when originally adopted. So this
14 is the City's attempt, when an event occurs, to
15 immediately take financial responsibilities and prudent
16 planning to do so. We're still operating within the
17 adopted Appropriations Act of the City. We're still
18 acting within the adopted budget but this simply
19 recognizes the events that have occurred.

20 MS. WALKER-GRIFFEA: Okay. Thank you.

21 MS. LUNDQUIST: Are there any other
22 questions?

23 THE CHAIRPERSON: Any questions?

24 MR. McMAHAN: I have a lot of questions.

25 THE CHAIRPERSON: Please.

1 MS. WALKER-GRIFFEA: And I do, too. And I'm
2 wondering, Mr. Chair, if there would be any way that we
3 will be able to table this until we get more questions
4 answered because I'm not ready to vote.

5 THE CHAIRPERSON: Sure. Is there a motion
6 for that?

7 MS. WALKER-GRIFFEA: I move that we table --

8 MR. McMAHAN: Support. I support.

9 THE CHAIRPERSON: Motion's been made and
10 seconded.

11 Assuming no discussion, those in favor,
12 please say "aye".

13 BOARD MEMBERS: Aye.

14 THE CHAIRPERSON: Opposed?

15 Resolution 866 from the City Council meeting
16 October 1, 2015 has been placed on the table.

17 Next item would be Item 2, Resolutions from
18 the Regular City Council meeting of October 26. We
19 have the resolutions there noted. Any questions about
20 any of those resolutions at Attachment 4?

21 MR. McMAHAN: No.

22 THE CHAIRPERSON: If not, is there a motion
23 that the Resolution listed in the October 26 meeting --
24 Regular City Council meeting be approved?

25 MR. MCGHEE: So moved.

1 THE CHAIRPERSON: Support?

2 MR. McMAHAN: Support.

3 THE CHAIRPERSON: Motion's been made and
4 seconded.

5 All those in favor, please say "aye".

6 BOARD MEMBERS: Aye.

7 THE CHAIRPERSON: Opposed?

8 Motion is adopted.

9 Next item, the Resolutions from the Special
10 City Council meeting of November 18, Resolutions were
11 listed at Attachment 6.

12 Are there any questions regarding those
13 resolutions?

14 MR. McMAHAN: I don't have any questions.

15 THE CHAIRPERSON: If not, is there a motion
16 that those resolutions be approved?

17 MR. McGHEE: So moved.

18 THE CHAIRPERSON: Is there support?

19 MR. McGHEE: Support.

20 THE CHAIRPERSON: A motion's been made and
21 seconded. Those in favor, please say "aye".

22 BOARD MEMBERS: Aye.

23 THE CHAIRPERSON: Opposed?

24 Motion is adopted.

25 Resolutions from the Special City Council

1 meeting November 18th have been approved.

2 Next item on the agenda would be Item D, City
3 Administrator Items. We have two items:
4 Budget-to-Actual for September, under Attachment 8, and
5 October, Attachment 9.

6 Ms. Henderson is going to speak now.

7 MS. HENDERSON: I am not going to let
8 Ms. Lundquist address those report specifics. However,
9 I do think that this amendment that was tabled does go
10 hand-in-hand with this, with our financial reporting,
11 in the sense that I would like to clarify that, in
12 tabling this item, it basically -- we have to come
13 forward with the first quarter with all quarterly
14 amendments and this is inclusive of the City taking all
15 of the capital improvement projects off the table and
16 moving those.

17 So I just wanted to make that clear, that all
18 capital improvement projects, that's what you see,
19 that's what's been affected when you look at the -- the
20 \$8 million and then, also -- let me get to 866 and the
21 5 -- I think 5.9 and then we also we accounted for not
22 filling any of the vacant positions unless they were
23 definitely needed, that would be a position such as --
24 a position that requires the certification. So I know
25 it's been tabled but I would like for you all to -- I'm

1 respectfully asking for you all to -- to look at that
2 so we will be in compliance with what has been set
3 forth, that we bring quarterly amendments to the
4 Council every month and they -- I mean, quarterly. And
5 they have approved this amendment because they
6 understand that -- that we had to take the capital
7 improvement plans off the table.

8 And so, to just prolong that is to say that,
9 at some point, we are going to realize that money and
10 we will be able to do the capital improvement projects
11 but I would like to account for the fact that we --
12 that's a loss and that's money that we will not recoup
13 and we will definitely not be able to -- if it were
14 recouped, it wouldn't be in this fiscal year.

15 So we're coming again with a quarterly
16 amendment very soon. We didn't have a meeting last
17 month and this was, I guess, brought to you -- it would
18 have been in October?

19 So I just don't want us to get in a habit of,
20 like, delaying these things. So I'm respectfully
21 asking that you all will take that off the table and
22 approve it in the sense that the City Council is
23 showing that they are willing to be fiscally
24 accountable and they have even approved that and
25 recognized the decline in revenue and the fact that we

1 had to take all of the capital improvements that we had
2 planned and move those back and we're also inserting
3 that into the master plan as well.

4 And so I think it would be good for the RTAB
5 to recognize that the Council is taking responsibility
6 and accountability and actually looking at the fact
7 that the finances don't support that and they've done
8 that and I would just hate to see that the RTAB did not
9 support that. So I just felt compelled to come --

10 THE CHAIRPERSON: Are the items of which you
11 speak of such a crucial nature that they cannot wait
12 until our meeting on the 13th of next month?

13 MS. HENDERSON: Yes, I believe so. And this
14 is why: Because we are going to come forward with
15 another quarterly amendment and we need the quarterly
16 amendment that we've brought forth to you now so that
17 we can do another quarterly amendment. Because we're
18 going to -- going to have to continue to do quarterly
19 amendments and we would like those quarterly amendments
20 done in a timely manner, and that's why I would like
21 for this one to be done because this is a first quarter
22 amendment and then we have to do a second quarter
23 amendment, a third quarter amendment and then we have a
24 fourth quarter amendment.

25 And, just seeing where we are right now, like

1 close to the end of the second quarter and we don't
2 have a first quarter amendment approved and the
3 Mayor -- I mean, well, the Council had approved an
4 amendment and they understand that we cannot afford the
5 capital improvements and they have agreed that we will
6 not go forward with those improvements.

7 And they have actually reflected that being
8 fiscally responsible by reflecting that, okay, we're
9 not -- we're taking the capital improvements off of the
10 table, we're not doing any layoffs at this time but
11 we're being responsible and we're saying we're planning
12 ahead and we see what loss we have -- we've had at this
13 time and we are, like, going to go ahead and amend the
14 budget accordingly.

15 And so I just think that -- that that helps
16 with the Council, with bringing things forward, that
17 actually supports fiscal sustainability and
18 responsibility and accountability.

19 MR. McMAHAN: Mr. Chairman?

20 THE CHAIRPERSON: Certainly.

21 MR. McMAHAN: I think you misread -- I think
22 you misread -- for one thing, you misread our
23 hesitation here. I mean, what that report actually --
24 and I won't speak for my colleague. Maybe she may have
25 a different take on this.

1 But what this report and this budget -- for
2 one thing, this is -- these budget amendments are
3 annualized numbers so I'm -- one question I would have
4 is, these will come back with another amendment. Am I
5 to infer from that that you are going to come back for
6 additional amendments to the Water and Sewer funds
7 so -- with, again, annualized totals?

8 I mean, when a budget amendment is made, it's
9 made for the year's budget for the annual budget,
10 correct, these are annualized numbers?

11 MS. HENDERSON: To keep in line that that's
12 why we have an ordinance that stated that we must do
13 quarterly amendments, and that is to support --

14 MR. McMAHAN: Okay, I understand.

15 MS. HENDERSON: And that's what we're -- we
16 actually have to abide by that if we see that --

17 MR. McMAHAN: I understand. I understand.

18 MS. HENDERSON: Okay.

19 MR. McMAHAN: The question then becomes,
20 the -- the Finance Director for the City has -- has
21 said that these amendments and their implications on
22 the long-term -- on the budget are -- what was the
23 quote, "devastating"?

24 MS. HENDERSON: Yeah, "devastating". Any bad
25 word that you can use to say that but it doesn't

1 change.

2 MR. McMAHAN: But what this Board -- and that
3 this is her inflection in her answer is, "We're okay,
4 This year was not lost on us." We're -- so we take
5 that to understand we're not okay next year. Because
6 these funds, if this trend continues, these funds do
7 not exist in order to do fund balances, exist to
8 support. So I guess, from my perspective, and --

9 And you may have a very different take on
10 this.

11 MS. WALKER-GRIFFEA: Not at all.

12 MR. McMAHAN: -- is that when bringing forth
13 an amendment like this, I would like to understand a
14 little bit better the -- well, since one of the things
15 that this Board is charged with is oversight and -- of
16 the long-term financial health on the City in the
17 transition process, hopefully, to step out of the
18 process.

19 But, in the interim, one thing I would like
20 to understand better is, how does this, you know --
21 where does this put us in June?

22 What is the thinking and what is the advanced
23 planning that's occurring for next year as we go
24 forward?

25 Is that -- is that --

1 MS. WALKER-GRIFFEA: Yes. And I think that
2 was what I was trying to ask the Finance Director
3 initially, when I -- when I did ask, did it need to
4 be -- was there anything that would hinder us to -- to
5 table it for another month and she said there was some
6 losses that were set aside but, in the end, there
7 really wasn't, which is why I shared that I wasn't
8 ready, at this point, to do that.

9 But the other thing is, it sounds like that
10 there may be other amendments coming for the next year
11 and, as we were talking about that annualized number at
12 the end and how it came up.

13 So, if you're saying that this is still
14 coming, then I'm then now questioning the number we
15 have right now. Are -- is -- are we assured that this
16 is where it's going to be as it was brought to us
17 earlier or do we think that it's not, which then means
18 I really need to understand what's going on.

19 MS. HENDERSON: And that is -- and that is
20 exactly what -- I understand what both of you all are
21 saying. However, that is why we quarterly amend the
22 budget; because it's no secret that we have pending
23 litigation. That has everything to do with how things
24 could be just, say, in the third or fourth quarter.

25 MR. MCGHEE: I understand.

1 MS. HENDERSON: So in the first quarter, this
2 is what was projected and this is -- this was a
3 significant impact. And, to get to where we were now,
4 we had not realized the -- all of the loss that we know
5 we would lose in the sense that, as far as our
6 charging, we knew that we would be charging less. So,
7 therefore, that went into, "Okay, we need to take these
8 capital improvement projects out" and then also, "Oh,
9 we have these positions that are vacant, we don't need
10 to fill these -- these positions."

11 So this is planning ahead, in the sense that
12 we have already accounted for income that we already
13 know we will not receive.

14 MR. McMAHAN: We understand.

15 MS. HENDERSON: So it is -- like I just did
16 want to explain that this is planning out and this is
17 what we're trying to, like, ensure that we continue to
18 do. This is -- this is clearly like planning for until
19 the end of the year and even into the next year.

20 MR. McMAHAN: Let me change the nature of the
21 question. Let's assume that this budget -- we approve
22 this budget amendment and you bring in no further
23 budget amendments forward to us or you bring them
24 forward and they have zeros in the columns, right, so
25 that this is the status at the end of the year. What

1 is your thinking going into the next fiscal year; how
2 is this --

3 I guess, is that a fair way --

4 MS. WALKER-GRIFFEA: Uh-huh.

5 MR. McMAHAN: How do you see this -- kind of
6 in the longer term, how do you see this playing out?

7 Because what we don't want -- I speak only
8 for myself. What we don't want to do is get to June of
9 next year and then have this crisis of understanding
10 what's happening to the structure. We would like
11 some -- some visibility into the -- to the trajectory
12 from here. Because you know this is the reality, we
13 know this is the reality. This is ultimately -- I
14 applaud the Council for having -- for codifying it this
15 way. I don't have any problem and -- with what you are
16 saying. I just --

17 MS. WALKER-GRIFFEA: Right. But I'd like to
18 jump in. I know, when you listen to the City Council,
19 that, when this came up, I want to say that
20 Councilperson Mays talked about what happened in
21 another meeting and how things were explained to them
22 so that they could come to the agreement of this.

23 We have not had that opportunity.

24 MR. McMAHAN: I'm with you on that.

25 MS. WALKER-GRIFFEA: And so I think that, if

1 we had the opportunity to ask those questions to
2 understand what's being done, then it may be that we
3 could go ahead and approve this without any issues.
4 But right now we have not.

5 MS. HENDERSON: I guess -- I mean, from --
6 from where I stand, it's -- it's clear that we are --
7 under our judgment, we know that our revenues are
8 decreased and so we know to continue with a budget
9 that -- because this is to say that we're going to
10 continue as though the budget that we have is correct,
11 that's in place, that those are our projections and
12 that's where we're going. That is false. And that's
13 why I believe that we should be supporting the
14 amendment of this budget.

15 Also, it helps us -- we're in budget training
16 now. We have to -- we're due a two-year budget.
17 But -- and to not accept or realize that, hey, our
18 revenues are significantly dropping; two, those capital
19 improvement projects, we have set those aside.

20 So, even going into the next year, we don't
21 know if we're going to be able to include any of those
22 projects but it helps us for planning for us to be able
23 to adjust based upon projections when we're doing
24 two-year budgets. And so I guess, myself personally, I
25 can't understand because this is looking well into the

1 future. We didn't look like -- this is not for just
2 one month, this is for what we see as the rest of the
3 year.

4 However, we cannot predict what is going to
5 happen with, like right now, we -- we have pending
6 litigation about the rates that we're charging now or
7 whether we can do shutoffs. We cannot control that.
8 However, what we can do is project and we are
9 projecting off of what we definitely know we are
10 charging now, which is less. So we can project that.

11 And then, also, we can look at, like, how
12 many people are paying this time, this year, and then
13 looking back at last year as to how they were paying.
14 So there are a lot of projections in it. And that's
15 what -- with governmental budgeting, with all of your
16 revenue sources, being property taxes and income taxes,
17 those are your main sources. And even with these
18 enterprise funds, you have to project these are
19 business-type funds. And for us to continue with a
20 budget that says, That seems as though we're going to
21 be exactly like we were when we -- when that budget was
22 put in place, with the two-year budget, I just don't
23 understand how we would go forward with this without
24 having to amend this and then we go into budget
25 planning for the next budget. I just -- and I just

1 wanted to say that, thinking it doesn't have to happen.
2 But I just felt, as the City Administrator, that I
3 should say something because this did take -- this is
4 not planning for one quarter, this is planning for the
5 rest of this year.

6 THE CHAIRPERSON: Let me just ask you, are
7 there specific questions that we can reduce to writing
8 and submit those and get answers to those questions?

9 MS. WALKER-GRIFFEA: That's what I thought we
10 would -- I mean, that's how we did it before.

11 THE CHAIRPERSON: Why don't -- why don't we
12 do this:

13 Are you agreeable to passing the Resolution
14 with written conditions, one of which would be
15 receiving adequate responses to any further questions
16 that we submit?

17 MS. WALKER-GRIFFEA: I could do that.

18 MR. MCGHEE: Yeah.

19 MR. McMAHAN: Does that satisfy you?

20 MS. WALKER-GRIFFEA: That would.

21 MR. McMAHAN: I mean, I'm right there with
22 you. I know exactly --

23 THE CHAIRPERSON: We are -- we are in a
24 procedural cul-de-sac and we're going to back away out
25 of it.

1 First, is there a motion to remove from the
2 table, the previous Resolution 866 that was tabled a
3 moment ago?

4 MS. WALKER-GRIFFEA: I move to remove the
5 motion, the tabled motion.

6 THE CHAIRPERSON: Is there support?

7 MR. MCGHEE: Support.

8 THE CHAIRPERSON: Those in favor, please say
9 "aye".

10 BOARD MEMBERS: Aye.

11 THE CHAIRPERSON: Opposed?

12 That motion is adopted. So the result of
13 that motion is Resolution 866 is now before us again.

14 And so now, as I understand, we're going to
15 entertain a motion to adopt Resolution 866 with the
16 condition that any RTAB member that wishes to do so can
17 submit written questions to, let's say, the City
18 Administrator or Mr. Cline and receive answers back by,
19 let's say, no later than our January 13, 2016 meeting.

20 Have I adequately stated just what we're
21 looking for?

22 MS. WALKER-GRIFFEA: Before the January 13th
23 meeting, so we can already have it reviewed.

24 THE CHAIRPERSON: Okay.

25 MS. WALKER-GRIFFEA: So I'd say a week

1 before, if that's fine.

2 THE CHAIRPERSON: Okay. So roughly by
3 January 6th?

4 MS. WALKER-GRIFFEA: Uh-huh.

5 THE CHAIRPERSON: So that would be the
6 motion. Is there a support for that motion?

7 MR. MCGHEE: I'll support.

8 THE CHAIRPERSON: Any discussion?

9 If there's no discussion upon the motion,
10 those in favor, please say "aye".

11 BOARD MEMBERS: Aye.

12 THE CHAIRPERSON: Opposed?

13 Motion is adopted.

14 MS. HENDERSON: If I may, sir.

15 THE CHAIRPERSON: Yes?

16 MS. HENDERSON: I thank you for offering that
17 consideration, I really do appreciate that
18 consideration. And we will have those to you before
19 the end of December because we have all the information
20 that accompanies this so we will get that to you.

21 And thanks again.

22 THE CHAIRPERSON: Please.

23 MS. LUNDQUIST: I just would like to
24 reiterate her thanks. It helps us procedurally as we
25 do prepare for the second quarter budget amendment

1 that's proposed in January. So it helps us with our
2 timeline to be able to anticipate and really gauge, you
3 know, where we are and where we're going.

4 And then I would also like to note that we
5 had an internal staff training for our Directors. It
6 was put on by Dr. Eric Scorsone on Monday afternoon and
7 then Council graciously attended and the hope-found
8 beneficial, my training that -- even so, that was just
9 that past Monday, December 7th, as we prepare to go
10 into our first budget cycle now that the City Council
11 and Mayor are charged with developing a budget.

12 So that's an exciting time that we're looking
13 forward to and happy to provide you with a timeline
14 that is out laid for the 2016 -- for 2016 for the
15 development of our fiscal year '17/'18 budgets with a
16 three-year projection, that that, as I said, is a
17 process that is now just starting and we kicked it off
18 with training by Dr. Scorsone.

19 THE CHAIRPERSON: Okay. While we have you
20 here, I think I do have two questions with regard to
21 the budget to actual. We can look at the one for
22 October -- or excuse me -- under the October memo for
23 September, as an example, I wasn't sure that I
24 understood the columns.

25 And I'm looking roughly at the -- under

1 revenues of the general fund, the last four columns
2 that are the amended 2015/'16 budget. Now take, for
3 example, income tax as an example, where the amended
4 budget has roughly \$13.5 million and then the next
5 column over to the right, Year-to-Date Balance,
6 2.3 million. Is that the amount that has been
7 collected so far --

8 MS. LUNDQUIST: Correct.

9 THE CHAIRPERSON: The amount that's budgeted?

10 MS. LUNDQUIST: Yes.

11 THE CHAIRPERSON: And then the next column to
12 the right is available balance, which I really take to
13 mean is the amount that's been budgeted hasn't been
14 collected.

15 MS. LUNDQUIST: Correct.

16 THE CHAIRPERSON: Because I assume, with
17 regards to the income tax, the bulk would come in
18 between now and next April 30. So is it -- it's really
19 not the available balance. In other words, it hasn't
20 all been collected and that's the amount that could be
21 spent, it's really the uncollected part of what
22 hasn't -- of what's been budgeted?

23 MS. LUNDQUIST: Correct. But there aren't --
24 so, just as a matter of formatting, there isn't a
25 separate column heading when it switches from revenues

1 to expenditures so available balance is simply showing
2 the amount either not collected or unexpended.

3 THE CHAIRPERSON: Okay. Okay. Thank you.
4 And then the other item has to do with revenues and
5 expenditures. As I compare fiscal years '15 to '16,
6 the amended budgets, the amount of revenue looks as if
7 it was -- has declined about 6 million -- \$6 and a half
8 million, from 57.8 million to 51.3 million. But on the
9 expenditure side, the expenditures year-to-year are
10 projected to go up about 3 million -- 48.3 million to
11 51.3 million. And I'm wondering what the impact of
12 that is to have a year-to-year projection of your
13 General fund expenditures going up at the same time
14 that the revenues are -- are going down.

15 MS. LUNDQUIST: Right. So, as I had alluded
16 to earlier, the general reality not only for the City
17 of Flint but for municipalities across the country are
18 that revenues are remaining rather stagnant but
19 expenditures are continuing to increase as we continue
20 to have energy costs, as we continue to have said
21 increases with our union contracts, et cetera.

22 The large difference that you see that's
23 noted between fiscal year '14/'15 and fiscal year
24 '15/'16 is that we do not anticipate State Treasury to
25 authorize another emergency loan. So there was a

1 \$7 million emergency loan last fiscal year, that's the
2 last line under revenues that we did not budget for it
3 again in fiscal years '15/'16.

4 So, taking that out of our revenues, you will
5 see that we were rather conservative with our estimates
6 with very little to no increase in our revenue line
7 items but we do take into account those increase for
8 expenditures.

9 THE CHAIRPERSON: And then I gather from your
10 point that, on the expenditure side, most of these
11 increases are, in one way or another, baked in with
12 your collective bargaining agreements and so forth that
13 you have no control over; is that the point?

14 MS. LUNDQUIST: Correct. Or our annual
15 payments for our pension systems. So those are known
16 things for which the City does not have control but
17 it's obligated to pay. Or even our emergency loan
18 payments that we did not have last year but we did have
19 to budget for in this current fiscal year.

20 THE CHAIRPERSON: Okay. Thank you.

21 Any other questions regarding the items of
22 Budget-to-Actual Reports?

23 Without objection, then the September and
24 October Budget-to-Actual Reports will be received.

25 Item 4, Public Comment.

1 Mr. Cline, anyone that has signed up for
2 Public Comment?

3 MR. CLINE: Yes, we do have two individuals
4 that signed up for Public Comment. But, before I get
5 to that, just a moment of -- I received a question from
6 the audience and I just wanted to double check because,
7 perhaps, I missed it. And, if I did, I apologize. But
8 did the Board address the resolutions from the
9 November 23rd meeting?

10 THE CHAIRPERSON: November --

11 MR. MAYS: That would be Item Number 5 under
12 New Business on the second page of the agenda.

13 It would be Resolutions 929, 932, 936 and
14 937.

15 THE CHAIRPERSON: It appears we did not.

16 MS. WALKER-GRIFFEA: Yeah, I think Natasha
17 got up and we changed over.

18 MR. McMAHAN: I thought -- Mr. Chairman, I
19 thought that we had removed those at the beginning.

20 THE CHAIRPERSON: We had removed Item 3 which
21 would have been --

22 MR. McMAHAN: Oh, okay. My fault.

23 THE CHAIRPERSON: But not November 23rd.

24 Under Attachment 7, Resolutions 929, 932, 936
25 and 937, any questions regarding those resolutions?

1 If not, is there a motion that those
2 resolutions from November 23rd be approved?

3 MR. MCGHEE: So move.

4 THE CHAIRPERSON: Is there support?

5 MR. McMAHAN: Support.

6 THE CHAIRPERSON: Motion's been made and
7 seconded. All those in favor, please say "aye".

8 BOARD MEMBERS: Aye.

9 THE CHAIRPERSON: Opposed?

10 Motion's adopted.

11 Now Public Comment.

12 MR. CLINE: All right. I'm glad I asked.
13 So, all right, we had two individuals that signed up
14 for Public Comment. So I'll just announce them now.

15 First one will be R.L. Mitchell and then
16 followed by Eric Mays.

17 THE CHAIRPERSON: Please bear in mind the
18 previously adopted motion of two minutes per individual
19 remains in effect.

20 Mr. Mitchell, good afternoon.

21 MR. MITCHELL: Yeah. All I want to say is
22 Merry Christmas and happy New Year and I hope you
23 consider Ms. Henderson's -- and don't table the
24 situation that Ms. Henderson the Financial Management
25 offer you for 2016. Work with her in the new year to

1 come, as a citizen of Flint.

2 THE CHAIRPERSON: Thank you.

3 Councilman Mays?

4 MR. MAYS: All right. Good afternoon. You
5 know I kind of got excited and, you know, I got a
6 couple notes, so in two minutes I'm going to be flying.
7 Reprimand me to sit down, whatever. But I kind of got
8 excited when I seen you all table that because those
9 are the type of questions that I asked in the Council
10 meetings. If I looked at the expenditures that related
11 to the emergency, I told them, when you bring me a
12 budget amendment to spend 2 million for Detroit water,
13 I want to know if I'm spending 10 or 12 million and
14 then I'm waiting on the State or my foundation to
15 reimburse me or make it plant.

16 My colleagues, just as you guys did -- I'm
17 going to kind of chastise you a little bit -- they
18 counseled the Finance Committee meeting this past
19 month. And I didn't see the reasons. I know where
20 they was at and what they was doing. I take my job
21 very seriously. I didn't like for you all to counsel
22 the November meeting. If the RTAB is going to be
23 involved in our business, then the RTAB need to have
24 some joint sessions with Council.

25 They take you all way more seriously than

1 they take me. I'll try to find out what's happening as
2 it relates to details but, remember, I told you, when
3 they say "the Council", we vote differently. I don't
4 always vote with the majority of the five because I'm
5 like you, if I don't know the details, I'm not ready to
6 rubber stamp it.

7 So you was on the right track but don't get
8 laxed. If you don't take this responsibility to steer
9 the ship, I don't want to look down the road six
10 months, a year from now and then everybody done fumbled
11 the ball. We got revenues generating opportunities. I
12 told them we could have taken a million out the Water
13 and Sewer fund, distributed bottled water and generate
14 revenue because you're selling bad water now, you can
15 distribute good water and get another million or two.

16 So I want you all to continue to take it
17 seriously. I got excited, I said, "They're going to
18 table" and then guess what? You did just like some of
19 my colleagues. So we'll see if you get your written
20 answers. I'm sure you will. But I want to see you
21 really get into this finance, just as I'm trying to do.
22 You all seem to have a little more power. You know, I
23 don't believe in RTABs. So let's see what you do.

24 God bless you.

25 THE CHAIRPERSON: Thank you, Councilman. I

1 would just --

2 MR. MAYS: And that's under the two-minute
3 rule. All of that need to go away.

4 THE CHAIRPERSON: I appreciate that.

5 MR. MAYS: Maybe one day we'll really talk.

6 THE CHAIRPERSON: I just want to correct one
7 thing, which is it's not our responsibility to steer
8 the ship. We're not a legislative body. We're not
9 City Council. That responsibility for day-to-day
10 operations and decision-making for the City rests where
11 it should, with the Mayor, City Council and the City
12 Administrator.

13 We may be along for the ride, to use your
14 ship analogy, but we don't have responsibility for
15 steering the ship, we basically react to actions that
16 are brought to us by the City Administrator or by the
17 Council.

18 You won't see us initiating management policy
19 because it's not our responsibility. Contrary to what
20 you may think, our responsibility is really quite
21 limited. Our job is to assist you as Council members,
22 the Mayor and the City Administrator.

23 But you're not typically going to see us
24 micromanaging and trying to substitute our judgment
25 with your judgment. But we do have certain

1 responsibilities and, as you witnessed this afternoon,
2 we have to get order to charge those responsibilities,
3 to exercise due diligence of our own. But the primary
4 responsibility for steering the ship resides with the
5 elected officials and with the City Administrator.

6 At least that's my point of view. But other
7 of my colleagues may have a different point of view and
8 they're welcome to express that.

9 MR. McMAHAN: No, I absolutely am in
10 concurrence. You know, it's distressing for me to see
11 often in the media and other -- other forms an
12 expression of the RTAB as a legislative body. We are
13 not a legislative body. We do not initiate policy. We
14 do not initiate, we react to. And we have oversight
15 function, as I -- as I understand our responsibility,
16 it's not legislative.

17 MS. WALKER-GRIFFEA: And I'd just like to
18 say, I think that we are a support and we're here
19 support what the Mayor and what the City Manager's
20 trying to accomplish. And so, for me, when I saw what
21 happened, is that we need -- or at least I'm going to
22 speak for me.

23 I need more information so that I can be a
24 better support system to move the process on and I
25 guess more timely information as well so I can digest

1 it and understand what's being brought forward. So I'm
2 running with you, Mr. Chair, that we will be here to
3 ride.

4 THE CHAIRPERSON: I guess that's probably the
5 four of us are probably more interested in seeing our
6 jobs made irrelevant than anyone in the City of Flint.

7 MS. WALKER-GRIFFEA: Exactly.

8 MR. McMAHAN: But that, having taken on that
9 job, we take it, that oversight obligation, seriously.
10 And, to you, we'd like to have that information so that
11 we can discharge our responsibilities as partners and
12 as collaborators --

13 MS. WALKER-GRIFFEA: Exactly.

14 MR. McMAHAN: -- appropriately.

15 MS. WALKER-GRIFFEA: Exactly.

16 MR. MCGHEE: Yeah. And essentially, as a
17 matter of due diligence, if we have some of that
18 information here, it's to that point to make sure that
19 we offer the proper diligence. And even though we
20 don't initiate policy and are responsible for the
21 delegation of resources, it is our charge as well
22 because due diligence in how we conduct our -- just
23 thinking back, since we were initiated, I truly believe
24 that most things that the Council and the Mayor and our
25 City Administrator agreed upon, we never had a problem

1 with.

2 I know we tabled an open decision but it
3 wasn't because there was a disagreement I had but it
4 was just to -- actually, to create the space for
5 Counsel to have conversations with the -- the body
6 requesting those. Because they didn't take that
7 opportunity in first.

8 So our goal is definitely not to operate in a
9 braided way but, more so, in a lended way until we --

10 THE CHAIRPERSON: I do want to acknowledge
11 Mr. Larkin who's in the audience who's occupying a
12 chair at this meeting. I want to thank him for his
13 service on the RTAB over these many months and wish him
14 the best in his new position with the City.

15 MR. LARKIN: Thank you.

16 MR. MAYS: How did you recognize him with a
17 haircut?

18 THE CHAIRPERSON: Yes.

19 MR. MCGHEE: Just lastly, I would just like
20 to, once again, welcome in our new mayor.

21 MAYOR WEAVER: Thank you.

22 THE CHAIRPERSON: Is there any further
23 business before this Board?

24 If not, is there a motion that we adjourn?

25 MR. McMAHAN: So move.

1 MR. MCGHEE: Support.

2 THE CHAIRPERSON: Without objection, we are
3 adjourning.

4 (Meeting was concluded at 3:08 p.m.)

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C E R T I F I C A T E

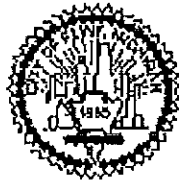
I, Mona Storm, do hereby certify that I have recorded stenographically the proceedings had and testimony taken in the meeting, at the time and place hereinbefore set forth, and I do further certify that the foregoing transcript, consisting of (51) pages, is a true and correct transcript of my said stenographic notes.

Date

Mona Storm
CSR-4460

City of Flint, Michigan

Third Floor, City Hall
1101 S. Saginaw Street
Flint, Michigan 48502
www.cityofflint.com



Meeting Minutes 2 - Final

Monday, December 14, 2015

6:31 PM

RTAB SUMMARY

Council Chambers

CITY COUNCIL

Kerry L. Nelson, President, Ward 3
Vicki VanBuren, Vice President, Ward 8

Eric Mays, Ward 1

Joshua M. Freeman, Ward 4

Herbert J. Winfrey, Ward 6

Jacqueline Poplar, Ward 2

Wantwaz D. Davis, Ward 5

Monica Galloway, Ward 7

Scott Kincaid, Ward 9

Inez M . Brown, City Clerk

ROLL CALL

Present: Councilperson: Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, VanBuren and Councilperson Kincaid

Absent: Councilperson: Councilperson Davis

APPOINTMENTS

None

APPOINTMENTS - MAY BE REFERRED FROM COTW

150956 Appointment/[Hurley] Board of Hospital Managers/Ada C. Washington

Resolution approving the appointment of Ada C. Washington (1505 Arrow Lane, Apt. 302, Flint, Michigan, 48502) to the [Hurley] Board of Hospital Managers for the remainder of a five-year term, commencing immediately upon adoption of this resolution and expiring April 30, 2017, as requested by Mayor Karen Weaver. [NOTE: By way of background, Ms. Washington will serve the remainder of Mayor Karen Weaver's term.] [City Administrator Submission No. CA1222015]

A motion was made by Councilperson Mays, seconded by Councilperson Kincaid, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

Absent: 1 - Councilperson Davis

150957 Re-Appointment/Flint District Library Board/Matthew Schlinker

Resolution approving the reappointment of Mr. Matthew Schlinker (919 Kensington Avenue, Flint, Michigan, 48503) to the Flint District Library Board for an additional three-year term commencing October 1, 2015, and expiring September 30, 2018, as requested by Mayor Karen Weaver. [City Administrator Submission No. CA1232015]

A motion was made by Councilperson Kincaid, seconded by Councilperson Freeman, that this matter be Approved. The motion carried by the following vote:

Aye: 8 - Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

Absent: 1 - Councilperson Davis

RESOLUTIONS

None

RESOLUTIONS - MAY BE REFERRED FROM COTW**150958 Office Depot/Office Supplies/Additional Spending Amount**

Resolution resolving that the Finance Department is authorized to issue purchase orders to Office Depot for office supplies, as requested by Development, in an amount NOT-TO-EXCEED \$4,000.00, for an aggregate spend amount of \$103,925.00, AND, resolving that the Finance Department has the discretion for the remainder of FY2016 to spend an additional amount of not more than 5% of the aforementioned aggregate spend amount to Office Depot for unanticipated requests that may be submitted. [City Administrator Submission No. CA1242015]

SEPARATED FROM MASTER RESOLUTION

150959 CO[#1]/Pricing Proposal/McNaughton McKay Electric/Electrical Supplies

Resolution resolving that the Finance Department is authorized to issue a change order for the second year of a three-year renewable pricing proposal [with McNaughton McKay Electric] for electrical supplies for the FY2015, FY2016 and FY2017 fiscal years, as requested by Utilities, in the amount of \$20,000.00, for an aggregate spend amount of \$229,500.00 over the first and second years of the three-year pricing proposal, AND, resolving that the Finance Department has the discretion for the remainder of the term of this three-year renewable pricing proposal to spend an additional amount of not more than 5% of the annual requested spend amount to McNaughton McKay Electric for unanticipated requests that may be submitted during the remainder of the agreement.

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

150960 Budget Amendment/Planning Division/Imagine Flint Neighborhood Planning Grant/Ruth Mott Foundation

Resolution resolving that the appropriate City Officials are authorized to process a budget amendment recognizing grant revenue and the corresponding appropriation of funds under Grant Code LRM-16-NPLAN, in the amount of \$320,000.00, as requested by the Planning Division for the implementation of the Imagine Flint Neighborhood Planning Initiative. [City Administrator Submission No. CA1252015]

This Matter was ADOPTED BY THE MASTER RESOLUTION on the Consent Agenda.

Passed The Consent Agenda

A motion was made by Councilperson Mays, seconded by Councilperson Freeman, including all the preceding items marked as having been adopted on a Consent Agenda. The motion carried by the following vote:

Aye: 8 - Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

Absent: 1 - Councilperson Davis

- 150961 Budget Amendment/Police Department/FY15 National Sexual Assault Kit Initiative [SAKI]/U.S. Department of Justice Grant
- Resolution resolving that the appropriate City Officials are authorized to do all things necessary to appropriate revenue and expenditure amounts in Fund-Dept No. 296-301.732, under Grant Code FDOJ-15-SAKI, in compliance with U.S. Department of Justice Grant Award No. 2015-AK-BX-K016, in the amount of \$1,166,409.00, as requested by the Police Department to address the issue of unsubmitted sexual assault kits. [City Administrator Submission No. CA1262015]
- SEPARATED FROM MASTER RESOLUTION**
- 150962 Budget Amendment/Police Department/DANY Sexual Assault Kit Backlog Elimination Program/District Attorney's Office of New York [DANY]
- Resolution resolving that the appropriate City Officials are authorized to do all things necessary to appropriate revenue and expenditure amounts in Fund-Dept No. 296-301.733, under Grant Code ODANY-15-SAK, in compliance with New York County District Attorney's Office Sexual Assault Kit Backlog Elimination Grant Program guidelines, in the amount of \$163,590.00, as requested by the Police Department to address the issue of unsubmitted sexual assault kits. [City Administrator Submission No. CA1272015]
- SEPARATED FROM MASTER RESOLUTION**
- 150963 Budget Amendment/Planning & Development/Professional Services in City of Flint Parks/Ruth Mott Foundation
- Resolution resolving that the appropriate City Officials are authorized to process a budget amendment recognizing grant revenue and corresponding appropriation of funds under Grant Code LRM-16-PKMOW [in the amount of \$68,400.00], as requested by Planning & Development for the mowing and maintenance of City parks between November 2015 and October 2016. [City Administrator Submission No. CA1282015]
- SEPARATED FROM MASTER RESOLUTION**
- 150964 Budget Amendment/5th Division/Consolidation of 67th and 68th District Courts
- Resolution resolving that the amended 5th Division budget amendment for the consolidation of the Sixty-Seventh [67th] and Sixty-Eighth [68th] District Courts, as approved by the Genesee County Board of Commissioners, is hereby authorized as requested by the Finance Department. [City Administrator Submission No. CA1302015]
- SEPARATED FROM MASTER RESOLUTION**
- 150965.1 Amended Resolution/Support Emergency Operations Plan [SEOP]/City of

Flint/Genesee County Emergency Management Program

An amended resolution resolving that the appropriate City Officials do all things necessary to adopt the City of Flint's Support Emergency Operations Plan, a support plan to the Genesee County Emergency Management Program Action Guidelines developed to identify the responsibilities between the City of Flint and Genesee County in regards to pre-disaster emergency management activities, as requested by the Fire Department. [NOTE: Resolution attachment (City of Flint, Michigan Support Emergency Operations Plan - September 24, 2014) amended to add City Council President (Kerry Nelson) as a part of the Public Information Function under Basic Information Section IV, Emergency Management Organization.]

SEPARATED FROM MASTER RESOLUTION

SEPARATED FROM MASTER RESOLUTION**150958 Office Depot/Office Supplies/Additional Spending Amount**

Resolution resolving that the Finance Department is authorized to issue purchase orders to Office Depot for office supplies, as requested by Development, in an amount NOT-TO-EXCEED \$4,000.00, for an aggregate spend amount of \$103,925.00, AND, resolving that the Finance Department has the discretion for the remainder of FY2016 to spend an additional amount of not more than 5% of the aforementioned aggregate spend amount to Office Depot for unanticipated requests that may be submitted. [City Administrator Submission No. CA1242015]

A motion was made by Councilperson Mays, seconded by Councilperson Freeman, that this matter be Adopted. The motion carried by the following vote:

Aye: 8 - Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

Absent: 1 - Councilperson Davis

150961 Budget Amendment/Police Department/FY15 National Sexual Assault Kit Initiative [SAKI]/U.S. Department of Justice Grant

Resolution resolving that the appropriate City Officials are authorized to do all things necessary to appropriate revenue and expenditure amounts in Fund-Dept No. 296-301.732, under Grant Code FDOJ-15-SAKI, in compliance with U.S. Department of Justice Grant Award No. 2015-AK-BX-K016, in the amount of \$1,166,409.00, as requested by the Police Department to address the issue of unsubmitted sexual assault kits. [City Administrator Submission No. CA1262015]

A motion was made by Councilperson Mays, seconded by Councilperson Freeman, that this matter be Adopted. The motion carried by the following vote:

Aye: 8 - Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

Absent: 1 - Councilperson Davis

150962 Budget Amendment/Police Department/DANY Sexual Assault Kit Backlog Elimination Program/District Attorney's Office of New York [DANY]

Resolution resolving that the appropriate City Officials are authorized to do all things necessary to appropriate revenue and expenditure amounts in Fund-Dept No. 296-301.733, under Grant Code ODANY-15-SAK, in compliance with New York County District Attorney's Office Sexual Assault Kit Backlog Elimination Grant Program guidelines, in the amount of \$163,590.00, as requested by the Police Department to address the issue of unsubmitted sexual assault kits. [City Administrator Submission No. CA1272015]

A motion was made by Councilperson Mays, seconded by Councilperson Freeman, that this matter be Adopted. The motion carried by the following vote:

Aye: 8 - Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

Absent: 1 - Councilperson Davis

150963 Budget Amendment/Planning & Development/Professional Services in City of Flint Parks/Ruth Mott Foundation

Resolution resolving that the appropriate City Officials are authorized to process a budget amendment recognizing grant revenue and corresponding appropriation of funds under Grant Code LRM-16-PKMOW [in the amount of \$68,400.00], as requested by Planning & Development for the mowing and maintenance of City parks between November 2015 and October 2016. [City Administrator Submission No. CA1282015]

A motion was made by Councilperson Mays, seconded by Councilperson Freeman, that this matter be Adopted. The motion carried by the following vote:

Aye: 8 - Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

Absent: 1 - Councilperson Davis

150964 Budget Amendment/5th Division/Consolidation of 67th and 68th District Courts

Resolution resolving that the amended 5th Division budget amendment for the consolidation of the Sixty-Seventh [67th] and Sixty-Eighth [68th] District Courts, as approved by the Genesee County Board of Commissioners, is hereby authorized as requested by the Finance Department. [City Administrator Submission No. CA1302015]

A motion was made by Councilperson Mays, seconded by Councilperson Freeman, that this matter be Adopted. The motion carried by the following vote:

Aye: 7 - Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

No: 1 - Councilperson Mays

Absent: 1 - Councilperson Davis

150965.1 Amended Resolution/Support Emergency Operations Plan [SEOP]/City of Flint/Genesee County Emergency Management Program

An amended resolution resolving that the appropriate City Officials do all things necessary to adopt the City of Flint's Support Emergency Operations Plan, a support plan to the Genesee County Emergency Management Program Action Guidelines developed to identify the responsibilities between the City of Flint and Genesee County in regards to pre-disaster emergency management activities, as requested by the Fire Department. [NOTE: Resolution attachment (City of Flint, Michigan Support Emergency Operations Plan - September 24, 2014) amended to add City Council President (Kerry Nelson) as a part of the Public Information Function under Basic Information Section IV, Emergency Management Organization.]

A motion was made by Councilperson Mays, seconded by Councilperson Freeman, that this matter be Adopted. The motion carried by the following vote:

Aye: 8 - Councilperson Mays, Councilperson Poplar, President Nelson, Councilperson Freeman, Councilperson Winfrey, Councilperson Galloway, Vice President VanBuren and Councilperson Kincaid

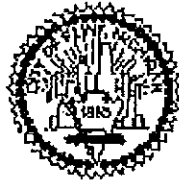
Absent: 1 - Councilperson Davis

ADJOURNMENT

This City Council meeting was adjourned at 9:35 p.m.

City of Flint, Michigan

Third Floor, City Hall
1101 S. Saginaw Street
Flint, Michigan 48502
www.cityofflint.com



Meeting Minutes 2 - Final

Wednesday, December 30, 2015

5:37 PM

RTAB SUMMARY

Council Chambers

SPECIAL CITY COUNCIL

Kerry L. Nelson, President, Ward 3
Vicki VanBuren, Vice President, Ward 8

Eric Mays, Ward 1

Joshua M. Freeman, Ward 4

Herbert J. Winfrey, Ward 6

Jacqueline Poplar, Ward 2

Wantwaz D. Davis, Ward 5

Monica Galloway, Ward 7

Scott Kincaid, Ward 9

Inez M . Brown, City Clerk

ROLL CALL

Present: Councilperson Mays, President Nelson, Councilperson Freeman, Councilperson Davis, Councilperson Winfrey and Vice President VanBuren

Absent: Councilperson Poplar, Councilperson Galloway and Councilperson Kincaid

RESOLUTIONS

150967 Acknowledgment, Approval, Ratification and Confirmation/Transfer of Funds/Sewer Fund/Sewer Claim Settlements

Resolution resolving that the Flint City Council hereby acknowledges, approves, ratifies, and confirms the transfer of \$15,700,000.00 from the Sewer Fund to the Self Insurance Fund/Suits and Settlements (677) for the sole purpose of settlement payments previously made, to the extent necessary to resolve the specific requirements of the ongoing litigation matter Larry Shears and Margaret Fralick v. City of Flint, et al, Case No. 14-103476-CZ. [NOTE: Over the course of several years, the City Administration and City Council had numerous executive sessions regarding the settlement of several sewer litigation matters and, ultimately, \$15.7 million dollars was transferred from the Sewer Fund to the Self Insurance Fund/Suits and Settlements (677) to facilitate settlement payments to various plaintiffs.] [City Administrator Submission No. CA1332015]

A motion was made by Councilperson Freeman, seconded by Vice President VanBuren, that this matter be Adopted. The motion carried by the following vote:

Aye: 6 - Councilperson Mays, President Nelson, Councilperson Freeman, Councilperson Davis, Councilperson Winfrey and Vice President VanBuren

Absent: 3 - Councilperson Poplar, Councilperson Galloway and Councilperson Kincaid

ADJOURNMENT

This Special City Council meeting was adjourned at 8:23 p.m.

Attachment #4



Dr. Karen Weaver
Mayor

CITY OF FLINT, MICHIGAN
Department of Finance

Natasha L. Henderson
City Administrator

Jody N. Lundquist
Finance Director

Dawn Steele
Deputy Finance Director

DATE: December 22, 2015

TO: Natasha Henderson, City Administrator

FROM: Jody Lundquist, Finance Director

RE: Budget to Actual Revenue and Expenditure Report

Please find attached the Budget to Actual Revenue and Expenditure Report and Cash and Investment Summary for the period ending November 30, 2015 for your review and submission to the RTAB per Emergency Manager Order 20.

The City's Fiscal Year 2014-2015 audit has been completed. As required by Public Act 2: Uniform Budget and Accounting Act and City Ordinance #3855, audited financial statements for the fiscal year ending June 30, 2015 will be filed with the state and provided to Council no later than December 31, 2015. The column "YTD Balance 06/30/2015" reflects audited activity and ending fund balances. Fiscal Year 2015-16 Amended Budget amounts reflect all amendments adopted by City Council and confirmed by the RTAB as of December 9, 2015.

Please let me know if any additional information is necessary or if you have any questions.

Property Taxes	4,970,000	4,699,113	4,900,000	4,532,388	367,612	92.50
Special assessment taxes	16,656	20,973	17,000	8,383	8,617	49.31
Income taxes	13,131,100	14,314,826	13,766,000	4,663,067	9,102,933	33.87
Interest and dividend income	235,000	266,167	245,000	30,252	214,748	12.35
State revenues	17,834,960	17,861,513	18,168,013	4,192,037	13,975,976	23.07
Charges for service rendered	7,732,415	7,923,206	8,118,942	3,393,962	4,724,980	41.80
Other revenues	517,153	868,582	541,667	246,174	295,493	45.45
Drawings from fund balance	-1,000,000	-	-1,000,000	-	-1,000,000	-
Fines and forfeitures	1,612,245	1,562,201	1,805,731	452,940	1,352,791	25.08
License and Permits	1,200,300	1,144,949	1,225,000	307,886	917,114	25.13
Proceeds from sale of capital assets	500	500	-	-	-	-
Transfers in	4,577,998	4,577,998	3,777,998	1,574,166	2,203,832	41.67
Proceeds from loan	7,000,000	7,000,000	-	-	-	-
TOTAL REVENUES	57,828,326	60,240,028	51,565,350	19,401,255	32,164,096	37.62
General government	20,292,595.32	20,530,023.26	21,967,042	8,608,794	13,358,248	39.19
Legislative	429,775.00	414,085.15	667,602	255,030	412,572	38.20
Judicial	3,964,720.57	3,929,781.71	4,031,207	1,506,923	2,524,284	37.38
Police	13,132,958.81	12,961,412.35	16,043,555	5,652,467	10,391,088	35.23
Emergency dispatch	2,424,446.72	2,413,532.04	202,919	161,375	41,544	79.53
Fire	5,707,529.32	5,558,909.54	6,434,419	2,284,732	4,149,688	35.51
Community development	868,761.14	742,880.50	854,828	229,448	625,380	26.84
Facilities and Maintenance	1,453,321.68	1,332,444.99	1,462,452	430,917	1,031,535	29.47
Transfers out	99,140.00	149,206.41	-	-	-	-
TOTAL EXPENDITURES	48,373,249	48,032,276	51,664,024	19,129,685	32,534,340	37.03
NET OF REVENUES/EXPENDITURES	9,455,078	12,207,752	(98,674)	271,570	(370,244)	

BEG. FUND BALANCE	(8,961,424)	(8,961,424)	3,246,328	3,246,328		
END FUND BALANCE	493,654	3,246,328	3,147,654	3,517,898		
FUND BALANCE AS % OF EXPENDITURES -	1%	7%	6%			
FUND BALANCE AS % OF EXPENDITURES -	15%	15%	15%			
DESIGNATED RESERVE PER POLICY (15%)	7,255,987	7,255,987	7,749,604			
VARIANCE ACTUAL TO POLICY	(6,762,333)	(4,009,659)	(4,601,950)			

State revenues	7,381,806	7,624,369	6,930,520	3,128,846	3,801,674	45.15
Charges for service rendered	23,887	13,461	31,886	70,528	-38,642	221.19
Other revenues	209,229	290,320	183,974	56,677	127,297	30.81
Drawings from fund balance	1,181,572	-	1,476,334	-	1,476,334	-
Interest and Dividend income	-	29,010	-	-	-	-
Federal revenues	87,680	87,680	-	-	-	-
TOTAL REVENUES	8,884,174	8,044,841	8,622,714	3,256,051	5,366,663	37.76
General government	1,442,892	1,444,565	1,638,378	683,636	954,742	41.73
Transportation	6,478,149	4,960,037	6,297,011	1,937,157	4,359,853	30.76
Debt services - interest	8,551	8,550	8,000	17,101	(9,101)	213.76
Debt services - principal	110,072	110,070	110,622	220,140	(109,518)	199.00
Transfers out	-	-	568,703	236,960	331,743	41.67
TOTAL EXPENDITURES	8,039,664	6,523,221	8,622,714	3,094,993	5,527,721	35.89

NET OF REVENUES/EXPENDITURES	844,510	1,521,619	-	161,057	(161,057)	
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BEG. FUND BALANCE	4,926,787	4,926,787	6,448,406	6,448,406		
END FUND BALANCE	4,589,725	6,448,406	4,972,073	6,609,464		

FUND BALANCE AS % OF REVENUES - ACTI	60%	84%	70%			
FUND BALANCE AS % OF REVENUES - POLI	15%	15%	15%			

DESIGNATED RESERVE PER POLICY (15%)	1,155,390	1,155,390	1,071,957			
VARIANCE ACTUAL TO POLICY	3,434,335	5,293,016	3,900,116			

State revenues	1,941,703	1,942,017	2,016,514	736,715	1,279,799	36.53
Other revenues	618,343	117,135	630,677	338,761	291,916	53.71
Interest and dividend income	-	5,993	-	-	-	-
Transfers in	-	-	568,703	236,960	331,743	41.67
Drawings from fund balance	288,513	-	421,863	-	421,863	-
TOTAL REVENUES	2,848,559	2,065,146	3,637,757	1,312,436	2,325,321	36.08

Fund 203 - Local Street Fund						
General government	314,770	314,770	402,087	167,536	234,551	41.67
Transportation	2,476,948	1,993,800	3,235,670	1,090,086	2,145,584	33.69
TOTAL EXPENDITURES	2,791,717	2,308,570	3,637,757	1,257,622	2,380,135	34.57

NET OF REVENUES/EXPENDITURES	56,842	(243,424)	(0)	54,813	(54,814)	
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BEG. FUND BALANCE	1,610,712	1,610,712	1,367,288	1,367,288		
END FUND BALANCE	1,379,041	1,367,288	945,425	1,422,101		

FUND BALANCE AS % OF REVENUES - ACTI	54%	53%	29%			
FUND BALANCE AS % OF REVENUES - POLI	15%	15%	15%			

DESIGNATED RESERVE PER POLICY (15%)	384,007	384,007	482,384			
VARIANCE ACTUAL TO POLICY	995,034	983,281	463,041			

Property Taxes	3,688,275	3,842,853	3,700,000	3,776,292	(76,292)	102.06
Interest and dividend income	-	30,798	-	-	-	-
Other revenues	-	5,462	-	-	-	-
Drawings from fund balance	4,690,318	-	2,481,948	-	2,481,948	-
TOTAL REVENUES	8,378,593	3,879,113	6,181,948	3,776,292	2,405,656	61.09
Police	2,705,773	2,684,119	1,902,722	814,400	1,088,322	42.80
Fire	3,675,510	3,633,122	4,279,226	1,691,224	2,588,002	39.52
TOTAL EXPENDITURES	6,381,283	6,317,241	6,181,948	2,505,624	3,676,324	40.53
NET OF REVENUES/EXPENDITURES	1,997,310	(2,438,128)	-	1,270,668	(1,270,668)	

BEG. FUND BALANCE	8,457,278	8,457,278	6,019,150	6,019,150		
END FUND BALANCE	5,764,270	6,019,150	3,537,202	7,289,818		
FUND BALANCE AS % OF REVENUES - ACTI	156%	163%	96%			
FUND BALANCE AS % OF REVENUES - POLI	10%	10%	10%			
DESIGNATED RESERVE PER POLICY (10%)	368,827	368,827	370,000			
VARIANCE ACTUAL TO POLICY	5,395,442	5,650,322	3,167,202			

Fund 207 - Police Fund						
Property Taxes	1,250,306	1,293,783	1,255,000	1,260,588	(5,588)	100.45
Interest and dividend income	-	445	-	-	-	-
Other revenues	93,180	1,740	-	-	-	-
Drawings from fund balance	42,502	-	68,944	-	68,944	-
TOTAL REVENUES	1,385,988	1,295,968	1,323,944	1,260,588	63,356	95.21
Fund 207 - Police Fund						
Police	1,358,912	1,311,361	1,323,944	459,061	864,883	34.67
TOTAL EXPENDITURES	1,358,912	1,311,361	1,323,944	459,061	864,883	34.67
NET OF REVENUES/EXPENDITURES	27,076	(15,392)	-	801,527	(801,527)	

BEG. FUND BALANCE	19,656	19,656	4,264	4,264		
END FUND BALANCE	4,230	4,264	(64,680)	805,791		
FUND BALANCE AS % OF REVENUES - ACTI	0%	0%	-5%			
FUND BALANCE AS % OF REVENUES - POLI	10%	10%	10%			

Property Taxes	312,546	323,951	315,000	315,054	(54)	100.02
Interest and dividend income	-	718	-	-	-	-
Other revenues	4,930	16,954	4,825	1,060	3,765	21.97
Drawings from fund balance	97,000	-	87,146	-	87,146	-
Transfers in	99,413	99,140	-	-	-	-
TOTAL REVENUES	513,889	440,762	406,971	316,114	90,856	77.67

Fund 208 - Park/Recreation Fund						
Community development	513,889	459,475	406,971	137,275	269,695	33.73
TOTAL EXPENDITURES	513,889	459,475	406,971	137,275	269,695	33.73

NET OF REVENUES/EXPENDITURES	-	(18,712)	-	178,839	(178,839)	
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BEG. FUND BALANCE	99,941	99,941	81,229	81,229		
END FUND BALANCE	2,941	81,229	(5,917)	260,068		

FUND BALANCE AS % OF REVENUES - ACTI	1%	19%	-2%			
FUND BALANCE AS % OF REVENUES - POLI	10%	10%	10%			

DESIGNATED RESERVE PER POLICY (10%)	41,689	41,689	31,983			
VARIANCE ACTUAL TO POLICY	(38,748)	39,540	(37,899)			

Fund 219 - Street Light						
Special assessment taxes	2,738,986	2,415,368	2,718,986	2,616,226	102,760	96.22
Interest and dividend income	-	5,272	-	-	-	-
Drawings from fund balance	-	-	105,218	-	-	-
TOTAL REVENUES	2,738,986	2,420,640	2,824,204	2,616,226	207,977	92.64

Fund 219 - Street Light						
General government	91,210	91,210	128,895	53,706	75,189	41.67
Transportation	2,463,195	2,381,159	2,695,308	795,257	1,900,051	29.51
TOTAL EXPENDITURES	2,554,405	2,472,369	2,824,203	848,963	1,975,240	30.06

NET OF REVENUES/EXPENDITURES	184,581	(51,729)	1	1,767,263	(1,767,262)	
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BEG. FUND BALANCE	709,204	709,204	657,475	657,475		
END FUND BALANCE	893,785	657,475	552,258	2,424,738		

FUND BALANCE AS % OF REVENUES - ACTI	33%	24%	20%			
FUND BALANCE AS % OF REVENUES - POLI	15%	15%	15%			

Property Taxes	5,517,813	4,909,128	4,829,002	4,624,305	204,697	95.76
Charges for service rendered	11,093	10,877	-	12,055	-12,055	-
Other revenues	-	6,958	-	-	-	-
Drawings from fund balance	-	-	1	-	1	-
License and Permits	1,660	1,840	500	1,000	-500	200.00
TOTAL REVENUES	5,530,566	4,928,803	4,829,503	4,637,360	192,143	96.02
General government	173,143	182,710	250,958	104,566	146,392	41.67
Transportation	49,755	52,546	100,000	1,812	98,188	1.81
Public works	4,551,320	4,380,260	4,478,544	1,791,901	2,686,643	40.01
TOTAL EXPENDITURES	4,774,218	4,615,516	4,829,502	1,898,279	2,931,223	39.31
NET OF REVENUES/EXPENDITURES	756,348	313,287	1	2,739,081	(2,739,080)	

BEG. FUND BALANCE	277,049	277,049	590,336	590,336		
END FUND BALANCE	1,033,397	590,336	590,337	3,329,417		

FUND BALANCE AS % OF REVENUES - ACTI	19%	11%	12%			
FUND BALANCE AS % OF REVENUES - POLI	15%	15%	15%			

DESIGNATED RESERVE PER POLICY (15%)	829,585	829,585	724,425			
VARIANCE ACTUAL TO POLICY	203,812	(239,249)	(134,088)			

Fund 265 - Drug Law Enforcement Fund

Charges for Services Rendered	6,000	4,110	-	3,044	-3,044	-
Other revenues	16,500	3,818	-	-	-	-
Interest and dividend income	-	5,170	-	-	-	-
Drawings from fund balance	374,063	-	211,947	-	211,947	-
Fines and forfeitures	95,000	46,189	2,500	28,499	-25,999	1,139.95
TOTAL REVENUES	491,563	59,287	214,447	31,543	182,904	14.71
Police	477,563	298,452	214,447	31,639	182,808	14.75
TOTAL EXPENDITURES	477,563	298,452	214,447	31,639	182,808	14.75

NET OF REVENUES/EXPENDITURES	14,000	(239,165)	-	(96)	96	
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BEG. FUND BALANCE	768,972	768,972	529,807	529,807		
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Transfer in from 296 fund	-	250,540	-	-	-	-	-
Drawings from Fund Balance	-	-	-	-	-	-	-
Federal revenues	11,834,239	4,148,623	13,139,463	389,382	12,750,082	2.96	
TOTAL REVENUES	11,834,239	4,399,163	13,139,463	389,382	12,750,082	2.96	
General government	215,350	165,972	75,668	36,740	38,928	48.55	
Fire	14,766	11,847	2,918	-	2,918	-	
Community development	812,485	204,349	11,333,247	955,424	10,377,823	8.43	
Transportation	10,551,674	3,814,619	204,952	-	204,952	-	
Facilities and Maintenance	204,964	-	35,000	-	35,000	-	
Public works	-	-	30,000	-	30,000	-	
Building inspections	35,000	-	1,017,195	169,343	847,852	16.65	
TOTAL EXPENDITURES	11,834,239	4,196,787	12,698,981	1,161,507	11,537,474	9.15	

NET OF REVENUES/EXPENDITURES	-	202,376	440,483	(772,125)	1,212,608		
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Fund 296 - Other Grants Fund

Federal revenues	2,227,809	784,366	1,477,199	193,172	1,284,027	13.08	
State revenues	4,350,528	1,108,595	3,671,050	1,570,883	2,100,167	-	
Other revenues	354	483	-	-	-	-	
Local grants	1,082,063	663,225	110,996	561,203	-450,207	505.60	
Fines and forfeitures	4,214	4,214	-	-	-	-	
Drawings from fund balance	-	-	-16,300	-	-16,300	-	
Interest and dividend income	-	-	-	-	-	-	
TOTAL REVENUES	7,664,968	2,560,883	5,242,945	2,325,258	2,917,687	44.35	

Fund 296 - Other Grants Fund

General government	19,662	7,506	12,192	-	12,192	-	
Police	3,249,069	2,172,819	1,098,602	451,521	647,082	41.10	
Community development	1,930,784	456,370	1,742,484	183,319	1,559,165	10.52	
Facilities and Maintenance	773,310	165,748	710,973	100,498	610,474	14.14	
Transportation	1,642,144	73,603	1,568,541	1,553	1,566,989	0.10	
Public works	50,000	49,730	270	-	270	-	
Utilities	-	332,919	2,000,000	503,737	1,496,263	-	
TOTAL EXPENDITURES	7,664,968	3,258,696	7,133,061	1,240,627	5,892,434	17.39	

NET OF REVENUES/EXPENDITURES	(0)	(697,813)	(1,890,116)	1,084,631	(2,974,747)		
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Property Taxes	1,703,000	1,609,072	1,703,000	1,575,778	127,222	92.53
Other revenues	380,000	38,358	50,000	-	50,000	-
Interest and dividend income	-	7,613	-	-	-	-
Drawings from fund balance	767,957	-	775,967	-	775,967	-
TOTAL REVENUES	2,850,957	1,655,042	2,528,967	1,575,778	953,189	62.31
Facilities and Maintenance	721,900	688,774	700,000	-	700,000	-
Transfers out	407,104	400,191	726,213	302,897	423,316	41.71
Debt services - interest	195,000	200,000	392,754	198,346	194,408	50.50
Debt services - principal	1,526,953	1,526,953	210,000	210,000	-	100.00
TOTAL EXPENDITURES	2,850,957	2,815,918	2,028,967	711,243	1,317,724	192.21
NET OF REVENUES/EXPENDITURES	-	(1,160,875)	500,000	864,536	(364,536)	

BEG. FUND BALANCE	9,335,339	9,335,339	8,174,464	8,174,464
END FUND BALANCE	9,335,339	8,174,464	8,674,464	9,038,999

FUND BALANCE AS % OF EXPENDITURES -	N/A	N/A	N/A	N/A
FUND BALANCE AS % OF EXPENDITURES -	N/A	N/A	N/A	N/A

DESIGNATED RESERVE PER POLICY
VARIANCE ACTUAL TO POLICY

	2,928,267
	5,746,197

Fund 542 - Building Inspection Fund

Charges for service rendered	50,579	45,592	-	25,685	-25,685
Drawings from fund balance	236,763	-	341,717	-	341,717
Interest and dividend income	-	9,114	-	-	-
Fines and Forfeitures	1,350	1,160	-	1,120	-1,120
License and Permits	2,561,814	2,608,591	1,625,000	764,984	860,016
TOTAL REVENUES	2,850,506	2,664,457	1,966,717	791,789	1,174,928
General government	504,425	504,209	619,180	257,901.13	361,278.87
Building inspections	1,361,108	1,069,570	1,347,536	457,414.88	890,121.12
TOTAL EXPENDITURES	1,865,533	1,573,779	1,966,716	715,316	1,251,400
NET OF REVENUES/EXPENDITURES	984,973	1,090,678	1	76,473	(76,472)

BEG. FUND BALANCE	643,476	643,476	1,734,154	1,734,154
END FUND BALANCE	1,391,686	1,734,154	1,392,438	1,810,627

Interest and dividend income	-	147,488	-	-	-
Charges for service rendered	30,390,407	30,415,546	24,478,420	5,469,558	19,008,862
Other revenues	83,646	83,646	1,000	225	775
License and Permits	27,755	28,580	25,000	8,361	16,639
Drawings from fund balance	5,189,855	-	1,091,873	-	1,091,873
Transfers in	800,000	800,000	-	-	-
TOTAL REVENUES	36,491,663	31,475,259	25,596,293	5,478,145	20,118,149
General government	3,765,455	3,744,850	4,786,371	1,994,321	2,792,050
Debt services - interest	695	90	695	514	181
Debt services - principal	6,571	6,571	6,016	1,706	4,310
Transfers out	2,660,000	2,660,000	1,860,000	775,000	1,085,000
Public works	1,990,000	309,310	789,095	660,667	128,428
Utilities	22,971,502	19,055,265	21,047,489	6,664,492	14,382,997
TOTAL EXPENDITURES	31,394,224	25,776,087	28,489,666	10,096,701	18,392,965

NET OF REVENUES/EXPENDITURES	5,097,439	5,699,173	(2,893,373)	(4,618,556)	1,725,183
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BEG. UNRESTRICTED NET POSITION	12,790,945	12,790,945	(14,158,340)	(14,158,340)	
Adjustments		(32,648,458)			
ENDING UNRESTRICTED NET POSITION	12,698,530	(14,158,340)	(18,143,586)	(18,776,896)	

FUND BALANCE AS % OF EXPENDITURES -	40%	-45%	-64%		
FUND BALANCE AS % OF EXPENDITURES -	25%	25%	25%		

DESIGNATED RESERVE PER POLICY (25%)	7,848,556	7,848,556	7,122,417		
VARIANCE ACTUAL TO POLICY	4,849,974	(22,006,896)	(25,266,003)		

Charges for service rendered	33,136,041	33,777,659	28,394,978	4,983,532	3,062,414	17.55
Other revenues	-	-	-	12,676	-	-
Interest and dividend income	-	100,232	-	-	-	-
State Revenues	-	-	6,000,000	6,000,000	-	100.00
Local Grant Revenue	-	-	4,000,000	2,000,000	-	50.00
Drawings from fund balance	4,865,245	-	-	-	-	-
License and Permits	35,000	31,151	-	-	-	-
Fines and forfeitures	-	-	-	416	-	-
Gain on sale of fixed assets	252,337	225,465	100,000	-48,605	14,422	(48.60)
TOTAL REVENUES	38,288,623	34,134,507	38,494,978	12,948,019	25,546,959	33.64
General government	4,255,508	4,290,107	5,319,386	2,217,302	3,102,084	41.68
Transfers out	1,660,571	5,960,469	3,224,259	1,343,441	1,880,818	41.67
Public works	2,760,000	341,630	2,690,000	1,457,594	1,232,406	54.19
Utilities	26,810,605	16,143,856	36,538,458	7,678,924	28,859,534	21.02
TOTAL EXPENDITURES	35,486,684	26,736,062	47,772,103	12,697,262	35,074,841	26.58
NET OF REVENUES/EXPENDITURES	2,801,940	7,398,445	(9,277,125)	250,757	(9,527,882)	
BEG. UNRESTRICTED NET POSITION	760,745	760,745	(20,358,465)	(20,358,465)		
Adjustments		(28,517,655)				
ENDING UNRESTRICTED NET POSITION	(1,302,560)	(20,358,465)	(29,635,590)	(20,107,707)		
FUND BALANCE AS % OF EXPENDITURES -	-4%	-57%	-62%			
FUND BALANCE AS % OF EXPENDITURES -	25%	25%	25%			
DESIGNATED RESERVE PER POLICY (25%)	8,871,671	8,871,671	11,943,026			
VARIANCE ACTUAL TO POLICY	(10,174,231)	(29,230,136)	(41,578,615)			